

**DATE:** December 5, 2024

**TO:** Mayor Al Thurman, City of Powder Springs  
**ATTN TO:** Tina Garver, Community Development Director, City of Powder Springs  
**FROM:** Mike Alexander, COO, Atlanta Regional Commission

The Atlanta Regional Commission (ARC) has received the following proposal and is initiating a regional review to seek comments from potentially impacted jurisdictions and agencies. The ARC requests your comments related to the proposal not addressed by the Commission's regional plans and policies.

**Name of Proposal:** 2024 City of Powder Springs Annual CIE Update

**Description:** A regional review of the draft 2024 City of Powder Springs Annual CIE Update.

**Submitting Local Government:** City of Powder Springs

**Action Under Consideration:** Approval

**Date Opened:** December 5, 2024

**Deadline for Comments:** December 26, 2024

**THE FOLLOWING LOCAL GOVERNMENTS AND AGENCIES ARE RECEIVING NOTICE OF THIS REVIEW:**

ATLANTA REGIONAL COMMISSION  
GEORGIA DEPARTMENT OF TRANSPORTATION  
GEORGIA ENVIRONMENTAL FINANCE AUTHORITY  
CITY OF AUSTELL

GEORGIA DEPARTMENT OF NATURAL RESOURCE  
GEORGIA REGIONAL TRANSPORTATION AUTHORITY  
COBB COUNTY  
CITY OF HIRAM

GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS  
GEORGIA SOIL AND WATER CONSERVATION COMMISSION  
CITY OF MABLETON  
PAULDING COUNTY

**Review information is attached.**

Please submit comments to [dshockey@atlantaregional.org](mailto:dshockey@atlantaregional.org) For questions, please contact ARC Plan Review Manager Donald Shockey at [dshockey@atlantaregional.org](mailto:dshockey@atlantaregional.org) or 470-378-1531. If no comments are received by **Thursday December 26, 2024**, ARC will assume your agency has no input on the subject plan. The ARC review website is located at <https://atlantaregional.org/community-development/comprehensive-planning/plan-reviews/>

## Resolution No. 2024 - 132

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**A RESOLUTION TRANSMITTING TO THE ATLANTA REGIONAL COMMISSION AND THE DEPARTMENT OF COMMUNITY AFFAIRS THE ANNUAL UPDATE OF THE CAPITAL IMPROVEMENT ELEMENT AND SHORT TERM WORK PROGRAM OF THE COMPREHENSIVE PLAN; PROVIDING AN EFFECTIVE DATE; AND FOR OTHER PURPOSES.**

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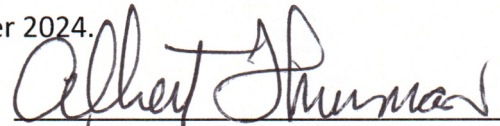
**WHEREAS** the City of Powder Springs has prepared an annual update to the Comprehensive Plan Capital Improvement Element ("CIE") and Short Term Work Program ("STWP") for the period 2025-2029; and

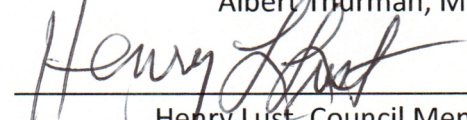
**WHEREAS** the annual update of the CIE and STWP was prepared in accordance with the Development Impact Fee Compliance Requirements and the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989, and a Public Hearing was held on October 21, 2024; and

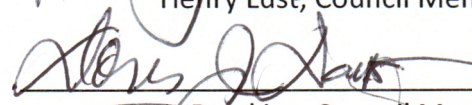
**WHEREAS** said update and program are subject to review by the Atlanta Regional Commission and the Georgia Department of Community Affairs prior to the City's adoption.

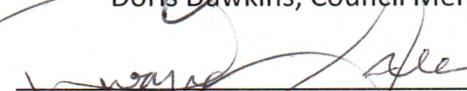
**BE IT THEREFORE RESOLVED** by the Mayor and Council of the City of Powder Springs that the Community Development Director is authorized to transmit to the Atlanta Regional Commission and Department of Community Affairs for review the annual update of the Capital Improvements Element of the Comprehensive Plan and the STWP for the period 2024-2029.

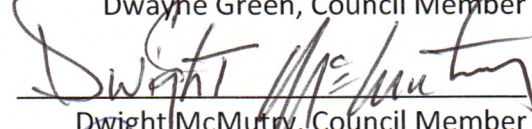
**SO RESOLVED AND EFFECTIVE** this 18<sup>th</sup> day of November 2024.

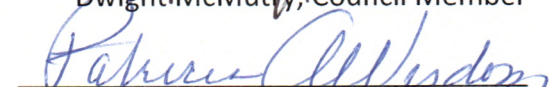
  
Albert Thurman, Mayor

  
Henry Lust, Council Member

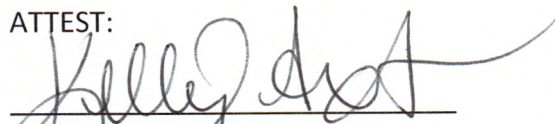
  
Doris Dawkins, Council Member

  
Dwayne Green, Council Member

  
Dwight McMurtry, Council Member

  
Patricia Wisdom, Council Member

ATTEST:

  
Kelly Axt, City Clerk

## ANNUAL FINANCIAL REPORT FOR FY 2024

(1) Public Facility Type	Parks & Recreation	Public Safety	Administration	Total
(2) Service Area	City-Wide	City-Wide	City-Wide	
(3) Beginning Impact Fee Fund Balace	\$1,433,947.39	\$242,741.90	\$43,823.90	\$1,720,513.19
(4) Impact Fees Collected FY24	\$234,423.17	\$106,802.69	\$10,708.47	\$351,934.33
(5) Accrued Interest	\$20,659.07	\$9,412.23	\$943.71	\$31,015.00
(6) Project Expenditures FY24	\$1,019,000.00	\$107,430.12	\$2,160.00	\$1,128,590.12
(7) Administrative Costs				
(8) Impact Fee Refunds				
(9) Ending Impact Fee Fund Balance 063024	\$670,029.62	\$251,526.70	\$53,316.08	\$974,872.40
(10) Impact Fees Encumbered				
(11) Ending Impact Fee Fund Balance (unrestricted) 063024	\$670,029.62	\$251,526.70	\$53,316.08	\$974,872.40

**Table 8**  
**Schedule of Improvements, 2023-2028**  
**Parks and Recreation Impact Fee Program**  
**City of Powder Springs**

<b>Capital Improvement</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>Total 2024-2029</b>	<b>Funding Source</b>
Add 4.81 developed acres \$ 450,000 per developed (TBD)	\$324,675	\$1,082,250	\$1,082,250				\$2,489,175	100% Impact Fees
Total	\$324,675	\$1,082,250	\$1,082,250				\$2,489,175	

TBD=to be determined

Table revised June 2, 2023

<b>Capital Project Improvement</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>Total</b>	<b>Funding Source</b>
Repay principal and interest on Bonds Series 2014/2015 for police facility improvements already constructed	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,650,000	Impact fees (100%)

### 2024 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
<b>ECONOMIC DEVELOPMENT</b>						
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X				
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X				
ED3	Work through DDA to solicit proposals consistent with LCI recommendations		X			
ED4	Develop and continue to refine properties around Thurman Springs Park		X			
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X		Resources
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report		X			
ED7	Identify and attend industry events occurring within the region			X		Resources
ED8	Inventory and assess all potential and existing industrial and commercial properties		X			
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X			
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X			
ED12	Further develop the local business ambassador program		X			
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group			X		Resources
ED14	Host business tours for community leaders		X			
ED15	Host a tour of available properties with regional developers		X			On request
ED17	Create an internship program	X				
ED19	Explore resources available through Kennesaw State University		X			
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X			
ED21	Gather intelligence on “market holes” in Powder Springs	X				Ga Tech retail leakage
ED23	Develop a tutorial on how to do business in Powder Springs	x	x			Conducted three How to Do Business with Powder Springs; Videos being developed on navigating city services

## 2024 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
<b>LAND USE</b>						
LU1	Annex parcels identified in the comprehensive plan	X	X			Ongoing effort
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriates	X	X			Ongoing effort
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X				
LU5	Downtown Design Guidelines	X				
<b>COMMUNITY FACILITIES &amp; SERVICES</b>						
C1	Community Rating System to lower flood insurance premiums	X				
C2	Facilitate functions and events at Thurman Springs Park	X				
C3	Construct parking garage downtown	X				
C4	Infrastructure reporting implementation		X			
C7	Annual citizen survey	x	x			Ongoing effort
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X			Videos being developed
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X			Revamped th Community Outreach program. Have started attending HOA and business meetings.
C10	Institute Community Emergency Response Team program; update COOP		X			CERT to be dropped for lack of resources; COOP updated ongoing basis
C11	Continue to implement monthly playground safety inspection program	X				Ongoing effort
C12	Develop and implement SOP's for the Downtown Park		X			
	New Civic Center Building Programming				X	
	Stormwater Improvements	X	X			Ongoing effort
<b>NATURAL &amp; HISTORIC RESOURCES</b>						
NH5	Implement the recommendations of the signage and wayfinding study		X			additional signs manufactured; awaiting installation; more to be developed
<b>TRANSPORTATION</b>						
<b>ADDITIONAL STUDIES</b>						
T1	C.H. James Parkway & Brownsville Road Traffic Study			X		Lack of resources; however, an assessment is underway to identify areas for potential improvements to mitigate impacts from approved developments.
T2	C.H. James Parkway & Hill Road Traffic Study			X		
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study			X		
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study			X		
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study			X		

### 2024 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study			X		
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway			X		
<b>ROADWAY</b>						
T10	Brownsville Road at Oglesby Road	X				
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X			Planned under current SPLOST Projects
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X		X	Project modified to eliminate curb cut, but improvements planned for Lewis Road
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue			X		Resources; congressional funding sought; partnership with state and railroad to close at grade crossing in exchange for signal
T22	Signals (Citywide)	X				
T23	Street Resurfacing (Citywide)	X				Ongoing effort
T24	Sidewalk & Drainage Associated with Road Projects		X			Ongoing effort
T25	New Traffic Signal at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage				X	Modified to relocate signal at Ponderosa
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage		X			PE and R/W nearing completion; bid process in fall with construction beginning in spring; signal relocated to Ponderosa.
<b>BICYCLE/PEDESTRIAN</b>						
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road		X			Concept development underway.
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street		X			A portion of this project is included with the Austell Powder Springs Roundabout project. This is in concept development stage.
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)				X	Insufficient resources
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)				X	Insufficient resources
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)				X	Insufficient resources
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)				X	Insufficient resources
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk				X	Insufficient resources
T41	Butner Street Streetscape: landscaped planters and sidewalks				X	Insufficient resources

### 2024 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides				X	Insufficient resources
T43	Hotel Avenue Landscape				X	Insufficient resources
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)				X	Insufficient resources
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)				X	Insufficient resources
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)				X	Insufficient resources
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)				X	Insufficient resources
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)				X	Insufficient resources
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)				X	Insufficient resources
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)				X	Insufficient resources
<b>TRANSIT</b>						
T52	Flex Bus Expansion		X			Microtransit underway



City of Powder Springs 2025-2029 Short Term Work Plan											
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes	
ECONOMIC DEVELOPMENT											
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP	
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP	
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP	
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP	
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP	
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP	
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP	
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP	
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP	
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP	
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP	
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP	
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP	
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP	
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP	
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP	
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP	
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP	
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP	
ED22	EXplore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP	
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP	
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP	
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance	

City of Powder Springs 2025-2029 Short Term Work Plan											
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes	
LAND USE											
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED   Comm Dev   BH3	Staff	N/A	Part of the City's 2021-2025 STWP	
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriates	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP	
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP	
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund		
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match	
COMMUNITY FACILITIES & SERVICES											
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP	
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP	
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP	
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP	
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;	
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP   City has completed and continues to conduct Community Surveys through FLASHVOTE annually.	
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP	
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP	
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources	
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP	
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP	
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources	

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW   CD   Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD   PW   Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD   City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev,Public Works, City Hall	Consultant and staff	General Fund	BA:The estimated budget for materials and installation at the 50 locations is approXimately \$71,524.
<b>NATURAL &amp; HISTORIC RESOURCES</b>										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec   Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec   Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec   Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

City of Powder Springs 2025-2029 Short Term Work Plan											
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes	
	Senior programming in park	X					City Hall   Sanitation   ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts	
	Facility Use assessment study (Ford Center & Church)	X					Parks   PD   PW   San   City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use	
	Pickleball/Basketball	X					City Hall  Comm Dev   PD	\$100,000	SPLOST	also include PW for maintenance issues	
TRANSPORTATION											
ADDITIONAL STUDIES											
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW   CD   Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal	
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW   CD   Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal	
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW   CD   Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal	
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW   CD   Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases	
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW   CD   Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes	
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW   CD   Cap	TBD	TBD		
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW   CD   Cap	TBD	TBD		
	Transportation Study	X					Comm Dev   Public Works   PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget	
ROADWAY											
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal	
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?	
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?	
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW   CD   Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes	
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;	
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW   CD   Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed	
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW   CD   Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts	

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works   CD   Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works   CD   Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works   CD   Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works   Police   Comm Dev			
	Trainfo		X				PD   CD   City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works   CD   Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works   CD   Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development   City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works   CD   Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works   CD   Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works   CD   Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works   CD   Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works   CD   Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan											
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes	
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works   CD   Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP	
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works   CD   Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP	
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works   CD   Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP	
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works   CD   Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP	
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works   CD   Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing	
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works   CD   Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing	
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works   CD   Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing	
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works   CD   Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing	
T43	Hotel Avenue Landscape					X	Public Works   CD   Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing	
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works   CD   Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing	
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works   CD   Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing	
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works   CD   Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends	
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works   CD   Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing	
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works   CD   Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing	
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works   CD   Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing	
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works   CD   Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing	
	Dallas PS Roundabout	X	X				City Hall   Comm Dev   PD PW	\$1.7m	splost	Splost project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter	
	Traffic Islands for Marietta Street - chicane	X	X				PD   PW   CD	TBD		use the Croy study for downtown traffic assessment	
	Lewis/Oglesby Improvements	X	X				CD   PW   PD	\$3M	loan   splost	limited funding; applying for loan with Croy's help;	

City of Powder Springs 2025-2029 Short Term Work Plan											
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	Dedicated turn lane at 278	X	X				City Hall   Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction	
TRANSIT											
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent	
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXpanding Flex Zone 1 service to the Powder Springs city limits	
GENERAL											
	CAP documented HOA meetings	X					Gov. Compliance   PD			Springbrooke set up	
	CAP event in fall	X					Gov. Compliance   PD	TBD	General Fund		
	CAP event in spring	X					Gov. Compliance   PD	TBD	General Fund		
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF	
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks   CD   City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well	
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?	
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?	
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024	
	City Hall FFE new	X					City Hall   Admin Services	\$500,000	General	Design underway by Croft	
	Samsara reporting	X					City Hall   PD   Sanitation   PW	\$50,000	General	Part of Risk Mgmt Program	
	Beautification Grant Program	X					KPSB   ED   City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.	
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?	
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall	
	Vehicle Surplus	X					PW   PD				
	Retirement training	X					City Hall			Check consultant availability	
	Marketing/PR Plan		X				DDA   Above Cloud   All	\$20,000	General	savings in ED	
	Business panel discussion	X					Consultant ED	TBD	General		
	Homelessness response	X					ARPA   CM   Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA	
	Affordable housing plan	X					ARPA   CM   Comm Dev	25,000	ARPA	use existng housing stock; Habitat partnership	
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund   Capital	still need to do land use with Comm Dev; also need to do fire by 2027	
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024	
	RFP DDA properties	X					DDA				
	Banner replacement Lewis Road	X					City Hall   ED	NA		needs to be completed before end of 2024	
	Banner replacement Marietta Street		X				Parks		General Fund   Capital	2 regarding trail at Dillard need removal and replacement ASAP	

City of Powder Springs 2025-2029 Short Term Work Plan										
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	Outdoor musical instruments at Park		X				City Hall   Comm Dev	15000	General Fund   Grant	research type and cost
	Older American Month event	X					Parks   PD   PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall   CD	\$58,000 min	Capital	in condemnation proceedings