



REGIONAL REVIEW NOTIFICATION

Atlanta Regional Commission • 40 Courtland Street NE, Atlanta, Georgia 30303 • ph: 404.463.3100 • fax: 404.463.3105 • www.atlantaregional.com

DATE: Dec 15 2006

ARC REVIEW CODE: P612151

TO: Mayor Thomas W. Allegood
ATTN TO: Jeremy Hayes, Assistant City Manager
FROM: Charles Krautler, Director

NOTE: This is digital
signature. Original on file.

The Atlanta Regional Commission (ARC) has received the following proposal and is initiating a regional review to seek comments from potentially impacted jurisdictions and agencies. The ARC requests your comments regarding related to the proposal not addressed by the Commission's regional plans and policies.

Name of Proposal: City of Acworth Annual Short Term Work Program and Capital Improvements Element Update

Review Type: Local Comprehensive Plan

Description: Annual update to the short term work program and capital improvements element for the City of Acworth.

Submitting Local Government: City of Acworth

Action Under Consideration: Approval

Date Opened: Dec 15 2006

Deadline for Comments: Dec 29 2006

Earliest the Regional Review can be Completed: Feb 13 2007

THE FOLLOWING LOCAL GOVERNMENTS AND AGENCIES ARE RECEIVING NOTICE OF THIS REVIEW:

ARC LAND USE PLANNING
ARC DATA RESEARCH
GEORGIA DEPARTMENT OF NATURAL RESOURCES
COBB COUNTY
CITY OF KENNESAW

ARC TRANSPORTATION PLANNING
ARC AGING DIVISION
GEORGIA DEPARTMENT OF TRANSPORTATION
CITY OF MARIETTA
CITY OF SMYRNA

ARC ENVIRONMENTAL PLANNING
GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS
GEORGIA REGIONAL TRANSPORTATION AUTHORITY
CITY OF POWDER SPRINGS
CITY OF AUSTELL

Attached is information concerning this review.

If you have any questions regarding this review, Please call Haley Fleming, Review Coordinator, at (404) 463-3311. If the ARC staff does not receive comments from you by Dec 29 2006, we will assume that your agency has no additional comments and we will close the review. Comments by email are strongly encouraged.

The ARC review website is located at: <http://www.atlantaregional.com/landuse> .



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NOTICE OF LOCAL PLAN SUBMITTAL AND HEARING/COMMENT OPPORTUNITY

Submitting Local Government:	City of Acworth	Date Received:	Dec 15 2006
Local Contact:	Jeremy Hayes, Assistant City Manager City of Acworth	Public Hearing Date and Time:	2006-12-29 00:00:00
Phone:	770-974-3112	E-Mail:	
Fax:	770-917-0590	Website:	http:\\www.
Street	4415 Senator Russell Avenue	City State, Zip:	Acworth, Georgia30101

Department of Community Affairs Review Required

Review Title:	City of Acworth Annual Short Term Work Program and Capital Improvements Element Update
Description:	<p>Annual update to the short term work program and capital improvements element for the City of Acworth.</p> <p>Document can be viewed on the ARC website at: http://www.atlantaregional.com/landuse Under Plan Review, search for the City of Acworth.</p>

The submitted documents are available for review at the City and at ARC.

Reviewing Regional Development Center:

Atlanta Regional Commission
40 Courtland Street, NE Atlanta, GA. 30303
Phone 404.463.3302 FAX 404.463.3254

Contact Person:	Haley Fleming, Review Coordinator
E-Mail	hffleming@atlantaregional.com

IMPLEMENTATION

This section of the Comprehensive Plan presents the Short Term Work Program (STWP) items in a scheduled format for the years 2006 – 2011 by City Department. The section for Parks and Recreation also includes the Capital Improvements Element (CIE) listing the percentage of impact fee money to be spent per project. Note: The Parks Dept. shows 2005 projects, as some projects are carry-over (to 2006) projects funded with impact fee monies.

Administration/City Clerk's Office

2005- Work Items	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Completion Review				
Begin a Records Management Program	Unknown	No longer being considered, City currently has Records Management Program	General Fund	Staff
Prepare an Employee Handbook	-0-	Postponed	NA	Staff, Mayor and Board of Aldermen

2006- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Begin taking fine payments online	Unknown	General Fund	Staff, Mayor and Board of Aldermen
Prepare a Standard Operating Procedures Manual for Court duties	-0-	N/A	Staff, Mayor and Board

2007- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Inventory cemetery and data entry into Pontem Cemetery Software	-0-	N/A	Staff
Prepare an Employee Handbook	-0-	N/A	Staff, Mayor and Board

2008- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Off-Site Records Storage	\$5,000.00 annually	General Fund	Staff, Mayor and Board

2008- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Purchase of Industrialized Shredder for City Hall	\$4,000.00	General Fund	Staff, Mayor and Board
Building Renovations for Court Services	\$42,000.00	General Fund	Staff, Mayor and Board

2009- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party

2010- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Document Imaging/Laserfiche/Indexing and Management Solutions	\$30,000.00 (initial fee & \$1,000.00 annually for support agreement)	General Fund	Staff, Mayor and Board

2011- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party

Financial Administration and Customer Service Department

2005- Work Items	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Implement Uniform Chart of Accounts	N / A		N / A	Financial Administration
Implement GASB no. 43 - gather data on infrastructure reporting - utilize GIS	\$7,500		General Fund	Financial Administration; Public Works and MIS
Participate in GMA sponsored Revenue Recovery Programs	Payment based on collections		Hotel Motel taxes and General Fund	Financial Administration & City Clerk's Office
Participate in GFOA Certificate for Excellence in Financial Reporting Program	\$600.00		General Fund	Financial Administration
Re-route customer accounts for utility billing	\$2,500		Customer Service Internal Service Fund	Customer Service
Continued Accounting Training of Staff	\$1,500		General Fund	Financial Administration
Customer Service Staff Training	\$1,500		Customer Service Internal Service Fund	Customer Service
Computer Replacement	\$1,500		General Fund	Financial Administration

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
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2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Implement Uniform Chart of Accounts	N / A	N / A	Financial Administration
Implement GASB no. 34 - gather data on infrastructure reporting - utilize GIS	Unknown	General Fund	Financial Administration; Public Works and MIS
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Financial Administration
Participate in GFOA Certificate for Excellence in Financial Reporting Program	\$600.00	General Fund	Financial Administration
Completion of changeover as result of Banking Services RFP	Unknown	General Fund	Financial Administration
Continued Accounting Training of Staff	\$1,500	General Fund	Financial Administration
Customer Service Staff Training	\$1,500	Customer Service Internal Service Fund	Customer Service
Computer Replacement	\$1,500	General Fund	Financial Administration
Participate in GFOA Certificate for Excellence in Financial Reporting Program	\$600.00	General Fund	Financial Administration
Review Current Budget Process and make recommendations for changes if needed	N / A	General Fund	Financial Administration
Franchise Fee Recovery	Unknown	General Fund	Financial Administration
Develop and implement of various accounting policies	Unknown	General Fund	Financial Administration
Continued Accounting Training of Staff	\$1,500	General Fund	Financial Administration
Customer Service Staff Training	\$1,500	Customer Service Internal Service Fund	Customer Service
Receipt Printer for Point of Sale Transactions	\$2,500	Customer Service Internal Service Fund	Customer Service
Printer and Copier Purchases	\$3,500	Customer Service Internal Service Fund	Customer Service
Customer Service Staffing Requirements	\$30,000	Customer Service Internal Service Fund	Customer Service

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Implement Uniform Chart of Accounts	N / A	N / A	Financial Administration
Implement GASB no. 43& 45 - gather data on infrastructure reporting - Fiscal Year deadline for Retroactive Infrastructure Reporting -Post Employment Benefits	\$3,000	General Fund	Financial Administration and Public Works
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Financial Administration
Participate in GFOA Certificate for Excellence in Financial Reporting Program	\$600.00	General Fund	Financial Administration
Continued Accounting Training of Staff	\$1,500	General Fund	Financial Administration
Customer Service Staff Training	\$1,500	Customer Service Internal Service Fund	Customer Service
Computer Replacement	\$1,500	Customer Service Internal Service Fund	Customer Service

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Implement Uniform Chart of Accounts	N / A	N / A	Financial Administration
Implement GASB no. 34	Unknown	General Fund	Financial Administration
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Financial Administration
Participate in GFOA Certificate for Excellence in Financial Reporting Program	\$600.00	General Fund	Financial Administration
Continued Accounting Training of Staff	\$1,500	General Fund	Financial Administration
Customer Service Staff Training	\$1,500	Customer Service Internal Service Fund	Customer Service

2009- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Financial Administration
Participate in GFOA Certificate for Excellence in Financial Reporting Program	\$600.00	General Fund	Financial Administration
Continued Accounting Training of Staff	\$1,500	General Fund	Financial Administration
Customer Service Staff Training	\$1,500	Customer Service Internal Service Fund	Customer Service

2010- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Financial Administration
Participate in GFOA Certificate for Excellence in Financial Reporting Program	\$600.00	General Fund	Financial Administration
Continued Accounting Training of Staff	\$1,500	General Fund	Financial Administration
Customer Service Staff Training	\$1,500	Customer Service Internal Service Fund	Customer Service

2011- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Financial Administration
Participate in GFOA Certificate for Excellence in Financial Reporting Program	\$600.00	General Fund	Financial Administration
Continued Accounting Training of Staff	\$1,500	General Fund	Financial Administration
Customer Service Staff Training	\$1,500	Customer Service Internal Service Fund	Customer Service

Economic Development

2005- Work Items Completion Review	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Prepare Annual Report for TAD #1	Unknown	Complete	TAD funds	Staff
Continue implementation of LCI Plan.	Based on Securing of Additional Funding	Underway - ongoing.	ARC Grant, General Fund	Staff, City Council
Begin a plan on how to market the Acworth Sports Complex	Unknown	Complete	Tourism	Tourism Director, Tourism
Continue development of Dixie Highway tourism product.	Unknown	Underway - ongoing	In Progress	Tourism Director
Develop mini bus tours to Acworth for specific areas of interest, cooperating with nearby cities.	\$1,000	No immediate plans due to budget, logistics	Tourism	Tourism Director
Develop a plan to renovate Caboose.	NA	Postponed due to cost	Tourism	Tourism Director
Establish locations for Dixie Highway signs and put up.	\$1000	Complete	Tourism	AACVBA, Tourism Director
Implement LCI Grant Landscaping and street furniture Plan along Main St.	\$275,000	Postponed and combined with another project due to grant review process.	General Fund/LCI Grant	DDA Director, ED Director, Public Wks
Put together Tour of Homes event	\$7,000	Complete	DDA	DDA Director, DDA
Develop Tourism Marketing Brochures.	\$10,000	Complete	Tourism	AACVBA, Tourism Director
Complete Senator Russell Avenue paving project. Including paving project for	\$100,000	Postponed due to grant review	LCI Funds, General Fund	DDA Director, City Manager, Pub. Wks

2005- Work Items Completion Review	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Carnes St.		process.		
Implement TE Grant Trail Plan at Lake Acworth.	\$800,000	Postponed due to grant review process.	TE Grant Funds, Impact Fees	Public Wks Director, ED Director, City Manager

2006- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Report for TAD #1	Unknown	TAD funds	Staff
Continue to implement LCI Plan.	Unknown	ARC Grant, General Fund	LCI Committee, Staff, DDA, City Council
Prepare redevelopment program, especially with regard to strip commercial areas.	-0-	General Fund	Economic Development Director, City Council
Apply to supplemental study program to fund an LCI update plan.	Unknown	ARC Grant, General Fund	Economic Development staff, City Council
Develop plan to encourage construction of office parks/space.	-0-	General Fund	Economic Development Director
Begin study of public housing projects to examine their viability and ability to meet needs of low-income residents.	-0-	General Fund	Housing Authority, Economic Development Director
Complete Senator Russell Avenue (Lemon to Dallas St) paving project. Begin finding source funding for the paving of Sen. Russell (Dallas to Mill).	\$646,750	LCI Funds, City	PW Director, City Manager

2006- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Reevaluate DDA Marketing plan	Unknown	DDA	DDA Director, DDA
Examine the feasibility of developing a Public Retreat/Training Center	\$5000	Tourism, Parks and Recreation	Tourism, Economic Development Director, City Council
Complete a detailed inventory of all buildings in the downtown area, complete with digital photos	Unknown	DDA	DDA Director, DDA
Develop Tourism Advertising Plan and implement.	\$10,000	Tourism	AACVBA, Tourism Director

2007- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Report for TAD #1	Unknown	TAD funds	Staff
Review Tourism Advertising Plan and make changes as necessary.	\$10,000	Tourism	AACVBA, Tourism Director
Review Tourism Marketing Brochures and make changes as necessary.	\$10,000	Tourism	AACVBA, Tourism Director
Continue to implement LCI Plan.	Unknown	ARC Grant, General Fund	LCI Committee, Staff, City Council
Continue to enhance the Dixie Highway program	Unknown	Tourism	Tourism Director, Tourism
Develop plans for visitor center site.	Unknown	NA	County-private sector
Develop a systematic plan for preservation and renovation of historic low-income	\$5,000	State Grant, HPC	HPC, HP Planner, City Council

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
housing with a grant or investment incentive program.			
Investigate ways to support home-based and incubator businesses.	-0-	NA	Economic Dev. Dir
Assess the feasibility and need to establish an Industrial or Citywide (or joint) Development Authority.	-0-	General Fund	Economic Development Director, City Council
Develop plan to encourage construction of office parks/space.	-0-	General Fund	Economic Development Director
Review mix of housing types and costs in the City and develop plan to remedy shortfalls.	-0-		Economic Development Director

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Report for TAD #1	Unknown	TAD funds	Staff
Continue to implement LCI Plan.	Unknown	ARC Grant, General Fund	LCI Committee, Staff, City Council
Construct Gateway Signage.	\$15,000-to be implemented over three-five years	General Fund, Private Donations	City Council
Continue to enhance the Dixie Highway program	Unknown	Tourism	Tourism Director, Tourism
Develop mini bus tours to Acworth for specific areas of interest, cooperating with nearby cities.	\$1,000	Tourism	Tourism Director

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Develop a systematic plan for preservation and renovation of historic low-income housing with a grant or investment incentive program.	\$5,000	State Grant, HPC	HPC, HP Planner, City Council
Investigate ways to support home-based and incubator businesses.	-0-	NA	Economic Dev. Dir
Assess the feasibility and need to establish an Industrial or Citywide (or joint) Development Authority.	-0-	General Fund	Economic Development Director, City Council
Develop plan to encourage construction of office parks/space.	-0-	General Fund	Economic Development Director
Review mix of housing types and costs in the City and develop plan to remedy shortfalls.	-0-		Economic Development Director

2009 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Report for TAD #1	Unknown	TAD funds	Staff
Continue to implement LCI Plan.	Unknown	ARC Grant, General Fund	LCI Committee, Staff, City Council
Review Tourism Advertising Plan and make changes as necessary.	\$10,000	Tourism	AACVBA, Tourism Director
Construct Gateway Signage.	\$15,000-to be implemented over three-five years	General Fund, Private Donations	City Council

2010 - Work items	Anticipated Cost or Budget	Completion	Responsible Party
Prepare Annual Report for TAD #1	Unknown	TAD funds	Staff
Develop Visitors Center	Unknown	Tourism, State Funding	Tourism Director
Continue to implement LCI Plan.	Unknown	ARC Grant, General Fund	LCI Committee, Staff, City Council
Review Tourism Advertising Plan and make changes as necessary.	\$10,000	Tourism	AACVBA, Tourism Director
Construct Gateway Signage.	\$15,000-to be implemented over three-five years	General Fund, Private Donations	City Council

2011- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Report for TAD #1	Unknown	TAD funds	Staff
Continue to implement LCI Plan.	Unknown	ARC Grant, General Fund	LCI Committee, Staff, City Council
Review Tourism Advertising Plan and make changes as necessary.	\$10,000	Tourism	AACVBA, Tourism Director
Construct Gateway Signage.	\$15,000-to be implemented over three-five years	General Fund, Private Donations	City Council

Planning and Zoning & Code Enforcement

2005 - Work Items	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Completion Review				
Prepare Annual Update and Short Term Work Update to the Comprehensive Plan	In house	Complete	General Fund	Staff, Planner
Apply through ARC for DOT Implementation funds to implement LCI Project	-0-	Complete	General Fund	Staff, City Council
Begin preparations for the 10 year Update and Short Term Work Update to the Comprehensive Plan. Determine whether the City wants to reform the Comprehensive Plan Committee.	\$45,000	Complete	General Fund	Staff, Planner
Prepare Major Amendments to the Comprehensive Plan and FLUM. Special emphasis on the Town Planning Process, Population Element, Housing Element, and Transportation Element.	\$15,000	Postponed to 2006-2007 due to changes in state comp plan requirements.	General Fund	Staff, Planner, Comprehensive Plan Committee, City Council
Execute agreement with Cobb County to coordinate annexation with adequate public safety delivery.	-0-	Complete-part of service delivery (HB 489) requirements		City Council

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare FY2006 application for the Cobb County Greenspace Program (Note: Program has changed due to State budget)	In-house	General Fund	Staff, Planner

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Review annual budget and work to construct Gateway Signage	\$ 30,000	General Fund, Private Donations	City Council
Conduct Study of potential for Seminole Drive Historic District.	\$2000	HPC	HPC
Implement a systematic plan for preservation and renovation of historic low-income housing with a grant or investment incentive program.	\$5,000	State Grant, HPC	HPC, HP Planner, City Council
Prepare 10 year Update and Short Term Work Update to the Comprehensive Plan and send to ARC/DCA and adopt, once approved.	\$28,000	General Fund	Staff, Planner
Prepare for implementation of a stream-lined permitting process involving all departments issuing permits in the development process.	0		Staff
Prepare Comprehensive Training Program for P&Z members	\$5,000	General Fund	Staff, Planner
Conduct study of potential for Mill Village Historic District.	\$1000	HPC	HPC
Investigate possibility of applying for Certified Local Government status with State Historic Preservation Division	-0-		HPC
Coordinate an agreement with Cobb County to establish development guidelines with respect to sanitary sewer service.	-0-	General Fund	City Council, City Planner

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare a build-out scenario and coordinate with Cobb county to determine required sewer expansions.	-0-	General Fund	City Council, City Planner
Identify and establish locations and design gateway historical markers along major roads into Heritage Zone.	\$ 5,000	General Funds, State Grant	City Council, City Planner
Identify and establish proposed gateway corridors and review the establishment of special development guidelines along major roads into the City.	\$ 20,000	General Fund	City Council

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Update and Short Term Work Update to the Comprehensive Plan	In-house	General Fund	Staff, Planner
Update historic resource survey on comprehensive basis and evaluate other potential districts or add-ons.	\$1000	HPC	HPC
Implement Seminole Drive Historic District.	\$1000	HPC	HPC
Implement a stream-lined permitting process involving all departments issuing permits in the development process.	Unknown	General Fund	Staff
Identify and establish locations and design historical markers along major roads.	Unknown	Tourism, HPC, DDA, General Fund, State Grant	Tourism, HPC, DDA, DDA Director and City Council

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Update and Short Term Work Update to the Comprehensive Plan	In-house	General Fund	Staff, Planner
Execute agreement with Cobb County to share annexation and development data with the Cobb County Public School System to facilitate school planning.	-0-	Not complete	City Council
Update historic resource survey on comprehensive basis and evaluate other potential districts or add-ons.	\$1000	HPC	HPC

2009 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Update and Short Term Work Update to the Comprehensive Plan	In-house	General Fund	Staff, Planner
Investigate the feasibility of conducting an annual citizens' survey to assess city needs	-0-	General Fund	Staff, City Council
Assess the feasibility of adopting new impact fees to provide services for future growth.	\$ 10,000	General Fund	City Council, City Planner
Update historic resource survey on comprehensive basis and evaluate other potential districts or add-ons.	\$1000	HPC	HPC

2010 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Update and	In-house	General Fund	Staff, Planner

2010 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Short Term Work Update to the Comprehensive Plan			
Assess the feasibility of hiring a full-time planner and establishing a Community Development Department.	-0-	General Fund	Staff, City Council
Update historic resource survey on comprehensive basis and evaluate other potential districts or add-ons.	\$1000	HPC	HPC

2011 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare Annual Update and Short Term Work Update to the Comprehensive Plan	In-house	General Fund	Staff, Planner
Assess the feasibility of hiring a full-time planner and establishing a Community Development Department.	-0-	General Fund	Staff, City Council
Update historic resource survey on comprehensive basis and evaluate other potential districts or add-ons.	\$1000	HPC	HPC

Building Department

2005 - Work Items	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Consider local amendments to the City's Code of Ordinances and/or the State Mandated Construction Codes as may be necessary	- 0 -	Complete	General Fund	Building Department Staff, Board of Aldermen
Purchase and Install Brochure Racks at Ground Floor Hall in Order for Building and Zoning Department Information and Handouts to be Made Available to the Public	\$500	Complete	General Fund	Building Department, Public Works Staff
Purchase TV, VCR, DVD Combination with Stand, For Use In Public Education and Employee Training. Begin Collecting Videos to Create an Information Library.	\$1,000	No longer being considered due to budget and logistical reasons.	General Fund	Staff

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Create and adopt local amendments to the City's Code of Ordinances and/or the State Mandated Construction Codes as may be necessary	- 0 -	General Fund	Staff
Purchase Large Format Copier	10,000-14,000	General Fund	Staff
Participate in customer service training	Unknown	General Fund	Building Department staff

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Consider amendments to the City's Code of Ordinances and/or the State Mandated Construction Codes as may be necessary	- 0 -	General Fund	Building Department Staff, Board of Aldermen
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Building Department, Administration Staff

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Consider local amendments to the City's Code of Ordinances and/or the State Mandated Construction Codes as may be necessary	- 0 -	General Fund	Building Department Staff, Board of Aldermen
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Building Department, Administration Staff

2009 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Consider local amendments to the City's Code of Ordinances and/or the State Mandated Construction Codes as may be necessary	- 0 -	General Fund	Building Department Staff, Board of Aldermen
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Building Department, Administration Staff

2010 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Consider local amendments to the City's Code of Ordinances and/or the State Mandated Construction Codes as may be necessary	- 0 -	General Fund	Building Department Staff, Board of Aldermen
Replace department vehicles (two pick-up trucks)	\$35,000 - \$45,000	General Fund	Building Department Staff, Board of Aldermen
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Building Department, Administration Staff

2011- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Consider local amendments to the City's Code of Ordinances and/or the State Mandated Construction Codes as may be necessary	- 0 -	General Fund	Building Department Staff, Board of Aldermen
Evaluate Staffing needs, possible addition of personnel	Unknown	General Fund	Building Department, Administration Staff

Police Department

2005 - Work Items	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Implement purchases of back up and/or off-duty weapons for sworn personnel	Current cost per item	Completed	General Fund Asset Forfeiture	Police Dept.
Pay incentives for degree completion. (Deleted)	Percentage or bonus-based differential	Completed	General Fund	Police Dept.
Assist with financial costs for education	Percentage based on grade performance	Completed	General Fund	Police Dept.
Review/consider associates degree for all entry level officers	-0-	In progress	General Fund	Police Dept.

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Additional personnel based on percentage of city growth	Unknown	General Fund	Command Staff
Feasibility study of one officer per one car in the department <i>or</i> take-home car policy	State Contract	General Fund	Command Staff
Upgrade existing radar units and camera units to digital	TBA	General Fund	Police Dept.

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Review, implement PDA	-0-	General Fund	Chief/C-staff and

technology for Police reports, etc.			IS manager
Initiate CALEA accreditation process	- 0 -	General Fund	Chief/HQ Lt/ Accreditation Mgr.
Submit staff applications to FBI Academy.	-0-		Command Staff
Add four sworn officer positions To staff two, two-man CIU teams	Salaries, benefits	General Fund, COPS Grant	Command Staff

2008- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Purchase PDA technology for Police reports, etc.	TBA	General Fund	Police Dept.
Implement requiring degrees of all officers.	-0-	General Fund	Command Staff
Achieve CALEA accreditation	Percentage based on Department sworn personnel	General Fund Asset Forfeiture	Chief/HQ Lt/ Accred. Mgr.

2009- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Review Potential of less-than-lethal weaponry	TBA	General Fund	Police Dept.
Continue CALEA accreditation process	Training and travel costs for accreditation manager	General Fund	Police Dept.

2010- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Consider aerial surveillance unit	\$20,000	Drug Seizure money or grants	Police Dept.
Implement take-home car policy	\$100,000	General Fund	Police Dept.

2011 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Construction of new police department headquarters	TBA	General Fund	Police Dept

Public Works Department

2005 - Work Items- Completion Review	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Develop an official water conservation ordinance for City government.	-0-	No longer being considered (county regulations already in place)	General Fund	Public Works, City Manager, City Council
Continue to work with Cobb County to educate residents about principles and actions of water conservation.	-0-	Underway	General Fund	Public Works, City Manager, City Council
Work with Cobb County to find new ways to distribute effluent waters from the Northwest Cobb Wastewater Treatment Plant.	-0-	No longer being considered	General Fund	Public Works
Provide community seminars on the techniques and benefits of recycling.	-0-	Completed	General Fund	Public Works
Implement SPLOST Roadway Improvement Projects	\$12,000,000	Underway	SPLOST, General Fund	Public Works, City Manager
Adopt appropriate NW Metropolitan Georgia Water Quality standards	0	Completed	General Fund	Public Works

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Re-evaluate the sanitation routes in order to provide a higher level of service due to unpredicted growth in currently undeveloped or new annexed areas.	- 0 -	General Fund	Public Works
Start Citywide pavement resurface plan	unknown.	General Fund LARP Grants	Public Works
Implement SPLOST Roadway Improvement Projects	\$12,000,000	SPLOST, General Fund	Public Works, City Manager
Study Options for utilizing GIS to	\$4,000.00	General Fund	Public Works

locate and inventory all under road structures such as pipes and culverts. Inventory list will include but not be limited to location, condition, style, size and design.	Ongoing Project, 20 % completed		MIS
Study and coordinate with Cobb County on creation of storm water utility and infrastructure inventory utilizing GIS.	\$10,000.00		Public Works

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Implement SPLOST Roadway Improvement Projects, Complete SPLOST "Downtown Parking Improvements"	\$12,000,000	SPLOST, General Fund	Public Works, City Manager
Plan for Upgrades to/of storm sewer system in conjunction with stormwater utility district (yet to be formed)	- 0 -	General Fund Grants	Public Works
Purchase new garbage truck to replace a 1985 model currently in use.	\$130,000.	General Fund	Public Works
Start implementation "Silent Crossings"	\$330,000	Federal Grant	Public Works

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Continue Citywide paving plan for systemized out-year paving of all City streets	- 0 -	General Fund LARP Grants	Public Works
Implement SPLOST Roadway Improvement Projects	\$12,000,000	SPLOST, General Fund	Public Works, City Manager
Complete Senator Russell Ave. Street Improvements	\$650,000	LCI Grant, General Funds	Public Works,

Apply for LCI Grant Phase II Senator Russell Sq.	\$1,250,000	General Fund	Public Works
Complete Phase I SRA	\$650,000	LCI Grant	

2009 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare for construction of major storm water utility infrastructure and associated disruption of street cuts	- 0 -	General Fund LARP Grants	Public Works
Implement SPLOST Roadway Improvement Projects	\$12,000,000	SPLOST, General Fund	Public Works, City Manager

2010 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Prepare for construction of major storm water utility infrastructure and associated disruption of street cuts	- 0 -	General Fund LARP Grants	Public Works
Implement SPLOST Roadway Improvement Projects	\$12,000,000	SPLOST, General Fund	Public Works, City Manager

2011 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Implement SPLOST Roadway Improvement Projects	Portion of \$12,000,000	SPLOST, General Fund	Public Works, City Manager
Implement Stormwater utility	\$50,000	General Fund	Public Works, City Manager
Complete Senator Russell Sq. Phase II Street Improvements	1,250,000	LCI Grant, General Fund	Public Works,
Implement Stormwater utility	\$50,000	General Fund	Public Works, City Manager

2011- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Install Silent Crossing Improvements	\$1,500,000	Federal Grant, General Fund	Public Works, City Manager

Parks and Recreation

2005 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	% Funding from Impact Fee	Responsible Party / Completion Status
Implement Phase 3 of Logan Farm Park (formerly known as Horse Farm) Improvements.	\$250,000	Impact Fee, CDBG Grants	50%	Aldermen, staff
Begin Phase Two of Trail system around Lake Acworth	\$100,000	Impact Fee, TEE Grant	50%	Alderman, Lake Authority, Staff Awaiting Design
Design Phase Two of Trail system around Lake Acworth	\$875,000	Impact Fee, TE Grant	20%	Alderman, Lake Authority, Staff In progress for design

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	% Funding from Impact Fee	Responsible Party
Phase 3 of Improvements to City Parks per 2003 Master Plan	\$250,000	Impact Fee Grants, General Fund	50%	Aldermen, staff
Begin Phase Two of Trail system around Lake Acworth (Improvements to Lake Acworth and Cauble Park per Master Plan)	\$875,000	Impact Fee, TE Grant	15%	Alderman, Lake Authority, Staff
Begin Phase 1 of Improvements to City Parks per 2004 Master Plan	\$150,000	Impact Fee General Fund Grants	50%	Aldermen, Staff, Lake Authority
Begin Phase One Of Tanyard Creek Park per Master Plan	150,000	CDBG Grant/ Impact Fee	20%	Alderman, Staff
Develop plan to expand Recreation Programs for all ages (children, Seniors), adult	- 0 -	General Fund	N/A	Aldermen, staff

education, summer activities and Cultural Activities				In Progress
Review feasibility of a community Gymnasium	\$300,000	Impact Fee Grants, General Fund	50%	Aldermen, staff, Lake Authority In Progress

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	% Funding from Impact Fee	Responsible Party
Implementation of improvements to Coats and Clark Park	\$250,000.00	Impact Fee Grants, General Fund	50%	Aldermen, staff
Renovation of Athletic Fields	\$100,000.00	Impact Fee Grants, General Fund	50%	Alderman, staff
Begin Phase 2 of Improvements to City Parks per 2003 Master Plan	\$250,000	Impact Fee, General Fund, Grants	50%	Aldermen, staff

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	% Funding from Impact Fee	Responsible Party
Implementation of renovation of the Barns at Logan Farm	\$150,000.00	Impact Fee Grants, General Fund	50%	Aldermen, staff, Lake Authority
Implement Adult Softball Program	20,000	Association, General Fund		Aldermen, Staff
Apply for TE Grant funds for Phase Three of Trail system around Lake Acworth	\$1,000,000	TE Grant		Aldermen, Lake Authority, Staff
Begin Phase Two Of Tanyard Creek Park	150,000	Impact Fee/ CDBG	20%	Aldermen, Staff

2009- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	% Funding from Impact Fee	Responsible Party
Begin Engineering on Gymnasium	\$300,000	Impact Fee Grants, General Fund	50%	Aldermen, staff, Lake Authority
Implementation of Renovation of the House @ Logan Farm Park	100,000	HPC, Grant General Fund	50%	Alderman, Staff
Begin Phase Two of Sports Complex per Master Plan	Part of \$2.5 million bond	Bond	10%	Lake Authority, Aldermen, Staff

2010- Work Items	Anticipated Cost or Budget	Anticipated Funding Source	% Funding from Impact Fee	Responsible Party
Implement Phase Four of trail connecting Sport Complex to Lake Acworth	400,000	Impact Fee Tee Grant	100%	Aldermen, Lake Authority, Staff
Implementation of improvements to Overlook Park	\$150,000.00	Impact Fee Grants, General Fund	50%	Aldermen, staff, Lake Authority

2011 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	% Funding from Impact Fee	Responsible Party
Begin Phase Three of Trail system around Lake Acworth.	\$1,500,000	Impact Fee Grants,	20%	Alderman, Lake Authority, Staff
Begin Construction of Gymnasium	\$5.5 Million	Impact Fee, General Fund, Grants	50%	Aldermen, Staff
Construction of a Skate Park	\$75,000	Impact Fee, General Fund	50%	Aldermen, Staff

Power Department

2005 - Work Items	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Install Capacitors to Increase Power Factor and Improve Voltage Waveform	\$15,000	Ongoing	PF	Power Department
Replace Older Smaller Copper Wire with Larger Aluminum Wire to Help Reduce Losses	\$50,000	Ongoing	PF	Power Department
Replace Older Less Efficient Distribution Equipment	\$75,000	Ongoing	PF	Power Department
Replace Existing Older Street Lights With Lower Wattage/High Lumen Output Lights	\$5,000	Ongoing	PF	Power Department
Purchase Reclosers and Sectionalizers to Help Isolate Faults on the System to Reduce the Size of the Areas Affected by the Outage	\$15,000	Ongoing	PF	Power Department
Purchase More Efficient Transformers so as to Reduce System Losses	\$50,000	Ongoing	PF	Power Department
Rerouting 2 of main feeders out of Substation #1	\$14,000	Ongoing	PF	Power Dept.

2005 - Work Items	Anticipated Cost or Budget	Completion	Anticipated Funding Source	Responsible Party
Total	\$224,000.00			

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Install Capacitors to Increase Power Factor and Improve Voltage Waveform	\$10,000	PF	Power Department
Replace Older Smaller Copper Wire with Larger Aluminum Wire to Help Reduce Losses	\$50,000	PF	Power Department
Replace Older Less Efficient Distribution Equipment	\$50,000	PF	Power Department
Replace Existing Older Street Lights With Lower Wattage/High Lumen Output Lights	\$5,000	PF	Power Department
Purchase Reclosers and Sectionalizers to Help Isolate Faults on the System to Reduce the Size of the Areas Affected by the Outage	\$15,000	PF	Power Department
Purchase More Efficient Transformers so as to Reduce System Losses	\$50,000	PF	Power Department

2006 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Total	\$280,000.00		

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Install Capacitors to Increase Power Factor and Improve Voltage Waveform	\$10,000	PF	Power Department
Replace Older Smaller Copper Wire with Larger Aluminum Wire to Help Reduce Losses	\$50,000	PF	Power Department
Replace Older Less Efficient Distribution Equipment	\$50,000	PF	Power Department
Replace Existing Older Street Lights With Lower Wattage/High Lumen Output Lights	\$5,000	PF	Power Department
Purchase Reclosers and Sectionalizers to Help Isolate Faults on the System to Reduce the Size of the Areas Affected by the Outage	\$15,000	PF	Power Department
Purchase More Efficient Transformers so as to Reduce System Losses	\$50,000	PF	Power Department

2007 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Total	\$180,000.00		

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Install Capacitors to Increase Power Factor and Improve Voltage Waveform	\$10,000	PF	Power Department
Install New Feeder Out of New Bay at Cobb County Water Treatment Sub-Station on Highway 293	\$100,000	PF	Power Department
Replace Older Smaller Copper Wire with Larger Aluminum Wire to Help Reduce Losses	\$50,000	PF	Power Department
Replace Older Less Efficient Distribution Equipment	\$50,000	PF	Power Department
Replace Existing Older Street Lights With Lower Wattage/High Lumen Output Lights	\$5,000	PF	Power Department
Purchase Reclosers and Sectionalizers to Help Isolate Faults on the System to Reduce the Size of the Areas Affected by the Outage	\$15,000	PF	Power Department

2008 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Purchase More Efficient Transformers so as to Reduce System Losses	\$55,000	PF	Power Department
Total	\$285,000.00		

2009 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Install Capacitors to Increase Power Factor and Improve Voltage Waveform	\$10,000	PF	Power Department
Replace Older Smaller Copper Wire with Larger Aluminum Wire to Help Reduce Losses	\$50,000	PF	Power Department
Replace Older Less Efficient Distribution Equipment	\$50,000	PF	Power Department
Replace Existing Older Street Lights With Lower Wattage/High Lumen Output Lights	\$5,000	PF	Power Department

2009 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Purchase Reclosers and Sectionalizers to Help Isolate Faults on the System to Reduce the Size of the Areas Affected by the Outage	\$15,000	PF	Power Department
Purchase More Efficient Transformers so as to Reduce System Losses	\$65,000	PF	Power Department
Total	\$195,000.00		

2010 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source	Responsible Party
Install Capacitors to Increase Power Factor and Improve Voltage Waveform	\$10,000	PF	Power Department
Replace Older Smaller Copper Wire with Larger Aluminum Wire to Help Reduce Losses	\$50,000	PF	Power Department
Replace Older Less Efficient Distribution Equipment	\$50,000	PF	Power Department

Replace Existing Older Street Lights With Lower Wattage/High Lumen Output Lights	\$5,000	PF		Power Department
Purchase Reclosers and Sectionalizers to Help Isolate Faults on the System to Reduce the Size of the Areas Affected by the Outage	\$15,000	PF		Power Department
Purchase More Efficient Transformers so as to Reduce System Losses	\$55,000	PF		Power Department
Total	\$185,000.00			

2011 - Work Items	Anticipated Cost or Budget	Anticipated Funding Source		Responsible Party
Install Capacitors to Increase Power Factor and Improve Voltage Waveform	\$10,000	PF		Power Department
Replace Older Smaller Copper Wire with Larger Aluminum Wire to Help Reduce Losses	\$50,000	PF		Power Department
Replace Older Less Efficient Distribution Equipment	\$50,000	PF		Power Department

Replace Existing Older Street Lights With Lower Wattage/High Lumen Output Lights	\$5,000	PF		Power Department
Purchase Reclosers and Sectionalizers to Help Isolate Faults on the System to Reduce the Size of the Areas Affected by the Outage	\$15,000	PF		Power Department
Purchase More Efficient Transformers so as to Reduce System Losses	\$55,000	PF		Power Department
Total	\$185,000.00			

LCI Projects listed as Attachment A.

TABLE 3: Updated 5-Year Action Plan



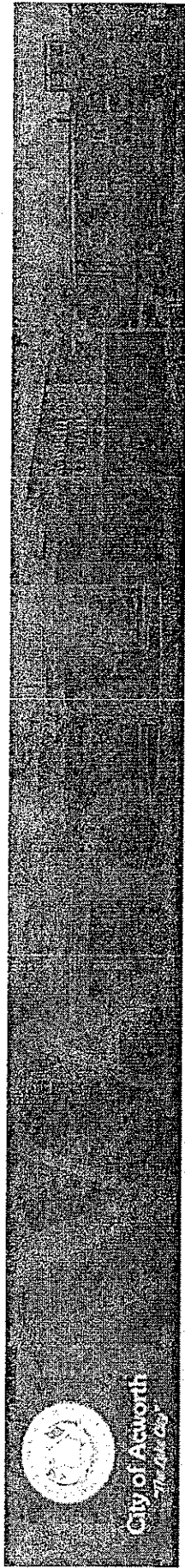
City of Acworth
"The City"

Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
BICYCLE/PEDESTRIAN										
Explore the possibility with CSX Railroad of pedestrian/bicycle overpasses/underpasses in the downtown area	1. Contract with engineering consultant for limited feasibility study of pedestrian/bicycle underpass	Bicycle/ Pedestrian	2006	\$10,000				City, CSX	DDA	N/A
	2. Based on outcome of feasibility study, consider funding options for underpass and begin planning for project.	Bicycle/ Pedestrian	2007					City, CSX	City, DDA	N/A
Encourage bicycle parking facilities	1. Install bicycle racks at all city owned buildings in the downtown area (costs based on 7 loop, steel serpentine rack installed by city)	Bicycle	2007	\$400	2008	\$1600	\$2,000	City, ADDA	City, ADDA	N/A
Consider customizing bike racks to combine functionality with an artistic downtown theme	a. City Hall b. Service Center c. Beach House									

*Right-of-way costs are not included in total project costs.

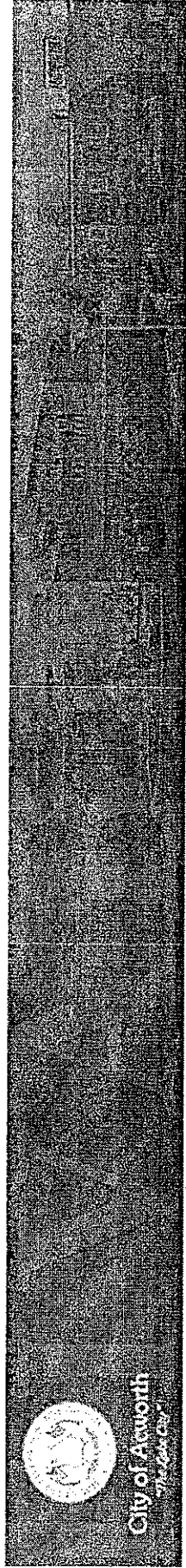
TABLE 3: Updated 5-Year Action Plan



Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
Develop bicycle plan to determine safe routes for cyclists through the study area	1. Conduct in-house study of bicycle route options through the study area.	Bicycle	2007			Staff time		City/GDOT	City	NA
	2. Adopt official route map. Install standard GDOT "Share the Road" and "Bike Route" signs along bike routes, and distribute printed maps.	Bicycle			2008-2010	\$10,000	\$10,000	City/GDOT	Federal/ State	TBD
	3. If determined to be feasible, provide traffic marking (lane striping, etc.) to create bike lanes	Bicycle			2008-2010	\$12,000	\$12,000	City/GDOT	Federal/ State	TBD
Designate pedestrian corridor improvements resulting in a connected pedestrian system	1. Retrofit Main Street and Northside/Southside streetlights in the CBD with banners to announce downtown events	Streetscapes/ Signage	2007		2007	\$2,500	\$2,500	City	ADDA, City	N/A
Note: The downtown area already contains numerous trees in some areas and limited space in other areas. Costs, however account for a consistent interval of trees regardless of existing trees and space allowances.	2. Finalize pedestrian improvements on Main Street, including pedestrian access improvements, lighting, landscaping and street furniture.	Pedestrian/ Streetscapes	Completed	Included in Sen. Russell Ave. project	2007	Included in Sen. Russell Ave. project	Included in Sen. Russell Ave. project	City	Federal	20%

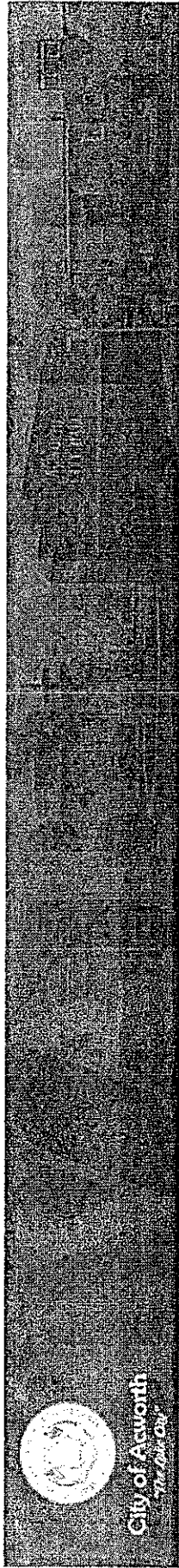
TABLE 3: Updated 5-Year Action Plan



Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
	3. Pedestrian improvements on Senator Russell Ave. as part of street and parking improvements	Pedestrian/ Streetscapes	completed		2007			City	Federal	20%
	4. Install sidewalk, curb/gutter and other drainage and pedestrian improvements to Southside Drive between Cowan Road and Taylor Street.	Pedestrian/ Streetscapes	2008		2011		\$1,750,000	City	Federal	20%
	5. Incorporate pedestrian improvements (sidewalk installation/repair, curb cuts, etc.) in SPLOST-funded street improvement projects within the LCI study area.	Pedestrian/ Streetscapes	2007		2007-2012			City	SPLOST	
	6. Complete an assessments of pedestrian corridors in the study area to determine feasibility of pedestrian improvements such as sidewalk, street trees, & furnishings	Pedestrian/ Streetscapes	2007	Staff Time	2007			City	City	
	7. Based on outcome of pedestrian system assessment, complete detailed project scopes to include in a local capital improvement program	Pedestrian/ Streetscapes	2008	Staff Time	2008			City	City	

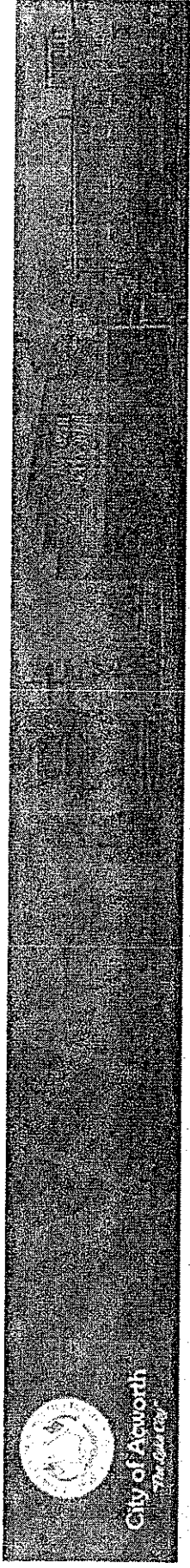
TABLE 3: Updated 5-Year Action Plan



Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
Analyze the feasibility of using existing right-of-way and alleys to improve pedestrian and bicycle circulation, including the right-of-way along the north side of the school property on Dallas Street.	Hold design charrettes at neighborhood meetings.	Bicycle/ Pedestrian	2007	Staff Time				City	City	N/A
Develop a multi-use trail system connected with sidewalks and on-road bicycle facilities	1. Tanyard Creek: Horse Park to Cherokee Road to Amos Durr Park	Multi-Use	2004	\$40,000	2007-08	\$400,000	\$440,000	City	Federal	20%
Incorporate interpretive signage for cultural and historic resources	2. Lake Acworth Greenway: Cherokee Road to Rayburn St.	Multi-Use	2008	\$62,000	2009	\$620,000	\$682,000	City	Federal	20%
Analyze feasibility of routes that received public support during plan development	Downtown Connector Trail: Elementary to Lake Acworth Greenway, if found to be feasible	Multi-Use	2009	\$15,000	2010	\$70,000	\$85,000	City	Federal	20%
Improve pedestrian and vehicular safety at the three at-grade railroad crossings in the study area	Widen shoulders/street surface, construct sidewalk, install new crossing gates, and other improvements to enhance pedestrian & motorist safety	Multi-Use	2009		2010	\$900,000	\$900,000	City	Federal	20%
ROADWAY										
Review SR 92/Main Street ramps for future signalization	1. Conduct a traffic signal warrant study	Roadway	2007	\$6,000			\$6,000	City, GDOT	GDOT	TBD
	2. If warranted, install traffic signal	Roadway			2008	TBD		City, GDOT	GDOT	TBD

TABLE 3: Updated 5-Year Action Plan

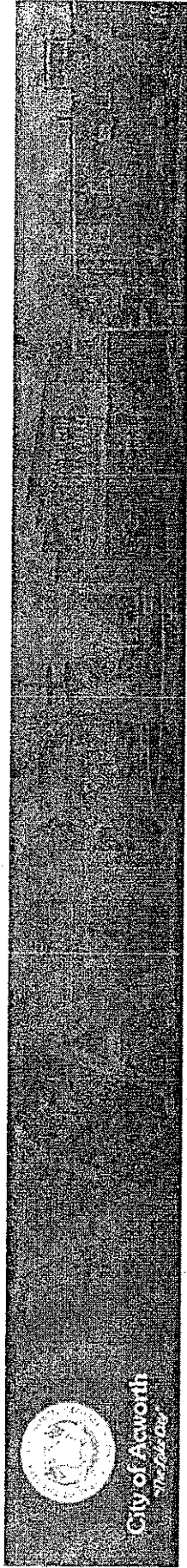


Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
Work with GDOT to get informational "Lake Acworth" and "Downtown Acworth" signs along I-75	Submit requests in writing to GDOT and follow-up as needed.	Roadway	2007		2007	Staff Time		City	GDOT	TBD
Reconstruct Senator Russell Avenue	1. Develop engineering plans for a two-way street with sidewalks, landscaping with an adjacent parking lot. 2. Negotiate right of way with property owners	Roadway	completed	\$21,375				City	Federal	20%
	3. Construct project.	Roadway	in progress			\$50,000		City	Federal	20%
Using SPLOST funding, reconstruct streets to improve street surfaces, drainage and sidewalks.	1. Sen. Russell Ave (Dallas to Academy)	Roadway			2007	\$575,375	\$646,750	City	Federal	20%
	2. Academy Street (N. Main Street to Dallas Street)	Roadway			2007	\$800,000	\$800,000			
	3. Dallas Street (Main Street to Academy Street)	Roadway			2008	\$685,000	\$685,000	City	City	N/A
		Roadway			2010	\$2,000,000	\$2,000,000	City	City	N/A

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TABLE 3: Updated 5-Year Action Plan



Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
	4. School Street (Southside Drive to Cherokee Street)	Roadway			2010	\$1,300,000	\$1,300,000	City	City	N/A
	5. McLain Street (Southside Drive to Lake Acworth Drive)	Roadway	in progress		2011	\$925,000	\$925,000	City	City	N/A
SHUTTLE										
Conduct shuttle study for Main Street and beach areas with a trolley or shuttle bus "in local character".	1. Perform shuttle feasibility study and funding analysis. Study should review need for shuttles full time versus for special events.	Transit	2007	\$20,000			\$20,000	City	City/DDA	
	2. If determined feasible, purchase shuttles and implement.	Transit			2008	TBD		City	City	
PARKING										
Complete public parking lot expansion at City Hall/library.	1. Construct parking lot and install signage to direct downtown traffic to additional parking.	Parking	complete		2007	\$1,100,000	\$1,100,000	City	City	

TABLE 3: Updated 5-Year Action Plan

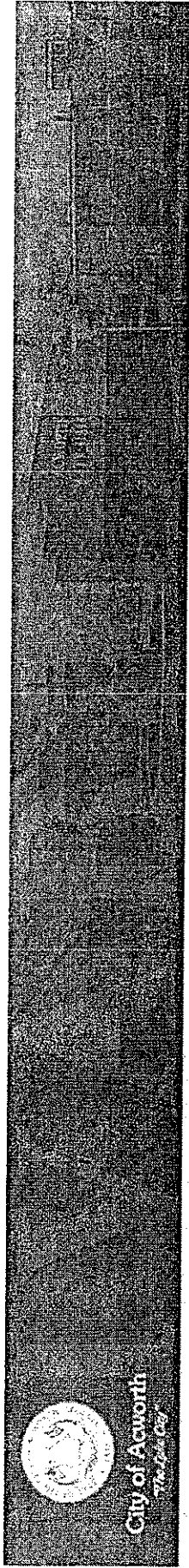


City of Acworth
The Other City

Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
Develop a parking study that will identify and meet current and future needs for access to and parking in the CBD and beach area.	1. Perform Parking Needs Analysis and Management Plan (including review of bicycle parking needs and pedestrian patterns)	Parking	2007	\$15,000			\$15,000	City, ADDA	City	
Develop signage clearly identifying and providing directions to visitor parking in the downtown area	1. Solicit bid from signage manufacturer to include "Downtown Parking" signage to list of sign costs to produce. Signs to match directional signage. Approximately 8 signs needed.	Parking/ Signage			2008	\$180 per sign	\$1,440	City, ADDA	City, ADDA	N/A

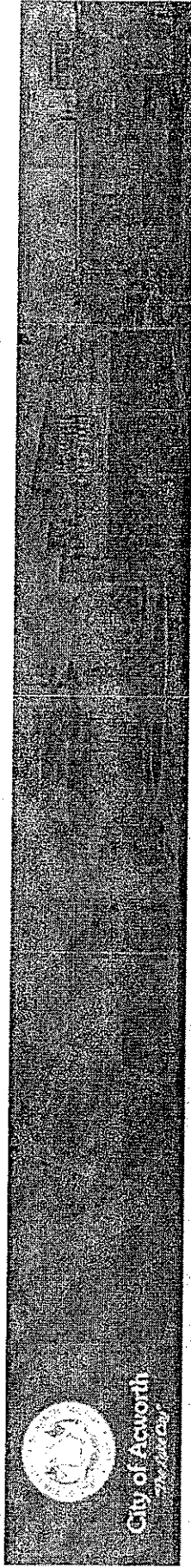
TABLE 3: Updated 5-Year Action Plan



Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
SIGNAGE	1. Adopt Design Standards: Street Name Signs - Main Street, Northside/Southside Drive: formed "bronze look", color black w/gold letters; Neighborhoods, cap existing street name signs with smaller community name/logo signs. Directional Signs/Wayfinding Signs - black background w/beige lettering in Victorian-era font on standard gauge aluminum street sign stock. Information Kiosks - black steel "wrought iron look" frame around two-sided aluminum signage (24"x36"), black background w/beige letters, on a single black steel pedestal post styled to match the skirts at the bottom of the streetlight standard.	Signage	2007	Staff Time				City	City	N/A
	2. Solicit bids from signage manufacturers for street name signs, bike routes signs and directional signs.	Signage	2008	Staff Time				City	City	N/A
Establish design standards for public signs and gateways based on use and location										

TABLE 3: Updated 5-Year Action Plan



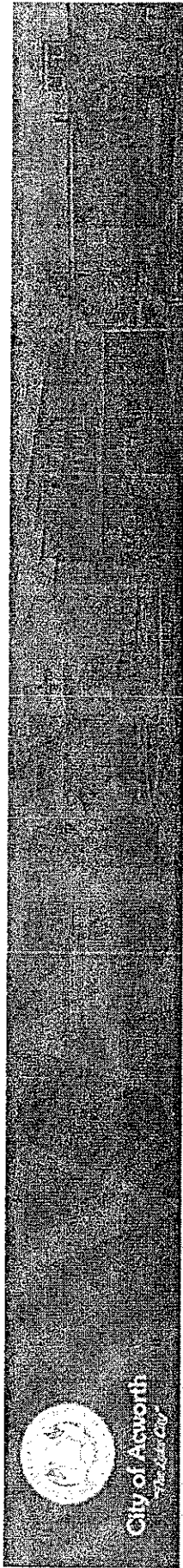
Transportation Recommendations

Recommendations	Action Items/Project Location	Project Type	Engineering or Study Year	Engineering or Study Costs	Construction or Implementation Year	Construction or Implementation Costs	Total Project Costs*	Responsible Party	Primary Funding Source	City Match Amount (if applicable)
Develop gateways to mark the entrances to the downtown Acworth district.	1. Develop plans to enhance gateway entrances (Main & 92, Cowan & Main, Cherokee & Lake Acworth Drive) with improved signage, landscaping or other improvements.	Signage	2008	Staff Time	2008-2011			City, ADDA		
Enhance signage directing traffic to downtown and enhance or install signage directing traffic to attractions in the study area.	Complete inventory and map of all directional signage within study area and signage directing traffic to downtown. Continually replace, add or enhance signage as needed	Signage	2007-2011	Staff Time	2007-2011			City		
Place pedestrian-oriented information kiosks in key gathering places downtown	Install kiosks at: a. Downtown at Lemon St b. Main St. c. Southside Dr. d. Cherokee St. e. Beach St. f. Gateway locations	Signage	2008	\$2,500	2009	\$3,500	\$6,000	City	City, ADDA	
Total							\$11,388,690			

*Right-of-way costs are not included in total project costs.



Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
Develop architectural (or community) standards for the LCI study area (ensure compatibility with historic character of area)	1. Develop architectural standards (LCI area wide with historic area overlay), incorporating community preference survey results	\$10,000-\$20,000	2007	City, HPC	City, HPC
	2. Develop Architectural Review Board (possibly in conjunction with Façade Grants Committee)	Staff Time	2008	City, HPC, Façade Grants Committee	City, HPC
	3. Adopt Architectural and Design Review Ordinance	Staff Time	2008	City, HPC	City, HPC
Establish consistent landscaping standards along city streets and in public gathering spaces at a scale appropriate to corresponding land use	<p>1. Develop an Acworth Plant Palette (working with landscape architects), based on research of environmental conditions, public opinion and historic precedence.</p> <p>The following performance criteria should direct the development of the plant palette: Street Trees--In urban areas trees are to be allowed 7' clear below branches, have a loose or transparent habit in front of buildings, have a root system that will not interfere with adjacent sidewalks or underground water/sewer lines. In parking areas trees are not to be fruit-bearing. In residential areas trees may include large shade trees and smaller flowering trees, but large trees are not to be located below utility lines. In most cases deciduous trees are appropriate for street edge applications. Shrubs -- To control pedestrian traffic or screen views, hardy evergreen shrubs are appropriate if specified to fit properly into the given space. Deciduous or more delicate shrubs are appropriate for understory plantings or to highlight prominent areas with color. Groundcovers -- To provide erosion control in areas where grass is not appropriate, evergreen groundcovers should be used. They should not be used where moderate or heavy pedestrian traffic could occur.</p>	\$7,500	2007	City	City
Total		\$27,500			



Parks and Recreation Recommendations

Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
Establish parks along greenway trails	1. Develop master plans for "Peninsula Park" on Lake Acworth and the improvement of park behind Roberts School in conjunction with multi-use trail planning and design.	\$20,000	2007	City	City
	2. Develop Peninsula Park on Lake Acworth in conjunction with multi-use trail construction	\$1,500,000	2009	City	City
	3. Expand/improve park behind Roberts School in conjunction with multi-use trail construction	\$500,000	2007-2008	City	City
Improve existing parks, plazas and recreational facilities	1. Install landscaping, lighting and public infrastructure in parks and plazas	TBD	2007-2011	City	City
	2. Encourage the use of murals, fountains, sculptures and other community elements in parks	TBD	2007-2011	City, ALA, ADDA	City, ALA, ADDA
	3. Provide new park equipment such as picnic shelters, playground equipment, etc.	TBD	2007-2011	City	City
Work with Army Corps of Engineers to make public aware of regulations regarding the use of Corps property	1. Post regulations on city web site	Staff Time	2007	City, ALA	City
	2. Mail notices to property owners along Corps of Engineers property	Staff Time	2007	City, ALA	City



Parks and Recreation Recommendations

Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
Connect the Logan Farm Park and Amos Durr Parks to form a greenbelt defining the northern extent of the LCI study area	1. Revise the Parks/Recreation Impact Fee to purchase intervening properties	TBD	2007	City	City
	2. Acquire intervening properties fronting on Cherokee Street	TBD	2008	City	City, Impact Fees and Greenspace Program
	3. Develop cooperative agreement with Corps for property north of School Street	Staff Time	2008	City	City
Review vacant land for purchase or donation opportunities for parks or open space	1. Investigate a Conservation Easement Program for donation purposes	\$5,000	2007	City, ALA	City
	2. Create a database to enter vacant land information, including owner, assessed tax value and location.	Staff Time	2007	City, ALA	City
Total					\$2,025,000



Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
ZONING RECOMMENDATIONS					
Continue to refine the zoning, sign and other development-related ordinances (which were revised in 2003) by researching issues and recommending amendments that will increase opportunities for improving the quality of the LCI study area in accordance with the recommendations of this plan.	Monitor development trends elsewhere in the Atlanta region and respond to local concerns related to development codes and policies. Research and proposed amendments that will aid in implementing the LCI plan's vision for the study area.	Staff Time	2007-2011	City	
Promote redevelopment of visually nonconforming businesses along Main Street	Encourage use of facade grants, DDA design grants, and City-DDA Building Reinvestment program	Staff Time	2007-2011	City/ADDA	City
FUTURE LAND USE AND HOUSING RECOMMENDATIONS					
Investigate redevelopment opportunities for residents of the Roberts School Focus Area	1. Work with the community, the Housing Authority and Bethel AME Church to explore redevelopment alternatives	Staff Time	2007-2008	City/AHA	N/A
Consider such approaches as a <i>Community Development Corporation</i> or <i>community-based redevelopment entity</i>	2. If desired, establish redevelopment vehicle and program	Staff Time	2008-2009	City/ADDA	N/A
Investigate incentives to encourage residential development and redevelopment downtown	1. Undertake Housing Incentive Analysis: Define "affordable" housing and incentive strategy. Study should: a. focus on new housing construction generally (particularly lofts), affordable housing and generational housing b. Review City schedule of application and permitting fees for potential reductions c. Review Impact Fee Ordinance for possible exemptions	\$5,000	2008	City	City
Total					\$5,000



City of Acworth
Georgia

Civic Initiatives

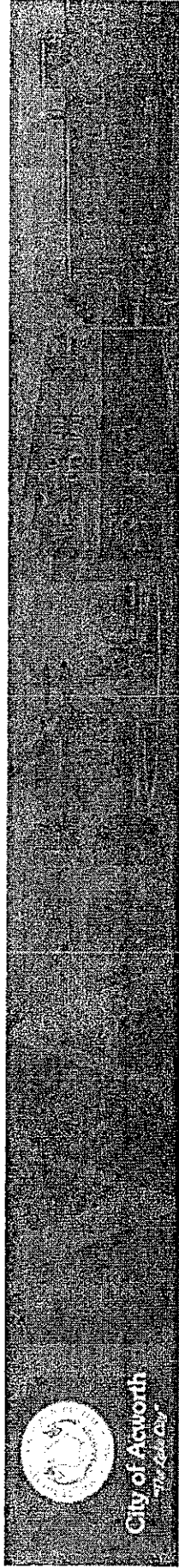
Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
Encourage Cobb County to retain the local library branch in its current location (downtown) and improve the variety and quality of services	1. Adopt policy (included in Section 5)	Staff Time	2007	City	City
	2. Develop working relationship with Friends of the Library	Staff Time	2007	City	City
	3. Meet with Cobb County to develop a joint policy to keep libraries in "town centers"	Staff Time	2007	City	City
Ensure that the post office remains in its current downtown location	1. Adopt policy (included in Section 5)	Staff Time	2007	City	City
	2. Maintain open communication with appropriate federal authorities	Staff Time	2007+	City	City
Increase code enforcement and maintenance for both commercial and residential areas Ensure that city codes are available to property owners	1. Provide city codes on website and allow complaints to be received via website	Staff Time	2007	City	City
	2. Meet with neighborhood and business associations on request to discuss city codes	Staff Time	2007-2011	City	City
	3. Develop Code Enforcement informational brochure for new businesses and use Power Bill mailing to increase awareness of codes.	\$2,500	2007	City	City
Organize with other Cobb jurisdictions to work on reducing sewer installation/connection fees within town centers and/or redevelopment areas	1. Initiate discussion of installation/connection fees within town centers at the Cobb multi-jurisdictional meetings	Staff time	2007	City	City
	2. Work with Cobb County Economic Development Team	Staff time	2007	City	City
	3. Delineate area in study area for reduced fees	Staff time	2007	City	City



City of Acworth
The City

Civic Initiatives

Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
Initiate a beautification program in both commercial and neighborhood areas	1. Adopt program based on recommendations included in plan	Staff time	2007	City	City
	2. Promote the program on web site, CableNet, and through local community organizations	Staff Time	2008	City	City
	3. Administer Program	\$2,500	2008+	City	City
Support neighborhood associations through increased communication	1. Develop contact list for neighborhood associations	Staff time	2007	City	City
	2. Develop "newcomer" packets	Staff Time	2007	City, ADDA	City, ADDA
	3. Attend meetings to present neighborhood related planning efforts, code enforcement issues, and neighborhood watch information.	Staff time	2007	City	City
	4. Enlist support for community activities	Staff time	2007	City, ADDA	City, ADDA
Total		\$5,000			



Marketing Initiatives

Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
Ensure implementation of Market Analysis and Business Cluster Plan	1. Promote Acworth's Brand Identity as identified in the plan	Staff Time	2007-2008	City/ADDA/ AACVBA	City/ADDA
	2. Develop an image campaign	\$5,000	2007-2008	City/ADDA/ AACVBA	City/ADDA
	3. Develop collateral marketing material including prospect packages, new business packages and media packages	\$15,000	2007-2008	City/ADDA/ AACVBA	City/ADDA
	4. Develop a public relations program to promote the recommendations of the Market Analysis and Business Cluster Plan to stakeholders, real estate professionals, developers, financial backers, etc.	Staff Time	2007+	City/ADDA/ AACVBA	City/ADDA
Establish recognition program to reward recent and new restorations	1. Create City awards for select restorations	Staff Time	2007	ADDA	ADDA
	2. Publish all renovations using local media sources, including CableNet	Staff Time	2007+	ADDA	ADDA
	3. Prepare Press Releases for all awards	Staff Time	2007+	ADDA	ADDA
	4. Submit for state and national awards (Main Street, GPA, etc.)	Staff Time	2007+	ADDA	ADDA
Develop a recruitment campaign focused on recruiting businesses identified in the Business Cluster Plan including retail and/or service	1. Organize and train a Business Development Team	Staff time	2007-2008	ADDA	City/ADDA, AACVBA, ABA
	2. Prepare a Recruitment Package based on the Market Analysis and Business Cluster Plan	\$10,000	2007-2008	ADDA	City/ADDA, AACVBA, ABA



City of Acworth
The Gateway

Marketing Initiatives

Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
Create and maintain an accurate inventory of available real estate in the downtown area	1. Inventory existing sites, buildings, upper story space including property specifications, condition, ownership, terms of sales/lease	Staff time	2007	City, ADDA, ABA	City
	2. Educate building and property owners and real estate agents to alert the DDA office whenever properties are available for lease or sell	Staff Time	On-going	ADDA, ABA	ADDA
Promote start-up businesses in the study area for selected markets	1. Target businesses based on finalized market analysis	Staff Time	2007	ABA, ADDA	ADDA
	2. Promote existing City and ADDA incentives including façade grants, architectural design grants, etc.	Staff Time	2007+	City	City
	3. Research new incentive programs, including a reduced power bill for specified period after a new business opens or after renovation of building.	Staff Time	2007+	City	ADDA
Use existing facilities and resources to establish an arts/cultural program	1. Advertise the caboose as a showplace to display local and historic art on web site, cablenet, newspapers	Staff Time	2007	AACVBA	AACVBA
	2. Work with the Roberts School community center to create after school and after work art programs	Staff Time	2007	AACVBA	AACVBA
Encourage the development and expansion of historic/cultural sites and attractions	1. Promote historic and cultural tours in the downtown area that begin at the Caboose	Staff Time	2007+	AACVBA	AACVBA
	2. Look for partners in the region to participate in joint marketing targeted at visitors	Staff Time	2007+	AACVBA	AACVBA
	3. Recruit new businesses related to tourism such as unique gifts, specialty shops, restaurants and to tourism, and convenience goods	Staff Time	2007+	AACVBA, ABA	AACVBA, ABA



City of Acworth
"The City"

Marketing Initiatives

Recommendations	Action Items/Project Location	Cost	Year	Responsible Party	Funding Source
Establish a "Vacant Building Program" that promotes the use of downtown vacant buildings for art shows, after-school programs, meetings, etc.	1. Develop program that specifically targets school activities and local artists including advertisements and media	Staff Time	2007	ABA, ADDA	ADDA
Encourage businesses to extend business hours in conjunction with downtown events	1. Continue to promote Web-based calendar of events	Staff time	2007	ADDA, ABA	ADDA
	2. Promote events to media, tourism organizations, cultural and historical organizations, educational institutions, retire/senior groups, manufacturing and industrial businesses	Staff Time	2007	ADDA	ADDA
Promote lake activities regionally	Provide local and regional media with press releases and a schedule of lake activities, place on Web site.	Staff time	2007	City, ADDA, ALA	AACVBA, ADDA, ALA
Total		\$30,000			