COMPREHENSIVE PLAN 2005 - 2025

CITY OF LAKE CITY, GEORGIA



Prepared by

Robert G. Betz, AICP

Update by

Strategic Planning Initiatives LLC

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INTRODUCTION

In 1989, the Georgia Planning Act was passed by the Georgia State Legislature. This Act established the first coordinated planning program for Georgia. The program provides opportunities for local governments to formulate comprehensive plans used to guide future community development, and facilitates intergovernmental cooperation and coordination. As part of the Planning Act, local governments must meet certain minimum standards for local comprehensive planning. New minimum standards and procedures authorized pursuant to O.C.G.A. 50-8-7.1(b), 50-8-7.2 and 12-2-8 relating to local government comprehensive planning became effective on January 1, 2004, at which time rules that were previously adopted by the Board of Community Affairs on February 2, 2002 stood repealed. The new minimum standards and procedures guide preparation, development and review of all local government comprehensive plans and plan updates intended to meet local government recertification requirements on or after January 1, 2004. Once these new standards have been met and the comprehensive plan has been approved, the City of Lake City earns "Qualified Local Government" status, and retains eligibility for state funding and local permitting authority.

This Comprehensive Plan for the City of Lake City has been developed in compliance with the guidelines of the Georgia Planning Act and has the support of elected officials and community residents. As such, the Plan will be utilized as a guide for decision-making. The Lake City community, and Clayton County, comprises a dynamic environment, and accordingly, the Comprehensive Plan will be updated as necessitated by changing circumstances and opportunities.

Prior to preparing this Comprehensive Plan, a public hearing was held to review the planning process, provide an explanation of the plan elements and to elicit public input relative to opportunities and constraints to be addressed in the Plan. This public hearing was conducted on Thursday, March 25th, 2004 in the Council Chambers. A second public hearing was held on Thursday, August 26th, 2004 following preparation of a draft Plan to inform the public of trends and conditions in Lake City, and proposed community goals, objectives and strategies for implementing the Plan. The purpose of the second public hearing was also to obtain final input prior to submittal of the draft Plan for a 60-day review by the Atlanta Regional Commission and the Georgia Department of Community Affairs. Surrounding governments which may be impacted by the Plan,

including Clayton County, will have an opportunity to comment on the Plan during this review period. A final, City of Lake City Comprehensive Plan 2005-2025 will be formally adopted following endorsement of the Plan by ARC and DCA.

BACKGROUND

Lake City was incorporated on February 12, 1951. The city's name stems from three lakes once found within the corporate limits. Lake City is bounded by Fort Gillem and Forest Park on the north, Victory Drive and Trammel Road in unincorporated Clayton County on the east, Morrow on the south and Forest Park on the west. The corporate limits of Lake City encompass a land area of 1.4 square miles.

Lake City operates as a Mayor/Council form of government. Monthly City Council meetings are held at a new City Hall on Jonesboro Road at Kenyon Road which houses the Police Department, Public Works and the City Manager's administrative offices.

Two major state highways bisect Lake City. Jonesboro Road (State Route 54) is the primary north-south thoroughfare, providing vehicular access north to Atlanta and Morrow and Jonesboro to the south. Forest Parkway (S.R. 331), located in the northern portion of Lake City, is the main east-west route through northern Clayton. Jonesboro Road is a commercial corridor defining Lake City and continues to experience a conversion of single family dwellings to commercial uses. Forest Parkway is primarily a commercial and industrial corridor characterizing the northern portion of Lake City. Both routes are four-lane arterials.

THE LAKE CITY COMPREHENSIVE PLAN

The Lake City Comprehensive Plan is a long-range plan that will serve as a guide for community development and land use decisions over the next 20 years. A general goal of the Plan is to accommodate future development in an orderly and efficient manner such that land uses and public facilities and services are compatible with the needs of residents and business owners.

The Georgia Planning Act's Minimum Standards and Procedures for Local Comprehensive Planning establishes a three-step process for preparation of comprehensive plans. These steps are described below:

• Inventory and Assessment

The inventory and assessment provides a factual basis to facilitate informed decision making about the community, and ensures that a wide range of issues are considered. Information generated by this assessment is used to formulate community goals, policies and plan implementation strategies.

• Statement of Needs and Goals

The statement of needs and goals establishes community goals and objectives. These written statements inform the public and the development community of future directions of Lake City in terms of land use, public infrastructure investments and other community-building initiatives.

• Implementation Strategy

This final step in the comprehensive planning process presents public strategies for achieving Plan goals and objectives. The strategy encompasses a Short-Term Work Program, a five-year program comprised of municipal programs and capital projects for achieving these goals and objectives.

PLAN ELEMENTS

The State's three-step planning process is applied to each of seven plan elements, including population, economic development, natural and cultural resources, community facilities and services, housing, land use and transportation. Each element of the Lake City Comprehensive Plan is described below:

Population

The population element presents an inventory and analysis of population trends and demographic characteristics of Lake City's population. Information depicted in this element is used to assess future growth rates and residential densities, and will assist Lake City leaders in determining community service and infrastructure needs.

Economic Development

This plan element assesses the city's economic base, identifies economic development opportunities and, together with information advanced in other plan elements, facilitates development of an overall strategy for promoting economic stability of the Lake City community.

Natural and Cultural Resources

The natural and cultural resources element identifies natural and cultural resources present in the city. This information base enables the City to identify environmentally-sensitive areas and significant cultural facilities that must be protected.

Community Facilities and Services

This element assesses the adequacy of facilities, infrastructure and services to residential, commercial and industrial customers throughout the city. Projections of future needs over the 20-year planning period are also presented.

Housing

The housing element provides an inventory of Lake City's housing stock and evaluates the demand for housing relative to population projections. This element investigates the range of housing types required to meet the diverse needs of the Lake City community.

Land Use

The land use element provides an inventory of existing land uses, an overview of development trends and growth patterns and projects future land use. The product of this element is the Future Land Use Map, a graphic depiction of the vision of the city that forms an essential basis of zoning decisions.

The Future Land Use Map also guides the provision of public services and infrastructure consistent with growth projections as well as protection and preservation of Lake City resources.

A VISION FOR LAKE CITY

A vision for Lake City was formulated in conjunction with preparation of the Comprehensive Plan. This vision shaped the goals and strategies developed within each Plan elements. The Lake City vision is:

To build a legacy for our community by...

- Enhancing the quality of life for our residents,
- Providing a strong sense of community,
- Providing an attractive business climate and
- Meeting the future needs of the community by providing the highest level of service delivery and infrastructure possible.

City of Lake City Comprehensive Plan 2005-2025

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PUBLIC PARTICIPATION

The City of Lake City held two public hearings and prepared a citizen survey to solicit public input concerning the Comprehensive Plan 2004 - 2025. The City conducted a 100 percent citizen survey in an attempt to collect feedback from citizens concerning future directions for Lake City. The surveys were mailed out in the quarterly sanitation bill. The survey addresses elements of the comprehensive plan and solicits resident feedback.

The City of Lake City sought resident input concerning the future of Lake City and an assessment of living conditions and public services. A survey questionnaire containing 31 questions was mailed to all residential addresses, for a total of over 400 surveys. Some 30 percent of the surveys, 121 in total, were returned with responses. Each question provided an opportunity for resident comments concerning the individual topic as well as an opportunity to voice an opinion about the future of Lake City or any other topic. Significant, written comments are reported here.

Responses were solicited based on a five point scale of "Strongly Agree," "Agree," Undecided," Disagree" and "Strongly Disagree." "No Answer" was also among the possible responses. While a detailed breakdown of all responses is reported in the appendix, the general themes reflected in the responses are based on an aggregation of the two response categories "Agree" or "Disagree." Responses are organized below in six topical areas, Growth and Development, Economic Development, Residential Development, Public Services and Facilities, Greenspace and Access. General community sentiments are noted in a Summary.

Survey Results

Growth and Development

No majority opinion was registered, with 45 percent of respondents indicating population growth as desirable, 26 disagree; a substantial number, 22 percent were undecided.

Economic Development

A strong majority, 84 percent, would like to see more jobs in Lake City. Significant numbers, 63 percent, want more educational and job training opportunities.

More than half, 61 percent, indicated a preference for more commercial development, although 55 percent believe that retail services are adequate. More people, 65 percent, believe commercial development should be encouraged on Highway 54. A high percentage, 77 percent, feel the City does a good job of regulating advertising signs.

A minority, 37 percent, encourage industrial development, 42 percent disagree with this position.

Community Facilities

Strong opinions were voiced about a variety of visible public services, many were supportive of public agency performance. For example, 93 percent of respondents believe fire protection to be adequate. A similar percentage, 86 percent, agree that police services are sufficient. Nearly every respondent, 94 percent, feel that storm water is handled well in the city. Most respondents, 77 percent, feel solid waste collection is satisfactory. Nearly 7 of 10 respondents, 69 percent, believe that community services and facilities provided in the city to be adequate. A similar approval rating, 65 percent, indicated that street maintenance is adequate. Over half, 58 percent, are satisfied with code enforcement.

Nearly every respondent, 98 percent, expressed the opinion that trees and other landscaping are important along city streets.

Greenspace

Opinions concerning greenspace were not as unified, with 48 percent supporting more parks in Lake City, 12 percent were undecided, an equal proportion disagreed on this topic and the remainder had no response.

Likely the respondents supporting more parks also supported more recreation areas, 49 percent; 12 percent were undecided and 15 percent did not support more recreation areas.

A slight majority, 54 percent, believe the City should acquire open space through land purchase.

A higher percentage, 63 percent, thought open space or natural areas should be reserved at the expense of future development.

Housing

Nearly 6 of 10 respondents, 59 percent, believed that housing options in Lake City are satisfactory, 22 percent were undecided and 11 percent disagreed.

Slightly fewer respondents, 53 percent, felt that housing values are satisfactory, while 18 percent disagreed and 22 percent were undecided. Less than half, 47 percent, agree that Lake City houses are well maintained.

A substantial majority, 71 percent, believe that single family detached dwellings should be the dominant housing type in Lake City. Only a small portion, 22 percent, endorsed construction of "for sale" town homes; 36 percent did not favor such housing. Only a minor portion of respondents, 40 percent, supported upscale residential development on smaller lots; 34 percent did not favor such housing. Support for senior housing was substantial as 55 percent believe senior housing should be built.

Transportation

A significant majority, 59 percent, would like to see more sidewalks. Somewhat fewer, 44 percent, want more bike paths; 32 percent were undecided. Only a minority of respondents, 37 percent, believe access to public transportation should be increased; 29 percent disagreed with this position.

POPULATION ELEMENT

Introduction

The Population Element presents demographic information characterizing the population of Lake City. Historic trends, current conditions and forecasts for the 20-year planning period, 2004-2025, are evaluated. Information contained in the Population Element forms the basis for assessing land use, housing demand as well as community facility and public infrastructure needs. This assessment is tempered by findings in the Natural and Historic Resources Element, and employment forecasts and development projections in the Economic Development Element.

The Population Element also examines data and develops projections concerning household characteristics. Educational information is reviewed with comparisions made to the Atlanta region and Georgia. The final aspect of this element is an analysis of income characteristics.

Total Population

Census statistics indicate a relatively stable population over the past 20 years, consistent with a city that is virtually "built out." Lake City actually experienced a decrease in population between 1980 and 1990. The population began to recover by 2000 as illustrated in Table P1. However, as Table P1 also indicates, the change in population between 1980 and 2000 still represents a decrease of 2.7 percent, or a loss of some 77 residents.

Comparisons with Clayton County and Georgia

Clayton County experienced significant gains over this same 20-year period, increasing 36.0 percent between 1980 and 2000, or by 86,160 residents. Comparisons with Lake City must consider the amount of undeveloped land in the county relative to Lake City. This is also the case across Georgia, which has seen less dramatic expansion, but still registered population gains. Lake City's population decreased by 8.4 percent between 1980 and 1990; an increase of 5.3 percent was recorded during the next decade. Clayton County's population increased 17.4 percent between 1980 and 1990 and gained 23.0 percent by 2000. The population of Georgia expanded 16.1 percent from 1980 to 1990, and 20.5 percent by 2000.

Table P1 depicts population trends for Lake City, Clayton County and Georgia for the period 1980 to 2000.

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Year	Lake City Population		Clayton County P	opulation	Georgia Population		
Teur	Percentage	Change	Percentage C	hange	Percentage Ch	ange	
1980	2,963	N/A	150,357	N/A	5,463,105	N/A	
1985	2,865	-3.4	162,500	7.5	5,962,716	8.4	
1990	2,733	-4.8	182,052	10.7	6,508,608	8.4	
1995	2,750	0.6	198,300	8.2	7,056,802	7.8	
2000	2,886	4.7	236,517	16.2	8,186,453	13.8	

Table P1. Population Trends 1980-2000 Lake City, Clayton County and Georgia

Source: U.S. Bureau of the Census, 1980, 1990 and 2000.

Table P2. Comparison Of Population Growth Rates
Lake City, Clayton County, Atlanta Region and Georgia

Year	80-85	85-90	90-95	95-00
Lake City	-3.4%	-4.8%	0.61%	4.71%
Clayton County	7.47%	10.7%	8.2%	16.2%
Region	2.9%	3.2%	2.2%	1.8%
Georgia	9.4%	8.4%	8.9%	7.1%

Source: U.S. Bureau of the Census 1980, 1990 and 2000; Atlanta Regional Commission and <u>Georgia Department of Community Affairs</u> (Woods & Poole Economics, Inc., 1994).

Lake City's relatively stable population is attributable to the following factors: (1) the city is an inner-ring suburb and much of the land suitable for residential use is already developed; (2) a surge in residential construction was seen in the 1970's; (3) annexation of territory has been minimal; (4) some neighborhoods have been converted, and others continue to convert, to non-residential uses; and (5) the housing construction boom in Clayton County, typified by modern subdivisions containing spacious lots, has in the past attracted families away from

smaller lot developments that characterize Lake City neighborhoods. Table P2 indicates strong growth for Clayton Coiunty and sizeable gorwth across Georgia.

Population Density

Population density is defined as the number of people living within a certain geography, usually expressed as persons per square mile. As Table P3 indicates, Lake City's population density was 1,603 persons per square mile in 2000. This density is comparable to that of Clayton County, which was 1,654 persons per square mile and encompasses the County's incorporated areas. Atlanta's density, 3,159 persons per square mile, is greater than that of Lake City as high density development in portions of Atlanta is not present in Lake City. The population density for Georgia was reported as 141 persons per square mile. Portions of Lake City may be described as semi-rural; however, these areas are very limited. This data indicates that the population densities of Lake City and Clayton County are approximately 11 times that of Georgia.

 Table P3. 2000 Population Density

 Lake City, City of Atlanta, Clayton County and Georgia

	,	,	7 0		
Jurisdiction	Lake City	Atlanta	Clayton County	Georgia	
Persons per square mile	1,603	3,159	1,654	141	

Source: U.S. Bureau of the Census, 2000.

Population Projections

Population projections for Lake City are based on historic data and changes brought about by expansion of the region. Lake City lost 6.4 percent of its population between 1980 and 1990. This trend reversed somewhat by the 2000 Census which recorded population growth of 5.6 percent. Based on this trend and new sources of population described below, Lake City could expand from the 2000 count of 2,886 residents, reaching a population of 4,758 by 2025 as reflected in Table P4.

YEAR	POPULATION
2000	2,886
2001	2,942
2002	2,997
2003	3,053
2004	3,108
2005	3,164
2010	3,553
2015	3,942
2020	4,331
2025	4,758

TABLE P4. Population Projections Lake City 2000-2025

Source: 2000 Census; projections: by Strategic Planning Initiatives LLC.

This represents an expansion of some 2.5 percent annually as compared to the one percent expansion projected for Clayton County (Table P5). This aggressive growth rate is explained by substantially higher residential densities planned for Lake City than those for planned for Clayton. Lake City's "Gateway Village," an area expected to undergo redevelopment features mid-rise development and mixed use environments, a building type not common in Clayton County. Accordingly, estimating techniques using a rate of the larger jurisdiction, in this case Clayton, were not apropriate.

Table 13. Total Topolation and Tercentage Change. Clayfor County									
Category	2000	2001	2002	2003	2004	2005	2006		
Total	238,026	241,257	244,559	247,860	251,118	254,503	257,775		
Percentage	15%	1%	1%	1%	1%	1%	1%		
Category	2007	2008	2009	2010	2015	2020	2025		
Total	261,123	264,481	267,836	271,229	288,804	306,956	325,851		
Percentage	1%	1%	1%	1%	6%	6%	6%		

 Table P5. Total Population and Percentage Change: Clayton County

Source: U.S. Census, 1980, 1990 and 2000; projections by Woods and Poole.

Sources of Population Growth

Growth potential in Lake City is limited by several factors. Among these is the relatively small size of the city, abutting Forest Park and Morrow on approxiamtely 60 percent of its border. With Fort Gillem on the northern border, opportunities for growth through annexation are somewhat limited. The developed nature of the community also presents an impediment to near term expansion. Market demand for residential uses is not considered sufficient to generate redevelopment at higher densities in most sections of the city. However, several market and demographic trends could drive population growth.

One dynamic present in Lake City is an influx of individuals of diverse races and ethnicities. For example, a noticeable increase in the Asian, Black and Hispanic populations is evidenced by the 2000 Census. The Asian population grew from 27 in 1990 to 279 in 2000, and the Black population grew from 408 to 949 individuals. Lake City experienced a considerable transition in racial composition as the percentage of whites decreased from 83.6 percent in 1990 to 53.4 percent in 2000. Lake City witnessed virtually no housing construction in this decade. In fact, conversion of residential units to commercial use as well as demolition characterised the decade. Accordingly, the slight increase in population recorded in 2000 was likely based on the relatively larger size of Asian, Black and Hispanic households as documented by 2000 census data. The Hispanic population, an ethnic group comprised of 34 individuals in 1980, grew from 31 in 1990 to 216 by 2000.

The median age of the Lake City population increased from 34.2 years in 1990 to 36.6 in 2000, (Table P6). This is not surprinsing as only one age cohort increased significantly during this period, the 65+ group, which expanded 77.7 percent between 1990 and 2000 and an equally strong 74.75 percent in the decade from 1980 to 1990. An increase in the number of children was seen between 1990 and 2000, perhaps, explaining the increase in population and household size. However, the increase of only 3.3 percent for 0-4 year olds, and 4.7 percent for 5-14 year olds, is not substantial. In addition, the age groups that will be in family-forming age ranges in this decade, that is, 15-24 and 25-34 year olds, actually recorded decreases. This suggests that while population increases are expected in the first half of this decade, significant gains in population through 2010 must come from inmigration or annexation. The increase projected through 2005 could be generated by an increase in the household size of new residents which would trigger revisions to household size projections. Such an increase could result from a change in occupants on the order of

only a 10 percent of Lake City's housing stock over the five year period. This is within the parameters of historic change in racial composition and running through 2005.

In-migration

Opportunities for in-migration are found in two development sectors, in-fill and higher density residential development. A limited number of undeveloped sites as well as relatively large lots containing only one dwelling are found in residential areas of the city. The expectation that the undeveloped sites could be developed in residential use over the next decade is reasonable. Relatively weak market demand will likely postpone redevelopment of occupied lots beyond that timeframe and, perhaps, beyond the planning period. Development of 4-5 dwelling units per year on scattered sites is projected through 2010. Demolition and commercial conversion will partially offset these minimal gains. More aggressive demand must surface to propel significant infill development.

Such demand could occur as development in adjacent Morrow, expansion of Clayton College and State University and, ultimately, initiation of commuter rail service should spur demand in Lake City. Regional growth continues and the focus on southside growth is a recent phenomenon. Clayton "C-Tran" bus service is also fairly recent, 1998, and could drive such aggressive growth.

The second opportunity for residential growth may be found in the City's "Gateway Village." Designed as a mixed-use, medium to high-density district, this corridor adjoins Morrow's Gateway Village and Clayton College and State University and is slated for office, institutional and residential development. Uses established in Morrow could foster townhouse development in Lake City that would be near Hartsfield, downtown Atlanta, regional employment centers and a short distance from the planned office centers. These centers include the National Archives, under construction in Lake City and the State Archives which has now been relocated to Morrow. Upscale development in the vicinity of these resources, and the convenience and "intown" proximity of this developing village, could attract residents to Lake City. Housing needs at CCSU, both student and faculty, should also contribute to housing demand. Lake City may be positioned to capture a portion of this market.

Should the regional trend toward mixed-use influence development in Lake City, such development is expected to occur in structures featuring residences over retail and office uses

at three key nodes along Jonesboro Road. Traditional multifamily development is also expected in this corridor. As this unit type and density is somewhat new to the Lake City market, and is judged to be dependent on initiation of construction on the commuter rail facility, population growth generated by this market segment is projected beyond 2005. Projects on the order of 75 units are anticipated, or 225 units for the five-year period. Using a potential supply of one such development every two years, and a household size of 1.68 recorded for non-family households in 2000, a gain of some 378 residents by 2010 would be possible. Absorption of an additional 600 such units by 2025 would not be unreasonable. The balance of population growth projected, some 200 persons, is expected to come from in-migration of larger families and natural increase. This reflects an approximate seven percent increase from the base 2000 population of 2,886.

Annexation

Opportunities for annexation lie at Lake City's eastern border; this portion of unincorporated Clayton has developed as residential neighborhoods with scattered vacant lots and development tracts. One 7.7-acre tract in particular contains a lake that could become an attractive infill development. Balancing this potential growth is the past record of annexation by Lake City; little has occurred over the past 20 years. Annexation is often driven by the need for urban services, among other factors. Utilities are neither a city nor county service, rather in Clayton, these services are provided by the Clayton County Water Authority. City services such as inspections, services that can be important to developers, are not significantly different from those available in the county. In addition, the land to the east is largely developed and is platted in multiple ownership; rendering annexation more difficult. Population gains based on future annexation is expected to be minimal.

Should the City become more aggressive in annexation, growth would occur over a multiyear period as annexation is a time-consuming process. City-County cooperation could result in annexation of these neighborhoods to the east. Such an aggressive campaign could bring scores of new households into Lake City.

A reasonable estimate of future growth based on annexation would be 25 such units in any given year, although the mechanics of this process may preclude such gains annually. Population increases associated with annexation can reasonably be expected to yield 250 additional households through the planning period, or some 700 residents.

Given the relative absence of annexation activity over past decades, and other factors influening the desirability of annexation, neither the population projections, nor the Land Use

Element anticipates expansion of the city limits. This growth avenue should be revisited in future Plan updates.

Households

As illustrated in Table P6, although household size, the number of persons living in each housing unit, decreased slightly in Lake City from 1980 to 1990, household size rebounded slightly by 2000. This trend accounts for the noticeable increase in Lake City's population during this time period. Coupled with higher density zoning recently adopted in the Gateway Village Corridor, a regional focus on "intown" locations and a trend toward larger family sizes consistent with younger families and population diversity, Lake City's population is projected to continue to grow. Table P6 compares household size for Lake City and Clayton County between 1980 and 2000. As illustrated below, Lake City's household size grew from 2.6 in 1990 to 2.8 in 2000; Clayton County's household size remained constant at 2.8 for 1990 and 2000.

	LAKE CIT	Y	CLAYTON COUNTY						
YEAR	HOUSEHOLD	NUMBER OF	HOUSEHOLD	NUMBER OF					
TLAK	SIZE	HOUSEHOLDS	SIZE	HOUSEHOLDS					
1980	2.9	982	3.0	50,690					
1985	2.8	1,042	2.8	57,624					
1990	2.6	1,061	2.8	65,770					
1995	2.6	1,074	2.7	76,330					
2000	2.8	950	2.8	82,243					

Table P6.Household Size And Number Of HouseholdsLake City And Clayton County 1980-2000

Source: U.S. Census 1980, 1990 and 2000; mid-decade figures by Robert G. Betz, AICP.

Projections concerning the number of households and household size for Lake City from 2000 to 2020 are indicated in Table P7. Household size projections are based on a weighted average of household size for Black and White households, the latter of which comprised over 80 percent of all households in 1990.

YEAR	POPULATION	NUMBER OF HOUSEHOLDS	HOUSEHOLD SIZE
2000	2,886	950	2.78
2005	3,164	1,099	2.88
2010	3,553	1,225	2.90
2015	3,942	1,355	2.91
2020	4,331	1,483	2.92
2025	4,758	1,629	2.92

 Table P7. Household Forecasts Lake City 2000-2025

Source: Household forecasts by Strategic Planning Initiatives, LLC.

Age Distribution

The number of people in various age groups is important not only to predicting future population patterns, age distribution is vital to public improvement and program planning. Private industry follows this data closely as it indicates the type and strength of market demand for a range of products, including housing, associated with people of different ages.

Age distribution in Lake City in 1980 indicates that the largest proportions of the population were in the 5 - 14, 15 - 24, and the 45 to 54 age cohorts. In 1990, the dominant age groups were the 15 - 24 and 25 - 34 year olds. By 2000, individuals in the 35 - 44 and 65 + age groups were the most numerous. The trends in age distribution suggest an increase in the older age ranges, along with a slight increase in family-forming age ranges and young children. This is consistent with the somewhat larger household sizes described above. While the population is aging, 60 percent, or nearly two of every three persons in Lake City in 2000, were under the age of 45. Historic age distribution is illustrated in Table P8.

The dominance of baby boomers in Lake City is evident in Table P9 which forcasts age distribution through 2025. Lake City is home to many seniors who have chosen to age in place as seen in their representation as 17.9 percent of the population in 2000. Added to this population will be boomers, the oldest of which will be 78 by 2025. Further evidence of an aging population is the high number of 45-54 and 55-64 year olds in 2025, which were the 25–34 and 35–44 year olds in 2000, then a dominant cohort. This cohort will fall in the 55-64 and 65+ cohorts by 2025.

AGE RANGE	1980	Percent	1985	Percent	1990	Percent	1995	Percent	2000	Percent
0-4	160	5.4	185	6.5	211	7.7	206	7.5	218	7.6
5-14	414	13.9	376	13.1	338	12.4	330	12.0	354	12.2
15-24	680	22.9	537	18.7	381	13.9	399	14.5	348	12.1
25-34	378	12.8	430	15.0	471	17.2	481	17.5	462	16
35-44	391	13.2	378	13.2	364	13.3	365	13.3	369	12.8
45-54	415	14.0	398	13.9	372	13.6	370	13.4	324	11.2
55-64	228	7.7	266	9.2	304	11.1	316	11.5	292	10.1
65 & over	297	10.1	295	10.4	292	10.8	283	10.3	519	17.9
TOTAL	2,963	100.0	2,865	100.0	2,733	100.0	2,750	100.0	2,886	100.0

Table P8. Historic Age Distribution City of Lake City 1980-2000

Source: U.S. Census 1980, 1990, and 2000; interim year 1985 interpolated by Robert G. Betz, AICP.

AGE COHORT	2000	Percent	2005	Percent	2010	Percent	2015	Percent	2020	Percent	2025	Percent
0-4	218	7.6	250	7.9	291	8.2	331	8.4	371	8.6	400	8.4
5-14	354	12.2	385	12.2	429	12.1	463	11.7	496	11.4	552	11.6
15-24	348	12.1	318	10.1	292	8.2	265	6.7	233	5.4	247	5.2
25-34	462	16.0	469	14.8	487	13.7	489	12.4	488	11.3	523	11.0
35-44	369	12.8	363	11.5	364	10.3	355	9.0	342	7.9	371	7.8
45-54	324	11.2	379	11.9	449	12.7	521	13.2	594	13.7	638	13.4
55-64	292	10.1	351	11.1	425	11.9	506	12.8	590	13.6	676	14.2
65 & UP	515	17.9	650	20.6	815	22.9	1,012	25.7	1,217	28.1	1,351	28.4
TOTAL	2,886	100.0	3,164	100.0	3,553	100.0	3,942	100.0	4,331	100.0	4,758	100.0

Table P9. Age Distribution Forecasts Lake City 2000-2025

Source: U.S. Census 2000; projections by Strategic Planning Initiatives, LLC.

Median Age

Median age is the age figure above which one-half of all residents are older and one-half are younger, in other words, the "midpoint." The median age of Lake City residents has been higher than local, regional, state and national figures over the past 20 years. The U.S. is aging as "baby boomers" in the population age, and median age is increasing. As seen in Table P10, median age in Lake City in 1980 was approximately 30.7 years, in 1990 the figure was 34.2 and in 2000 median age increased to 36.6. This trend has implications for public sector planning and the private market. In a young population, day care, schools and youth recreation programs are vital. In an aging population, social services for seniors, reduced demand for three and four-bedrooms homes, and a need for passive recreation facilities may be indicated. As seen above, based on Lake City population growth, services addressing the needs of residents across many age ranges must be met in the future. The increasing median age is reflected in the increase in the number of individuals forecast for age ranges 55-64 and 65+ in Table P9.

Year	1980	1990	2000
Lake City	30.8	34.2	36.6
Clayton County	26.9	29.9	30.2
Georgia	27.7	31.6	33.4
United States	30.0	32.8	35.3

Table P10. Median Age Lake City, Clayton County, Georgia and United States

Source: U.S. Bureau of the Census, 1980, 1990, 2000.

Racial Composition

The racial composition of Lake City changed substantially between 1980 and 2000. The most significant change was in the Black and White ratios. Black population increased from 7.8 percent in 1980 to 32.9 percent in 2000. This was accompanied by a decrease in White population from 91.3 percent in 1980 to 53.4 percent in 2000. Asians formed a minor portion of Lake City's residents in 1980, less than one percent. By 2000, this group comprised more than 10 percent. Combined, the Asian and Black population gains over the past two decades equalled 981 residents, largely off-setting the 1,164 person decrease in White population. Table P8 compares racial composition for the years 1980, 1990 and 2000.

The pattern of racial transition is projected to continue, though the rate of change is expected to diminish. The age of the population bears a relationship to race. In 1990, over 93 percent of Lake City's 65+ population was White. This age cohort could represent more than 28 percent of the 2025 population. A recent phenomenon evident in the region is a trend toward intown living, particularly by White professionals. These factors are expected to impact the transition that has occurred over the past 20 years, and influence Lake City's population over the next 20. Table P12 and the chart that follows indicate future trends in the city's racial composition.

Table P11. Population By Race Lake City 1980, 1990 and 2000

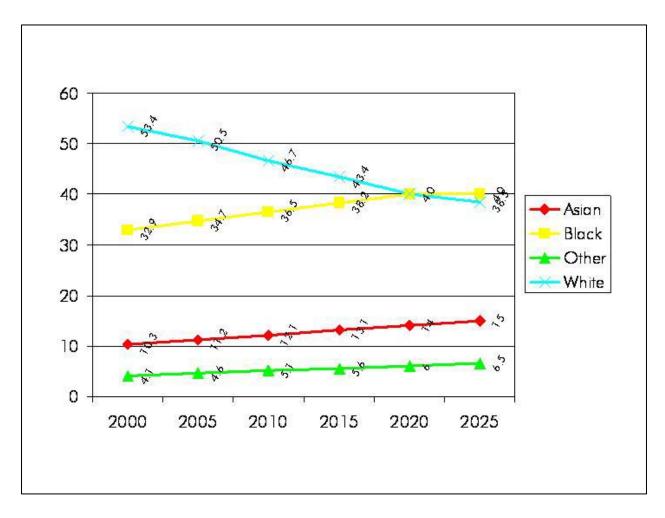
Year	Total	Asian	Percen	Black	Percen	Other	Percen	White	Percen
1980	2,963	15	.51	232	7.8	10	.34	2,706	91.3
1990	2,733	27	.99	408	14.9	13	.48	2,285	83.6
2000	2,886	279	10.3	930	32.9	179	4.1	1,498	53.4

Source: U.S. Bureau of the Census, 1980, 1990 and 2000.

Year	Total	Asian	Percen	Black	Percen	Other	Percen	White	Percent
2000	2,886	279	10.3	949	32.9	119	4.1	1,542	53.4
2005	3,164	354	11.2	1,098	34.7	146	4.6	1,598	50.5
2010	3,553	430	12.1	1,297	36.5	181	5.1	1,659	46.7
2015	3,942	516	13.1	1,506	38.2	221	5.6	1,711	43.4
2020	4,331	606	14.0	1,732	40.0	260	6.0	1,732	40.0
2025	4,758	714	15.0	1,903	40.0	309	6.5	1,832	38.5

Table P12. Population Projections By Race Lake City 2000-2020

Source: U.S. Bureau of the Census 2000; projections by Strategic Planning Initiatives LLC.



POPULATION PROJECTIONS BY RACE

Educational Attainment

Educational attainment of Lake City residents, expressed as years of schooling of individuals over the age of 25, has increased moderately since 1980. In 1990, 41 percent were high school graduates, compared with 39 percent in 1980. Twenty-three percent had completed

college courses in 1990, up from 15 percent in 1980. The ratio of college graduates declined slightly from 8.2 percent in 1980 to 7.3 percent in 1990. During this period, the percentage of adults lacking a high school diploma decreased from 37 percent in 1980 to 28 percent in 1990. Table P13 illustrates educational attainment for Lake City.

Education Level	1980	1990	2000
Elementary School	290	126	272
High School (1-3 years)	337	404	318
High School Graduate	674	756	723
College (1-3 years)	268	424	532
College Graduate	140	135	106

 Table P13. Highest Educational Level Completed¹ Lake City 1980-2000

¹ Persons 25 years or older.

Source: U.S. Bureau of the Census 1980, 1990; 2000.

A comparison of the 1990 Lake City adult population with that of Clayton County, Fulton County and Georgia reveals that Lake City had a effective high school graduate rate of 71.3 percent compared to Clayton County's 77.2 percent, Fulton County's 77.8 percent and Georgia's 70.9 percent. The proportion of Lake City adults having some college, 23 percent, was comparable to Clayton's 26 percent, Fulton's 24 percent and Georgia's 22 percent. The percentage of Lake City residents who were college graduates lagged Clayton and significantly behind Fulton and the state. Table P14 compares educational attainment for these locations.

The 2000 Census indicated similar trends with only 5.0 percent of Lake City residents earning college degrees compared to 12.0 percent of Clayton residents, 27.0 of Fulton residents and 16 percent of Georgia residents. The percentage of Lake City residents completing high school reversed its position from 1990 when a combined total, highschol graduates, persons attending college for one to three years and college graduates, totalled 71.3 percent, compared to 68 percent in 2000.

1980	Lake City	Clayton County	Fulton County	Georgia
Elementary School	17.0%	13.4%	17.4%	23.7%
High School (1-3 years)	19.7%	20.0%	16.6%	19.9%
High School Graduate	39.4%	40.2%	26.5%	28.5%
College (1-3 years)	15.7%	15.9%	16.6%	13.3%
College Graduate	8.2%	10.3%	23.0%	14.6%
1990				
Elementary School	6.8%	6.6%	7.9%	12.0%
High School (1-3 years)	21.9%	16.2%	14.3%	17.1%
High School Graduate	41.0%	35.8%	22.3%	29.6%
College (1-3 years)	23.0%	26.7%	23.9%	22.0%
College Graduate	7.3%	14.7%	31.6%	19.3%
2000				
Elementary School	5.0%	3.0%	3.0%	3.0%
High School (1-3 years)	23.0%	16.0%	13.0%	17.0%
High School Graduate	36.0%	32%	19.0%	29.0%
College (1-3 years)	27.0%	32%	23.0%	26.0%
College Graduate	5.0%	12%	27.0%	16.0%

 Table P14. Comparison Of Educational Attainment Levels¹

 Lake City, Clayton County, Fulton County and Georgia

¹Persons 25 years and older.

Source: U.S. Bureau of the Census 1980, 1990 & 2000.

Educational attainment indicators such as dropout rate, standard achievement test scores and percent of graduates attending college for Lake City residents are reflected in Clayton County indicators as the city is part of the Clayton County school system. Dropout rates for sixth grade through 12th grade for Clayton County have been higher than those of Georgia from 1995 to 2000. Clayton County achievement test scores are slightly below those in Georgia for this same five-year period. The number of Clayton County graduates continuing on to college has averaged 41 percent from 1995 to 2000. This information is presented in Table P15.

1005 1004	1996-	1997-	1998-	1999-
1990-1990	1997	1998	1999	2000
5.8%	6.6%	5.8%	N/A	4.6%
5.0%	4.3%	5.0%	N/A	3.8%
956	947	956	N/A	946
970	976	970	969	984
41.1%	43.3%	41.1%	41.2%	40%
N/A	N/A	N/A	N/A	N/A
	5.0% 956 970 41.1%	1995-1996 1997 5.8% 6.6% 5.0% 4.3% 956 947 970 976 41.1% 43.3%	1995-1996 1997 1998 5.8% 6.6% 5.8% 5.0% 4.3% 5.0% 956 947 956 970 976 970 41.1% 43.3% 41.1%	1995-1996 1997 1998 1999 5.8% 6.6% 5.8% N/A 5.0% 4.3% 5.0% N/A 956 947 956 N/A 970 976 970 969 41.1% 43.3% 41.1% 41.2%

Table P15. Educational Performance Indicators Clayton County and Georgia

Source: Clayton County Schools, 2000.

Income

Median household income (earnings of a family or household) and per capita income (earnings of individuals) have been consistently higher in Lake City over the past three decades compared to incomes in Clayton County and Georgia. The differential in household income for Lake City compared to Clayton County increased from 1980 to 1990. Household income for Georgia gained ground on Lake City during this period. The gap in per capita income between Lake City and the county and state grew during this period.

Median household income in Clayton County consistently exceeded incomes in Georgia from 1970 through 1990, although Georgia income growth has accellerated more rapidly than income growth in the county. State per capita income actually surpassed Clayton in 1990. Growing affluence in counties such as Fayette, Forsyth, Cobb and Gwinnett impacts state incomes and could explain this reversal.

In 1990, median household income in Lake City was somewhat higher than in the county, and per capita income was substantially above per capita income in the county. This may be

explained by the income variation characterizing rural and urban earnings. Per capita income in Georgia also exceeded that of the county. The 200 Census indicated that Georgia per capita income continued well above those of lake City and Clayton County. Significantly, Lake City per capita income rose very marginally between 1990 and 2000. Growth in per capita income for Clayton County and Georgia was dramatic. Table P16 illustrates income characteristics for Lake City, Clayton County and Georgia.

By 2000, median household income in Lake City had fallen below those of Clayton County and Georgia. A Lake City median household income of \$38,929 compared to \$42,697 and \$42,433, respectively, for Clayton and Georgia. Accordingly, Lake City median income represented only 92 percent of county and state median incomes. Lake City per capita income was 88 percent of county per capita income and only 75 percent of per capita income recorded for Georgia.

Table P16. Income CharacteristicsLake City, Clayton County and Georgia 1970-2000

	1970	1975 ¹	1980	1985 ¹	1990	2000
Lake City						
Median	+					
Household	\$11,002 ²	N/A	\$20,682	N/A	\$35,820	\$38,929
Income Per Capita						
Income	\$3,044 ²	N/A	\$7,949	N/A	\$15 <i>,</i> 085	\$15,877
Clayton County						
Median						
Household	\$10,965	\$34,592	\$19,960	\$39,862	\$33,472	\$42,697
Income						
Per Capita	\$3,193	\$10,635	\$7,308	\$14,011	\$10,885	\$18,079
Income	. ,		. ,	. ,	. ,	
Georgia						
Median						
Household	\$6,571	\$31,932	\$15 <i>,</i> 033	\$38,023	\$29,021	\$42,433
Income						
Per Capita	\$2,649	\$10,453	\$6,402	\$13,785	\$13,631	\$21,154
Income	.,		• •	. ,		

¹ Data is average household income in 1982 constant dollars; Data for Planning, Department of Community Affairs, Woods & Poole Economics, Inc., 1991.

² Data is average household income in actual dollars; Data for Planning, Department of Community Affairs, National Planning Data Corporation, 1990.

Source: Bureau of the Census 1970, 1980, 1990 and 2000.

Income Distribution

Table P17 presents the distribution of household income in 1990 and 2000 for Lake City, Clayton County and Georgia. Not surprisingly, Lake City households were more strongly represented in the middle income ranges, that is, \$25,000 to \$44,999, compared to Clayton and Georgia. Income distribution in upper income ranges, \$50,000 to \$99,999, compared favorably with Clayton and Georgia incomes. However, the percentage of Lake City households earning \$100,000 or more annually, that is, 2.25 percent, did not compare well with the 7.3 percent of Clayton households, and 12.3 percent across Georgia.

		1990			2000	
Income Range	Lake City	Clayton	Georgia	Lake City	Clayton	Georgia
Total:	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Less than \$10,000	4.1%	9.3%	16.8%	3.5%	6.1%	10.1%
\$10,000 to \$14,999	3.7%	6.8%	8.6%	6.1%	4.0%	5.9%
\$15,000 to \$19,999	6.7%	8.2%	8.9%	8.1%	6.0%	5.9%
\$20,000 to \$24,999	7.4%	9.5%	8.8%	1.9%	7.1%	6.4%
\$25,000 to \$29,999	11.2%	8.9%	8.3%	8.7%	7.6%	6.4%
\$30,000 to \$34,999	15.0%	10.0%	7.9%	12.4%	7.7%	6.2%
\$35,000 to \$39,999	12.3%	8.2%	6.8%	9.9%	7.0%	5.9%
\$40,000 to \$44,999	0.0%	0.0%	0.0%	7.3%	7.2%	5.8%
\$45,000 to \$49,999	10.0%	7.1%	4.9%	4.0%	5.9%	5.1%
\$50,000 to \$59,999	8.9%	9.6%	7.6%	11.1%	11.5%	9.2%
\$60,000 to \$74,999	8.9%	8.0%	6.8%	11.8%	12.1%	10.5%
\$75,000 to \$99,999	4.5%	4.1%	4.6%	12.4%	10.4%	10.4%
\$100,000 to \$124,999	0.0%	1.1%	1.7%	1.0%	3.8%	5.2%
\$125,000 to \$149,999	0.0%	0.4%	0.7%	1.2%	1.5%	2.5%
\$150,000 or more	0.8%	0.5%	1.4%	0.05%	2.0%	4.6%

Table P17. 1990- 2000 Distribution Of Households By Income RangeLake City, Clayton and Georgia

Source: Bureau of the Census 2000.

More than half of all Lake City households recorded 1990 incomes greater than \$35,000 compared with 47.3 percent in Clayton and 40.6 percent in Georgia. Further evidence of strong earnings by Lake City households is found in the ratio of households earning less than \$25,000. Nearly twice the percentage of households across Georgia earned less than \$25,000 compared to Lake City households. The strength of Lake City earnings power is also evident in Table P18 comparisons to Clayton County where more than three of 10 households earned less than \$25,000; the figure was only two in 10 for Lake City. In other words, nearly 80 percent of Lake City households earned more than \$25,000 compared to less than 70 percent in Clayton and less than 60 percent in Georgia.

1990							
Income Range	Lake City	Clayton County	Georgia				
Less than \$25,000	21.9	33.8	43.1				
\$25,000 - \$34,999	26.2	18.9	16.2				
\$35,000 and above	51.5	47.3	40.6				
	20	00					
Income Range	Lake City	Clayton County	Georgia				
Less than \$25,000	19%	23%	28%				
\$25,000 - \$34,999	21%	15%	13%				
\$35,000 and above	59%	61%	59%				

Table P18. Percentage Of Households Within Specified Income RangeLake City, Clayton County and Georgia, 1990-2000

Source: U.S. Bureau of the Census: 1990 and 2000.

POPULATION ELEMENT ASSESSMENT

Population growth has been constrained over the past 20 years as Lake City occupies a small land area and the residential acreage is virtually developed. Individuals and families seeking locations in Clayton County seem to be drawn to new subdivisions that contain larger lots and amenities, and are removed from congested environments. However, new sources of growth, based on somewhat larger family sizes, annexation and an expectation of higher density development could propel populations gains over the next 20 years. Conclusions associated with data analyzed in the Population Element are presented below:

- Population growth was evident in the 2000 Census. Much of this was driven by somewhat larger household sizes. Future population totals is expected to be influenced by a significant development in Lake City and Morrow known as "Gateway Village," a mixed-use development. In addition, a commuter rail station in adjacent Morrow will benefit Lake City residents. These factors could substantially impact Lake City's population.
- Lake City is characterized by a population that is statistically middle-aged. The median age of 36.6 in 2000 is significantly higher than Clayton County. The aging trend is expected to continue throughout the planning period, but will be balanced somewhat by an influx of young families with children and young professionals.
- The aging trend in Lake City, like the nation, is expected to continue during the planning period. However, services provision is primarily by the private sector and is expected to accommodate the needs of the population.
- Census statistics indicate that Asian, Black and Hispanic populations have expanded significantly; minority groups are increasing in numbers and the white population is decreasing. These statistics also indicate somewhat larger household sizes for the Asian and Hispanic populations in particular.
- Recent SAT scores for Clayton County are somewhat below those in Georgia, though drop out rates are similar. The percentage of Lake City adults with college degrees is below that of Georgia and well below such nearby jurisdictions as Fulton County. Importantly, Lake City residents compete in a job market dominated by graduates

from Clayton County and other counties in the region. Such comparisons should focus attention on improving educational levels.

 Lake City incomes had been consistently above county and state incomes over the 20year period 1970 to 1990. This desirable circumstance did not characterize relative incomes in 2000; however, Lake City incomes in the \$50,000 to \$99,999 range still comprised 35.3 percent of all households. Lake City households earning \$35,000 and above in 2000 comprised 59 percent of all households, comparing very favorably with the 61 percent for Clayton and 59 percent for Georgia. Such incomes should impact the housing market in particular as Clayton County has generally been the focus of much "starter home" development. These income figures should influence decisions by home builders and other service providers operating in this market.

POPULATION ELEMENT GOALS AND OBJECTIVES

Lake City actually experienced a slight decrease in population between 1980 to 1990, with only a minor recovery by 2000. U.S. Bureau of the Census statistics over this 20-year period indicate a relatively stable population, consistent with an urban area that is virtually built out. While lack of population growth itself should not be considered a negative circumstance, the associated depressed retail and service conditions in Lake City should be. Strategies aimed at desirable increases in local retail market demand focus on population growth.

Needs related to the city's population are expressed in the following goals and objectives:

Goal I: Promote a reasonable expansion of Lake City's population.

Lake City housing stock is characterized primarily by single family detached neighborhoods. Regional transportation resources such as Jonesboro Road, Clayton's C-Tran Bus System and planned commuter rail suggest that higher population density may be achieved along the Jonesboro Road corridor. Such density is consistent with Regional Development Plan policies as this location is proximate to such employment centers as Hartsfield Jackson Atlanta International Airport and a developing industrial base along I-675 and U.S. 23.

Objective I-A: Emphasize medium and high density development, including mixed-use development, at the nodes identified in the Gateway Village Master Plan.

Objective I-B: Facilitate infill housing development in established neighborhoods.

ECONOMIC DEVELOPMENT ELEMENT

Introduction

This planning element presents information about the economy of Lake City. The information is organized in the following three sections. Economic Base data encompasses Employment, Earnings, Weekly Wages, Personal Income by Type, Major Economic Activities and Economic Opportunities Unique to Lake City. Labor Force information consists of such topics as Employment by Occupation, Employment Status, Unemployment Rates and Commuting Patterns. The final section, Lake City Economic Development Resources, focuses on Economic Development Agencies, Economic Development Programs and Education and Training Programs. This Element also identifies and evaluates economic trends in the Lake City economy, together with actions the City may pursue to influence and shape these trends.

Regional Setting

The Atlanta region gained over 500,000 residents and over 400,000 jobs between 1983 and 1988. This relatively explosive growth slowed somewhat during the early 90's, mirroring a nationwide downturn. Until the economy slowed in 2001, heightened by events on September 11, expansive growth had returned to the region. The southern tier counties have begun to experience economic growth once limited to Atlanta's north side.

Several factors have contributed to this growth and a new focus on the southside. The regional transportation system, including transit, the highway network and Hartsfield Jackson Atlanta International Airport all facilitate travel convenience, access to a wide range of housing choices and afford a centralized location for the distribution of goods and services. The Atlanta region remains a top choice for corporate relocation, and many metropolitan counties continue to experience high rates of in-migration. Importantly, traffic congestion in counties south of Atlanta has not reached the levels experienced in counties comprising the northern arc of the region.

The Atlanta Regional Commission forecasts continuing growth for the region, and expects that services and retail trade sectors of the economy will generate more than half the region's employment growth. The services sector is projected to account for one of every three new jobs created by the year 2025. Retail trade employment is forecast to double and comprise the region's second fastest growing sector by 2025. ARC also anticipates strong growth in the wholesale trade

and transportation, communications and utilities sectors, both of which place heavy demands on office space and business centers.

In addition to highlighting appropriate data comparisons designed to enhance the assessment, the Georgia Department of Community Affairs has established Minimum Standards for Local Government Comprehensive Planning that encompass the following State Economic Development goals:

- o An Economy that is growing and balanced
- o An Economy consistent with prudent management of state resources
- o An Economy that equitably benefits all segments of the population

Lake City's development goals expressed in this Economic Development Element must be consistent with these state goals. "Quality Community Objectives" associated with these and other State goals must be considered in developing the goals, objectives, policies and strategies of the Lake City Comprehensive Plan, including the following:

Regional Identity Objective: Regions should promote and preserve an "identity," defined in terms of traditional regional architecture, common economic linkages that bind the region together or other shared characteristics.

Growth Preparedness Objective: Each community should identify and put in place the prerequisites for the type of growth it seeks to achieve. These may include housing and infrastructure (roads, water, sewer and telecommunications) to support new growth, appropriate training of the workforce, ordinances to direct growth as desired or leadership capable of responding to growth opportunities. Appropriate Businesses Objective: The businesses and industries encouraged to develop or expand in a community should be suitable for the community in terms of job skills required, linkages to other economic activities in the region, impact on the resources of the area, and future prospects for expansion and creation of higher-skill job opportunities.

Educational Opportunities Objective: Educational and training opportunities should be readily

available in each community to permit community residents to improve their job skills, adapt to technological advances, or to pursue entrepreneurial ambitions.

Employment Options Objective: A range of job types should be provided in each community to meet the diverse needs of the local workforce.

Lake City's Economic Development Element is responsive to these State goals and objectives and is presented below:

Economic Base

The Lake City economy consists primarily of retail businesses, light industry and distribution facilities. Tourism, farming, agribusiness and mining are not significant factors in the local economy. The inventory of the economic base consists of an analysis of employment, earnings, weekly wages and income by type. Major development trends and unique economic activities also comprise the economic inventory.

Information presented in the Population Element indicates that Lake City and Clayton County are comparable in many respects. As economic data is generally not available for cities the size of Lake City, Clayton County data is used as representative of the Lake City community. Lake City data is integrated into the analysis when it is available.

Employment

The Retail Trade sector formed the single largest employer in Clayton County in 1990, followed closely by Transportation, Communications and Utilities (TCU) and Services. By 2000, TCU represented the largest employment sector in the county. Hartsfield Jackson International Airport, Southlake Mall and other commercial and business centers contribute to these sectors. The largest employment sectors in Lake City are retail trade and manufacturing, as these enterprises dominate the local economy. TABLE E1 presents employment trends and forecasts by sector for Clayton County. Transportation, Communications and Utilities are expected to remain the dominant employment sector through 2025. Services employment overtook retail trade in Clayton County in 2000 and is projected to remain the second largest employment sector behind TCU.

	Georgia	Clayton County	Lake City
Total:	5,687,945	176,075	1,810
Agriculture	100,003	461	26
Mining	6,399	87	0
Construction	304,710	9,043	64
Manufacturing	568,830	10,678	185
Wholesale trade	148,026	4,431	87
Retail trade	459,548	12,647	155
TCU	462,608	34,010	226
FIRE	637,976	19,508	273
Government	193,128	6,917	55
Services	2,806,717	78,293	739

Table E1. Employment By Sector 2000 Georgia, Clayton County, Lake City

Source: US Bureau of Census 2000.

	Georgia	Clayton County	Lake City
Total:	100%	100%	100%
Agriculture	2%	0%	1%
Mining	0%	0%	0%
Construction	5%	5%	4%
Manufacturing	10%	6%	10%
Wholesale trade	3%	3%	5%
Retail trade	8%	7%	9%
TCU	8%	19%	12%
FIRE	11%	11%	15%
Government	3%	4%	3%
Services	49%	44%	41%

Table F2 Percentage	Employment by	Sector 2000 Georgia	Clayton County, Lake City
TUDIE LZ. TETEETINGE	Linployincin by	Jeciol 2000 Ocorgiu,	Cidyion Cooniy, Lake City

Source: US Bureau of Census 2000.

CATEGORY	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Total	60,124	84,342	103,558	122,374	146,904	166,360	183,729	198,655	209,939	216,702
Farming	108	100	83	66	60	58	57	55	54	52
Agri Services	189	330	398	585	638	708	784	858	926	984
Mining	79	95	42	71	66	71	77	81	86	89
Construction	4,284	5,997	5,462	6,705	7,157	7,730	8,147	8,426	8,578	8,615
Manufacturing	5,055	6,109	5.868	6,416	7,536	7,839	8,097	8,313	8,491	8,633
TCU	11,250	17,852	24,173	29,562	40,591	48,328	55,442	61,453	65,828	68,203
Wholesale Trade	4,745	5,789	6,117	7,571	8,450	9,452	10,231	10,931	11,589	12,21
Retail Trade	12,933	19,715	25,396	25,224	27,758	30,396	32,751	34,632	35,769	36,007
FIRE	3,428	3,505	4,015	4,818	5,493	5,997	6,350	6,646	6,885	7,064
Services	8,592	12,448	17,825	27,930	33,971	39,232	44,007	48,360	51,866	54,180
Government	9,461	12,402	14,179	13,426	15,184	16,549	17,786	18,900	19,867	20,659

 Table E3.
 Employment by Sector Clayton County1980 to 2025

Source: Woods & Pool Economics, Inc. 2001.

As indicated in TABLE E2, Clayton County registers above-average employment concentration in the TCU sector, in fact, four to five times higher than Georgia in certain years. Retail Trade is somewhat higher relative to Georgia. Wholesale Trade; Finance, Insurance and Real Estate (FIRE); Services and Government are less prominent compared to state figures. Manufacturing in Clayton is roughly half the level seen in Georgia and is projected to record substantial decreases in percentage of the workforce employed in manufacturing through 2025. Clayton County's largest employment sectors in 2000 were TCU and Services, which combined comprised 50 percent of total employment. Statewide, three sectors, Services, Retail and Government, comprised 60 percent of employment.

TCU, Services and Retail Trade are expected to continue as the dominant employers in Clayton County for the remainder of the planning period. Wholesale Trade is expected to decline somewhat, although this sector will remain stable across Georgia. Numerically, all employment sectors in the county will expand to reflect growth in employment. Continuing growth in absolute number and percentage in Lake City's TCU and Services sectors is a reasonable assumption as most retail businesses in the county lie outside Lake City.

CATEOODY	1000	1005	1000	1005	0000	0005	0010	0015	0000	0005
CATEGORY	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Construction										
Clayton County	7.13	7.11	5.27	5.48	4.87	4.65	4.43	4.24	4.09	3.98
Georgia	5.07	6.11	5.75	5.58	5.86	5.76	5.65	5.54	5.43	5.35
Manufacturing										
Clayton County	8.41	7.24	5.67	5.24	5.13	4.71	4.41	4.18	4.04	3.98
Georgia	19.25	17.53	15.51	14.27	12.72	12.02	11.43	10.87	10.35	9.86
TCU										
Clayton County	18.71	21.17	23.34	24.16	27.63	29.05	30.18	30.93	31.36	31.47
Georgia	5.55	5.51	5.86	5.72	5.98	6.03	6.05	6.03	5.97	5.87
Wholesale Trade										
Clayton County	7.89	6.86	5.91	6.19	5.75	5.68	5.57	5.50	5.52	5.64
Georgia	6.34	6.65	6.18	5.73	5.86	5.92	5.95	5.98	6.00	6.02
Retail Trade										
Clayton County	21.51	23.33	24.52	20.61	18.90	18.27	17.83	17.43	17.04	16.62
Georgia	14.84	16.13	16.44	17.14	16.83	16.79	16.76	16.71	16.64	16.54
FIRE										
Clayton County	5.70	4.16	3.88	3.94	3.74	3.60	3.46	3.35	3.28	3.26
Georgia	7.28	6.98	6.64	6.36	6.63	6.60	6.57	6.52	6.46	6.39
Services										
Clayton County	14.29	14.76	17.21	22.82	23.12	23.58	23.95	24.34	24.71	25.00
Georgia	18.30	20.61	23.75	26.61	28.88	29.98	31.00	32.04	33.07	34.08
Government										
Clayton County	15.74	14.70	13.69	10.98	10.34	9.95	9.69	9.52	9.46	9.54
Georgia	18.95	16.84	16.71	15.68	14.45	14.22	14.03	13.86	13.72	13.60

Table E4. Employment Comparison by Percentage of Sector Clayton County and Georgia1980-2025

Source: Woods & Pool Economics, Inc. 2001.

Earning and Wages

Lake City comprises slightly more than one percent of Clayton County's population. While employee earnings data is not available for smaller jurisdictions, Lake City earnings are assumed to be comparable to those in Clayton County. As the city's employment base is not found in those sectors characterized by high relative earnings, for example, manufacturing and construction, the city is expected to garner approximately one percent of total county payroll. This percentage is expected to remain stable throughout the planning period.

Transportation, Communications and Utilities formed the cornerstone of county earnings in 2000, followed by Government and Services, a distant third. This pattern is expected to continue throughout the planning period. Earnings trends and forecasts are shown in Table E5.

CATEGORY	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Construction	116,598	164,170	152,471	183,706	219,791	244,360	264,100	279,223	289,868	296,164
Manufacturing	166,576	202,589	198,107	229,081	286,464	313,973	340,292	365,164	388,298	409,452
TCU	574,326	1,030,01 5	1,336,45 8	1,587,995	2,149,619	2,682,232	3,212,731	3,703,876	4,111,778	4,399,432
Wholesale	157,621	200,487	204,306	279,907	350,205	401,042	443,358	482,705	520,421	556,786
Retail	221,858	348,649	427,274	399,096	478,092	535,357	589,772	636,943	670,945	687,849
FIRE	30,652	43,316	78,017	109,252	131,810	154,241	173,696	191,927	208,477	222,832
Services	166,061	248,098	388,045	618,282	886,606	1,097,116	1,310,964	1,526,935	1,727,770	1,895,897
Government	375,890	593,604	805,914	1,016,901	1,382,812	1,654,531	1,927,777	2,200,878	2,454,982	2,670,865

Table E5. Earnings	Trends and	Forecasts	Clavton	County	1980-2025
Table Lot Lanninge		1 01000010		000111	1700 2020

Source: Woods & Poole Economics, Inc. 2001.

As indicated in Table E6, the percentage of earnings generated by Clayton County's Manufacturing, FIRE, Services and Government sectors in 2000 are substantially lower than state percentages. Retail Trade as a percentage of total earnings in 2000 in the county was comparable to state percentages, at 9.54 percent and 8.68 percent, respectively. Earnings in this sector are expected to decline somewhat through 2025. TCU in Clayton is forecast to continue to substantially outpace the state, with the county recording significant gains. Manufacturing and Wholesale Trade earnings are expected to decline compared to state earnings.

CATEGORY	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Construction										
Clayton County	7.07	6.34	4.75	4.81	4.39	4.07	3.79	3.54	3.35	3.20
Georgia	5.66	6.57	5.82	5.39	5.62	5.44	5.25	5.06	4.88	4.72
Manufacturing										
Clayton County	10.10	7.82	6.17	6.00	5.72	5.23	4.88	4.63	4.48	4.42
Georgia	22.54	20.03	17.51	16.84	15.17	14.56	14.01	13.47	12.92	12.38
TCU										
Clayton County	34.82	39.76	41.63	41.61	42.90	44.70	46.11	47.01	47.45	47.48
Georgia	9.33	8.85	8.75	9.43	9.61	9.69	9.70	9.65	9.54	9.37
Wholesale Trade										
Clayton County	9.56	7.74	6.36	7.33	6.99	6.68	6.36	6.13	6.01	6.01
Georgia	8.87	9.04	8.86	8.17	8.55	8.48	8.38	8.27	8.15	8.04
Retail Trade										
Clayton County	13.45	13.46	13.31	10.46	9.54	8.92	8.46	8.0	7.74	7.42
Georgia	10.33	10.64	9.17	9.08	8.68	8.47	8.28	8.1	7.92	7.74
FIRE										
Clayton County	1.86	1.67	2.43	2.86	2.63	2.57	2.49	2.44	2.41	2.40
Georgia	5.44	5.59	6.43	6.86	7.87	8.02	8.14	8.21	8.23	8.21
Services										
Clayton County	10.07	9.58	12.09	16.20	17.69	18.28	18.81	19.38	19.94	20.46
Georgia	15.63	17.36	21.95	24.33	26.88	28.32	29.71	31.14	32.60	34.07
Government										
Clayton County	12.72	13.34	13.02	10.45	9.91	9.29	8.86	8.55	8.39	8.36
Georgia	21.03	19.75	19.32	17.67	15.79	15.27	14.82	14.45	14.11	13.84

Table E6. Percentage of Earning Generated by Sector Clayton County and Georgia1980-2025

Source: Woods & Poole Economics, Inc. 2001.

Average Weekly Wages

Clayton County wages compared favorably with the state in many sectors of the economy during the period 1989 through 1999. Exceptions are found in Wholesale Trade, FIRE and Services, where wages historically lagged behind the state. State wages exceeded Clayton County weekly wages in Wholesale Trade in 1999 by some 26 percent and 44 percent for FIRE.

Average weekly wages paid in Retail Trade and Manufacturing in Lake City are believed to be comparable to those paid in Clayton County. Wages in these categories exceeded wages indicated for the state by a slight margin. Wages in the TCU sector in Clayton were 105 percent of wages in this sector across Georgia, suggesting that the airport, the location of most employment in this transportation sector, draws from well beyond Clayton County. Average weekly wage information is contained in Table E7.

	1989	1990	1991	<u>, muge</u> 1992	1993	1994	1995	1996	1997	1998	1999
All Industries	1707	1770	1771	1772	1770	1777	1775	1770	1777	1770	1777
Clayton County	468	494	522	546	546	549	555	586	611	635	663
		474			480	488		531	562	598	629
Georgia	404	424	444	471	460	400	509	531	302	590	029
Agriculture		00.4	0.40	000	00.4		000			0.00	(17
Clayton County	NA	324	348	309	294	298		NA	NA	382	417
Georgia	267	276	285	297	304	312	322	336	347	373	390
Mining											
Clayton County	NA	NA	NA	NA	635	NA	NA	NA	NA	NA	NA
Georgia	561	589	605	NA	NA	698	734	741	781	832	866
Construction											
Clayton County	NA	456	471	484	487	509	522	565	597	629	658
Georgia	NA	434	439	451	461	479	508	534	556	590	623
Manufacturing											
Clayton County	NA	499	519	548	560	588	616	659	649	676	698
Georgia	NA	450	473	503	511	531	555	588	620	656	684
тси											
Clayton County	NA	841	844	835	860	872	883	908	910	916	943
Georgia	NA	603	635	689	709	720	737	769	805	842	895
Wholesale Trade											
Clayton County	NA	505	548	589	615	619	631	661	696	743	736
Georgia	NA	603	632	669	695	711	729	762	809	873	932
Retail Trade											
Clayton County	NA	255	264	276	265	272	283	295	305	329	341
Georgia	NA	236	244	255	260	267	275	286	299	318	335
FIRE											
Clayton County	NA	425	459	482	482	491	507	505	546	554	623
Georgia	NA	544	569	627	648	648	693	741	799	872	900

 Table E7. Average Weekly Wages Clayton County and Georgia 1994-1999

Services											
Clayton County	NA	375	390	424	406	403	434	484	527	539	577
Georgia	NA	414	439	464	471	475	501	519	551	580	611
Government											
Clayton County	NA	NA	NA	NA	NA	NA	NA	554	577	596	623
Georgia	NA	451	462	460	471	NA	493	517	533	561	579

Source: U.S. Bureau of Labor Statistics, 2001.

Income

Table E8 presents income trends and forecasts for personal income by type for Clayton County. As no data is available for Lake City, personal income data is assumed to be similar to that in Clayton County. Payments for labor, that is, wages and salaries and other labor or income to sole proprietorships, comprised 99 percent of personal income in Clayton County in 2000. This percentage is expected to remain relatively stable through 2020 and is consistent with stability in proprietor's income.

Table Lo. Fersonal In	come by	туре –	Tienus d			iuyion C		703-202	<u>×</u> J	
CATEGORY	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Wages & Salaries	54.22	69.02	76.57	80.98	88.79	90.42	91.54	92.21	92.39	92.02
Other Labor Income	7.03	9.25	10.53	12.05	10.79	10.85	10.84	10.77	10.65	10.46
Proprietors Income	3.72	4.36	3.91	3.44	3.61	3.63	3.63	3.62	3.59	3.53
Dividends, Interest, & Rent	8.59	11.80	12.31	11.36	11.63	11.18	10.94	10.87	10.97	11.26
Transfer Payments to Persons	7.09	7.12	8.25	11.54	10.66	10.48	10.56	10.88	11.48	12.39
Less: Social Ins. Contributions	3.10	4.58	5.45	5.97	6.24	6.61	7.03	7.47	7.93	8.42
Resident Adjustment	22.45	3.04	-6.12	-13.40	-19.24	-19.94	-20.49	-20.90	-21.15	-21.24

 Table E8. Personal Income by Type – Trends and Forecasts Clayton County 1985-2025

Source: Woods & Poole Economics, Inc. 2001.

A comparison of Clayton County personal income sources to personal income sources for all Georgians shown in Table E8 reveals that the Clayton residents receive a substantially larger proportion of income from wages and salaries and other labor, a trend expected to continue for the next twenty years. Growth in dividend, interest and rent income and in transfer payments in Clayton County is anticipated to exceed those across Georgia on a percentage basis during the planning period. As the Lake City population continues to age and income trends upward, income derived from investments and transfer payments (such as social security and welfare) should continue to increase as is seen for Clayton in Tables E8 and E9.

Substantial change is evident in the resident adjustment numbers. An increasingly negative value over the planning period indicates that more and more income will be earned by residents of counties other than Clayton.

The "Residence Adjustment" factor, a measure of how much revenue is channeled into or out of a geographic area in the form of wages and other income, is slightly negative for Georgia in 2000, and projected to rise through the year 2025 to 1.35 percent. This is as expected since most Georgians would tend to work in Georgia. Greater variation can be expected when county data are considered as the labor force, particularly the mobile labor force of the Atlanta Region, can easily live in one county and work in another. Counties with strong employment bases may actually have a negative residence adjustment factor. A negative residence adjustment value indicates a net flow of income out of the County as residents from surrounding counties commute to job sites in Clayton County, taking cash incomes back to their home county.

Projections through the year 2025 indicate that Clayton County's negative residence adjustment value will continue to hover around negative 20, at an actual rate of -23.03. This suggests a revenue drain, but also indicates that Clayton County will continue as a strong workplace destination. Georgia maintains a positive residence adjustment value, increasing toward the end of the planning period.

		· · · · ·		ity ana v	Ŭ					
CATEGORY	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Wages & Salaries										
Clayton County	54.22	69.02	76.57	80.98	88.79	90.42	91.54	92.21	92.39	92.02
Georgia	64.10	62.15	60.36	59.07	61.06	61.09	61.00	60.88	60.72	60.50
Other Labor Income										
Clayton County	7.03	9.25	10.53	12.05	10.79	10.85	10.84	10.77	10.65	10.46
Georgia	8.41	8.72	8.68	8.63	7.74	7.62	7.49	7.35	7.22	7.09
Proprietors Income										
Clayton County	3.72	4.36	3.91	3.44	3.61	3.63	3.63	3.62	3.59	3.53
Georgia	6.51	6.97	7.11	7.96	8.21	8.11	8.02	7.94	7.84	7.74
Dividends, Interest & Rent										
Clayton County	8.59	11.80	12.31	11.36	11.63	11.18	10.94	10.87	10.97	11.26
Georgia	13.05	15.79	17.34	16.31	16.13	15.98	15.87	15.78	15.73	15.71
Transfer Payments to Persons										
Clayton County	7.09	7.12	8.25	11.54	10.66	10.48	10.56	10.88	11.48	12.39
Georgia	11.72	10.73	10.94	12.62	11.48	11.55	11.74	12.05	12.48	13.06

Table E9. Income by Type – Comparison By Percent of CategoryClayton County and Georgia 1980-2025

Less: Social Ins. Contributions										
Clayton County	3.10	4.58	5.45	5.97	6.24	6.61	7.03	7.47	7.93	8.42
Georgia	3.54	4.10	4.33	4.45	4.47	4.65	4.88	5.14	5.44	5.78
Residence Adjustments										
Clayton County	22.45	3.04	-6.12	-13.4	-19.2	-19.9	-20.5	-20.9	-21.1	-21.2
Georgia	-0.25	-0.25	-0.10	-0.15	-0.16	0.31	0.75	1.14	1.45	1.69

Source: Woods & Poole Economics, Inc. 2001.

Major Development Trends

Lake City occupies a land area of approximately 2.21 square miles, some 1410 acres. Of this amount, just over 100 acres is considered available for development. The City does not anticipate any additional significant residential subdivision development. Future residential development is expected to stem from infill on scattered lots or redevelopment at higher densities.

The "Gateway" Corridor along Highway 54 promises significant potential for new commercial <u>and</u> residential development. Bolstered by development in adjacent Morrow and on the ground investments by the City in the new City Hall, and by the private sector in an attractive Kroger shopping center and another anchored by Ingles, growth is expected in the form of office, service and mixed-use development. Such development may reduce the city's dependence on wholesale trade and manufacturing and bring greater employment diversity.

Manufacturing is now the cornerstone of the Lake City economy and a number of light industrial and distribution facilities are located here. Dixie Numerics, a stamping manufacturer supplying the automotive industry, is the largest employer with nearly 300 employees. The firm has substantially expanded the Lake City plant since 1990. Persona Care, a personal care facility, is the largest service provider in the city.

The potential for non-residential development is limited by the lack of sizable parcels of contiguous land. A 20-acre vacant tract located on Forest Parkway is zoned commercial and offers the best opportunity for new, non-residential development. Annexation is one means of growth available to the city; however, most of this is expected to occur in residential areas adjoining the city limits to the east. Accordingly, commercial intensification may be the primary source of new development, and industrial development is expected to be limited to more intense use of existing industrial properties.

Unique Economic Activities

Lake City maintains a viable economic base, and while growth potential is limited, the economic climate is healthy and provides employment opportunities for residents of the community. No unique economic activities that would exert a marked influence on the city economy are present. However; Lake City is not simply a bedroom community of Atlanta as the number of industrial employers suggests. Accordingly, the jobs-housing balance is not impeded by the number of employers. Rather, any weakness in the local economy lies with the concentration of warehouse and distribution and

manufacturing jobs. As mentioned, office development near Clayton College State University and Morrow's planned commuter rail station could help redress the relatively narrow range of employment options by increasing diversity in the Lake City job market.

Labor Force

This section of the Economic Development Element examines employment, occupation, labor force, unemployment rates and commuting patterns of the Lake City work force. Historic trends are compared to the county, state and nation, and forecasts are made for the 20-year planning period.

Employment Lake City's resident labor force, that is, the type of jobs held by residents, tends to concentrate in administrative support; precision, production and equipment operation; machine operator and inspectors; and transportation and moving occupations compared to Georgia and the U.S. While Lake City resident participation in these categories is more comparable to Clayton County, Lake City falls behind Clayton in employment in managerial and technical occupations and well behind Georgia and the U.S.

Table E10 provides the total number of employees engaged in the full range of occupations for Lake City, Clayton County, Georgia and the U.S. for 1990 and 2000. Table E11 compares the relative percentages of employees by occupational category. During this period, the proportion of managerial and technical employees in Clayton, Georgia and the U.S. rose substantially while employment in these occupations in Lake City was flat. These tend to be high wage occupations. Employment in clerical and administrative support was somewhat higher for Clayton County and Lake City than either Georgia or the U.S. in 1990 and 2000. Participation in service occupations in Lake City and Clayton County mirrored state and national figures for 2000. Employment in precision, production and equipment operation in each of the four locations declined, however; the figure recorded for Lake City nearly doubled those of Clayton County, Georgia and the U.S. in 2000. As expected, both Clayton and Lake City recorded significantly higher employment in transportation and material moving, airport related and distribution occupations, than did Georgia or the U.S. Employment in this field grew substantially for Lake City and Clayton workers between 1990 and 2000. A statistic in Table E7 that actually places Lake City in a weak position relative to Clayton, Georgia and the U.S. is total employment growth from 1990 to 2000. Total employment grew an average of 18.4 percent while the number of Lake City residents who were employed actually declined 21.5 percent.

	Lake City	Lake City	Clayton	Clayton	GA	GA	US	US
Category	1990	2000	1990	2000	1990	2000	1990	2000
TOTAL All Occupations	1,561	1,225	96,580	114,468	3,092,057	3,839,756	115,452,905	129,721,512
Executive, Administrative and Managerial	122	78	10,644	12,206	378,984	538,647	14,227,916	17,448,038
Professional and Technical Specialty	105	85	8,437	15,340	383,012	717,312	16,287,187	26,198,693
Technicians & Related Support	66	NA	3,388	NA	110,766	NA	4,251,007	NA
Sales	167	78	10,447	10,362	379,746	446,876	13,606,870	14,592,699
Clerical and Administrative Support	330	243	22,547	24,706	494,823	581,364	18,769,526	20,028,691
Private Household Services	10	NA	141	NA	15,882	NA	520,183	NA
Protective Services	43	NA	2,229	NA	52,596	NA	1,981,723	NA
Service Occupations (not Protective &	193	154	9,338	13,389	302,084	444,077	12,746,927	15,575,101
Farming, Fishing and Forestry	0	0	694	135	68,111	24,489	2,835,950	951 <i>,</i> 810
Precision Production, Craft, and Repair	280	190	13,292	8,196	366,819	346,326	13,077,829	11,008,625
Machine Operators, Assemblers &	105	165	4,966	13,444	262,930	415,849	7,886,595	12,256,138
Transportation & Materials Moving	83	202	5,882	12,444	142,189	254,652	4,715,847	7,959,871
Handlers, Equipment Cleaners, Helpers &	57	NA	4,575	NA	134,115	NA	4,545,345	NA

Table E10. Occupations of Residents (Persons 16 Years And Older) Lake City, Clayton County, Georgia and U.s. 1990-2000

Source: U.S. Bureau of the Census, 2000.

	Lake City	Lake City	Clayton	Clayton	GA	GA	US	US
Category	1990	2000	1990	2000	1990	2000	1990	2000
TOTAL All Occupations	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Executive, Administrative and Managerial (not Farm)	7.82%	6.37%	11.02%	10.66%	12.26%	14.03%	12.32%	13.45%
Professional and Technical Specialty	6.73%	6.94%	8.74%	13.40%	12.39%	18.68%	14.11%	20.20%
Technicians & Related Support	4.23%	NA	3.51%	NA	3.58%	NA	3.68%	NA
Sales	10.70%	6.37%	10.82%	9.05%	12.28%	11.64%	11.79%	11.25%
Clerical and Administrative Support	21.14%	19.84%	23.35%	21.58%	16.00%	15.14%	16.26%	15.44%
Private Household Services	0.64%	NA	0.15%	NA	0.51%	NA	0.45%	NA
Protective Services	2.75%	NA	2.31%	NA	1.70%	NA	1.72%	NA
Service Occupations (not Protective & Household)	12.36%	12.57%	9.67%	11.70%	9.77%	11.57%	11.04%	12.01%
Farming, Fishing and Forestry	0.00%	0.00%	0.72%	0.12%	2.20%	0.64%	2.46%	0.73%
Precision Production, Craft, and Repair	17.94%	15.51%	13.76%	7.16%	11.86%	9.02%	11.33%	8.49%
Machine Operators, Assemblers & Inspectors	6.73%	13.47%	5.14%	11.74%	8.50%	10.83%	6.83%	9.45%
Transportation & Materials Moving	5.32%	16.49%	6.09%	10.87%	4.60%	6.63%	4.08%	6.14%
Handlers, Equipment Cleaners, Helpers & Laborers	3.65%	NA	4.74%	NA	4.34%	NA	3.94%	NA

 Table E11.
 Occupations of Residents (Persons 16 Years and Older) Lake City, Clayton County, Georgia and U.S. 1990-2000

Source: U.S. Bureau of the Census, 2000.

Employment Status

This section presents information pertaining to the various groupings of employees, including the number of persons available for employment, the number of civilian versus military employees and a breakdown by male and female employees. Table E12presents such information for the Lake City labor force. Table E13 compares employment status of Lake City with Clayton County, Georgia and the U.S., and presents more detailed employment data by sex.

Despite the proximity to Ft. Gillem and Ft. MacPherson, the number of Lake City residents in the Armed Forces is insignificant. The number of Lake City individuals in the labor force declined substantially between 1990 and 2000, falling some 22 percent. The number of males in the labor force, declined some 20 percent while the number of females actually increased 24 percent.

These statistics reflect a recent trend away from the single wage earner family in Clayton, Georgia and the U.S. since 1980, and an aging Lake City population. This is consistent with findings in the Population Element concerning Lake City's 65+ population: ". . .only one age cohort increased significantly during this period, the 65+ group, which expanded 77.7 percent between 1990 and 2000 and an equally strong 74.75 percent in the decade from 1980 to 1990."

Category	1990	1990	2000	2000
TOTAL Males and Females	2,185	100.00%	2,282	100.00%
In Labor Force	1,640	75.06%	1,277	55.96%
Civilian Labor Force	1,618	74.05%	1,265	55.43%
Civilian Employed	1,561	71.44%	1,225	53.68%
Civilian Unemployed	87	2.61%	40	1.75%
In Armed Forces	22	1.01%	12	0.53%
Not in Labor Force	545	24.94%	1,005	44.04%
TOTAL Males	1,061	100.00%	1,113	100.00%
Male In Labor Force	863	81.34%	688	61.81%
Male Civilian Labor Force	841	79.26%	676	60.74%
Male Civilian Employed	823	77.57%	655	58.85%
Male Civilian Unemployed	18	1.70%	21	1.89%
Male In Armed Forces	22	2.07%	12	1.08%
Male Not in Labor Force	198	18.66%	425	38.19%
TOTAL Females	1,124	100.00%	1,169	100.00%
Female In Labor Force	777	69.13%	589	50.38%
Female Civilian Labor Force	777	69.13%	589	50.38%
Female Civilian Employed	738	65.66%	570	48.76%
Female Civilian Unemployed	39	3.47%	19	1.63%
Female In Armed Forces	0	0.00%	0	0.00%
Female Not in Labor Force	347	30.87%	580	49.62%

Table E12. Labor Force Characteristics Lake City 1990-2000

Source: U.S. Bureau of Census, 1990-2000.

Table E13 compares labor force characteristics of Lake City to those of Clayton County, the state and nation. The percentage of Lake City individuals aged 16 and older that did not participate in the labor force in 2000 was significantly higher than that for individuals in Clayton County, in Georgia and in the U.S. Lake City participation by males was comparable to Georgia and the U.S. in 1990, but fell dramatically, some 16 percentage points, by 2000. Female participation was relatively higher than in Georgia and the U.S. in 1990, but dipped in 2000. Fewer males in Clayton were in the labor force in 2000 compared to 1990 and the ratio of females also decreased marginally. The state and nation registered little change in female participation in the work force from 1990 to 2000; male participation declined somewhat. Overall, each jurisdiction recorded a decrease in the ratio of individuals active in the labor force between 1990 and 2000.

These statistics also reflect a recent trend away from the single wage earner family in Clayton, Georgia and the U.S. since 1980, and an aging Lake City population. Meanwhile, the ratio of Clayton County individuals participating in labor force exceeded that of Lake City, the state and nation in both 1990 and 2000, and was attributable in part to expansion of employment opportunities at Hartsfield Jackson International Airport experienced during the 1990's. The higher participation in the labor force in Clayton compared to Lake City may lie in the contrast in median age found in Table P7 of the Population Element. Median age in Clayton in 2000 was 30.2 years compared to 36.6 in Lake City.

	Lake City	Lake City	Clayton	Clayton	Georgia	Georgia	US	US
Category	1990	2000	1990	2000	1990	2000	1990	2000
TOTAL Males and Females	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
In Labor Force	75.06%	55.96%	75.83%	70.95%	67.89%	66.07%	65.28%	63.92%
Civilian Labor Force	74.05%	55.43%	74.83%	70.23%	66.41%	65.00%	64.39%	63.39%
Civilian Employed	71.44%	53.68%	70.66%	66.36%	62.60%	61.43%	60.34%	59.73%
Civilian Unemployed	2.61%	1.75%	4.17%	3.87%	3.80%	3.57%	4.05%	3.66%
In Armed Forces	1.01%	0.53%	0.99%	0.72%	1.48%	1.07%	0.89%	0.53%
Not in Labor Force	24.94%	44.04%	24.17%	29.05%	32.11%	33.93%	34.72%	36.08%
TOTAL Males	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Male In Labor Force	81.34%	61.81%	84.31%	75.66%	76.65%	73.11%	74.48%	70.75%
Male Civilian Labor Force	79.26%	60.74%	82.52%	74.52%	73.87%	71.20%	72.82%	69.81%
Male Civilian Employed	77.57%	58.85%	78.39%	70.51%	70.07%	67.65%	68.18%	65.81%
Male Civilian Unemployed	1.70%	1.89%	4.12%	4.00%	3.80%	3.55%	4.63%	3.99%
Male In Armed Forces	2.07%	1.08%	1.79%	1.14%	2.78%	1.91%	1.66%	0.94%
Male Not in Labor Force	18.66%	38.19%	15.69%	24.34%	23.35%	26.89%	25.52%	29.25%
TOTAL Females	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Female In Labor Force	69.13%	50.38%	68.00%	66.67%	59.88%	59.43%	56.79%	57.54%
Female Civilian Labor Force	69.13%	50.38%	67.74%	66.33%	59.59%	59.15%	56.60%	57.39%
Female Civilian Employed	65.66%	48.76%	63.53%	62.58%	55.78%	55.57%	53.10%	54.04%
Female Civilian Unemployed	3.47%	1.63%	4.22%	3.75%	3.81%	3.59%	3.51%	3.35%

Table E13. Comparison of Labor Force Characteristics Lake City, Clayton County, Georgia andU.S. 1990-2000

Female In Armed	0.00%	0.00%	0.26%	0.34%	0.29%	0.28%	0.19%	0.15%		
Forces	0.00%	0.00%	0.00%	0.00%	0.20%	0.34%	0.27/0	0.20%	0.1970	
Female Not in	30.87%	49.62%	32.00%	33.33%	40.12%	40.57%	43.21%	42.46%		
Labor Force	50.07 /0	47.02/0	52.00%	55.55%	40.1270	40.37 /0	43.2176			

Unemployment

Table E14 depicts unemployment rates for Lake City, surrounding counties, Georgia and the U.S. for the period 1990 to 2004. Unemployment rates in Lake City have been lower than in surrounding counties, and well below those in of the state and nation. Lake City and Henry County have very similar rates from 1996 to 2003. This is a reflection of the Lake City's proximity to employment centers.

Table E14. Unemployment Rates Lake City, Regional Counties, Georgia and U.S.1990-2000

County	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Lake City	3.2	3.3	4.2	3.5	3.2	2.9	2.6	2.4	2.1	2.0	1.9	2.2	3.6	3.4	3.3
Clayton	5.4	5.7	7.3	6.2	5.6	5.1	4.5	4.1	3.7	3.5	3.4	3.8	6.3	5.3	5.8
Cobb	4.1	4.1	5.7	4.6	4.2	3.6	3.0	3.0	2.7	2.6	2.5	3.0	4.7	3.6	4.1
Dekalb	5.0	4.6	6.6	5.7	5.4	4.9	4.4	4.5	4.1	3.9	3.5	4.2	6.2	4.6	5.5
Fayette	3.3	3.7	4.2	3.3	2.9	2.6	2.3	2.3	2.3	1.8	2.0	2.1	3.0	2.6	2.9
Fulton	5.7	5.3	7.4	6.4	5.8	5.4	5.0	4.6	4.1	3.9	3.6	4.3	6.4	4.8	5.5
Gwinnett	4.2	3.8	5.3	4.2	3.7	3.2	2.8	2.6	2.5	2.4	2.2	2.9	4.6	3.0	3.6
Henry	4.6	4.6	5.4	4.1	3.7	3.4	2.8	2.5	2.3	2.0	2.0	2.4	4.1	3.0	4.3
Rockdale	4.4	4.1	5.5	4.4	3.8	3.4	3.1	3.2	2.9	2.5	2.7	2.9	4.6	3.0	4.4
Spalding	5.8	6.1	7.1	6.1	5.1	4.7	5.1	5.1	4.5	4.2	5.2	5.1	6.0	5.6	5.9
Georgia	5.5	5.0	7.0	5.8	5.2	4.9	4.6	4.5	4.2	4.0	3.7	4.0	5.1	4.7	4.6
U.S.	5.6	6.8	7.5	6.9	6.1	5.6	5.4	4.9	4.5	4.2	4.0	4.7	5.8	6.0	5.8

Source: Georgia Department of Labor, 2004; data for 2004 is through June 2004.

Commuting Patterns

Census data for commuting patterns of Lake City residents is not available. Residents of the Atlanta region continue to favor the private automobile as the primary means of access to work. Recent studies indicate that the average commuting time in Atlanta is the highest in the nation for cities of comparable size. Table E15 presents commuting data for Clayton County in 1980, 1990 and 2000. Of those county residents working, 44 percent worked inside Clayton County in 1980, reaching 46 percent by 1990. However, this ratio declined markedly to 38.1 percent by 2000. Fifty-six percent worked outside the county in 1980, declining to 54 percent at the beginning of the next decade. Clayton residents working outside the county increased sharply in 2000 which recorded more that 61 percent, that is, six of every 10 employed residents employed in counties other than Clayton.

CATEGORY	19	280	19	90	2000		
	Number	Percent	Number	Percent	Number	Percent	
Total Working Residents	66,927	100%	95,346	100%	112,580	100%	
In Clayton County	29,432	44.1%	43,879	46.0%	42,924	38.1%	
Outside Clayton County	37,295	55.9%	51,467	54.0%	68,727	61.0%	

 Table E15. Commuting Patterns Clayton County 1980-2000

Source: U.S. Bureau of the Census, 1980, 1990 and 2000.

The U.S. Census characterizes workplace commuting by transportation means. Some 74 percent of Lake City residents drove to work alone in 1990, with just over 17 percent carpooling. This is consistent with statistics for Clayton County which were 81 percent and 15 percent, respectively. Average travel time for Lake City residents was just under 23 minutes; the figure for Clayton County residents was 24 minutes. In 2000, the percentage of Lake City residents driving to work alone dropped to 74.1 percent. This is attributable, in part to the increase of carpooling to 19.4 percent. In 2000, 76 percent of Clayton County commuters drove alone and 18.2 percent car pooled.

	Georgia	Clayton	Lake City
Total:	3,832,803	112,580	1,224
Car, truck, or van:	3,525,972	106,472	1,145
Drove alone	2,968,910	85,944	907
Carpooled	557,062	20,528	238
Public transportation:	90,030	1,683	6
Bus or trolley bus	59,355	799	6
Streetcar or trolley car (publico in Puerto Rico)	843	0	0
Subway or elevated	20,116	587	0
Railroad	1,762	77	0
Ferryboat	382	19	0
Taxicab	7,572	201	0
Motorcycle	3,055	148	0
Bicycle	5,588	118	0
Walked	65,776	1,586	39
Other means	33,396	858	22
Worked at home	108,986	1,715	12

 Table H16.
 Mean of Transportation To Work

Economic Development Resources

Economic development resources are institutions and programs a city or county may use to strengthen the local economy. Development agencies, programs and tools, and training opportunities available to Lake City are described in this section of the Economic Development Element.

Development Agencies

Economic development agencies promote growth and development by creating promotional materials, devising marketing strategies and establishing business incentive programs. A summary of agencies that serve as a resource to Lake City is presented below:

The <u>Clayton County Chamber of Commerce</u> is the principal economic development agency for all Clayton County governments. The Chamber markets Clayton County to prospective industries and businesses, and has the legislative authority to provide tax incentive programs, venture capital, issue tax exempt or taxable bonds and create enterprise zones. The Chamber assists prospective developers by maintaining a database of development tracts. The Chamber cooperates with Georgia Power Company, the Atlanta Chamber of Commerce and the Georgia Department of Industry, Trade and Tourism, and acts as a liaison with these agencies on behalf of Lake City.

The <u>Development Authority of Clayton County</u> is a partner to the Chamber of Commerce and is actively involved in attracting businesses to the county and broadening the economic base. The Authority has the additional power to acquire and market property, and to undertake construction of commercial and industrial facilities. Clayton County also has a Redevelopment Authority to implement the programs of the Development Authority. The Redevelopment Authority can create special tax districts for approved urban redevelopment projects.

The Development Authority supported Lake City and Morrow by acquiring key properties at the entrance to Clayton College and State University and attracting such developments as the state and national archives. The Authority's actions helped secure a commuter rail station that is expected to focus public and private investment around the station area to be established at the main entrance to the CCSU campus.

<u>Clayton College and State University</u> is the leading institute of higher education in Clayton County. The University operates an impressive continuing education program. The School's Business Development Center provides assistance to existing businesses and industry and conducts training for individuals seeking career advancement. Clayton State has developed a reputable information technology program with many partnerships in the business community. University officials partnered with Lake City and Morrow in creating the Gateway Village Plan.

The <u>Atlanta Chamber of Commerce</u> assists 20 metropolitan Atlanta counties through a broad range of regional improvement and economic development programs. As the Chamber's overall scope is regional, businesses interested in investing in Clayton County or Lake City are referred to the Clayton County Chamber. The Atlanta Chamber provides a coordinated

program of business promotion at the national and international levels, emphasizing the biomedical, telecommunications and technology fields.

A recent example of cooperation among the various development agencies available to Lake City and Clayton County is the "Southern Crescent Study." In 2000, the Atlanta Chamber, South Fulton Chamber and Clayton County Chamber hosted an Urban Land Institute panel study. All municipalities surrounding the airport and their development authorities participated in the study which was geared to capitalizing on development opportunities being generated by an expanding Hartsfield Jackson International Airport. The study evaluated new strategies for partnerships among the many entities in the airport area. Transportation improvements formed a central focus of that study.

The Economic Development Division of Georgia Power Company is the oldest economic development agency in the state. The Division is comprised of two sections, a domestic section and an international section. Georgia Power staffs 130 offices statewide and functions in concert with area Chambers of Commerce and cooperates with local government within Georgia Power's service area. The company provides technical advice to local government in accommodating utility investments necessary to attract business. Georgia Power's Community Development Department provides clearinghouse services for communities wishing to identify potential matching grants for infrastructure projects. The Urban Affairs Department of Georgia Power Company provides services to agencies engaged in education, water and sewer utilities, transportation, air quality and airports. The Engineering Services Department assists communities and prospective businesses by providing site search capabilities to match the location criteria of prospective businesses.

The <u>Georgia Department of Industry</u>, <u>Trade and Tourism</u> (GITT) is funded by the State of Georgia and serves local governments. The agency's principal function is to assist business prospects in identifying suitable locations for their investment plans. GITT is a statewide agency that coordinates with area Chambers of Commerce and local governments. GITT also maintains working relationships with utility companies, financial institutions, universities and other economic development agencies.

Programs and Tools

Several programs and tools are used to stimulate economic development, including tax credits, exemptions and community improvement districts. These programs and tools are summarized below:

The <u>Georgia Business Expansion Support Act</u> provides tax credits to be applied toward state income taxes to encourage economic development. Many of these programs target specific industry groups while others apply to every employer. Job tax credits and investment tax credits are available depending on the area's economic development needs. The following is a listing of the various provisions of the Act that could benefit Lake City:

- Job Tax Credit
- Retraining Tax Credit
- Investment Tax Credit
- Child Care Credit
- Manufacturing Machinery Sales Tax Exemption
- Primary Material Handling Sales Tax Exemption
- Electricity Exemption
- Job Tax Credit for Joint Development Authorities

<u>Community Improvement Districts</u>. Community Improvement Districts (CIDs) are special tax districts permitted under the Georgia Constitution. CIDs are applicable to non-residential properties and may be created by a petition of a majority of property owners. These owners effectively agree to fund specific public facilities enhancements, such as roads, water and sewer utilities and lighting improvements through higher mileage rates assessed to properties within the District. An attractive aspect of the CID mechanism is that debts incurred are not debts of the local government, and therefore, do not affect the City's debt limit. Creation of a CID requires special legislation from the General Assembly which has not been sought by Lake City.

Property tax incentive programs may be established by the City of Lake City. An <u>Urban Enterprise</u> <u>Zone</u> may be designated in blighted areas characterized by deteriorating conditions and disinvestment. Such zones may be established for housing, commercial or industrial development, and establish a 10-year reduction in property taxes on the value of improvements built following establishment of the Zone. <u>Tax Increment Financing</u> or Tax Allocation District, as the mechanism is termed in Georgia, assigns the revenue stream associated with new assessed value, and tax revenues generated by improvements to private property investment to the TAD. The "increment" in revenues is used to enhance the function and appeal of the District. Infrastructure bonds are one public investment that can be funded through the revenue stream generated by a tax allocation district.

In 1988, Georgia enacted the <u>Development Impact Fee Act</u> which enables community to assign costs associated with new development to that development rather than to existing property tax payers. Fees collected through development impact fees must benefit the area being charged the fees and can fund roads, utilities, community services and park and recreation facilities.

Training Opportunities

Several job training opportunities sponsored by Clayton County are available to Lake City residents. Such programs stimulate the local economy by expanding the skill levels and labor force available to businesses. These programs also assist individuals in improving career skills and marketability. These programs are highlighted below:

The <u>Georgia Job Training Partnership Program</u> is a cooperative effort among business, local government and community leaders designed to increase job opportunities statewide. The Job Training Partnership Act of 1982 contains multiple categories for training and employment. These programs are administered by Private Industry Councils (PICs).

<u>Clayton College and State University</u> also offers job training opportunities for companies and individuals. The programs are directed at displaced workers and workers seeking career advancement and include:

- Business and Industry Program of the Business Training Center
- Project Start-Up
- Job Skills Center
- High Tech Training Facility on Wheels

The <u>Work First</u> program is administered by the Department of Family and Children Services (DFACS) of Clayton County. Work First is part of the statewide welfare reform effort funded by the federal government. Participation is mandatory for assistance recipients and six weeks of training is required prior to entry into the job market.

The Clayton County Board of Education also offers job training programs including <u>WORKTEC</u>, which is a cooperative program administered by the Georgia Department of Human Resources Division of Rehabilitation Services. The program provides training and employment opportunities for disabled individuals, and is open to all disabled persons from age 16 through 65. <u>Adult Education Courses</u> are also available at various public school locations throughout the county. Day and evening classes are offered.

ECONOMIC DEVELOPMENT ELEMENT ASSESSMENT

The Lake City economic base relies upon the retail trade and light industrial sectors. These sectors provide a stable employment base. The largest employer in Clayton County is Hartsfield Jackson International Airport. Continued expansion of airport facilities is anticipated well into the future, and it is expected that the airport will remain the county's employment anchor throughout the planning period.

Future economic growth within Lake City will be limited due to the lack of suitable land. Retail development will concentrate within shopping centers, likely anchored by major grocery chains and support retail and service establishments. Light industries such as Dixie Numerics are viable and continue to expand their facilities. New industrial development will most likely occur through the replacement of existing industries, resulting in possible modernization of facilities, or redevelopment.

Office as well as mixed-use development may occur in conjunction with the expanding "Gateway Village" project in Lake City and Morrow. Such development will be substantially boosted by establishment of commuter rail service to CCSU.

The following conclusions have been drawn from the analyses of the economic base, labor force and local and regional economic resources:

- Lake City is located within Clayton County, which is growing at a rate of approximately nine percent per year.
- The city will benefit from regional growth trends, specifically expansion of the TCU, Retail Trade and Wholesale Trade sectors.
- Employment within the city will expand, particularly in the Retail Trade and industrial sectors.
- Earnings growth within the city will keep pace with that of Clayton County and personal income within the dividend, interest and rent income and the transfer payment categories will continue to increase.

- The city's labor force is well-represented in the white collar and skilled labor occupations.
- The stability of the city's population and the high labor force participation rate has resulted in an unemployment rate that is one of the lowest in the Atlanta metropolitan area.
- Key partners for the future economic development of the city are the Clayton County Chamber of Commerce, Georgia Power Company and GITT.
- Creation of CID'S, Enterprise Zones and use of tax increment financing could serve as a means of redeveloping older residential, commercial and industrial areas of the city.
- As unemployment is low, and the labor force participation rate is high, job training programs are not a current priority for the City.

ECONOMIC DEVELOPMENT ELEMENT GOALS AND OBJECTIVES

The economic development goal for Lake City is to "sustain, strengthen and expand the economic base in retail trade and light industrial sectors and examine opportunities to diversify the economy by promoting office and administrative operations."

Based upon the inventory and assessment of the local economy conducted in this Economic Development Element, Lake City has established the following objectives:

- Lake City's economic development strategy should focus on retention of existing manufacturing businesses and attraction of additional light industry.
- The City should build upon retail trade by encouraging redevelopment of older retail areas and infill commercial development.
- Maintain the viability of commercial areas through public improvements and enforcement of architectural standards.
- Investigate redevelopment opportunities within the city's commercial core, thereby, attracting quality retail trade and services.
- Continue to attract skilled labor for light industrial establishments.
- Establish programs that will enhance the visual appearance of the city.

Strategies that will address these needs include:

- Enhance existing commercial areas to provide an environment that encourages pedestrian activity.
- Create a CID, Enterprise Zone or other improvement district to facilitate redevelopment of non-residential areas of the city.

- Create an Economic Development Committee to work in concert with the Clayton County Chamber of Commerce to develop a strategic marketing program to attract new business and industry to the community.
- Create a committee comprised of elected officials, members of the business community and city residents to address future growth issues such as annexation policy and redevelopment.

NATURAL AND HISTORIC RESOURCES ELEMENT

Introduction

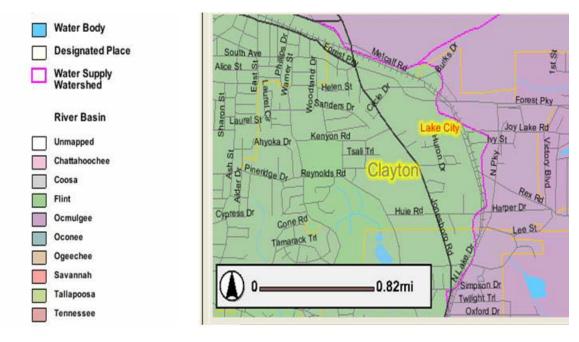
The Natural and Historic Resources Element of the Comprehensive Plan presents an inventory of natural, scenic and historic resources found in Lake City. This Element also assesses the significance of each of these resources relative to development projected to ocurr within the 20-year planning period. Lake City's resources encompass water supply watersheds, groundwater recharge areas, wetlands, protected mountains, river corridors, coastal resources, floodplains, soils, topography and steep slopes, agriculture and forest land, plant and animal habitats, parks and recreation areas, scenic views and sites, and historic and cultural resources. Community needs and associated goals are identified for managing and protecting these resources.

As Lake City undergoes further urbanization, the focus will be on balancing preservation of natural resources and development. As development of raw land or more intensive use of developed properties occurs, the city's zoning ordinance, subdivision regulations, floodplain ordinance and soils and sedimentation control ordinance incorporate provisions for protecting significant natural resources. The city endorses public education, including education of the development community, as a means of expanding awareness of environmental issues and the importance of maintaining an appropriate balance between development and the natural environment. These resources are described below:

Water Supply Watersheds

A water supply watershed is defined as the land area located upstream of a public drinking water intake. The Department of Natural Resources has established criteria to protect water supplies through establishment of buffer zones adjacent to streams, and through regulation of impervious area within watersheds.

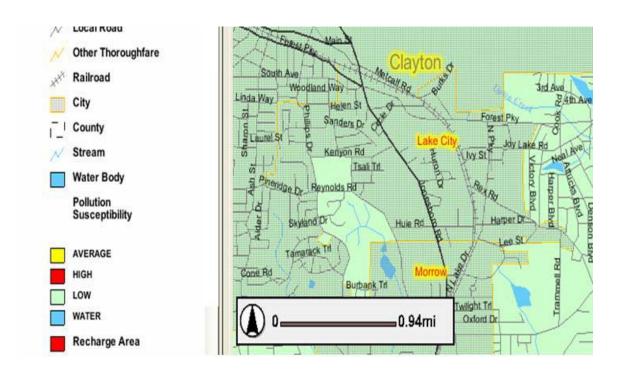
Lake City is located upstream of two water supply watersheds: Big Cotton Indian Creek and the Flint River. Each of these watersheds is classified as large water supply watersheds, that is, greater than 100 square miles in area. Perennial streams within Lake City that are tributaries to these large water supply watersheds lie outside of a seven-mile radius of each watershed. Therefore, no minimum criteria for watershed protection are specified by the state. The City of Lake City adopted a watershed protection ordinance on June 12, 1995 incorporating "Best Management Practices" to protect the city's watershed resources. The City reviews development plans to ensure that measures are incorporated within design plans to protect all streams from the impact of erosion and sedimentation.



City of Lake City Water Supply and Water Sheds

Recharge Areas

Groundwater recharge areas are those portions of the earth's surface that permit infiltration of water into the ground to replenish an aquifer. The accompanying map depicts groundwater recharge areas within the city of Lake City. No land identified as recharge areas lies within, or proximate to, Lake City. Groundwater wells are not a primary source of water supply for Lake City.



City of Lake City Ground Water and Pollution Map

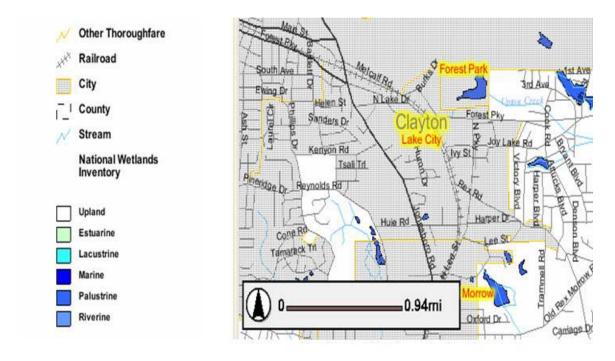
Wetlands

Wetlands constitute an important resource that is diminishing nationwide. Wetlands serve multiple purposes including, groundwater recharge, floodwater storage, plant and animal habitats, pollutant filtration and passive recreation. Swamps, marshes, bogs and other areas periodically or permanently covered or saturated by water may be classified as wetlands. Wetlands are mapped and delineated by agencies of the federal and state government, including the U.S. Geological Survey, U.S. Fish and Wildlife Service and the Georgia Department of Natural Resources.

As a means of protecting these environmentally sensitive areas, the U.S. Army Corps of Engineers requires that prior to the discharge of dredged or fill material to wetlands larger than one acre, a "Section 404" permit be attained. This action assures no long-term degradation or net loss of wetlands.

No small wetlands are found adjacent to the streams present in the southern corporate limits. Land adjacent to these streams has been developed for many years. The "City of Lake City Wetlands Map" indicates a lake in the northeast quadrant of the intersection of Huie/Harper Road at Jonesboro Road. This lake was filled when the Kroger parking lot was built and only a small marsh area remains.

City policy now discourages development that would impact wetlands. This policy, in concert with Section 404 permitting requirements, precludes future adverse impacts on wetlands.



City of Lake City Wetlands Map

Protected Mountains

No protected mountains, as defined and provided for in the DNR Rules for Environmental Planning Criteria, are found within the city of Lake City.

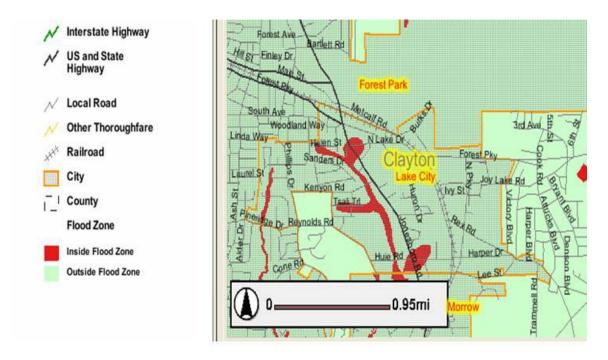
River Corridors

No protected river corridors, as defined and provided for in the Rules for Environmental Planning Criteria, are found within the city of Lake City.

Coastal Resources No coastal resources located in the city of Lake City.

Floodplains

The 100-year flood boundary of creeks within Lake City has been delineated on the Flood Boundary and Floodway Maps prepared by the Flood Insurance Program Division of the Federal Emergency Management Agency (Figure 3). Ordinances adopted by the City establish standards and guidelines for development within floodplain areas. City policy and ordinances prohibit land disturbance within floodplains as a means of precluding impacts to the water flow storage and conveyance capacities of local streams.



City of Lake City Flood Zone Map

Soil Types

The U.S. Department of Agriculture Soil Conservation Service Soil Survey Report for Clayton County indicates that the Cecil-Appling-Pacolet, Pacolet-Ashlar-Gwinnett and Cartecay-Wehadkee soil associations are predominant in Lake City.

The Cecil-Appling-Pacolet soil association consists of upland soils along ridge tops and hillsides. These soils are found on land with slopes ranging from two percent to 10 percent and are well drained. The Pacolet-Ashlar-Gwinnett soil association is also upland soils located on moderate to steeply sloping lands. These soils are also well drained and products of igneous rock. The Cartecay-Wehadkee association is restricted to floodplain locations, and typically is found on land with slopes of two percent or less. These soils are poorly drained.

All hydrology reports and grading plans for development proposals on sites characterized by steep slopes, or located near a stream, must be accompanied by soil studies. This enables the City to evaluate the appropriateness of the planned construction.

Steep Slopes

Lake City is located within the Atlanta Plateau division of the Piedmont Physiographic Province. This area is characterized by flat to gently rolling terrain. The underlying geologic structure consists of igneous rock, including biotite gneiss, muscovite schist and granite. No significant rock outcrops or steep slopes are found within the city.

Local topography does not pose constraints that would preclude development within the city, and with maximum slopes under 10 percent, no special land management practices are warranted.

Agricultural and Forest Land

Agriculture is not a dominant activity within Lake City, as only scattered residential vegetable gardens and limited, small crop fields are present. Similarly, no prime farmland is found within the city.

Pine and hardwood forestlands occupy only a small portion of the undeveloped land within Lake City. The City encourages protection and planting of trees through buffer provisions of the Zoning Ordinance. Conformance with Georgia Department of Natural Resources regulations for wetlands protection also encourages retention of native vegetation.

Plant and Animal Habitat

The Georgia Department of Natural Resources maintains listings of threatened and endangered species and protected species and habitat by county. This documentation reveals no endangered or protected plant species in Clayton County.

Supportive habitat for the Red-Cockaded Woodpecker, an endangered species; the Indiana Bat, an endangered species; and the Southern Bald Eagle, a state protected species; is present in Clayton County.

Projects utilizing federal funds, or projects requiring federal or state permits, must provide property surveys to determine the presence of protected or endangered species habitat. Development projects on lands containing such habitat must include mitigation measures.

Parks and Recreation Areas

Reynolds Nature Preserve is a County-owned and operated, passive recreation facility located in Clayton County. A portion of this facility lies within the southern limits of Lake City.

Descriptions of local recreational resources are included in the Community Facilities and Services Element of this Comprehensive Plan.

Scenic Views and Sites

No formally designated scenic view sheds or vistas have been identified within Lake City, although areas along Jesters Creek represent potential scenic views. Jonesboro Road, S.R. 54, is the primary entryway to the city from both the north and south. As such, it is a view corridor for both through and destination traffic. The City has created a Gateway Village Plan, intended to enhance the architectural character and streetscape of the corridor. Innovative site development and land use standards promise a more pedestrian environment that diminishes the dominance of the automobile. This Plan, and a companion "Gateway Village District" zoning classification, should enhance views along the Highway 54 corridor. The new city hall, established at a development node on this corridor, features quality design and construction as well as attractive open space. In addition, construction of the National Archives facility in the extreme southern portion of Lake City will introduce architectural character to the corridor. These visible investments will foster implementation of the Gateway Village Plan.

Lake City has also launched a review of the City's Zoning Ordinance. Reduced parking standards and building setbacks, as well as sign regulations seeking fewer, smaller and shorter signs, should improve the appearance of Lake City. Enhanced buffer standards that will mitigate the impact of incompatible uses on Lake City's neighborhoods are also being considered.

Cultural Resources

Cultural resources encompass several areas such as residential, commercial, industrial, institutional and transportation resources. Lake City's cultural resources are described below:

Residential Resources. Most dwellings in Lake City are brick ranches built since WWII. New home construction has been very limited and is expected to focus on mid to high density units in Gateway Village.

Commercial Resources. The DCA defines commercial districts as crossroads, downtowns, marketplaces and individual buildings such as general stores or offices. Lake City's primary commercial districts are found along Highway 54, Jonesboro Road, and consist of three strip centers. Scattered service and retail establishments are also found along this corridor.

Industrial Resources. A number of manufacturing and warehouse operations are found in the northern portion of Lake City. Trucking firms dominate areas east of the city along S.R. 23 in unincorporated Clayton.

Institutional Resources. The only school that falls within Lake City's city limits is the Lake City Elementary School. No military complexes fall within the city limits. The nearest libraries to the city are the Morrow Branch on Maddox Road and the Forest Park Branch on Main Street. These libraries are operated by the Clayton County Library System. Places of worship in Lake City are found on S. R. 54 (Jonesboro Road), Phillips Drive, North Parkway, Huie Road, Northlake Drive, Oak Street, and Joy Lake Road. Fort Gillem is a significant U.S. Army base located north of Lake City in unincorporated Clayton.

The National Archives, operated by the National Archive and Records Administration, is under construction in Lake City, near CCSU. This facility spelled the density neighborhood on a commercial corridor and adjoining the planned commuter rail to a more suitable institutional use.

Transportation Resources. Lake City is served by a variety of streets, roadways and highways as described in the Transportation Element. The Norfolk Southern Railroad operates a national rail line through the city limits. No other transportation resources are found in Lake City, although commuter rail is planned within walking distance of the National Archives building and a developing retail node on Highway 54.

Rural Resources. Lake City contains no rural resources.

Historic Resources

No Lake City structures are listed on the National Register of Historic Places or the State Register. As Lake City was incorporated in 1951, the majority of residential, commercial and industrial structures have been built during the past five decades. The oldest residence in the city was built following World War II.

Lake City officials were interviewed to document the presence of sites, structures or districts of historic significance. These interviews revealed no areas of historic significance or sites worthy of protection; nor any significant architectural or cultural sites. Finally, no rural historic resources have been identified.

A standard methodology exists for determining the presence of historically significant structures. This methodology is outlined in several technical manuals, one of which is the National Park Service's National Register Bulletin 24. In the event that further research indicates that any building or district within Lake City may be eligible for nomination to the Federal or State Registers, the City will pursue preservation of such resources.conversion of a low

NATURAL AND HISTORIC RESOURCES ELEMENT ASSESSMENT

The City will continue to monitor development proposals to ensure protection of sensitive areas, particularly streams, wetlands and floodplains and guard against encroachment. The City's strategy for achieving natural resource protection is to maintain modern ordinances and regulations that conform to "best management practices." These will be applied to development review when projects are proposed for all properties in Lake City.

Lake City does not possess a wealth of natural or historic resources as the majority of land within the city has been developed and most structures and districts in the city are relatively "new."

The following assessment of natural and cultural resources is based on the inventory:

• Sensitive natural resources such as wetlands, floodplains and potential plant and animal habitats do exist within the community and must be protected.

• While the Cecil-Appling-Pacolet soil association is capable of supporting urban development, the Pacolet-Ashlar-Gwinnett and Cartecay-Wehadkee associations pose some development limitations. These limitations include moderate to steep slopes and flooding potential, respectively.

• Scenic vistas within the city are now limited to active and passive parkland. The National Archives building promises to provide attractive architecture and a pedestrian setting along Lake City's primary arterial. New zoning regulations for Jonesboro Road may introduce additional scenic views.

• No significant historical, archeological or cultural resources have been identified in Lake City.

Due to the size, location and developing nature of the city, the natural and cultural resources are somewhat limited. Their circumstances and bearing on use and development are assessed below:

Water Supply

The Lovejoy water supply lies outside the city in Clayton County. Drinking water is provided to the city through the Clayton County Water Authority and thus, no special provisions to protect or manage the water supply are necessary.

Water Supply Watersheds

Lake City lies in two watersheds, Flint River and Cotton Indian Creek. No major protection or management of watersheds is needed. Enforcement of the Lake City Watershed Management Ordinance adopted in 1995 ensures protection of the city's watershed resources.

Groundwater Recharge Areas

No groundwater recharge areas are found within the city limits. Accordingly, no protection or management measures need be employed in Lake City.

Wetlands

Wetland areas are not found in Lake City, therefore, protection and management measures are not necessary.

Protected Mountains

Since no protected mountains are located in Lake City, no specific management measures are necessary.

Protected Rivers

No protected rivers are located in Lake City and specific management measures are not needed.

Coastal Resources

Lake City has no coastal resources thus, and management measures applicable to such resources are unnecessary.

Flood Plains

Floodplains are found within the city and will be protected through enforcement of City policy and ordinances which prohibit land disturbance within floodplains.

Soils

Soils classified as Cartecay-Wehadkee soils prone to flooding occur in limited portions of Lake City and only then in association with floodplains. Restrictions on development and building within the floodplain are considered adequate to protect these sensitive soils.

Steep Slopes

No slopes having a grade characterized as sufficiently steep so as to warrant special management practices are found in Lake City.

Prime Agricultural and Forest Land

Lake City contains very limited agricultural and forested lands. These areas do not comprise a major economic asset and are not sufficiently valued for agricultural or forestry production such that special management practices are warranted.

Plant and Animal Habitats

No plant or animal habitats that support rare or endangered plants or animals are found in Lake City. Hence, special protection or management programs are not needed.

Major Park, Recreation and Conservation Areas

The combination of lake City, Morrow and Clayton County parks and recreation facilities, particularly planned county facilities, ensures provision of these essential services in compliance with National standards.

Scenic Views and Sites

As no formally designated scenic views, sites, significant visual landmarks or vistas are found in the City, no special management practices are required.

Cultural Resources

Residential Resources. No significant residential resources are found in Lake City.

Commercial Resources. No significant commercial resources are found in Lake City although two "strip" centers are found on Jonesboro Road. A developing commercial and office node is also found on Jonesboro Road near the planned commuter rail station.

Industrial Resources. No significant industrial resources such as mills, factories, industrial complexes or mines are found in Lake City. Significant warehouse and distribution operations are found in the northeastern portion of the city.

Institutional Resources. Only one school, Lake City Elementary, falls within Lake City's city limits. The nearest libraries are the Morrow Branch on Maddox Road and the Forest Park Branch on Main Street. These libraries are operated by the Clayton County Library System. Places of worship in Lake City are found on S.R. 54 (Jonesboro Road), Phillips

Drive, North Parkway, Huie Road, Northlake Drive, Oak Street, and Joy Lake Road. Fort Gillem is a significant U.S. Army base located north of Lake City. The National Archives is under construction in Lake City.

Transportation Resources. Lake City is served by a variety of streets, roadways and highways. Significantly, commuter rail service is planned at the city's southern limits.

Rural Resources. No such resources are found in Lake City.

Other Historic, Archaeological and Cultural Resources

Lake City contains no historic resources that may be eligible for placement on the National Register of Historic Places.

NATURAL AND HISTORIC RESOURCES ELEMENT GOALS AND OBJECTIVES

Lake City contains significant natural resources, primarily located west of Highway 54 and along Jester's Creek. Many of the natural resources responsible for the city being named Lake City have been lost. Jester's Creek and undeveloped locations represent opportunities to recreate these settings and restore the natural environment. Given the proximity of the city to Hartsfield, and the planned runway expansion which will exacerbate airport noise, such natural areas, particularly tree canopy, are important to the livability of Lake City. The following goals and objectives are intended to address these resource concerns:

Goal I: Preserve remaining natural resources and reclaim resources whenever possible.

Strategy I-A: Map all environmentally sensitive areas and incorporate this information into the development plan review process as a means of ensuring protection of natural resources.

Objective I-A: Ensure protection of tree canopy, floodplain and wetlands.

Strategy I-B: Achieve resource protection by maintaining modern ordinances and regulations which conform to "best management practices" and applying such regulations to development of all properties in Lake City.

Objective I-B: Reserve greenspace on new development sites and in established neighborhoods.

Objective I-C: Incorporate tree protection measures and prohibitions on mass grading in land development ordinances.

Most structures in Lake City are relatively new as the city was founded in 1951. Any archeological sites discovered within the city, perhaps, along Jester's Creek, must be documented and protected as mandated by state and federal law.

Objective I-D: Preserve Lake City's archeological sites and resources.

Strategy I-D: Ensure that any activities, including public projects in the Jester's Creek area, consider archeological sites by closely monitoring such activities.