

REGIONAL REVIEW NOTIFICATION

Atlanta Regional Commission • 229 Peachtree Street NE | Suite 100 | Atlanta, Georgia 30303 • ph: 404.463.3100 fax: 404.463.3205 • atlantaregional.org

DATE: January 3, 2024

TO:Mayor Barbara Bender, City of SnellvilleATTN TO:John Dennis, Zoning Adminstrator, City of SnellvilleFROM:Mike Alexander, COO, Atlanta Regional Commission

The Atlanta Regional Commission (ARC) has received the following proposal and is initiating a regional review to seek comments from potentially impacted jurisdictions and agencies. The ARC requests your comments related to the proposal not addressed by the Commission's regional plans and policies.

Name of Proposal: 2023 City of Snellville Comprehensive Plan Update

Description: A regional review of the draft 2023 City of Snellville Comprehensive Plan Update.

Submitting Local Government: City of Snellville Action Under Consideration: Approval Date Opened: January 3, 2024 Deadline for Comments: January 24, 2024

THE FOLLOWING LOCAL GOVERNMENTS AND AGENCIES ARE RECEIVING NOTICE OF THIS REVIEW:

ATLANTA REGIONAL COMMISSION GEORGIA DEPARTMENT OF TRANSPORTATION GEORGIA ENVIRONMENTAL FINANCE AUTHORITY CITY OF LOGANVILLE CITY OF LAWRENCEVILLE GEORGIA DEPARTMENT OF NATURAL RESOURCE GEORGIA REGIONAL TRANSPORTATION AUTHORITY GWINNETT COUNTY CITY OF LILBURN NEGRC GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS GEORGIA SOIL AND WATER CONSERVATION COMMISSION MARTA CITY OF GRAYSON ROCKDALE COUNTY

Review information is attached.

Please submit comments to <u>dshockey@atlantaregional.org</u> For questions, please contact ARC Plan Review Manager Donald Shockey at dshockey@atlantaregional.org or 470-378-1531. If no comments are received by **January 24, 2024**, ARC will assume your agency has no input on the subject plan. The ARC review website is located at <u>https://atlantaregional.org/community-development/comprehensive-planning/plan-reviews/</u>

RESOLUTION NO. 2023-13

TRANSMITTAL RESOLUTION CITY OF SNELLVILE 2045 COMPREHENSIVE PLAN

WHEREAS, the governing authority of the City of Snellville, Georgia is the Mayor and Council thereof; and

WHEREAS, the Georgia Planning Act of 1989 authorizes local governments throughout the State to prepare Comprehensive Plans to be used in guiding their future growth and development; and

WHEREAS, the preparation of the City of Snellville 2045 Comprehensive Plan was initiated in July 2023 with the assistance of Jacobs Engineering Group, Inc. of Atlanta, Georgia; and

WHEREAS, the City of Snellville has prepared and updated its existing Comprehensive Plan that covers the period through the year 2045; and

WHEREAS, the City of Snellville appointed a nineteen-member Community Task Force to champion the project within the community and assist in the development of the City of Snellville 2045 Comprehensive Plan; and

WHEREAS, the Community Task Force met four times over the course of four months; and

WHEREAS, in August 2023 the City's Project Team conducted a variety of stakeholder interviews meeting with local experts in all things Snellville, including business owners, nonprofit leaders, neighborhood organizers, real estate professionals, City staff, and elected officials to help identifying the key issues and opportunities to be addressed in the plan; and

WHEREAS, the City of Snellville employed a variety of community outreach efforts including posted website information, surveys, questionnaires, social media, public meeting announcements, and press releases to facilitate and encourage discussion and community input; and

WHEREAS, the document was prepared by Jacobs Engineering Group, Inc. in accordance with the Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989, and the required public hearings were held on August 14, 2023, November 28, 2023 and December 11, 2023; and

WHEREAS, the City of Snellville held an Open House on November 16, 2023 in the Community Room at Snellville City Hall; and,

WHEREAS, the Mayor and City Council gratefully acknowledges the extensive community input that has been incorporated into the plan by stakeholders, residents, business owners and others that have been involved in the plan preparation process.

NOW THEREFOR BE IT RESOLVED that the Mayor and City Council of the City of Snellville, Georgia does hereby authorize the transmittal of the draft City of Snellville 2045 Comprehensive Plan to the Atlanta Regional Commission for Regional and State review, pursuant to the Georgia Planning Act of 1989.

RESOLVED this 11th day of December, 2023.

[SIGNATURES APPEAR ON THE FOLLOWING PAGE]

Barbara Bender, Mayor

Tod Warner, Mayor Pro Tem

Norman A. Carter Jr / Council Member

Kerry Hetherington, Council Member

Cristy Lenski, Council Member

Gretchen Schulz, Council Member

ATTEST:

Melisa Arnold, City Clerk

APPROVED AS TO FORM:

1.

W. Charles Ross, City Attorney Powell & Edwards, Attorneys at Law, P.C.



December 12, 2023

Mr. Donald P. Shockley, AICP, LEED GA Plan Review Manager, Community Development Atlanta Regional Commission 229 Peachtree Street NE, Ste 100 Atlanta, Georgia 30303

RE: SNELLVILLE 2045 COMPREHENSIVE PLAN SUBMITTAL FOR REGIONAL AND STATE REVIEW

Dear Mr. Shockley,

The City of Snellville, Georgia has completed its five-year update of its comprehensive plan and is submitting it with this letter for regional and state review by the Atlanta Regional Commission and the Georgia Department of Community Affairs.

I certify that we have held the required public hearings and have involved the public in development of the plan in a manner appropriate to our community's dynamics and resources. Evidence of this has been included with our submittal.

I certify that Jacobs Engineering Group, Inc. and City of Snellville decision-makers have reviewed both the Regional Water Plan covering our area and the Rules for Environmental Planning Criteria (O.C.G.A. 12-2-8) and taken them into consideration in formulating our plan.

If you have any questions concerning our submittal, please contact Butch Sanders, City Manager at 770-985-3500 or <u>BSanders@snellville.org</u>.

Sincerely,

THE CITY OF SNELLVILLE, GEORGIA

Barbara Bender Mayor

Enclosures: Snellville 2045 Comprehensive Plan (November 2023 DRAFT) Technical Addendum (November 2023 DRAFT) City of Snellville Administration Department

2342 Oak Road Snellville, GA 30078 770-985-3500 770-985-3525 Fax www.snellville.org

SNELLVILLE 2045

Comprehensive Plan

November 2023 DRAFT



Jacobs

ACKNOWLEDGEMENTS

Thank you to everyone who played a part in developing the Snellville 2045 Comprehensive Plan by giving an interview, attending a meeting, taking a survey, or spreading the word. Your time and input helped create a visionary plan to ensure everybody will always be proud to be somebody in Snellville. Special thanks to:

COMMUNITY TASK FORCE

Mayor Barbara Bender Mayor Pro Tem Tod Warner Butch Sanders Mattthew Pepper Josh Ferguson Jason Thompson John Dennis Tim VanValkenberg Patrick Stewart Don Britt Jamey Toney Catherine Hardrick Melvin Everson Kirk Demetrops Gretchen Schulz Cristy Lenski Melisa Arnold Brian Arrington Solange Destang

ELECTED OFFICIALS

Mayor Barbara Bender Mayor Pro Tem Tod Warner Council Member Dave Emanuel Council Member Solange Destang Council Member Cristy Lenski Council Member Gretchen Schulz

CITY STAFF

Butch Sanders, City Manager Matthew Pepper, Assistant City Manager Jason Thompson, Planning and Development Director Brian Arrington, Public Information Officer John Dennis, Zoning Administrator Lisa Platt, Parks and Recreation Director Greg Perry, Chief of Police

JACOBS

Jim Summerbell, Project Manager Jonathan Corona, Planner Christopher Barnum, Planner Rosie Mafe, Planner Madeline Soultz, Planner

HALL PLANNING

Marilyn Hall, Planner

CONTENTS

EXECUTIVE SUMMARY

INTRODUCTION

What is the 2045 Comprehensive Plan?	6
Plan Development	7
Community Engagement Activities	8

PRIORITY ISSUES AND OPPORTUNITIES

4

5

6

1

VISION AND GOALS

 	 23

POLICIES

Land Use Policies	
Transportation Policies	
Housing Policies	
Economic Development Policies	
Quality of Life Policies	

SNELLVILLE TOMORROW

Future Development Map	
Future Land Use Plan	

COMMUNITY WORK PROGRAM



33

1

11

21

25



RESERVED FOR CITY COUNCIL RESOLUTION

IV | SNELLVILLE 2045 COMPREHENSIVE PLAN

Executive Summary

The City of Snellville's Comprehensive Plan is the foundation for its future. It is a communitydriven plan, focused on an aspirational vision for the future and identifying the issues and opportunities that matter most to residents, employees, and local businesses in achieving that vision. It presents strategies to address the community's concerns, with an emphasis on what can be done over the next five years (2024 to 2029).

Elements of the Plan

To meet the Georgia Department of Community Affairs' requirements for Qualified Local Government Status and remain eligible for state financial resources, it addresses four main topic areas: land use, transportation, housing, and economic development. Other issues that impact everyday life in Snellville, like parks and recreation, were included in the quality of life category.

Creating the Plan

The 2045 Comprehensive Plan was developed beginning in July 2023 and adopted in February 2024. The process began with a technical analysis of existing conditions, layered with community input on priority issues and opportunities. Members of the community were invited to share their ideas through interviews, online surveys, a project website, and an open house. A core group of participants served on the Community Task Force, a group that met regularly to guide the development of the plan. (See Appendix for more information.)

Setting a Vision

This plan is visionary. It sets its sights on the kind of place Snellville wants to become by 2045, thinking big before stepping back to determine what that means for the City today. Community members co-created the City's vision statement to guide the plan:

Our Vision

"In its second century, Snellville is a progressive, thriving community that is family-friendly and booming with activity. Rooted in its people and anchored by a vibrant Towne Center, our multi-generational and multi-cultural city sets the standard for quality of life, balanced growth, and economic opportunity."

Key Strategies

Action toward our vision requires both short-term and long-term strategies. These are organized into goals, with supportive policies and work program items designed to achieve each one.

Strategies Goals The goals establish broad direction for what the City wants to achieve, highlighting how the overall vision applies to each of the five elements of the plan: land use, transportation, housing, economic development, and quality of life. (See page 23 for more information.) **Policies** Each of the goals has several associated policies, which offer detail on how decision makers should proceed regarding various issues they will likely have to address in the future. These help elected officials and City staff make decisions in accordance with the community's desires as they prioritize resources and when new, unforeseen issues arise. (See page 24 for more information.) 5-year Work Program The 5-year Work Program turns the policies into actions, considering the specific issues and opportunities in play and the discrete tasks that can be undertaken to address them in the near term. Projects already planned by partners like Gwinnett County or the Evermore Community Improvement District are also listed in the work program to paint a complete picture of what needs are already being addressed. Some of the newly proposed actions are shown as concrete actions, while those that require additional study are proposed as exploratory issues requiring allocated staff time for evaluation and more detailed recommendations. What strategies will be most critical for Snellville? The strategies outlined below will help the City address the

issues and opportunities that matter most to community members, including the combination of key policies and projects associated with each strategy. The policy and project numbers referenced tie to Chapters 4 and 6 of the full plan.



STRATEGY: Establish a vibrant, walkable Towne Center.

Residents are craving the active, attractive, mixed-use environment of a traditional downtown with good food, community gathering spaces, local businesses, and easy living. The City is investing in foundational infrastructure and civic facilities and partnering with private developers to bring this dream to life as a top priority for this planning period.

Key Policies:

- LU-5.1: Encourage the design and development of spaces that support community interaction
- LU-5.2: Pursue projects that contribute to Snellville's unique character
- LU-5.3: Promote mixed uses within the Towne Center
- LU-5.4: Support the growth of a diversity of entertainment options
- LU-5.5: Ensure that transportation networks within, to, and around the Towne Center are multimodal

Key Projects:

- Construct planned mixed-use development in the Towne Center core (LU-2)
- Towne Center Phase 2 roads and utilities (T-1)
- Construct new City Market building (ED-2)
- Construct a new Towne Center Green (QL-1)
- Apply for LCI Supplemental Study to address pedestrian safety and crossings of SR 124 and SR 78



STRATEGY: Enhance Snellville's residential neighborhoods while diversifying housing options near the Towne Center.

Snellville's spacious, single-family residences are a big reason families choose to call the city home. The City will support these beloved neighborhoods through active code enforcement and infrastructure improvements like sidewalks, parks, and sewer. Expanding housing opportunities for young professionals and seniors will support a multi-generational community, with suitable housing types focused in the Towne Center area.

Key Policies:

- H-1.1: Explore the creation of homeowner maintenance assistance programs
- H-1.2: Strengthen enforcement of residential property maintenance ordinances
- H-2.2: Encourage the construction of housing types to support all age groups, incomes and lifestyles
- H-3.2: Pursue more development opportunities focused on seniors and assisted living
- H-1.3: Encourage the establishment of neighborhood groups/associations

Key Projects:

- Seek grant funding to support the rehabilitation of existing multi-family housing (H-1)
- Construct planned mixed-use development in the Towne Center core (LU-2)
- Continue to monitor and repave neighborhood streets. This is an ongoing program to benefit the neighborhoods. (T- 9)



STRATEGY: Create a clear sense of identity.

The City will support the development of memorable places through public improvements and supportive regulations. Investments in distinctive civic facilities, landscaping, wayfinding, and art will enhance the public realm. The new Unified Development Ordinance will establish high standards for new private buildings that have thoughtful architecture and contribute to a more pedestrian-friendly environment.

Key Policies:

- LU-3.1: Develop gateways and a sense of arrival into Snellville
- LU-3.2: Enhance the Snellville brand and reinforce it through placemaking projects
- LU-3.3: Provide signage and wayfinding throughout the community
- LU-3.4: Improve the urban environment through better streetscapes
- QL-6.1: Identify and inventory remaining historic and cultural resources
- QL-8.1: Plan for public art that is integrated throughout the community

Key Projects:

- Implement citywide (DDA) Wayfinding Master Plan (T-5)
- Support Create Gwinnett to grow creativity and support for the arts and culture as an engine for economic development
- Create signature destinations: the new City Market, Towne Center library, and green (ED-6, ED-7, QL-5)
- Ensure new development on 78 East, Ronald Reagan Parkway, and Lenora Church Road include gateway features
- Continue to extend holiday and other placemaking features further out from Towne Center along major corridors



STRATEGY: Integrate healthier, safe, multimodal transportation options.

While people will continue to make trips by car, they also want infrastructure that would allow them to safely walk, bike, or take transit. Expanded active transprotation options are not only good for the environment and personal health, they are also needed by people who do not drive, like teens and seniors. The City will begin a phased investment in a citywide greenway system with an initial loop in the Towne Center and connections to nearby parks and schools, as well as improvements to sidewalks and pedestrian crossings. Gwinnett County Transit will begin offering limited local bus service in the area, along with on-demand transit options.

Key Policies:

- T-2.2: Implement traffic calming schemes, such as narrow travel lanes, on-street parking, and street trees to slow traffic and increase safety for all modes of transportation
- T-3.1: Continue to support the City's efforts to expand the greenway trail system
- T-3.2: Create an interconnected system of sidewalks

Key Projects:

- Snellville Greenway (T-15 to T-28)
- Gwinnett County Transit (GCT) Flex Route 503 (T-45)
- Work with ATL and GCT to improve micro-tranisst services in the city, particularly between the Towne Center, Piedmont Medical Center, and TOMCO2
- Support widenting project for US 124
- Apply for an LCI Supplemental Study to address pedestrian safety in crossing US 78 and US 124



STRATEGY: Expand the medical services cluster.

Healthcare is the largest employment industry in Snellville, anchored by Eastside Medical Center. The City will support industry expansion through targeted recruitment and physical improvements to the public realm surrounding the hospital.

Key Policies:

- T-1.2: Improve traffic flow and circulation near Piedmont Eastside Medical Center
- ED-5.1: Market Snellville to the medical service industry
- ED-5.3: Invest in physical improvements to the public realm around Eastside Medical Center
- ED-5.4: Support the growth of urgent care and outpatient facilities

Key Projects:

- Tree Lane alignment from Ronal Reagan Parkway to Scenic Highway (SR 124) and right-of-way acquisition
- Gateway feature at Ronald Reagan Parkway and city limit
- Expand variety of housing options to help attract medical professionals



STRATEGY: Support small business initiatives and lifelong learning.

Support for entrepreneurs is essential to achieving Snellville's goals of increasing local businesses and higher wage jobs within the city. The City will continue working with partner organizations that specialize in small business support to provide regular training opportunities, which will be enhanced by the new business training and incubator space on the second floor of the Towne Center library. Simplified permitting and processes will make Snellville an easy and inviting place to do businesses.

Key Policies:

- ED-1.1: Pursue the creation or relocation of higher wage, professional jobs in Snellville
- ED-3.1: Prioritize the recruitment of local businesses to locate in the Towne Center
- ED-3.3: Remove barriers to the establishment of restaurants and breweries
- ED-4.1: Enhance and grow the community's business incubators
- ED-4.3: Support local businesses through training programs and streamlined processes

Key Projects:

- Continue working with established non-profits, Gwinnett Technical College, Georgia Gwinnett College, and the University of Georgia's Small Business Development Center to improve technical training (ED-1)
- Adopt an online permit application system (LU-10)
- Update Economic Development Strategic Plan (ED-12)



STRATEGY: Increase opportunities for recreation and relaxation.

Snellville residents want places to play! The City will improve existing parks and recreation facilities and create new ones by adding a new green in the Towne Center and updating its Parks and Recreation Master Plan. Key initiatives for that plan may include a new recreation center at Briscoe Park, improved pedestrian connections to existing parks, and the identification and acquisition of new park land. The planned greenway system will offer space to walk, run, and bike and better connect residents to the City's parks.

Key Policies:

- QL-3.1: Implement the greenway plan
- QL-3.2: Make improvements at existing parks
- QL-3.3: Identify future green space opportunities
- QL-3.4: Improve access to parks and green space from neighborhoods
- QL-4.2: Develop youth facilities as part of a new Recreation Center

Key Projects:

- Construct a new Community Recreation Center at Briscoe Park
- Identify an alternative, community-serving use for the old library branch on Lenora Church Road (QL-4)
- Complete remaining segments of the Snellville Greenway

These strategy highlights capture the big picture direction of this plan, but not its entirety. For more detailed information on all the initiatives the City is pursuing, see the complete set of policies in Chapter 4, beginning on page 24, and the full 5-year Community Work Program in Chapter 6, beginning on page 54.

Place-Based Direction

Snellville is made up of residential neighborhoods, commercial corridors, and mixed-use environments, each with their own existing and desired character. To address how each part of the city should develop, the Comprehensive Plan outlines place-based guidance at both the neighborhood and parcel level. This guidance is intended to help staff, elected officials, and appointed boards make decisions about rezonings and physical improvements, as well as to inform the private sector about desired development patterns. It comes in the form of two maps, each with associated narratives: the Future Development Map (FDM) and the Future Land Use Map (FLUM).

Future Development Map

The FDM illustrates 13 character areas, places that share several typical characteristics, such as similar land uses,

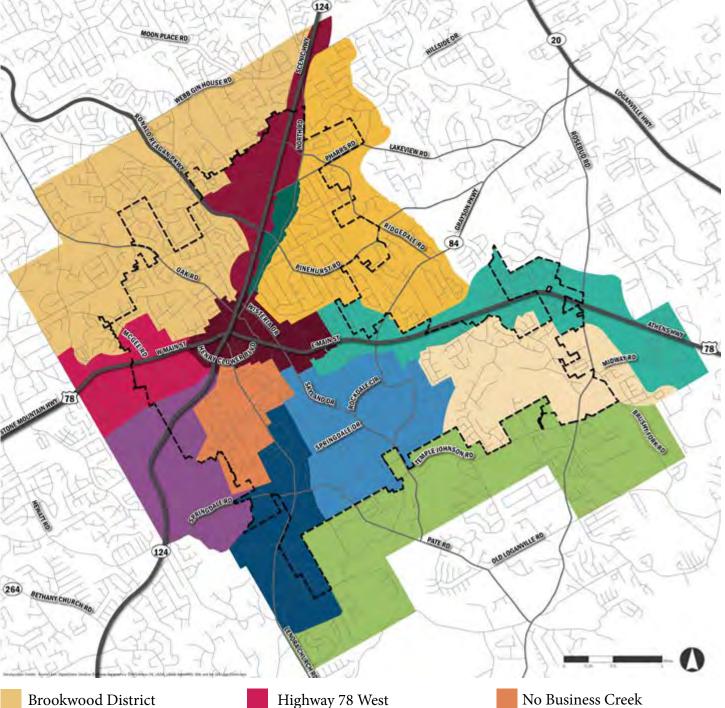
street design, intensity of development, building types, or unique environmental resources. They are grounded in the qualities of existing places but take an aspirational approach to defining the form of development the community wants to see in each area. A narrative for each character area is provided on page 36 through page 49. These narratives help guide future public investments, as well as rezoning, special use, and development applications.

Future Land Use Map

This parcel-specific map provides decisionmakers with policy guidance for rezoning decisions. Each parcel is assigned a Future Land Use category, which is tied to a set of appropriate or considered existing or proposed zoning districts, outlined in Table 2.

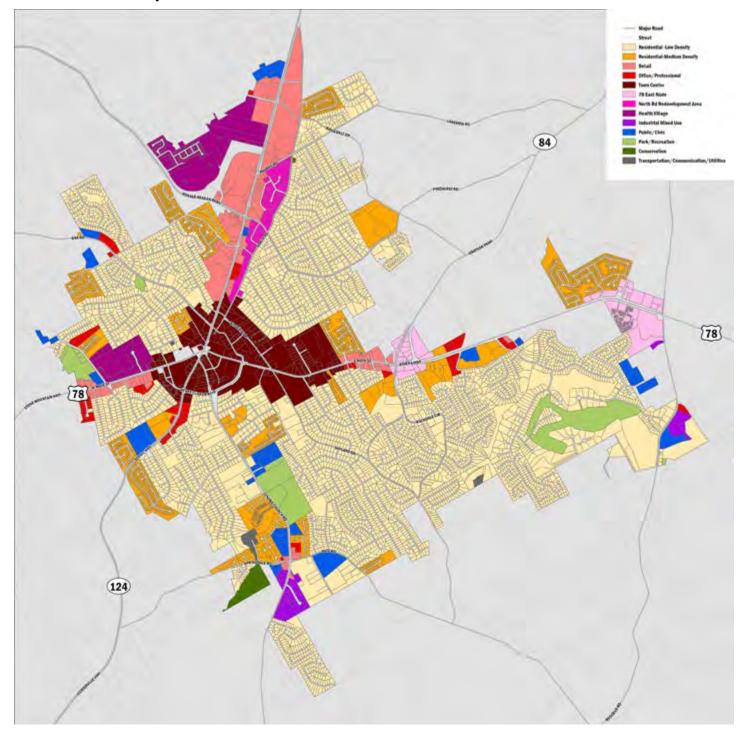
For more information about the FDM or FLUM, see Chapter 5.

Future Development Map



Scenic Highway North North Road Transitional Cor Pinehurst Highway 78 West Towne Center Highway 78 East Summit Chase Skyland No Business Creek Scenic Highway South Lenora Church Road Temple Johnson Road

Future Land Use Map



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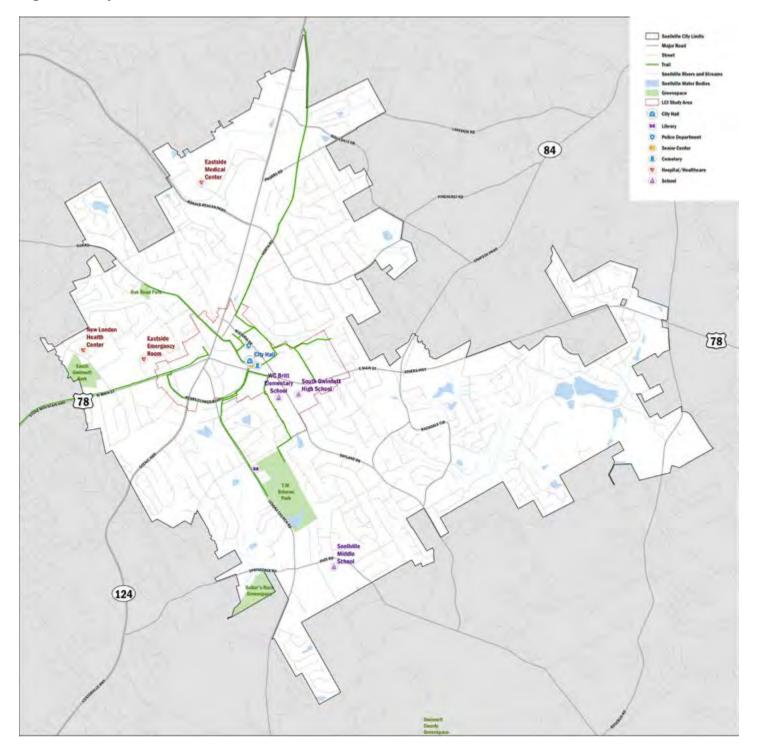


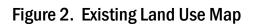
Welcome to Snellville

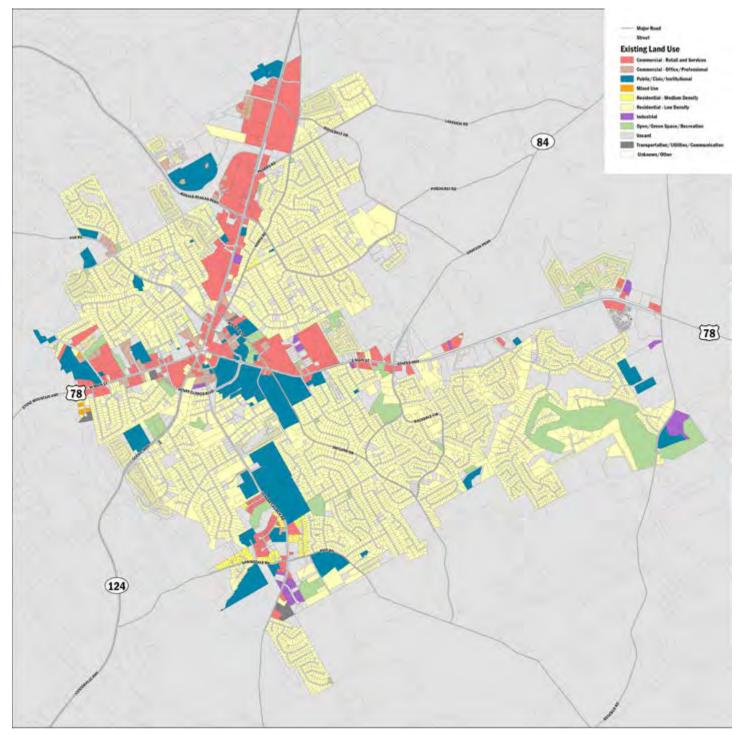
The City of Snellville is located 25 miles northeast of Atlanta at the crossroads of US 78 (Main Street) and SR 124 (Scenic Highway). It has evolved from a rural outpost and later a bedroom community to become a suburban city with a growing economy, reaching a population of 20,051 people by 2020. The 10.48-square-mile city continues to be oriented around the intersection of these two regional routes and is made up primarily of shopping plazas along major roads and quiet residential neighborhoods with single-family homes. Piedmont Eastside Medical Center and retailers along SR 124 (Scenic Highway) are hallmarks of the Snellville economy. Excellent schools, a variety of parks and recreational options, and an active faith community support the quality of life in Snellville. Undeveloped land is limited, located primarily in the eastern part of the city. (See Figure 1 and Figure 2.) Looking to the future, the City is preparing to improve infrastructure and community facilities, foster unique and walkable destinations, increase family-friendly and senior-friendly resources, and support local businesses and education so everybody will continue to be somebody in Snellville.



Figure 1. City of Snellville







Source: Gwinnett County GIS (September 2023)



Snellville Snapshots







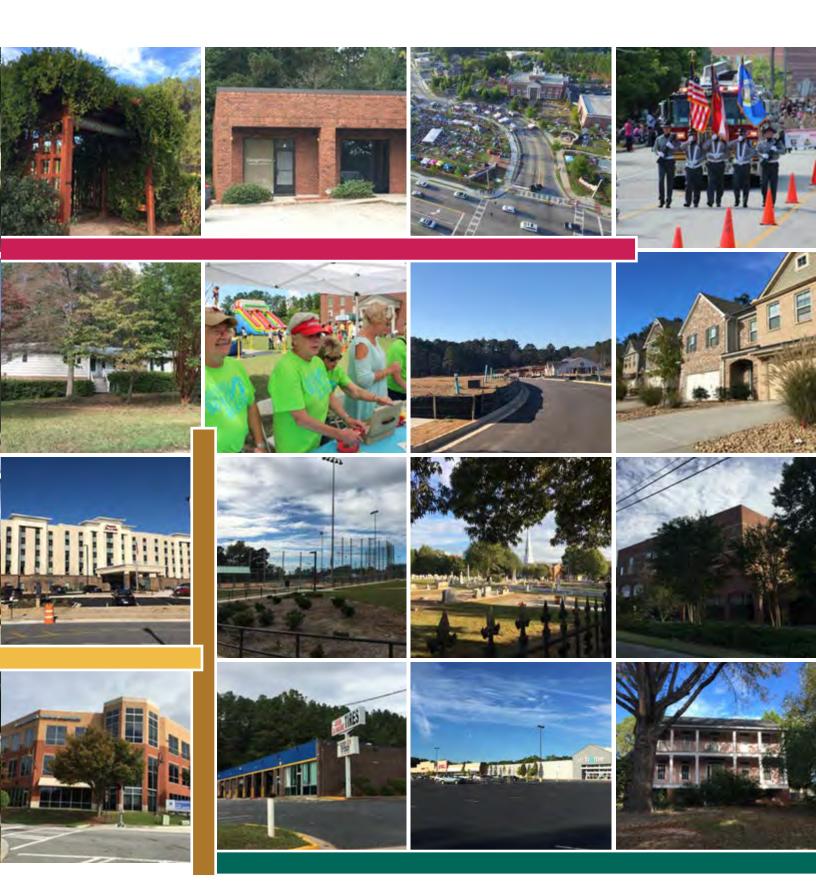




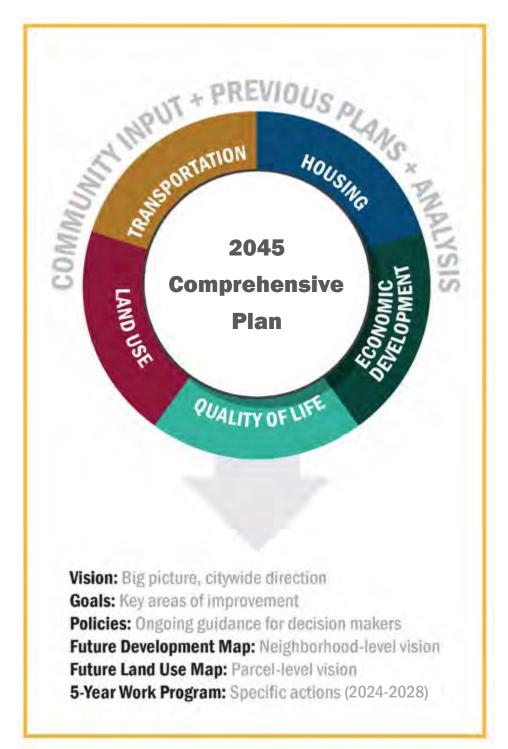








What is the 2045 Comprehensive Plan?



This Comprehensive Plan is the guiding policy document for the City of Snellville and helps ensure future decision about city resources and future development align with the community's vision and priorities. The plan considers a 20-year horizon, honing in on the kind of place Snellville wants to be in 2045 and what needs to happen to get there. It provides background information, community input, guiding policies, and a set of action steps to guide elected officials, appointed board members, and city staff in their decision-making process.

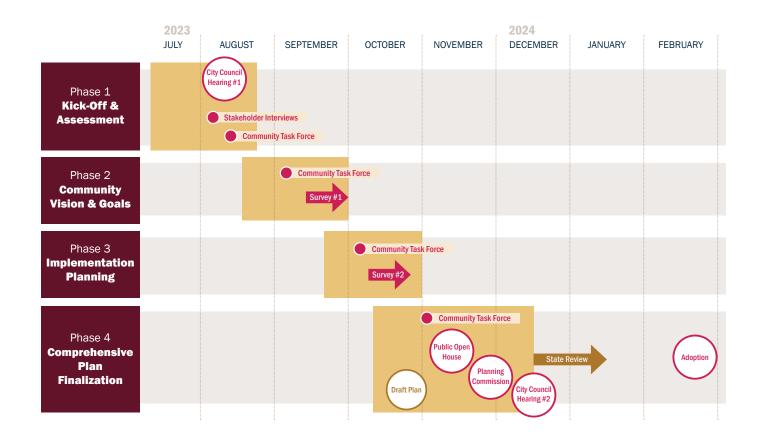
It focuses on four main topic areas: land use, transportation, housing, and economic development. Other issues that impact the quality of life in Snellville, like parks and recreation, are considered as part of a holistic strategy. It builds on previous work, connecting the dots between smaller ongoing projects and plans to make sure they are aligned and identify gaps where additional work may need to be done.

The Georgia Department of Community Affairs requires all local municipalities to update their comprehensive plans every five years to maintain qualified local government status. This plan replaces the City's previous comprehensive plan, the 2040 Comprehensive Plan. It should be reviewed and updated on a regular basis to reflect changes in community conditions and desires.

Plan Development

Schedule

The planning process began in July 2023. A draft of the plan was completed by December 2023, then revised and adopted in February 2024.





Community Engagement Activities

The Snellville community was invited to collaborate in the development of this plan through in-person engagement events and online activities. Highlights from these community conversations are highlighted throughout the report. For a full report of all input received, see Appendix.

Website

The project website, snellville2045.org, was regularly updated with information about the Comprehensive Plan update. It provided background knowledge, as well as materials from all engagement events, draft documents, and blog posts discussing the latest developments in the plan.

Stakeholder Interviews

In-person engagement kicked off with individual and small group interviews. The mayor, City Council representatives, city staff, neighborhood representatives, local entrepreneurs, nonprofit leaders, real estate experts, and others with deep knowledge of the community shared their thoughts on the current state of the City, key issues and opportunities to address, and vision for Snellville's future. Interviews were held in person from August 10, 2023 to August 11, 2023 and by phone.

Community Task Force

The Community Task Force included City officials, members of the local business and nonprofit community. neighborhood representatives, and high school students. The committee was selected by City staff to represent the diverse voices of Snellville. This group met on a regular basis, taking a deep dive into the Comprehensive Plan to provide guidance on community preferences, review draft materials, and made recommendations to the plan. The committee met four times, August 15, 2023, September 12, 2023, October 3, 2023 and November 9, 2023.

Surveys

Two online surveys were conducted to extend the conversation beyond in-person engagement events. They were promoted on the city website and social media, as well as in the press. 509 people participated. While not statistically valid surveys, this insight provided a sample of the local opinion on key issues.

Survey #1: Community Vision and Goals September 11, 2023 to September 22, 2023

Survey #2: Implementation Tools October 9, 2023 to October 20, 2023

Open House

November 16, 2023 at City Hall

The community was invited to an open house to review highlights from the draft plan, including the vision, priority issues and opportunities, goals, policies, work program items, and Future Development Map. Participants provided feedback on input boards, comment forms, and discussions with staff, which was used to revise the draft plan.



Public Hearings

As required by the Georgia Department of Community Affairs, the require public hearings were held at the begining of hte planning process and at the time of transmittal of thed draft plan to the Atlanta Regional Commission.

Public Hearing #1 - Kickoff August 14, 2023

Public Hearing #2 - Transmittal December 11, 2023



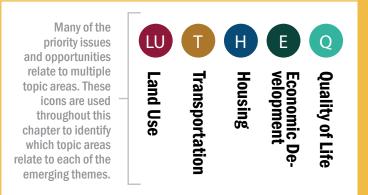
Needs and Opportunities

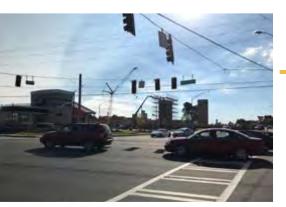
What are the major problems facing Snellville today?

What future issues do we need to anticipate?

How can we better leverage our assets to make the most of what we have?

The themes that follow emerged as priority issues and opportunities identified through community input and a technical analysis. More detailed background information is available in Appendix B: Existing Conditions Report. The policies and work program items in this plan are designed to help Snellville overcome these issues and take advantage of key opportunities.







Traffic Congestion

Snellville continues to be car dependent. The city has one express bus line, Route 419 operated by the Atlanta Region Transit Link Authority, and a limited network of sidewalks and bicycle facilities. Main Street (US 78), Scenic Highway (SR 124), and Ronald Reagan Parkway are all part of the National Highway system and are impacted by congestion caused by regional traffic. Highways 124 and 78 are designated truck routes worsening traffic congestion. The US 78/SR 124 intersection improvements have eased the extreme congestion at the intersection and opened opportunities for improvements to the area. The city should continue efforts such as coordinated signal timing, parallel access roads, connections between shopping plazas, limits to curb cuts, and bicycle and pedestrian amenities.

Traffic Impacts the Quality of Life in **(Q**) Neighborhoods

Traffic is threatening the quality of life in existing neighborhoods. Traffic calming improvements such as speed tables, bulb outs, landscaped medians, chicanes, on-street parking, and increased street connections can tame cutthrough traffic. Enhancing pedestrian connections between commercial uses and adjacent residential neighborhoods, providing adequate buffers between residential neighborhoods and intense commercial development, and improving walkability are other ways to reduce traffic impacts. Additionally, limited access highways serve as barriers to pedestrians in some neighborhoods and additional crossings are needed.



A transportation system that serves drivers, pedestrians, cyclist, and transit riders (locally and regionally)



Almost all trips in Snellville are made by car. Community members would like to be able to make some trips by other modes, but options are limited. The city's new Greenway Trail system will provide non-car access to the Towne Center and improve overall connectivity, but the sidewalk network is inconsistent and the long distance between destinations makes walking an impractical mode for many trips. Express commuter bus service to Downtown Atlanta is available through ATL, but there are no local bus routes available within the City of Snellville. A local circulator shuttle connecting the Towne Center to shopping plazas along Scenic Highway (SR 124) was often requested in community engagement activities.

The City created its Greenway Master Plan in 2017, aimed at encouraging active transportation by providing paths connecting neighborhoods to the Towne Center and local parks. The plan calls for 7.3 miles of greenways by 2040. Completed in 2019, the first phase of the greenway was a one-mile loop in the Towne Center, using a combination of existing 10-foot-wide sidewalks and new off-road paths. Additional phases of the Greenway Master Plan have been completed and others are underway. Residents indicate a desire to improve access to parks, better pedestrian and bicycle infrastructure improves mobility, including access to parks. Additionally, the Gwinnett County Trails Plan calls for regional trails, including paths that would link Snellville to Lawrenceville, Stone Mountain, Loganville, Grayson, and Walton County.

Walkable neighborhoods and connections to community facilities

Walkability can be improved with new sidewalks and traffic calming in established neighborhoods. Walkability enhances neighborhoods by fostering a sense of community and connectivity, as people can easily interact and engage with their surroundings, leading to stronger social bonds. It also promotes physical health, reduces traffic congestion, and supports local businesses, contributing to a more vibrant and economically thriving area. Improving connections to parks and improving walkability within neighborhoods was cited by residents as an opportunity. For example, Briscoe Park, Snellville's largest recreational amenity, is only accessible from one side. Additional entrance points would make the park more accessible to nearby residents, helping it to function as a neighborhood amenity. Completing planned greenway routes and expanded sidewalk systems would also connect neighborhoods to schools, and other parks and neighborhoods.



Diversify the Housing Stock 🕕 🕀 Q

Residents cite the need for housing to support all age groups, incomes, and lifestyles. Almost all households in Snellville are family households (90 percent), reflective of the city's housing stock. Detached-single family homes make up 94 percent of all housing units, significantly more than Gwinnett County's average of 72 percent. More than 82 percent of homes are owner-occupied, significantly more than neighboring Gwinnett County as a whole (67%). Increasing housing options to include townhomes and multifamily can help provide in-demand housing and strike a good rental-occupancy balance. Multifamily housing should be located in or near nodes, so residents have walkable access to amenities. Maintaining the quality and character of single-family neighborhoods is also important to residents.

Neighborhood Stability

The cost of housing has increased throughout the State and Gwinnett County is no different. While the median housing value in Snellville is lower than in Gwinnett County, housing costs in Snellville continue to rise. High housing costs destabilize neighborhoods by limiting housing affordability, potentially displacing long-term residents, and diminishing community diversity and cohesion. Encouraging more homeownership and maintenance of housing can reinforce neighborhood stability. The city can offer incentives for the redevelopment and rehabilitation of existing multi-family housing, facilitate neighborhood watch programs, and continue to enforce codes. Public investment in neighborhoods such as parks and sidewalks can also help stabilize neighborhoods.



Reinvest and Redevelop Commercial Corridors (E) 🔾

As consumers continue to embrace online shopping, national retail development trends have moved away from brick and mortar shopping plazas and malls. The prevalence of retail in Snellville's corridors may make it particularly susceptible to potential disinvestment. Main Street (US 78) has experienced a decline in retail occupancy and several properties need improvements or redevelopment. The city can offer incentives to revive and repurpose vacant and underused properties and improve storefronts and commercial facades.

Commercial disinvestment and distance from primary job market can be overcome through creative response to these trends such as co-working, sharing Economy/ Gig Economy, changing home preferences of aging baby boomers, experiential retail, and creating satellite college campuses. To support and encourage these opportunities there needs to be less focus on traditional real estate and opportunities for new types of space and environments must be created. This kind of creative reinvestment can diversify the local job mix.







Educational Opportunities can lead to E Q Higher Paying Jobs

While there are no colleges in Snellville, Gwinnett Tech and Georgia Gwinnett College are located nearby in Lawrenceville. The city could work with these local colleges to provide internship opportunities, workforce development initiatives, and vocational training programs in Snellville to help residents with the skills and knowledge necessary to secure higher paying jobs. Residents have suggested that satellite campuses of vocational schools would be a welcome component of redevelopment plans for the City's declining commercial corridors. In 2019, the Snellville Arts Commission was revived and given a new focus: to create a Community/Public Art Master Plan. A Performing Arts and Acquisition Fund (PAAF) was created. Public art and the arts, in general, enrich quality of life by fostering cultural expression, promoting community engagement, and enhancing emotional wellbeing. Public art installations stimulate creativity and cultural appreciation, adding vibrancy to the environment. The arts offer opportunities for people to connect, share experiences, and build a sense of belonging within their communities, thereby strengthening social bonds and a more close-knit community. Recently, the Snellville community has been involved and supproting Create Gwinnett to grow creativity and supprot for arts and culture as engine for economic development. It is hoped through these efforts that public art can help create unique destinations that promote economic development and tourism.

Family Focused Development and Redevelopment **Q**

Residents indicated the need for more places for children and families to "play". Implementing the Greenway Trail and increasing green spaces are ways to accomplish this. Additionally, Snellville can provide families and children with more places to play by expanding community centers, encouraging indoor play areas in shopping centers and libraries, creating pocket parks, collaborating with schools to encourage opening their playgrounds and field to residents, and providing interactive public art installations. The city should consider identifying land acquiring land for additional parks as well as create a community-serving use for the old library branch on Lenora Church Road.



Expansion of healthcare facilities

Healthcare and social assistance is one of the largest industries in Snellville. The industry is anchored by Piedmont Eastside Medical Center, which employs more than 1,700 people. The hospital anticipates that demand for healthcare services will continue to grow as the local population ages, and it plans to expand its main campus and develop additional outpatient facilities like an imaging center and boutique health facilities in the surrounding area. Medical offices have located near the main hospital off Ronald Reagan Parkway and the Piedmont Eastside Medical Center South Campus and Emergency Department off Fountain Square. Residents cite the need for additional urgent care facilities within the city. Northside Hospital has also expanded in the City of Snellville with a new two-story building of offices in the Towne Center.

(E

Catalyzing Towne Center success beyond (E) (U) the Grove

The new Towne Center is located at the center of Snellville and includes a mix of civic, retail, office, and educational uses, as well as the Snellville Historical Cemetery. The City transformed this area into a true, walkable center with the City Hall, the Towne Green, County Library, the Snellville Senior Center, and several streetscape improvements, surrounded by connected residential neighborhoods. The city should continue to assemble parcels and attract quality private development partners and actively recruit unique tenants to the City Market. Building upon the success of the Towne Center, the city should work to create areas in other parts of the city within specified activity nodes, like the Towne Center, but on a smaller scale. Undeveloped land on Hwy 78 was cited as a suitable location for these neighborhood-serving nodes.





Snellville Placemaking 🕕 🧿

A top request from community members continues to be the need for more local shops and restaurants, especially places with cool atmospheres, outdoor dining, and walkable surroundings. Many of the national brands currently found in Snellville use the same generic, corporate architecture throughout the country, contributing to the lack of unique, recognizable places in Snellville. The need to redevelop declining commercial corridors provides an opportunity to encourage unique shopping and dining destinations. Additionally, Snellville has created several gateway entrances to the City and should continue to create gateways and major entrances to the city.

Strategic Transit Connections

In September of 2023, Gwinnett County adopted the Gwinnett County Transit Development Plan. The plan increases mobility options for all Gwinnett residents by making transit easy to use, safe, and comfortable. The plan includes three new services for Snellville: Shared Ride Service, Quick Ride, and County Ride. Snellville can encourage utilization of transit by supporting the new program with sidewalks, trails, transit oriented development, educational programs, and other methods.





Improve Public Health by facilitating outdoor U Q activities

Residents crave spaces for exercise, relaxation, and social interaction, encouraging physical fitness and mental well-being. Greenspace helps lower stress levels and improves mental health while reducing the urban heat island effect. Residents desire greenways, access to parks, reduced car-dependence, greenspace protection, and other environmentally friendly practices. Setting aside land for greenspace, implementing the Greenway Plan, and creating neighborhood parks were cited by residents as desired strategies.

Infrastructure must keep up with growth 🛛 🙂 🧿

Residents are concerned about growth pressure on infrastructure and cite the need to ensure infrastructure can sustain increasing housing demand. Much of the city relies on septic systems and older neighborhoods without access to sewer are likely to experience the impacts of failing septic systems within the planning period.

Broadband E Q

The City of Snellville recognizes the importance of broadband deployment throughout all parts of the Snellville community and considers broadband services as an important and necessary service. Fortunately, Gwinnett County and the City of Snellville enjoy widespread access to broadband technology from a variety of service providers. According to Georgia Broadband Availability Map, Snellville is fully served with broadband. Although the City already has broadband coverage, it will continue to support improvements to broadband infrastructure. As part of this Comprehensive Plan, it has adopted a supportive goal and policy.



Vision and Goals

Policies

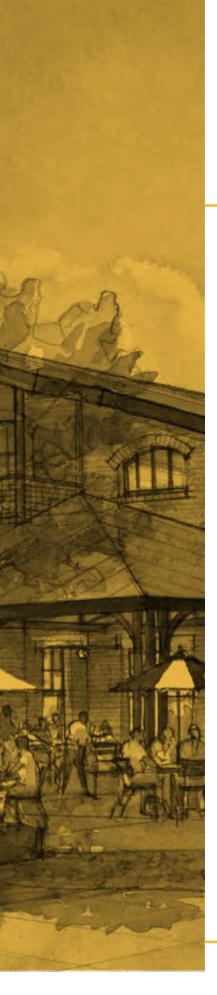
Implement

The City's approach to improvements is guided by the vision and goals established by the community through the engagement process. These overarching principles will be implemented through citywide policies (Chapter 4), neighborhoodspecific future development recommendations (Chapter 5), and action items in a five-year work program (Chapter 6) that tackles the key issues that must be addressed to achieve these goals.





Future Development Map and Future Land Use Map 5-year Community Work Program



Vision

"In its second century, Snellville is a progressive, thriving community that is family-friendly and booming with activity. Rooted in its people and anchored by a vibrant Towne Center, our multi-generational and multicultural city sets the standard for quality of life, balanced growth, and economic opportunity."

Goals

Land Use

- LU-1: Protect and enhance the character of existing residential neighborhoods.
- LU-2: Support the development of live/work/play/learn communities.
- LU-3: Establish a unique identity and sense of arrival into Snellville.
- LU-4: Facilitate quality development along major corridors

LU-5: Continue to pursue the development of the Towne Center.



Transportation

- T-1: Alleviate congestion on major roadways.
- T-2: Address safety issues at dangerous intersections and roadways.
- T-3: Expand the City's walking and bicycling infrastructure.
- T-4: Enhance access to transit and ridesharing services.
- T-5: Ensure coordination with state, regional, county, and local agencies and partners.



Housing

- H-1: Develop initiatives that encourage upkeep and maintenance of housing.
- H-2: Ensure housing stock remains affordable.
- H-3: Encourage the development of a diversity of housing types.
- H-4: Promote home ownership.



Economic Development

- ED-1: Diversify the types of jobs available in the city.
- ED-2: Proactively position the City to respond to the rapidly growing real estate market.
- ED-3: Promote Towne Center as a hub for economic development activity.
- ED-4: Support technology and small business initiatives.
- ED-5: Continue to expand the medical services cluster.
- ED-6: Address the "brain drain" of the city's youth leaving Snellville.



Quality of Life

- QL-1: Continue to cultivate a close-knit community.
- QL-2: Support the school system.
- QL-3: Expand the amount and types of parks and green space.
- QL-4: Focus on improving services for youth and teen populations.
- QL-5: Maintain the high quality of the police force.
- QL-6: Protect historic and cultural resources.
- QL-7: Protect water resources.
- QL-8: Grow the presence of public art in Snellville.
- QL-9: Encourage healthy living.



Policies

The following policies build on the goals, detailing the approach the city should take to achieve them. They are based in community input and provide citywide guidance for decision makers as they assess ongoing issues, review development proposals, consider new projects, and prioritize funding. They also establish a framework of expectations for residents, developers, businesses, and others as they consider investing in Snellville. Policies are organized under the goals for each topic area: land use, transportation, housing, economic development, and quality of life. The next chapters build on this citywide direction through neighborhood- and parcelspecific development guidance (Chapter 5) and specific clear, near term projects (Chapter 6) that Snellville can act on to begin achieving its goals.

Policies provide guidance for elected officials and City staff to ensure ongoing decisions align with the community's vision and goals



Goal LU-1: Protect and enhance existing residential neighborhoods.

- LU-1.1: Encourage compatible uses, both residential and commercial, and the utilization of transitional zones and buffers between residential and non-residential development
- LU-1.2: Enhance existing neighborhoods with convenient access to sidewalks, greenways, and parks
- LU-1.3: Encourage property owners in the upkeep and maintenance of properties

Goal LU-2: Support the development of live/work/play/learn communities.

- LU-3.1: Invest in infrastructure that creates more walkable neighborhoods
- LU-3.2: Pursue density in targeted areas of the community
- LU-3.3: Promote redevelopment opportunities of underused sites into mixed use projects
- LU-3.4: Ensure access to green space in dense, high-activity areas of Snellville

Goal LU-3: Establish a unique identity and sense of arrival into Snellville.

- LU-3.1: Develop gateways and a sense of arrival into Snellville
- LU-3.2: Enhance the Snellville brand and reinforce it through placemaking projects
- LU-3.3: Provide signage and wayfinding throughout the community
- LU-3.4: Improve the urban environment through better streetscapes

Goal LU-4: Facilitate quality development along major corridors.

- LU-4.1: Invest in the beautification of the community's main corridors
- LU-4.2: Encourage mixed use
- LU-4.3: Promote the redevelopment of older, underused commercial sites
- LU-4.4: Facilitate mixed use, nodal development in appropriate locations on major corridors

Goal LU-5: Continue to pursue the development of the Towne Center.

- LU-5.1: Encourage the design and development of spaces that support community interaction
- LU-5.2: Pursue projects that contribute to Snellville's unique character
- LU-5.3: Promote mixed uses within the Towne Center
- LU-5.4: Support the growth of a diversity of entertainment options
- LU-5.5: Ensure that transportation networks within, to, and around the Towne Center are multimodal



Transportation Policies

Goal T-1: Alleviate congestion on major roadways.

- T-1.1: Coordinate with GDOT and Gwinnett County on planned improvements to major roads
- T-1.2: Improve traffic flow and circulation near Eastside Medical Center.
- T-1.3: Promote connectivity of our road network to improve the quality of life in our residential neighborhoods.
- T-1.4: Synchronize traffic lights for improved flow
- T-1.5: Require interparcel access in new development
- T-1.6: Encourage use of alternative routes away from the main highways

Goal T-2: Address safety issues at dangerous intersections and roadways.

- T-2.1: Make high visibility crosswalks on central community corridors a top priority for improving pedestrian movement in our city.
- T-2.2: Implement traffic calming schemes, such as narrow travel lanes, on-street parking, mid-block crossings, and street trees to slow traffic and increase safety for all modes of transportation.

Goal T-3: Expand the City's walking and bicycling infrastructure.

- T-3.1: Continue to support the City's efforts to expand the greenway trail system.
- T-3.2: Create an interconnected system of sidewalks
- T-3.3: Facilitate improved multi-modal connectivity between related sites, including downtown and residential areas and schools and parks.
- T-3.4: Ensure that walking and bicycling infrastructure is ADA accessible

Goal T-4: Enhance access to transit and ridesharing services.

- T-4.1: Explore the expansion of park-and-ride facilities in the city.
- T-4.2: Continue to coordinate with Gwinnett County Transit and the Atlanta Regiona Transit Link Authority (ATL)
- T-4.3: Support the expansion of ridesharing services and micro-transit

Goal T-5: Ensure coordination with state, regional, county, and local partners.

- T-5.1: Coordinate transportation plans with county, state, and federal transportation plans that will be included in the Transportation Improvement Program so improvements can be considered for state and federal funding.
- **T-5.2:** Continue to build partnerships with the County and GDOT to implement Towne Center transportation projects.
- T-5.3: Coordinate all Highway 78 improvements with the Evermore Community Improvement District.

Goal T-6: Improve access to employment centers

- T-6.1: Focus traffic flow improvements and transit service on routes that connect to employment centers
- T-6.2: Continue to coordinate with ATL to offer commuter bus service



Goal H-1: Develop initiatives that encourage upkeep and maintenance of housing.

- H-1.1: Explore the creation of homeowner maintenance assistance programs
- H-1.2: Strengthen enforcement of residential property maintenance ordinances
- H-1.3: Encourage the establishment of neighborhood groups/associations
- H-1.4: Consider developing programs to support home ownership
- H-1.5: Educate property owners about City maintenance standards

Goal H-2: Ensure housing stock remains affordable.

- H-2.1: Encourage the construction of housing to support all age groups, incomes and lifestyles
- H-2.2: Pursue more options for quality workforce housing
- H-2.3: Support the development of housing that is within financial reach of households on fixed incomes

Goal H-3: Encourage the development of a diversity of housing types.

- H-3.1: Encourage the construction of a variety of housing types in strategic nodal developments
- H-3.2: Pursue more development opportunities focused on seniors and assisted living
- H-3.3: Encourage medium-density residential development to serve as a transitional use between higher intensity commercial and mixed-use nodes and low-density residential neighborhoods

Goal H-4: Promote home ownership

- H-4.1: Identify and support affordable housing initiatives
- H-4.2: Promote programs designed to assist first-time homebuyers. These may include educational resources, special loan programs, or tax incentives for first-time buyers
- H-4.3: Provide homeownership education and counseling to residents, helping them understand the process of buying and maintaining a home
- H-4.3: Offer incentives to developers to build affordable housing units, such as density bonuses, expedited permitting, or reduced fees



ED Economic Development Policies

Goal ED-1: Diversify the types of jobs available in the city.

- ED-1.1: Pursue the creation or relocation of higher wage, professional jobs in Snellville
- ED-1.2: Explore options to support workforce development
- ED-1.3: Partner with organizations to ensure access to vocational training
- ED-1.4: Market the city as an emerging economic hub of Gwinnett County

Goal ED-2: Proactively position the City to respond to the changing retail economy.

- ED-2.1: Evaluate the impact of online retail on Snellville storefronts
- ED-2.2: Support the transition of underused "big box" sites to new uses
- ED-2.3: Encourage opportunities for adaptive reuse

Goal ED-3: Promote the City as a hub for economic development activity.

- ED-3.1: Prioritize the recruitment of local businesses to locate in Towne Center
- ED-3.2: Support the development of unique events and entertainment options
- ED-3.3: Ensure a variety of shopping experiences
- ED-3.4: Promote Snellville as a destination for both residents and visitors

Goal ED-4: Support technology and small business initiatives.

- ED-4.1: Enhance and grow the community's business incubators
- ED-4.2: Continue to support entrepreneurs in Snellville
- ED-4.3: Support local businesses through training programs and streamlined processes

Goal ED-5: Continue to expand the medical services cluster.

- ED-5.1: Market Snellville to the medical service industry
- ED-5.2: Recruit additional jobs in healthcare to the community
- ED-5.3: Invest in physical improvements to the public realm around Piedmont Eastside Medical Center
- ED-5.4: Support the growth of urgent care and outpatient facilities



Economic Development Policies

Goal ED-6: Address the "brain drain" of the city's youth leaving Snellville.

- ED-6.1: Attract a partner to provide higher education opportunities in the community
- ED-6.2: Support programs that promote career readiness, jobs for teens, and internships
- ED-6.3: Ensure attractive, affordable housing is available for younger households
- ED-6.4: Cultivate a variety of things to do that are attractive to youth and young adults
- ED-6.5: Support Snellville's high schools and their programs

Goal ED-7: Improve access to broadband.

ED-7.1: Work with broadband providers to identify any areas of the community that lack access to broadband

Goal ED-8: Support the expansion of sanitary sewer throughout the city.

ED-8.1: Reduce reliance on septic systems

QL Quality of Life Policies

Goal QL-1: Continue to cultivate a close-knit community.

- QL-1.1: Create spaces for people to meet and gather within neighborhoods
- QL-1.2: Continue to build partnerships with local organizations

Goal QL-2: Support the school system.

- QL-2.1: Coordinate growth with Gwinnett County Schools
- QL-2.2: Improve transportation options and connections to and around schools
- QL-2.3: Continue to support and build partnership programs like the Snellville Youth Commission and Youth Entrepreneurship collaboration
- QL-2.4: Create and support programs that bridge the employment skills gap between the classroom and the workplace



Goal QL-3: Expand the amount and types of parks and green space.

- QL-3.1: Continue implementing the greenways plan
- QL-3.2: Continue implementing updates to the Park System Master Plan
- QL-3.3: Identify and acquire parcels for additional future parks and green space
- QL-3.4: Improve access to parks and green space from neighborhoods

Goal QL-4: Focus on improving services for youth and teen populations.

- QL-4.1: Improve the breadth and depth of recreation programs and facilities available to Snellville residents
- QL-4.2: Develop youth programs at the new Recreation Center at Briscoe Park
- QL-4.3: Create partnerships to enhance educational opportunities in the community
- QL-4.4: Ensure that youth and teens are also served by new facilities and events in Towne Center

Goal QL-5: Ensure Snellville continues to be a safe place to live and work.

- QL-5.1: Continue the police force's community oriented approach
- QL-5.2: Explore incentives to encourage Code compliance
- QL-5.3: Encourage creation of neighborhood watch programs

Goal QL-6: Protect historic and cultural resources.

- QL-6.1: Identify and inventory remaining historic and cultural resources
- QL-6.2: Support programs and efforts of the Historical Society

Goal QL-7: Protect water resources.

- QL-7.1: Continue to protect water quality in the Big Haynes Creek watershed
- QL-7.2: Pursue greenway opportunities with water resource benefits
- QL-7.3: Encourage septic tank removal

Goal QL-8: Grow the presence of public art in Snellville.

- QL-8.1: Continue to plan for public art that is integrated throughout the community
- QL-8.2: Build partnerships with artists and cultural organizations to promote the arts community in Snellville
- QL-8.3: Promote artisanal businesses

Goal QL-9: Encourage healthy living.

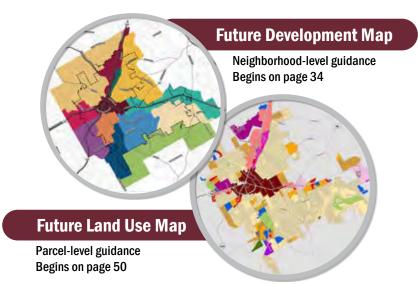
- QL-9.1: Promote the development of an urban environment that encourages walking
- QL-9.2: Pursue partnerships to develop healthy living programs
- QL-9.3: Continue to support and grow the Farmers Market
- QL-9.4: Continue to support and promote the community garden as an amenity



Snellville Tomorrow

The community's vision for how land will evolve over time is translated into two guiding policy maps, each with associated narratives: the Future Development Map and the Future Land Use Map. The Future Development Map (FDM) focuses on preferred development patterns and improvement strategies for larger neighborhoods (character areas), where the Future Land Use Map (FLUM) focuses on individual uses, providing parcel-by-parcel guidance for future rezoning decisions.

5



Future Development Map

What is a Character Area?

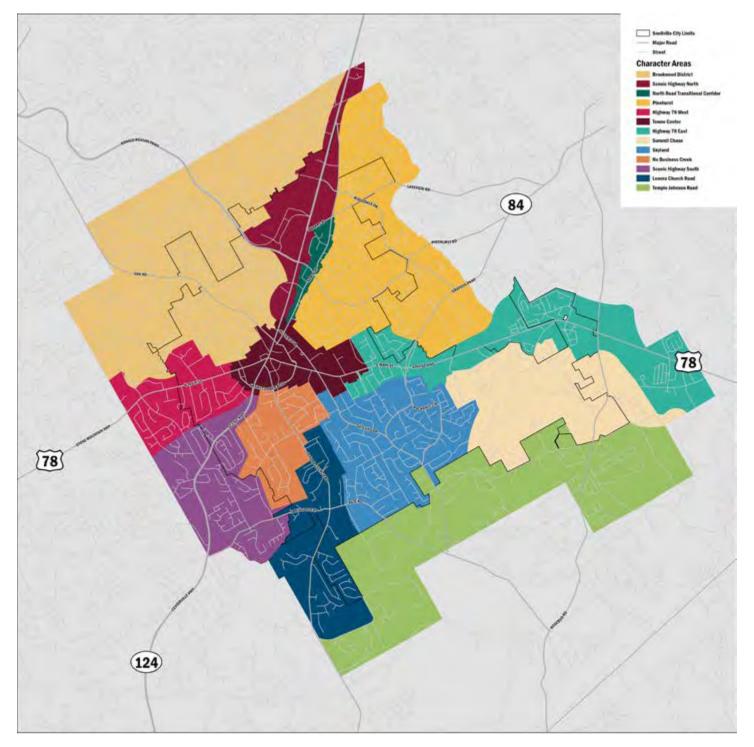
Snellville is made up of distinct places, each with their own purpose and feel. The Future Development Map (FDM) illustrates these as character areas, places that share several typical characteristics, such as similar land uses, street design, intensity of development, building types, or unique environmental resources. They are grounded in the qualities of existing places but take an aspirational approach to defining the form of development the community wants

to see in each area. A narrative for each character area is provided on page 36 through page 49. These narratives help guide future public investments, as well as rezoning, special use, and development applications.

There are 13 character areas in Snellville, as illustrated on the FDM:







Brookwood District

Existing Character Description

The Brookwood District character area is known for its single-family neighborhoods, supported by schools, places of worship, and a few small offices and neighborhood-serving retailers along the main roads. Homes include a mix of well maintained, older, ranch-style and traditional two-story homes on large lots with newer, more compact subdivisions scattered throughout. Both natural wooded areas with mature trees and manicured landscaping fill the area with greenery. Ronald Reagan Parkway, a divided, limited access highway, does not have any crossings within the character area and serves as a physical barrier. Sidewalks are available on many, but not all streets in this area. The 4.7-acre Oak Road Park is a passive recreation space for neighbors to play and exercise in a natural setting.

Predominate Land Uses

Low-density residential, medium density residential, park/ recreation

Vision

A vibrant community that maintains its high values over time, the Brookwood District is strongly linked to Brookwood Elementary School and High School. It is characterized by quiet streets and green spaces, with strong community cohesion and social ties.

- Add traffic calming improvements (speed tables, bulb outs, landscaped medians, chicanes, on-street parking) and increase street connections to improve walkability within neighborhoods
- Complete the planned greenway route on Oak Road and expand sidewalk system to connect community facilities like the Brookwood schools and Oak Road Park to surrounding neighborhoods. Sidewalks are particularly needed on Oak Road, Holly Brook Road, and Highpoint Road
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties
- Add wayfinding signs for easy navigation





Clockwise from top left: 1, 2, and 3) Existing single-family homes; 4) Brookwood High School

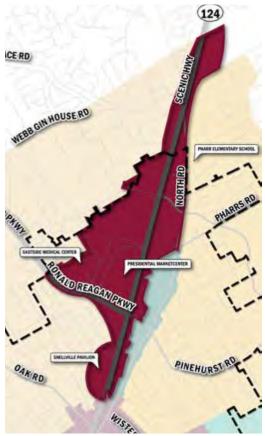
Scenic Highway North

Existing Character Description

The Scenic Highway North character area is the city's economic engine, including a regionally significant shopping corridor along Scenic Highway (SR 124) and Snellville's largest employer, Piedmont Eastside Medical Center. Shopping plazas along Scenic Highway are occupied primarily by national big box retailers and have oversized surface parking lots with deep building setbacks. Piedmont Eastside Medical Center, located off Ronald Reagan Parkway on Tree Lane, has grown in recent years and plans to further expand its footprint in the area. Nearby, medical office parks have located on minor roads with convenient access to the hospital and a continuing care retirement community.

Predominate Land Uses

Commercial/retail, office/professional, health village



Vision

An impressive gateway corridor into the city containing a mixture of land uses, including destination retail and health services. Parts of this area have been redeveloped to contain additional offices and facilities for senior living.

- As shopping plazas redevelop, encourage buildings to face the street and locate parking to the side and rear
- Reduce parking requirements and encourage reuse
- Provide adequate buffers between residential neighborhoods and intense commercial development on Scenic Highway
- Construct gateway feature along Scenic Highway to signify entrance into the City of Snellville
- Require inter-parcel access between developments
- Work with Gwinnett County and GDOT to encourage wide sidewalks, landscaped medians, and crosswalks as part of the planned roadway widening project for Scenic Highway
- Enhance pedestrian connections between commercial uses and adjacent residential neighborhoods



Clockwise from top left: 1) Eastside Medical Center; 2) rendering of the Sheridan at Eastside senior living development; 3) Potential future retail character; 4) Existing retail

North Road Transitional Corridor

Existing Character Description

The North Road Transitional Corridor character area surrounds North Road, a parallel road to nearby Scenic Highway and a key northsouth connection for locals. The southern end of the character area connects to the Towne Center, and several homes have already been converted to offices. Farther north, the area is mostly older, single-family ranch homes and a few small offices, all with a residential character and relatively deep setbacks. Properties on the west side of the corridor abut commercial properties on Scenic Highway. Natural vegetation provides greenery and shade along much of the corridor. Sidewalks are available along portions of North Road.



Predominate Land Uses

Low-density residential, medium density residential, North Road Redevelopment Area, office/professional

Vision

With its proximity to the Towne Center, the southern portion of the North Road Transitional Corridor is well suited to office expansion. To the north, infill mixed uses are envisioned to help buffer the quieter residential neighborhoods to the east from the commercial development along Highway 124 to the west. North Road itself will be major corridor in Snellville's growing system of greenways, linking the City north toward the Shoppes at Webb Gin House. Traffic will be eased by consolidating the number of curb cuts, building roundabouts, and implementing access management strategies.

- Construct planned roundabouts to improve turn movements at the intersections of Pinehurst Road, and Ridgedale Drive
- Implement the planned greenway route along North Road
- Expand sidewalks, particularly along Pinehurst Road and Pharrs Road
- Encourage shared driveway access and alleys for future redevelopment to minimize curb cuts
- Support the consolidation of parcels to encourage unified redevelopment
- Establish a consistent development pattern along the corridor by implementing design guidelines for signage, sidewalks, and landscaping
- Permit well designed, infill development small offices and medium density residences
- Continue active code enforcement



Existing character

Potential future character in the southern portion of the corridor

CHARACTER AREA

Pinehurst

Existing Character Description

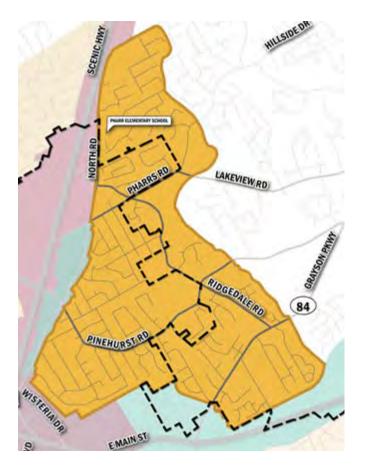
The Pinehurst character area is an older, established residential neighborhood. Most homes are ranch-style houses on generous lots with a full and mature tree canopy. Some undeveloped, wooded pockets remain. There are few sidewalks on local roads. Currently, the lack of sewer limits more intense uses.

Predominate Land Uses

Low-density residential

Vision

Expanding on the neighborhood's quality and vitality, Pinehurst will remain a healthy community of low-density residences. Walkability will be improved through the addition of sidewalks, and most new housing in the area will be aligned with the existing size and scale of homes currently in



place. Closer to the Towne Center, some single family homes with more compact design may be appropriate.

Key Implementation Strategies

1ENE

- Implement planned greenway along North Road and neighborhood greenway connection to the Towne Center
- Expand sidewalks particularly along the North Road, Pinehurst Road, and Ridgedale Drive
- Continue to address code enforcement violations
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties
- Construct planned roundabouts to improve turn movements at the intersections of Pinehurst Road, and Ridgedale Drive



Clockwise from top left: 1, 2, and 3) Existing residences with large lots and wooded streets; 4 and 5) Potential new single-family homes on moderate lots

Highway 78 West

Existing Character Description

The Highway 78 West character area is the western gateway into Snellville, including US 78 and the surrounding residential neighborhoods. Within this character area, the corridor has attracted mainly standalone retailers, shopping plazas, and automotive repair businesses. Piedmont Eastside's South Campus is located in this area and has attracted surrounding medical offices and related uses. Most of these commercial users have individual curb cuts and lack inter-parcel connectivity. Portions of the corridor remain undeveloped. There are mixed levels of investment in the corridor, including aging stores, recently remodeled facades, and some new buildings. Just north of US 78, South Gwinnett Park is a 23-acre, county operated park with active recreation facilities offers a variety of sports programs. The Evermore Community Improvement District and has made improvements like landscaped medians in some places. The new divergent left turn intersection at US 78 and SR 124 has improved traffic flow for vehicles while creating a barrier for pedestrians and cyclists.

Predominate Land Uses

Health village, commercial/retail, low density residential, park/recreation

Vision

A vibrant commercial corridor that is a mix of well-kept, established businesses and new infill development, anchored by Piedmont Eastside's South Campus. Commercial properties have a high degree of connectivity between each other, attractive streetscape, underground utilities, and unified architectural facades. Stable residential communities border these commercial uses.



South Gwinnett Park



Existing medical office

- As properties redevelop, encourage parcel assemblage for larger planned mixed-use with buildings facing the street and parking located to the side and rear
- Require inter-parcel access between developments
- Implement the planned greenway along US 78, including a vegetative buffer near the intersection of US 78 and SR 124 and a connecting spur to South Gwinnett Park
- Study the potential for additional landscaped medians
- Provide bicycle and pedestrian amenities, including covered walkways, benches, lighting, and bike racks
- Continue working with the Evermore Community Improvement District to redevelop portions of the corridor and facilitate transportation improvements along US 78
- Continue active code enforcement
- Actively promote redevelopment of the commercial area through the Downtown Development Authority
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties



Landscaped median with artistic lighting Existing medical office

CHARACTER AREA

Highway 78 East

Existing Character Description

The Highway 78 East character area is one of the least developed within Snellville, consisting mostly of isolated retail uses and undeveloped parcels. There are several new residential developments off the highway, including townhomes and single-family homes on smaller lots. Farther east, undeveloped, wooded lots next to the highway make for a more scenic drive. There are fewer individual curb cuts along this portion of the highway because of shared driveway access and large undeveloped tracts. Many segments are missing sidewalks. This portion of US 78 is one of the few major roads in Snellville that has not already been developed as strip commercial, and there is an opportunity to encourage clustered, connected development at key intersections while preserving some frontage as undeveloped land or residential development.

Predominate Land Uses

Commercial/retail, low-density residential, medium-density residential, undeveloped



A corridor with high developed activity nodes, containing a mixture of uses with a pedestrian scale and infrastructure to support walking and bicycling. Open green space or low-density residential land uses will frame the space around the nodes, which are envisioned at the intersections of US 78 with Grayson Parkway and Rosebud Road.

- Create new zoning designation for areas within specified activity nodes. This should permit a mixture of land uses, similar to the Towne Center, but at a smaller scale. A connected street grid network with small blocks and wide pedestrian walkways should be required as properties are redeveloped. Streets should include landscaping, pedestrian-scale lighting, and street furniture. Public gathering areas should be encouraged. Buildings should be limited to no more than three stories and should include facade variation and fenestration. Parking should be located to the rear or side of buildings.
- Prohibit retail and encourage residential development in areas located between activity nodes
- Construct gateway feature along US 78 to signify entrance into the city
- Control and limit access points to US 78
- Require inter-parcel access between developments and parallel access roads where possible
- Implement the planned greenway route along US 78



Potential future character of neighborhood-oriented, small scale, street-facing, mixed use



Existing residences between proposed nodes



Towne Center

Existing Character Description

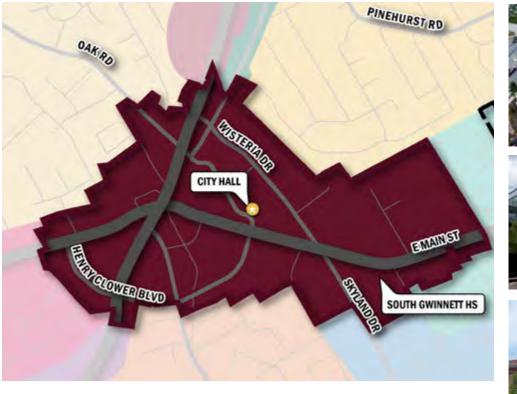
The Towne Center is located at the center of Snellville and includes a mix of civic, retail, office, and educational uses, as well as the Snellville Historical Cemetery. The City transformed this area into a true, walkable center with the City Hall, the Towne Green, County Library, the Snellville Senior Center, and several streetscape improvements. There are several large, undeveloped parcels in the area, as well as shopping centers with oversized parking lots with potential for redevelopment. The City continues to make strides working with property owners and developers to bring quality development to the area.

Predominate Land Uses

Public/civic, commercial/retail, office/professional, medium density residential, high density residential

Vision

A vibrant downtown that includes residences, offices, restaurants, small-scale shops, educational and cultural facilities, and entertainment venues—it is the focal point of the community and the destination for dining, shopping and cultural pursuits. There is a variety of housing available to meet the needs of multiple generations, as well as an interconnected system of parks and greenways for people to gather and exercise. Streets are designed with generous spaces for pedestrians, cyclists, and transit riders and buildings are oriented to face the streets. Pedestrians can safely access the Towne Center when crossing major roads. Lighting, landscaping, and art create a welcoming environment.







Existing spaces and buildings

Towne Center (Continued)

Key Implementation Strategies

- Actively promote redevelopment through the Downtown Development Authority to assemble parcels and attract quality private development partners
- Create a new city market, actively recruit unique tenants, and identify a market operator partner
- As larger blocks redevelop, require the implementation of the spine roads proposed in the LCI plan and encourage the creation of new midblock streets throughout to create a more walkable, connected street network
- Enhance pedestrian crossings at the intersections of Oak Road with US 78 and SR 124, US 78 and Wisteria Drive, and US 78 and Henry Clower Boulevard

- Install traffic calming features like pedestrian crossing signs
- Install wayfinding signs
- Focus higher density residential development here
- Encourage step down zoning as a transition from the Towne Center
- Continue to work with STAT to program community activities like the Farmers Market
- Apply for transportation project funding through the Atlanta Regional Commission's LCI grant program



Clockwise from top left: 1) Rendering of new City Market building; 2) Public green at Vickery Village; 3) Lofts at Vickery Creek condominiums in Roswell; 4) Townhomes in Decatur; 5) Outdoor dining; 6) Indianapolis Cultural Trail; 7) Landscaped pick up shelter

Skyland

Existing Character Description

The Skyland character area is the predominately residential neighborhood south of Britt Elementary School and South Gwinnett High School. There is a mix of older ranch homes built in the 1950s and 1960s, as well as newer subdivisions with traditional, two-story homes. Snellville Middle School is in the southern end of the character area. Most homes are on large lots with mature trees. Some streets have underground utilities and traffic calming devices, but few local roads have sidewalks. Currently, the lack of sewer infrastructure limits the development of more intensive uses.







Top to bottom: 1 and 2) Existing homes; 3) Snellville Middle School

Predominate Land Uses

Low-density residential

Vision

A school-focused community with strong social ties to neighborhood schools, the Skyland character area is a group of neighborhoods that protects its residential character. As the Towne Center is established, transitional uses will develop closest to the Towne Center as a step down in density to the low-density single-family neighborhood.

- Expand sidewalk network along Skyland Drive and in adjacent residential neighborhoods to improve connectivity to neighborhood schools and Briscoe Park
- Add traffic calming improvements (speed tables, bulb outs, landscaped medians, chicanes) and increase street interconnections to improve walkability within neighborhoods
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties
- Continue to enforce code violations
- Explore options to construct a neighborhood park
- Improve area infrastructure, including adding curb and gutters for stormwater management



CHARACTER AREA

Summit Chase

Existing Character Description

Johnson Lake provides scenic, recreational amenity which support a high quality of life for residents in the surrounding neighborhoods. Homes in this area have a range of styles and ages, including singlefamily homes and estate residences on generous lots. Limited civic and commercial uses are found major roads, including TOMCO2 Systems, one of Snellville's largest employers.

Predominate Land Uses

Low-density residential, estate residential, park/recreation

Vision

A reinvigorated neighborhood, Summit Chase is a beautiful community with an enhanced feeling of civic pride and community togetherness. Homes in the neighborhood are well maintained, and housing values are stable.

- Continue to address code enforcement violations
- Encourage and strengthen neighborhood watch program
- Explore opportunities to construct a multi-use trail along Big Haynes Creek
- Preserve green space and wooded areas
- Protect the Big Haynes Creek Watershed
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties





Top left to bottom right: 1 and 2) Existing homes; 3) Existing home; 4) TOMCO2 Systems

No Business Creek

Existing Character Description

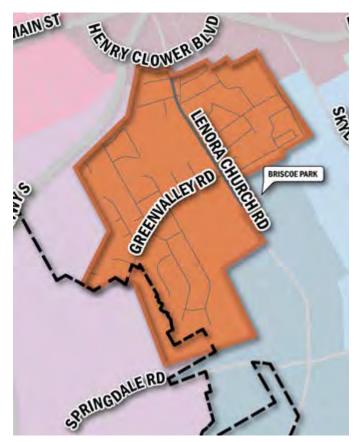
The No Business Creek character area is just south of the Towne Center off Lenora Church Road. No Business Creek is the spine of the neighborhood, and it is dotted with small lakes, ponds, wooded areas, and private green space. The area is made up almost entirely of single-family homes, even along major roads. Most are well-maintained ranch homes on large lots. Many of the roads in this area are cul-de-sacs and few have sidewalks.

Predominate Land Uses

Low-density residential

Vision

A vibrant residential community with high rates of homeownership, No Business Creek is a neighborhood with strong pedestrian and bicycle connections to Downtown and adjacent areas. Its streets are quiet with minimal cutthrough traffic.



- Expand sidewalks within neighborhoods, especially on residential streets with significant traffic such as Green Valley Road and Ashworth Lake Road
- Tame cut-through traffic with calming devices, such as speed tables, chicanes, and landscaped medians
- Continue to enforce code violations and encourage beautification
- Maintain and protect 50-foot stream buffers along No Business Creek
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties



Existing homes

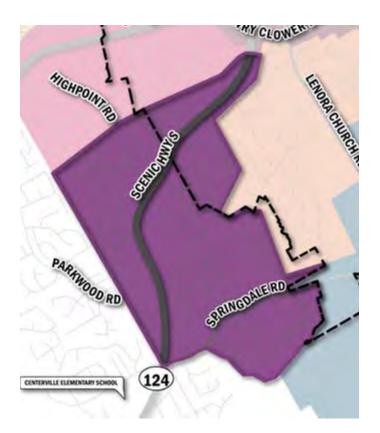
Scenic Highway South

Existing Character Description

The Scenic Highway South character area is dominated by low- to medium-density residences with a townhome community underway. Only a small portion is currently within city boundaries; the rest extends southwest of Snellville towards unincorporated Centerville. It includes a mix of large and small homes on modest lots, providing a large supply of starter homes. Scenic Highway (SR 124) is a major transportation route through the area and serves as an important gateway to the city, but its lack of pedestrian crossings makes it a barrier within the neighborhood. The most development opportunity within the character area is along Scenic Highway near the Towne Center, where some larger parcels remain undeveloped.

Predominate Land Uses

Low density residential, low-medium density residential



Vision

A vibrant residential community that maintains its value over time and offers a variety of housing options to residents. It is an aesthetically pleasing gateway to the city, with a clear boundary between the unincorporated area and the City of Snellville.

- Construct a gateway feature adjacent to SR 124 to signify entrance into the City of Snellville
- Follow the Service Delivery Strategy and hold regular meetings between the county and city regarding any land use changes within the city's sphere of influence to ensure coordination and comparable, high standards
- Permit more office uses in the area to reduce car trips for residents
- Landscape existing medians along Scenic Highway
- Fill sidewalk gaps to provide continuous facilities, particularly along major roads like Scenic Highway
- Require sidewalks and connected streets for future developments



Clockwise from top left: 1 and 2) Existing homes; 3) Undeveloped corridor

Lenora Church Road

Existing Character Description

The Lenora Church Road character area is one of the most diverse in the city, including a mix of single-family homes, multi-family housing, senior living, a large park, civic facilities, retailers, and light industrial businesses. Briscoe Park is the focal point of the community and the crown jewel of the Snellville Park system and offers active and passive recreation facilities. Just south of Springdale Road and east of No Business Creek, a 30-acre, city-owned granite outcropping called Baker's Rock is a former quarry, now a natural preserve. There are several large tracts of undeveloped land in the southern part of the character area.

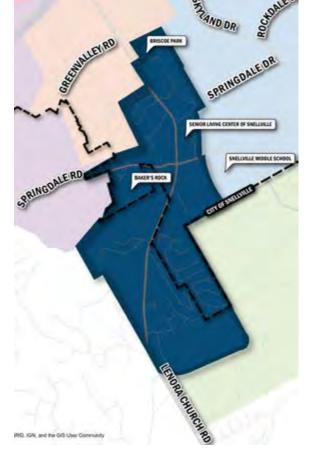
Predominate Land Uses

Low-density residential, medium density residential, park/ recreation, office, civic uses

Vision

A parkside, family-oriented community, the Lenora Church Road area is a vibrant neighborhood of multiple housing options, schools, and recreation facilities. With Briscoe Park, Community Garden, Baker's Rock, and the Recycling Center, the area is an important environmental destination in the community.

- Offer incentives for the redevelopment and rehabilitation of existing multi-family housing in the area
- Enhance streetscaping with landscaping and a wayfinding signage system
- Work with Gwinnett County to determine an alternate, community-serving use for the library building on Lenora Church Rd when the branch is relocated
- Require access management strategies and connected street networks for new developments
- Prohibit parking pads in front of multi-family residences
- Continue to enforce code violations





Clockwise from top left: 1) Gwinnett County Public Library; 2) New apartment homes under construction; 3) Baker's Rock; 4) Potential character of smaller lot single-family homes; 5) Potential character of low-rise condominiums; 6) Briscoe Park

Temple Johnson Road

Existing Character Description

The Temple Johnson Road character area is characterized mainly by single-family homes, agricultural land, and undeveloped parcels. Currently outside the City of Snellville's boundaries, this area has a rural character that is increasingly being eroded by suburban residential development.

Predominate Land Uses

Undeveloped, agriculture/forestry, estate residential, lowdensity residential

Vision

The Temple Johnson Road area is quiet and rural community of homes and agriculture, with scenic views of pastures, horse fences, and natural areas. The eastern portion may include limited institutional uses, while preserving its rural character.

Key Implementation Strategies

- Maintain rural character by limiting new development through regulations; coordinate with the County to support complementary low-density development
- If developments are permitted, they should be allowed by special use permit only and follow conservation subdivision design, preserving a portion of land as undeveloped in perpetuity.
- Protect existing farmland by requiring large minimum lot sizes (at least 10 acres) in agricultural areas
- Explore federal programs and other opportunities to purchase conservation easements or development rights of existing farms
- Require stub streets in new subdivisions if permitted to link to future development and reduce traffic pressure on major routes









Existing development

Future Land Use Plan

What is the Future Land Use Plan?

The Future Land Use Plan defines where different types of land uses should be allowed to develop and is a requirement of the City of Snellville Zoning Ordinance. There are 13 future land use categories, described in Table 1 on page 52. These classifications address future changes to the use of land and do not impact current uses or zoning entitlements. As property owners redevelop their land, they may desire to change uses or form, which could require rezoning. This parcel-specific map provides decisionmakers with policy guidance for rezoning decisions. Each Future Land Use category is tied to a set of appropriate or considered existing or proposed zoning districts, outlined in Table 2 on page 53. In many ways, the Future Land Use Plan is a shorter range tool than the Future Development Map and it more directly reflects current conditions and restraints on future development, such as the availability of supportive infrastructure like sewer and transportation. It should be updated by the City on a regular basis to reflect changes in conditions and development constraints. If necessary, property owners may petition the City to amend the Future Land Use designation for their properties.



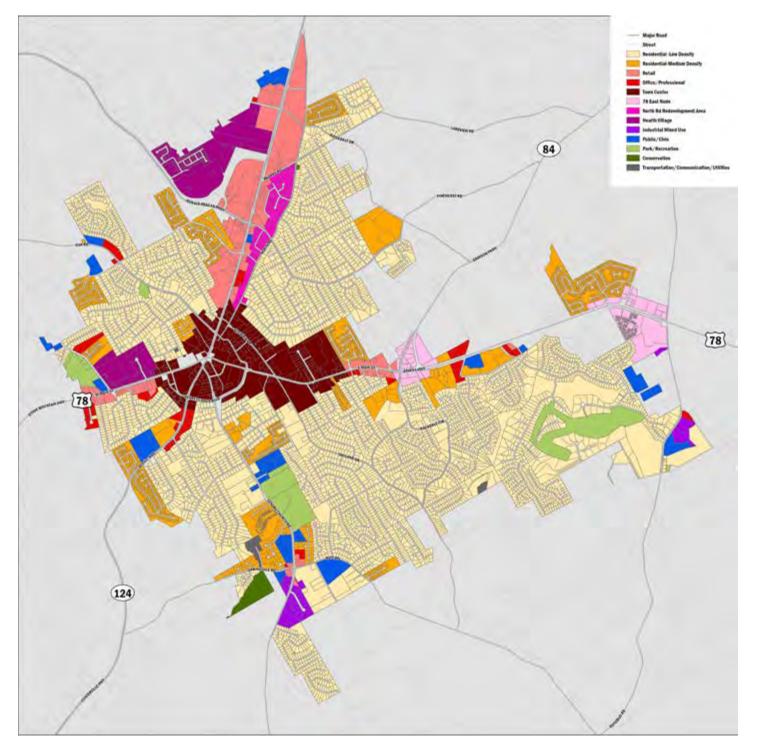


 Table 1. Future Land Use Category Descriptions

Future Land Use Category	Description								
Low Density Residential	Single-family residential areas less than 4 units per acre								
Medium Density Residential	Single-family residential areas with 4 to 8 units per acre								
Commercial Retail	Property where business and trade are conducted, including stand- alone buildings, shopping plazas, or lifestyle centers.								
Office/Professional	Property where business is conducted, but does not involve the direct manufacturing, storage, distribution, or sale of goods.								
Industrial Mixed Use	Property used primarily for warehousing, distribution, trucking, or light manufacturing. High-intensity service commercial uses are also appropriate for these areas.								
Public/Institutional	Public community facilities, government buildings, and institutional land uses. Examples include schools, city halls, county courthouses, health facilities, churches, libraries, and police and fire stations.								
Health Village	Areas anchored by healthcare facilities and integrated with supportive services and uses such as medical offices, senior living, multi-family residences, or neighborhood services and shopping.								
Park/Recreation	Existing or proposed park or recreational areas.								
Conservation	Designated and protected open space.								
Transportation/Communication/ Utilities	Areas housing uses such as power generation plants, sewerage and water treatment facilities, railroad facilities, radio towers, public transit stations, telephone switching stations, airports, port facilities, or simi- lar uses.								
Towne Center	A variety of retail, civic, office, single-family or multi-family residen- tial, and recreational uses in a walkable environment.								
Highway 78 East Activity Center	A mixture of uses, including retail, civic, office, residential, and recreation in a walkable environment.								
North Road Redevelopment Area	A mix of residences and low intensity office uses compatible with the residential character of adjacent neighborhoods.								

	Future Land Use Category**												
Zoning District*	A = Appropriate C = Considered Blank = Not Appropriate	Low Density Residential	Medium Density Residential	Commercial Retail	Office/Professional	Industrial Mixed Use	Public/Institutional	Health Village	Town Center Mixed Use	Highway 78 East Activity Node	North Road Redevelopment Area		
	RS-30: Single-family Residence District	Α											
	RS-15: Single-family Residence District	А											
	RS-5: Single-family Residence District	А	С					С					
	R-DU: Duplex Residential District		А										
	R-TH: Townhome Residential District		С					А	А	A	A		
	RM: Multifamily Residential District							С	С	С	С		
	RX: Mixed Residential District		С										
	RO: Residential for Older Persons District	А	С					С	Α				
	TC-R: Towne Center Residential District								А				
	MU: Mixed-Use District									Α			
	Cl: Civic/Institutional District				А		А	А	А	Α			
	OP: Office Professional District			А	Α	А	Α	А	С	Α	A		
	BG: General Business District			А		А			С	A			
	HSB: Highway Service Business District			А		А							
	LM: Light Manufacturing District					А							
	FH: Flood Hazard District												
	NR: North Road District										Α		
	TC-MU: Towne Center Mixed-Use District								А				

Table 2. Future Land Use Categories and Corresponding Zoning Districts

* Three (3) zoning districts in existence at the time of the Comp Plan's adoption in February 2019 were not included in this table: PRC - Planned Residential Conservation District, COS - Conservation Overlay District and RVO - Residential Village Overlay District. These districts were repealed on 10-26-2020 with the 10-26-2020 adoption of the Unified Development Ordinance (UDO) and should not be applied to any additional parcels. The Towne Center Overlay District was excluded as it does not govern use and are not applicable.

** Three FLU categories were not included in this table: Park/Recreation, Conservation, and Transportation/Communication/Utilities. Properties with these FLU categories are intended for public use or should remain undeveloped. They should not be rezoned to more intensive uses.



Community Work Program

The Community Work Program outlines practical next steps to address known issues and opportunities within the next five years. It should be used as a tool for City staff, elected officials, and partner organizations to prioritize their time and the use of resources to best serve community needs.

6

The work program is broken down into topic area: land use, transportation, housing, economic development, and quality of life. It includes projects identified in the City's previous plans, like the *2017 Greenway Master Plan*, as well as new projects added to address the priority issues and opportunities uncovered by this plan. Major projects planned by the County and partner organizations are also included to capture important work already being addressed. In some cases, discrete projects are recommended. In other cases, additional study is recommended to determine a more specific project recommendation. Each work program item includes a project description, estimated timeframe, partner/responsibility, estimated cost, and potential funding sources. These details are high level, initial estimates and should be updated with additional information as projects kick off. The City should update this work program regularly to reflect ongoing changes in available resources and community needs.

Table 1.	Communit	y Work Program:	Land Use
	oomnume	,	Luna 050

				Tin	nefra	me		Responsible		Potential	
	Project	Ongoing	2024 2025 2026 2026 2027		2028+	Department or Agency	Estimated Cost	Funding Source			
LU-1	Review and possibly revise UDO to address transition areas in the Towne Center		•					City	Staff Time	General Fund	
LU-2	Construct planned mixed-use development in the Town Center core							DDA	TBD	General Fund	
LU-3	Pursue targeted redevelopment of vacant/underused parcels in the Towne Center through marketing efforts, property acquisition, and assembly							City	Staff Time	General Fund	
LU-4	Ensure new developments on 78 East, Ronald Reagn Parkway, and Lenora Church Rd include gateway features	•						City	Staff Time	General Fund	
LU-5	Adopt an online permit application system							City	TBD	General Fund	

Table 2.	Community	y Work Program:	Transportation
	oomnume	,	manoportation

				Tim	nefra	ime				
	Project	Ongoing	2024	2025	2026 2027 2028+		2028+	Responsible Department or Agency	Estimated Cost	Potential Funding Source
Roadwa	ays & Intersections									
T-1	Towne Center Phase 2 roads and utlities	•						City	TBD	SPLOST
T-2	SR 124/Scenic Hwy widening and multimodal enhancement from US 78/Main St to Sugarloaf Parkway (Gcmri_31)	•						County; GDOT	TBD	SPLOST
T-4	US 78/Main Street Widening from SR 84/ Grayson Parkway to SR 124/Scenic Hwy (SNE_135)							GDOT; County	TBD	SPLOST
T-5	Implement citywide Wayfinding Master Plan	•						DDA; GDOT	\$60,000 - \$150,000 per gateway	DDA
T-6	Hugh Drive Connector (East Gate Place to Wisteria Dr.)	•						City	TBD	TBD
T-7	Tree Lane alignment from Ronald Reagan Parkway to Scenic Highway (SR 124) and right-of-way acquisition									
T-8	SR 124/Scenic Hwy at Wisteria Drive Realignment, Traffic Signal, Turn Lanes (SNE_187)							City	TBD	TBD
T-9	Continue to monitor and repave streets	•						City	TBD	General Fund
Greenw	ays									
T-8	Greenway trailhead at library/city market							City; County	\$1,094,000	LCI implementation funds; general fund

				Tin	nefra	ame				
	Project	Ongoing	2024 2025 2026 2027 2028+		Responsible Department or Agency	Estimated Cost	Potential Funding Source			
T-9	Greenway - Wisteria Dr (Towne Center Loop to SR 124)	•						City; County	\$760,000	LCI implementation funds; general fund; bond
T-10	Greenway - North Rd (Wisteria Dr to SR 124)							City; County	\$3,631,000	LCI implementation funds; general fund; bond
T-11	Greenway - US 78 (Oak Rd to Norton Rd)							City; County; Evermore CID	\$1,049,000	LCI implementation funds; general fund; bond
T-12	Greenway - Eastgate PI and Hickory Station Cir connection						-	City; County	\$3,042,000	LCI implementation funds; general fund; bond
T-13	Long Term - Eastwood Dr connection to Towne Center Loop							City; County	\$124,000	LCI implementation funds; general fund; bond
T-14	County Trail: Snellville Evermore CID Trail							County	TBD	TBD
T-15	County Trail: Snellville to Loganville trail connection						-	County	TBD	TBD
T-16	County Trail: Snellville to Grayson trail connection						-	County	TBD	TBD
T-17	County Trail: Snellville to Walton trail connection							County	TBD	TBD

Table 4. Community Work Program: Transportation" (Continued)

				Tim	efra	ame				
	Project	Ongoing	2024	2025	2026	2027	2028+	Responsible Department or Agency	Estimated Cost	Potential Funding Source
T-14	County Trail: Snellville Evermore CID Trail							County	TBD	TBD
T-15	County Trail: Snellville to Loganville trail connection							County	TBD	TBD
T-16	County Trail: Snellville to Grayson trail connection							County	TBD	TBD
T-17	County Trail: Snellville to Walton trail connection						-	County	TBD	TBD
Trans	sit									
T-18	Work with Gwinnett County Transit to explore micro-transit services in the city	•						GCT,City	N/A	N/A
T-54	Park-and-Ride Lot upgrades							GCT, City	N/A	N/A

Table 5. Community Work Program: Housing

				Tim	nefra	ame				
	Project	Ongoing	2024	2025	2026	2027	2028+	Responsible Department or Agency	Estimated Cost	Potential Funding Source
H-1	Seek grant funding to support the rehabilitation of existing multi-family housing	•						City	Staff time	N/A

Table 6. Community Work Program: Economic Development

				Tin	nefra	ame					
	Project	Ongoing	2024	2025	2026	2027	2028+	Responsible Department or Agency	Estimated Cost	Potential Funding Source	
ED-1	Continue working with established non-profits, Gwinnett Technical College, Georgia Gwinnett College, and the University of Georgia's Small Business Development Center to improve technical training	-						City	N/A	N/A	
ED-2	Construct the City Market Building							City	\$6,000,000	Bonds	
ED-3	Conduct an annual business needs survey	•			-	-		City	Staff time	General Fund	
ED-4	Update the Economic Development Strategic Plan							City	Staff time	General Fund	

Table 7. Community Work Program: Quality of Life

				Tim	efra	me				
	Project	Ongoing			Responsible Department or Agency	Estimated Cost	Potential Funding Source			
QL-1	Build a new green as part of the Towne Center core development	•	•					City	TBD	General Fund, Bond
QL-2	Add pedestrian connection from Brisoe Park to Springdale	•						City	TBD	General Fund, Bond
QL-3	Identify and acquire parcels for additional future parks	•						City	TBD	General Fund
QL-4	Identify an alternative, community-serving use for the old library branch on Lenora Church Rd	•						City	TBD	General Fund
QL-5	Continue to publish the monthly newsletter, Snellville Spirit magazine, and social media content	•						City	Staff time	General Fund
QL-6	Support Create Gwinnett to grow creativity and support for the arts and culture as an engine for economic development							City	Staff time	General Fund
QL-7	Seek ARC Green Community status							City	Staff time	General Fund
QL-8	Work with Gwinnett County and the Metropolitan North Georgia Water Planning District to ensure compliance with the District's 2017 WRMP and MS-4 permit requirements	•						City	Staff time	General Fund
QL-9	Continue to extend Holiday and other placemaking features further out from the Towne Center along major corridors							City	Staff time	General Fund

For additional information about the existing conditions analysis, market analysis, planning process, environmental considerations, and the broadband services element see the 2045 Comprehensive Plan Technical Addendum.



SNELLVILLE 2045

Technical Addendum

November 2023 DRAFT



Jacobs

Snellville 2045 Comprehensive Plan **TECHNICAL ADDENDUM**

This addendum is a supplement to the City of Snellville's 20405Comprehensive Plan. It includes documentation of the information, analysis, and feedback that helped inform the plan.

CONTENTS

APPENDIX A: REPORT OF ACCOMPLISHMENTS

APPENDIX B: EXISTING CONDITIONS ANALYSIS 11

5

37

APPENDIX C: COMMUNITY ENGAGEMENT

APPENDIX D: ENVIRONMENTAL PLANNING CRITERIA 193

APPENDIX E: BROADBAND SERVICES ELEMENT199

Appendix A: Report of Accomplishments

Appendix A: Report of Accomplishments

This section provides a status update on the work program items from the previous 2030 Comprehensive Plan. Items may be complete, ongoing, postponed, or no longer relevant. Ongoing and postponed items are carried over into the 2040 Comprehensive Plan.

2008-2012 Work Program Report of Accomplishments

						St	atus			
Activity/Description	Years	Cost Estimate	Responsible Party	Funding Source	Complete	Ongoing	Postponed	No Longer Relevant	Notes	
Community Services and	Facilities									
Parks and Recreation- implementation of Park Capital Improvements Program from Master Plan, including trails and restrooms	2008- 2012	\$872,000	Snellville Parks and Recreation Department	SPLOST	X					
Parks and Recreation - Purchase parcels of land adjacent to park and expand accordingly	2008- 2012	\$750,000	Snellville Parks and Recreation Department	General Fund, SPLOST	X					
Parks and Recreation - Master plan for Baker's Rock	2007- 2008	\$10,000	Snellville Parks and Recreation Department	General Fund, SPLOST				Х	Bakers Rock is to remain undeveloped to help preserve endangered plant species	
Parks and Recreation - Bunker Rake	2008	\$12,000	Snellville Parks and Recreation Department	SPLOST	Х					
Parks and Recreation - Crew Cab Truck	2008	\$21,000	Snellville Parks and Recreation Department	SPLOST	Х					
Complete public outreach campaign to determine programs and facilities that would best meet residents' needs for cultural facilities	2008- 2010	\$10,000	City	General Fund	X					
Storm water detention pond maintenance program to improve water quality	2008- 2012	\$200,000	City	General Fund	Х					
Complete a storm sewer as-built system survey and capital improvements program for system maintenance	2008- 2012	\$100,000	City	General Fund	X					

2008-2012 Work Program Report of Accomplishments (Continued)

						St	atus			
Activity/Description	Years	Cost Estimate	Responsible Party	Funding Source	Complete	Ongoing	Postponed	No Longer Relevant	Notes	
Public Safety										
Needs assessment	2008	\$30,000	Snellville Police Department	SPLOST	Х					
Radio replacement/MDTs	2008	\$750,000	Snellville Police Department	SPLOST	Х					
C.A.D.	2008	\$350,000	Snellville Police Department	SPLOST	Х					
Four Impalas	2008	\$108,000	Snellville Police Department	SPLOST	Х					
B.A.T. trailer	2008	\$28,500	Snellville Police Department	SPLOST	Х					
Digital cameras	2008	\$10,000	Snellville Police Department	SPLOST	Х					
Close in office space	2008	\$7,000	Snellville Police Department	SPLOST	Х					
Thermal imaging night vision	2008	\$10,000	Snellville Police Department	SPLOST	Х					
Economic Development										
Continue to develop incentives to encourage redesignation and redevelopment of commercial areas along US 78	2008- 2012	TBD	Evermore Community Improvement District; City	Evermore CID; General Fund		X				
Develop ordinance to guide the redevelopment of vacant commercial centers	2008- 2009	\$10,000	Planning and Development	General Fund		X				
Consider legislation to allow for creation of Tax Allocation District	2008- 2010	\$10,000	Planning and Development	General Fund	Х					
Complete economic development master plan	2008- 2009	TBD	City	General Fund or staff time	Х					
Develop mechanism for community businesses to submit concerns and requests	2008- 2012	\$5,000	City	General Fund	X					
Complete an updated downtown market study	2008	\$40,000	DDA	General Fund; DDA	Х					
Develop incentives for businesses to locate downtown	2008- 2010	TBD	DDA	DDA	Х					

2008-2012 Work Program Report of Accomplishments (Continued)

Activity/Description	Years	Cost Estimate	Responsible Party	Funding Source		St	atus		
					Complete	Ongoing	Postponed	No Longer Relevant	Notes
Land Use									
Annexation study	2008- 2012	\$20,000	Planning and Development	General Fund	Х				
Feasibility study for addition of new green space to city	2008- 2012	\$35,000	Parks and Recreation Department	General Fund	Х				
Develop new zoning classification for low density office and residential	2008- 2009	\$5,000	Planning and Development	General Fund	X				
Overlay district for North Road	2008- 2009	\$10,000	Planning and Development	General Fund		Х			
Overlay District for US 78	2009- 2010	\$20,000	Planning and Development	General Fund	Х				
Transportation									
New interchange on US 78 at SR 124	2010- 2012	\$11,600,000	GDOT; GCDOT	GDOT		Х			
Develop transportation funding plans	2008	\$15,000,000	GDOT; Federal	GDOT; ISTEA; LCI		Х			
Complete a needs assessment for cyclist infrastructure	2008- 2012	\$15,000	City	General Fund	Х				
Add turn lanes at Oak Road and SR 124	2008- 2012	\$300,000	GCDOT	GCDOT; GDOT; SPLOST	Х				
Feasibility study for senior shuttle service	2009- 2010	\$15,000	City	General Fund; potential state and federal grants	X				
Sidewalk upkeep	2008- 2012	\$50,000	Public Works	General Fund	Х				
Remove reversible lanes on US 78 with upgraded intersection at Highpoint	2010	\$15,700,000	GCDOT	GCDOT	Х				
Snellville Town Center bicycle and pedestrian transportation improvements along Oak Rd, Clower St, and Wisteria Dr	2010	\$2,687,500	City	General Fund	Х				
Sidewalks - Mt. View	2008	\$100,000	City	SPLOST	Х				

2008-2012 Work Program Report of Accomplishments (Continued)

Activity/Description	Years	Cost Estimate	Responsible Party	Funding Source		St	atus		Notes
					Complete	Ongoing	Postponed	No Longer Relevant	
Transportation									
Sidewalks - Summit Chase	2008	\$100,000	City	SPLOST	Х				
Connectivity of sidewalks in city - build additional sidewalks	2009- 2012	\$1,800,000	City	ISTEA; SPLOST	Х				
Timerline drainage project	2008	\$120,000	Public Works	SPLOST	Х				
Drainage (miscellaneous projects)	2008	\$286,155	Public Works	SPLOST	Х				
North Rd and Wisteria Dr intersection improvement	2008	\$533,090	City	SPLOST; LCI grant	Х				
LCI construction	2009- 2010	\$2,500,000	City	SPLOST; LCI grant	Х				
Housing									
Complete housing needs study	2008- 2009	\$25,000	City	General Fund; potential US HUD grant	X				
Natural and Cultural Reso	ources								
Review stormwater management practices and regulations and identify those needing improvement. Determine adequacy of adopting state or Gwinnett County regulations.	2008- 2009	\$5,000	City	General Fund; private funds	X				
Inventory and assessment of historic resources and sites	2008- 2011	\$5,000	Planning and Development	General Fund; private funds	Х				
Preservation recommendations for historic resources and sites	2008- 2012	N/A	City	N/A	Х				

Appendix B: Existing Conditions Analysis

Appendix B: Existing Conditions Analysis

The Existing Conditions Analysis was prepared at the beginning of the planning process to ground discussions in reality. It addresses:

- 1. Population
- 2. Land Use
- 3. Housing
- 4. Economic Development
- 5. Transportation
- 6. Community Facilities
- 7. Natural, Historical, and Cultural Resources

The information provided includes historic and current data, as well as planned projects known as of August 2018. It is provided in presentation format and was shared with the community and posted to the project website during the planning process. The findings, along with community input, shaped the priority issues and opportunities for the 2040 *Comprehensive Plan*.



Needs & Opportunities

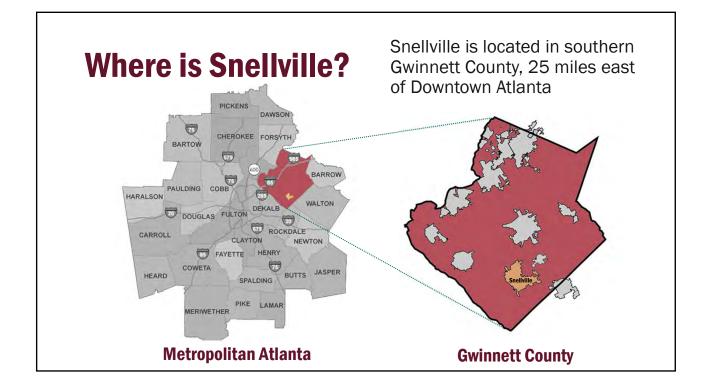
- List of community needs & opportunities that Snellville intends to address
- Developed through input from:
 - Community Task Force
 - Stakeholder interviews
 - Online Survey
 - Existing Conditions Update



Table of Contents

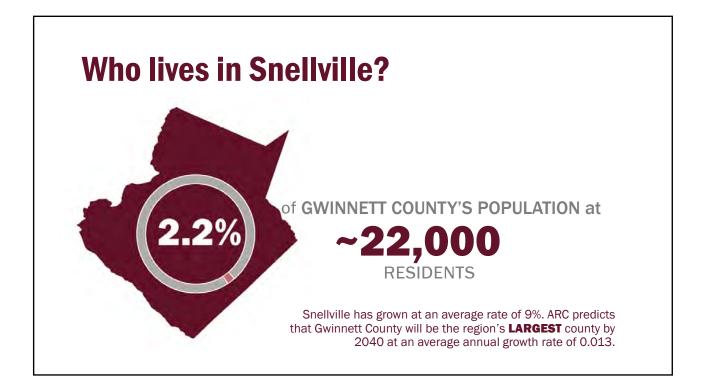
- 1. Population
- 2. Land Use
- 3. Housing
- 4. Economic Development
- 5. Transportation
- 6. Community Facilities
- 7. Broadband Access
- 8. Natural, Historical, and Cultural Resources

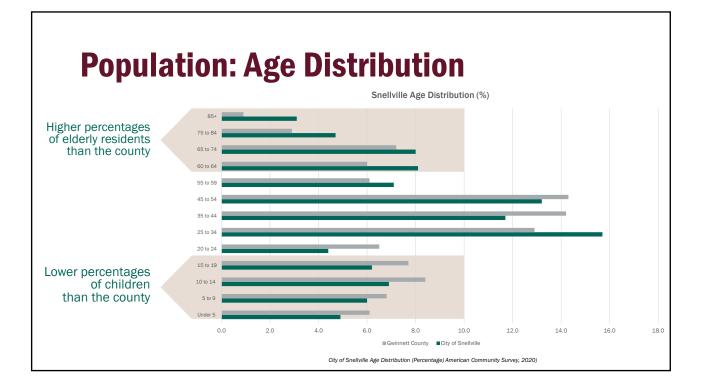


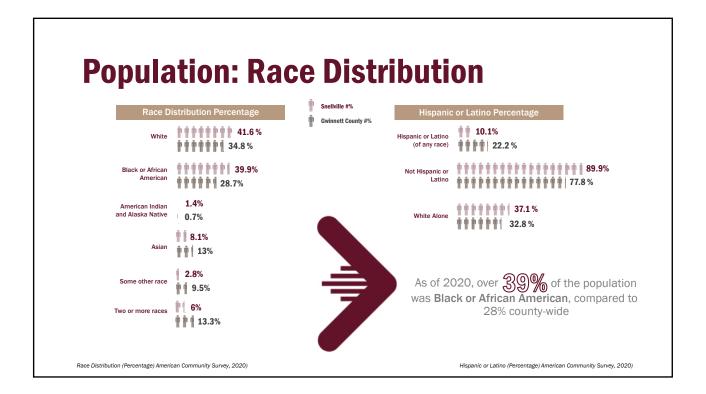


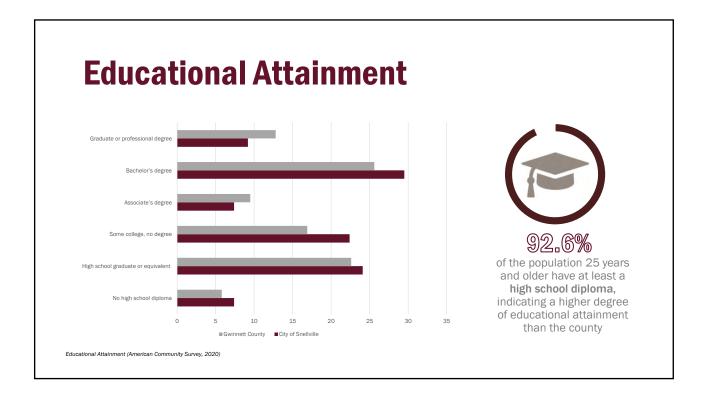


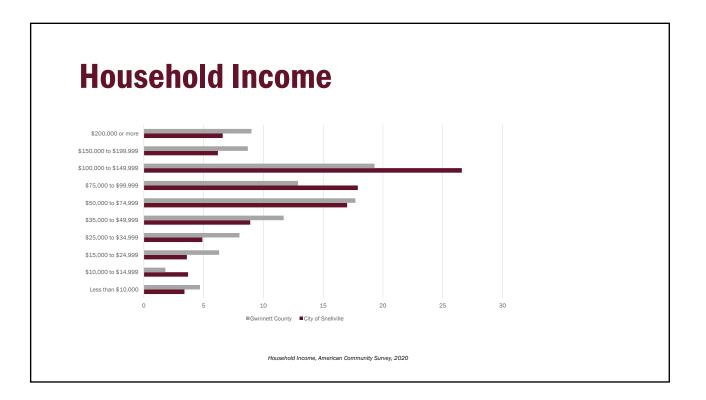


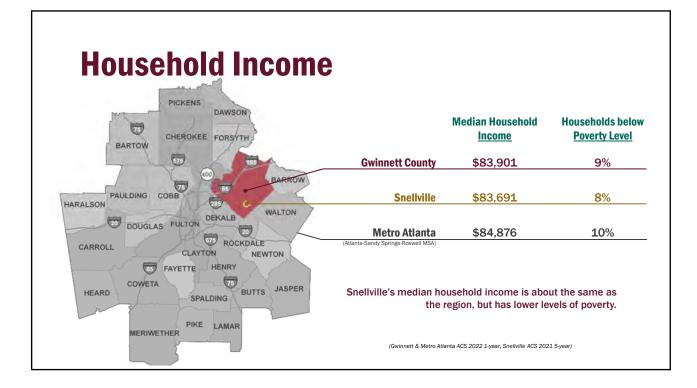


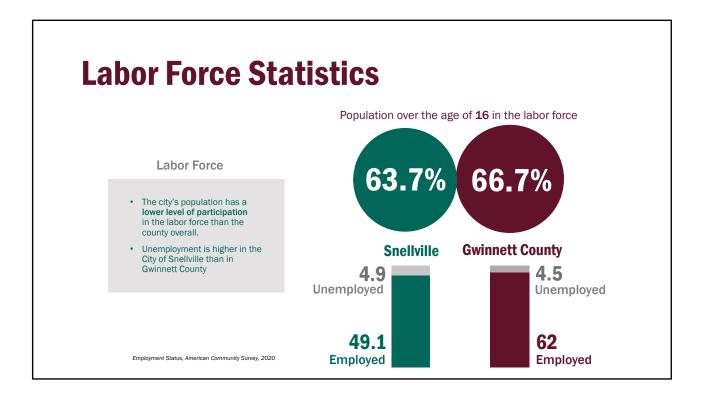


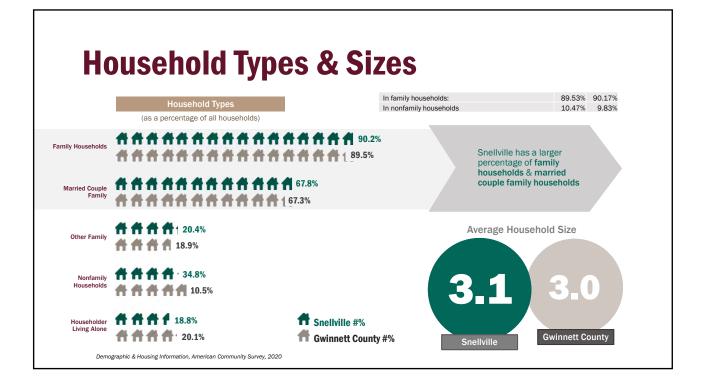














What is in place now?

- Overview
 - Physical size: 10.48 square miles
 - Major anchors:
 - · City Hall
 - Eastside Medical
 - Presidential Commons
 - Presidential Market Center
 - South Gwinnett HS
 - Britt ES
 - Briscoe Park
 - Snellville MS



Existing Land Use Major Road Street **Existing Land Use** 178 Commercial - Retail and Services Commercial - Office/Professional Public/Civic/Institutional Mixed Use **Residential - Medium Density** Residential - Low Density Industrial Open/Green Space/Recreation Vacant Transportation/Utilities/Communication Unknown/Other

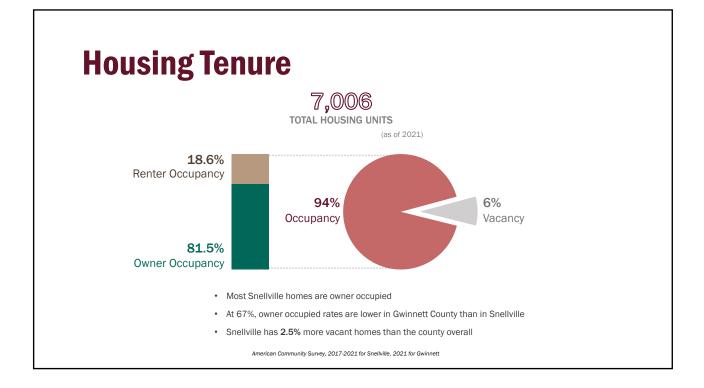
3. Housing

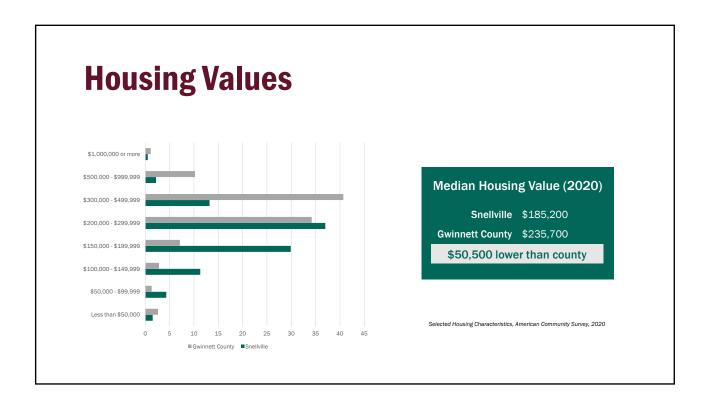
How do we live in Snellville?

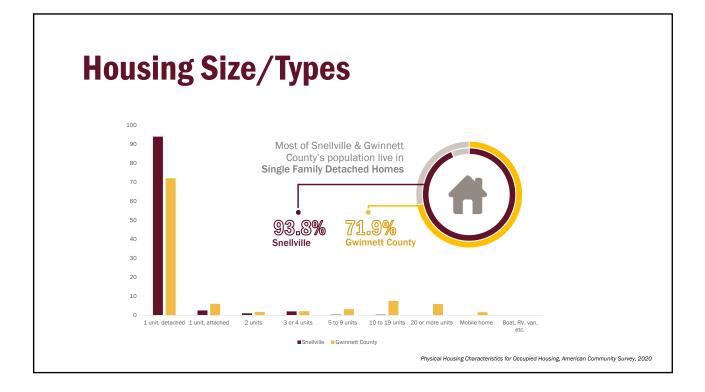
- Housing Occupancy
- Household Size
- Housing Values
- Housing Size/Types
- Housing Tenure
- Rent Burden

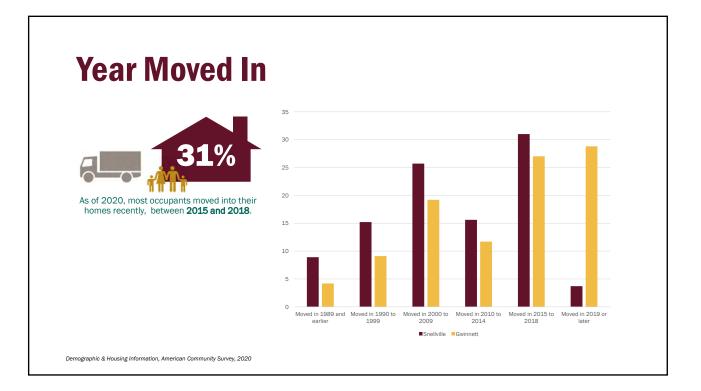


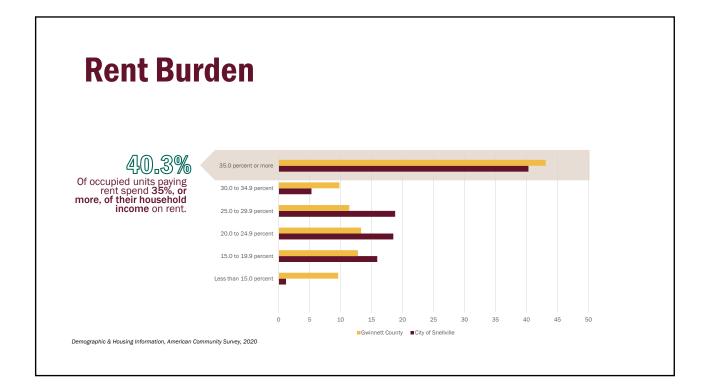
Homes & Condos for Sale in Snellville, www.Zillow.com; Apartments.com











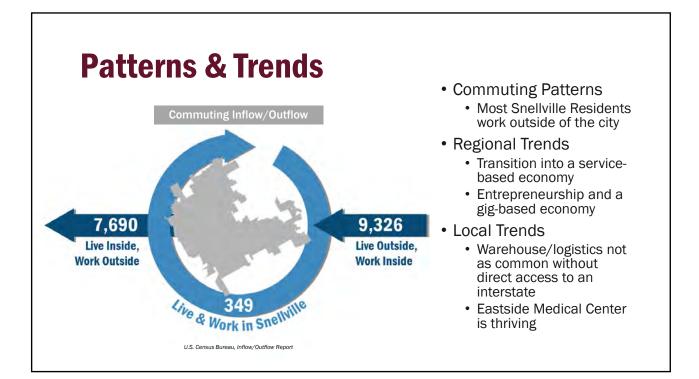


Are we thriving?

- Employment & Industry
- Patterns & Trends
- Economic Opportunities



		Snellville		Gwinnett County	
	Civilian Employed Population	8,995		347,716	
Employment	Agriculture	0	0.00%	611	0.18%
спроупси	Construction	304	3.38%	32,279	9.28%
	Manufacturing	847	9.42%	33,309	9.58%
 Industries with over 1,000 	Wholesale Trade	275	3.06%	12,692	3.65%
employees:	Retail Trade	1067	11.86%	41,972	12.07%
Retail trade	Transportation and Utilities	784	8.72%	27,559	7.93%
Health care and social	Information	384	4.27%	10,230	2.94%
assistance	Finance and Insurance	516	5.74%	28326	8.15%
 Accommodation and food services 	Administrative and support and waste management and remediation services	1359	15.11%	47,893	13.77%
• 799 companies	Educational services, and health care and social assistence	2526	28.08%	63,660	18.31%
	Arts, entertainment, and recreation, and accommodation and food services	998	11.10%	19,480	5.60%
	Other services, except public administration	707	7.86%	16,059	4.62%
	Public administration	290	3.22%	13,646	3.92%
Industry by Sex and Median Earnings, American Community Survey 2020	Agriculture	0	0.00%	611	0.18%
industry by sex and median carrings, Anerican Continuinty Survey 2020	Construction	304	3.38%	32,279	9.28%



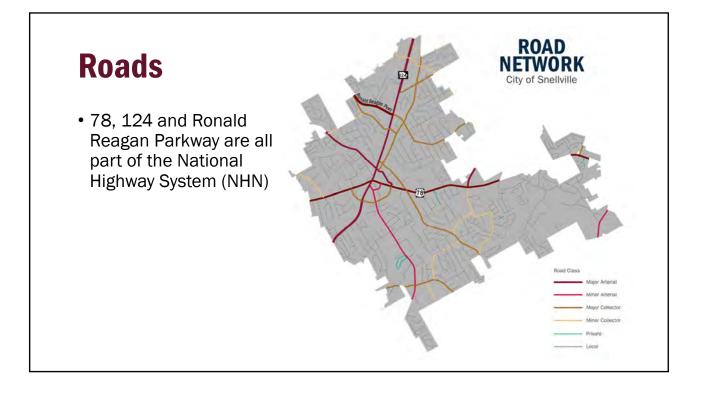


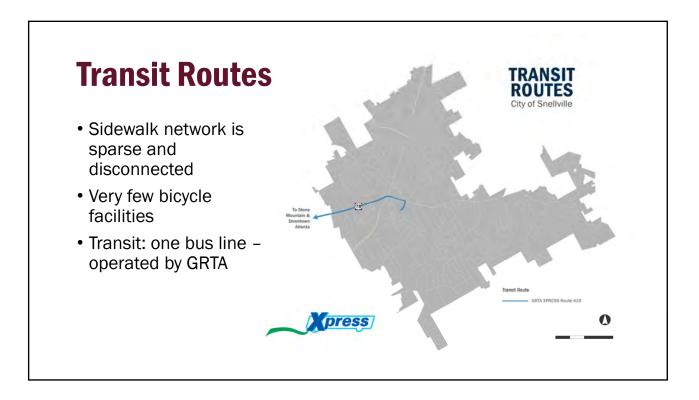
5. Transportation

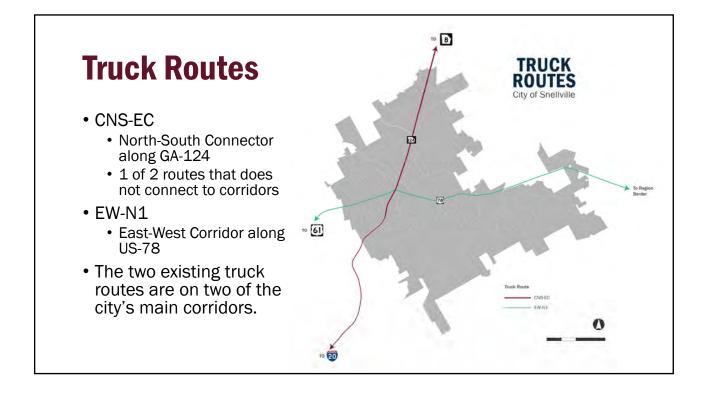
How do we get around?

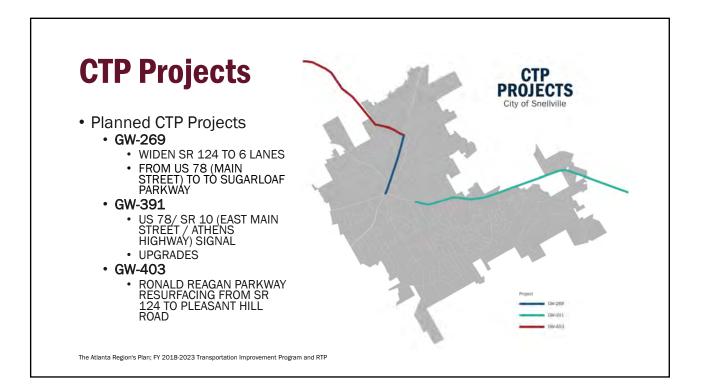
- Car-dependent
 - Limited network of sidewalks and bicycle facilities
 - No rail lines
- Both 124 and 78 are designated truck routes
- One GRTA line





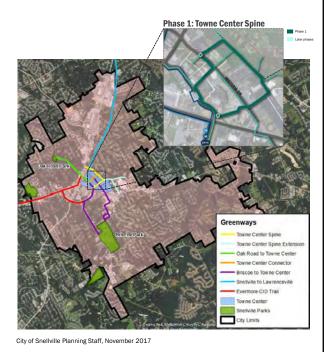






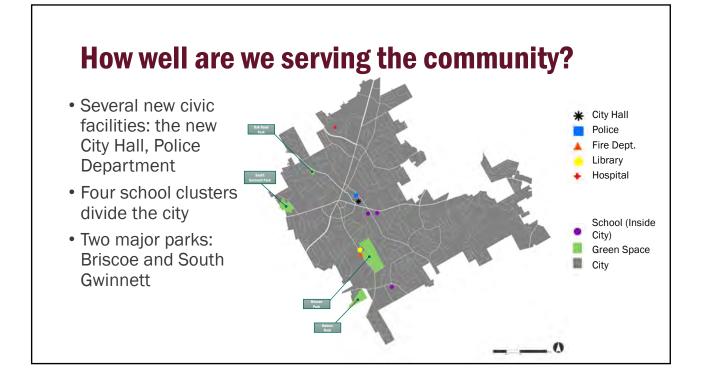


- Aspirational Project identified by the City of Snellville
 - Towne Center Spine: 1.55 mi (anticipate breaking ground in 2019)
 - Oak Road Towne Center: 0.88 mi
 - Briscoe Park Towne Center: 1.11 mi, 1.21 mi
 - Town Center Connector 0.22 mi
 - Snellville Lawrenceville 4.4 mi, (2.36 within city)
 - Evermore CID Trail: 4.9 mi (1.1 within city)









Schools

- Students are dispersed across multiple high school clusters
- Marked differences in school performance across the four clusters

In City?	Name	2019 Grade	Cluster	
Yes	Britt Elementary School	С		
Yes	Snellville Middle School	С	South	
Yes	South Gwinnett High School	С	Gwinnett	
No	Brookwood Elementary School	А	Brookwood	
No	Brookwood High School	А		
No	Pharr Elementary School	А		
No	Trip Elementary School	А	Grayson	
No	Bay Creek Middle School	В		
No	Grayson High School	В		
No	Shiloh Middle School	С	Shiloh	
No	Shiloh High School	D		

The Governor's Office of Student Achievement, Georgia School Grades Reports.

Police and Fire

- Gwinnett County Fire and Emergency Services Station 12
 - Department as a whole recently improved its Public Protection Classification by ISO
- Served by City of Snellville Police Department
 - Award winning
 - Community focused programs such as Snellville Citizens Police Academy



Parks and Recreation

- Briscoe Park is primary park facility
- Provides adult and youth athletics programming, special events
- Nature-based Oak Road Park recently opened in 2017
- Baker's Rock green space is conserved, but not developed for public access
- South Gwinnett Park (County owned); 23 acres, rectangle and diamond files, indoor hockey arena. Major renovation/upgrades in progress, funded by SPLOST



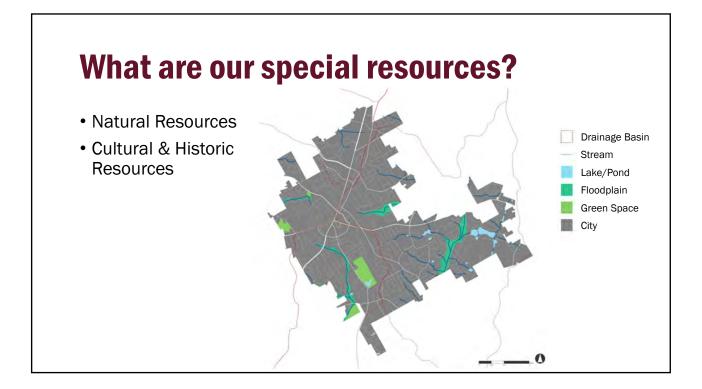
What is on the horizon?

UPDATE

- Library
- Greenways Plan
- Briscoe Park Community/Senior Center Renovations (Phase III)



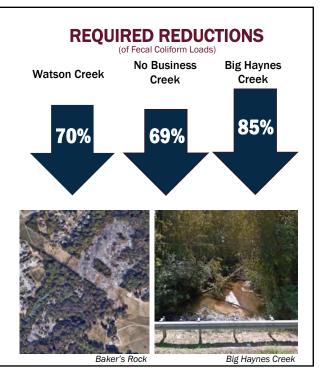






- Part of Upper Ocmulgee Basin; 80 percent of water bodies within the basin are impaired
- Three main streams in city: Big Haynes, No Business, and Watson
- Big Haynes Creek is part of drinking supply for Rockdale County
- Baker's Rock is a unique geological feature

GA Dept of Natural Resources, Environmental Protection Division



What are our special resources?

- Cultural and Historic Resources
 - Although founded in 1923, there are few vestiges of the City's past
 - No sites on the National Register of Historic Places
 - No sites listed in Georgia's online database (GHNARGIS)
 - History of granite/stone quarrying
 - Undocumented sites associated with Native Americans, such as Lanier Mountain
 - Culturally important places include the historical cemetery, and the strong community heritage of churches

Appendix C: Community Engagement



2045 COMPREHENSIVE PLAN UPDATE

Community Task Force Meeting #1 August 15, 2023 | 2:00 - 3:30 PM

Jacobs

Agenda	
2:00	Welcome and Introductions
2:15	Introduction to the
	Comprehensive Plan
2:30	SWOT Analysis
3:00	Community Vision

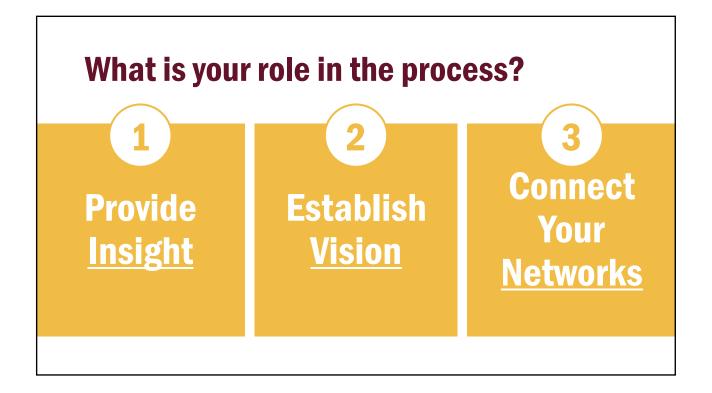
Introduction to the Comprehensive Plan



What is a Comprehensive Plan?

- Required by Georgia DCA
- Updated every five years
- Topics:
 - Land Use
 - Transportation
 - Housing
 - Economic Development
 - Quality of Life

- Builds on ongoing work
 - Existing City plans
 - Partner projects
 - Fills the gaps
 - Adds community input
- **Playbook** for City staff and elected officials





Project Schedule

1.1	Project Management
1.2	Project Team Kick-off Meeting
1.3	Public Engagement Plan
1.4	Project Webpage
1.5	Public Hearings Round #1
1.6	Stakeholder Interviews

Phase 1 Kick-off & Assessment | July - August 2023

- 1.7
- Community Task Force Meeting #1 1.8 **Draft Needs & Opportunities Element**

Phase 2 Community Vision & Goals | August - September

- 2.1 Community Task Force Meeting #2
- 2.2 Community Survey #1
- 2.3 Community Vision & Goals
- 2.4 Character Area Map & Narratives

- Phase 3 Implementation Planning | October - November
- 3.1 Community Task Force Meeting #3
 - 3.2 Community Survey #2
 - 3.3 **Community Policies**
 - 3.4 **Draft Elements**
 - 3.5 Draft Community Work Program

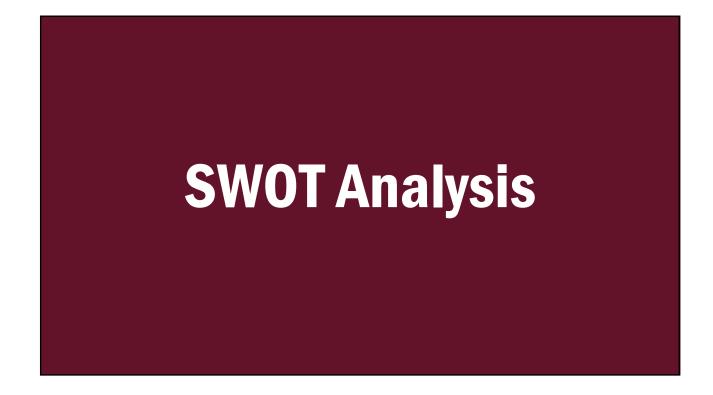
Phase 4 Plan Finalization | December 2023 - February 2024

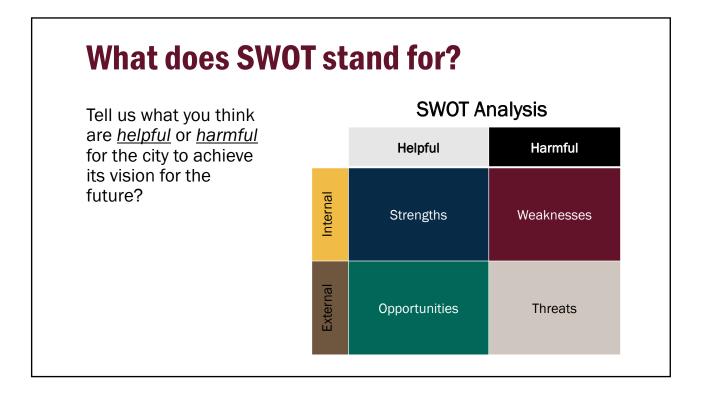
- 4.1 Draft Comprehensive Plan
- 4.2 Community Task Force Meeting #4
- 4.3 Open House
 - 4.4 Public Hearings Round #2
 - 4.5 Comprehensive Plan Submittal
 - 4.6 Final Comprehensive Plan

Target Transmittal: December 2023 Adoption Deadline: February 28, 2024

Public/Stakeholder Engagement









Strengths

- Eastside Medical Center
- Strong schools
- Brookwood High School
- Successful retail centers
- Farmers market & events
- City communications
- Community-oriented police force

- Passionate non-profit & faith-based community
- Diverse community
- Enthusiasm for next steps
- Library and City Market to catalyze Towne Center action
- Committed leadership
- Caring community members
- Close knit feel

Weaknesses

- Traffic
 - Pharr Rd intersections
 - Ronald Reagan Pkwy access to EMC
- Major roads controlled by GDOT
- State roads as barriers
- Limited freight access
- Lack of higher education institution
- Business recruitment and growth strategy
- Lack of office and industrial jobs
- Perception of crime higher than reality
- Limited greenspace

- Few affordable, new homes (esp. for seniors)
- Low City employee wages leads to turnover
- Lack of vibrant, mixed use center
- Lack of Downtown anchor
- Seniors need support
- Need rentals for young professionals
- Lingering political reputation

Opportunities

- Implement Towne Center Master Plan
- Implement Greenway Master Plan
- New mindsets about density and transit
- Expand GRTA Xpress park and rides
- Mix of housing types
- Demand for infill development
- New Unified Development Ordinance
- Creative, non-accredited certificate program
- Innovation center/incubator

- Diverse programming
- Rec center/senior center at Briscoe Park
- Retail nodes on SR 78
 toward Loganville
- Demand for medical services
- Outpatient medical facilities
- ITP residents priced out and looking for options

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Threats

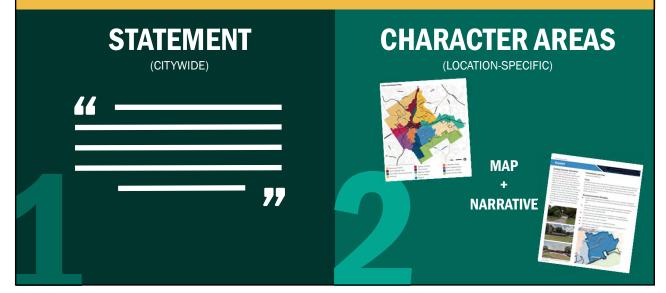
- Impact of SR 78 intersection on pedestrians
- Dependence on retail with changing retail industry
- Places for kids to play
- · Nearby festivals and events
- Loss of close knit community
- · Loss of neighborhood feel in North Rd area
- Not reserving land for future greenspace

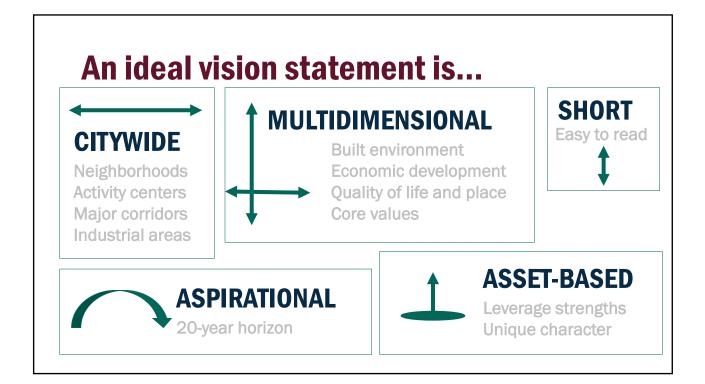
- Aging population
- Young adults drawn to other communities
- Young adult disinterest in HOAs
- Competition from Grayson, Loganville, Lawrenceville, Braselton











What kind of place do you want Snellville to be in 2045?



Engaged	Vital	Proud	Connected	Fun	Green
United	Neighborly	Welcoming	Relaxed	Refreshing	Outdoor Lifestyle
Retail Destination	Healthcare Hub	Competitive	Active	Supportive	Inclusive
Sustainable	Multi-modal	Convenient	Walkable	Equipping	Integrated
Family- friendly	Diverse	Mixed Ages	Mixed Incomes	Connected	Accessible

How does that fit with your *current* vision?

In its second century, Snellville is a progressive, thriving
 <u>community that is family-friendly and booming with activity</u>. Rooted
 in its people and a vibrant Towne Center, our <u>multi-generational</u>
 <u>and multi-cultural</u> city sets the standard for <u>quality of life</u>,
 <u>balanced growth</u>, and <u>economic opportunity</u>.

...anything you want to change?

What's Next?

Upcoming Survey

Topic: Key issues and opportunities

Is there anything in particular you want to ask about?

What's Next?

Next Community Task Force Meeting: TBD September

Online Survey: Launching September 11th

Questions? Email Jonathan.Corona@jacobs.com

Community Task Force Meeting #1

August 15, 2023

Mayor Barbara Bender Councilmember Tod Warner Councilmember Cristy Lenski Councilmember Solange Destang Kirk Demetrops Melvin Everson Cat Hardrick Patrick Stewart Matthew Pepper Jason Thompson Melisa Arnold Brian Arrington

Facilitators (Jacobs)

Jim Summerbell Jonathan Corona

Agenda

2:00	Welcome and Introductions
2:15	Introduction to the Comprehensive Plan
2:30	SWOT Analysis
3:00	Community Vision

Summary

The Comprehensive Plan Community Task Force is officially in action! This group of community members will meet regularly throughout the process to share insight, brainstorm ideas, and provide feedback on draft materials. They were selected by staff to represent a cross section of Snellville, including non-profit and civic leaders, business owners, neighborhood representatives, and a few bright students, representing each of the local high schools. Our first meeting set the stage for the project by talking about the key issues and opportunities facing Snellville and starting to think big about what kind of place we want it to become.



Meeting Overview

Jim Summerbell, the Jacobs Project Manager, gave an overview of the Comprehensive Planning process and noted much of the progress that has happened since the last plan update. Jim noted that the process is vision driven. The plan will ultimately create a City strategy with a tangible list of project that is ideally aligned with the City's budget. The Task Force was informed that this is a process required to be considered a Qualified Local Government - covers topics ranging from Land Use, Housing, Transportation, Economic Development, and Quality of Life. This Task Force meeting is closing out Phase 1 of the Project.

SWOT Analysis

Jacobs facilitated a SWOT Analysis which the Task Force conducted together as a group. This helped to distill a list of internal and external factors that may act as an advantage or disadvantage moving forward. See the list of Strengths, Weaknesses, Opportunities, and Threats below.

	Helpful	Harmful
Internal	Strengths	Weaknesses
External	Opportunities	Threats

Strengths

- The people of Snellville have good hearts and a spirit of volunteerism.
- The culture of caring extends beyond formal organizations to personal relationships; neighbors are generous with their time and resources.
- City events are at capacity and are well run and bring people together.
- Snellville has more than adequate access to medical facilities and healthcare resources which provide critical services and quality jobs.
- Options for affordable senior housing are increasing, supporting the aging population within the City and those looking to live in high quality communities.
- Gwinnett County Schools in the area are generally strong.
- There is pride in local history and a vibrant historical society.
- Retail centers are resilient and there are many options for quick bites to eat.
- The police department is community-oriented and has positive relationships with residents and businesses. Crime has historically been managed well.



- Traffic calming and safety continues to be addressed through roundabouts, chicanes, and speed islands parts of the City where residents have expressed concerns.
- The City's financial strength is strong, affording its ability to invest in programming, infrastructure improvements, and other needs.
- The City's government services are stable with low turnover in staff and committed leadership.
- The City's recycling center and recycling program is thriving, creating sustainable habits for Snellville residents.

Weaknesses

- The City's communications with various parts of the City and bilingual communications need intentional improvement to achieve optimal community outreach.
- Some property maintenance issues degrade the community's image and values in various locations.
- Most of the jobs in Snellville are lower wage jobs, generally retail. There is a lack of highpaying jobs in the city. Teens are also frustrated by the lack of professional internship opportunities in Snellville.
- Rising costs of sanitation services place additional cost burden on Snellville residents.
- Lack of public knowledge and City-led education regarding land development and land use issues which leads to opposition towards projects that have the good intentions for the City's overall welfare.
- Younger people are not choosing to live in Snellville. To attract and retain them, we need affordable places to live and interesting places to socialize.
- The City's housing stock is aging and lacks diversity. Needed products include but are not limited to townhomes, multi-family, and 3-bedroom/2-bathroom homes.
- There are few local attractions and no central hub in the city. Residents wish they had interesting, social spaces to go and wander around, like at Ponce City Market in Atlanta.
- There are plenty of chain restaurants in town, but few unique, local spots or farm-to-table options.
- Some shopping centers are becoming rundown, hinting at potential future decline.
- Shrinking inventory of developable land limits space for future development and requiring a model of redevelopment instead.
- Snellville has all the big city gridlock with none of the big city attractions. People are either moving closer into Atlanta for the perks of a more walkable area or moving further out to places with more peace and quiet than congestion.
- US 78 is a US highway, requiring cooperation with USDOT and compromises between its regional and local functions.
- The spread-out nature of the city and limited transit, quality sidewalks, and bike paths means Snellville is a heavily car-dependent city. This is especially tricky for teens, older adults, and other residents who don't own or operate their own cars.
- The lack of unique destinations in the city means most people on its major roads aren't traveling to Snellville, they're just traveling through it.



- Kids and teens need places to play! There are few places where parents feel comfortable dropping off their children and letting them hang out on their own.
- Civic support for the youth also needs special attention; this proactive measure would keep teens out of trouble and in the habit of giving back to their community. This might entail STEM programs, leadership courses, career prep, fun activities, summer programs, and flexible space to study and socialize.
- The division of the city into four different high school zones creates boundaries between high school students. There are few occasions for students from different schools to come together.
- Potential political divisiveness that might accompany upcoming elections and newly elected bodies.

Opportunities

- There are few resources within the city for workforce development, career readiness prep, and vocational training.
- Continue to implement the Towne Center vision A mixed use center would provide entertainment, charm, jobs, and a lifestyle that would help attract and retain new residents.
- High schools need fields for sports, which could be included in the new Briscoe Park design. Adult rec leagues could use them too!
- We need more greenspace! The City should be thinking about potential land acquisitions to make sure residents of every neighborhood have access to parks.
- Traffic counts along major roads are high, including many people that are just passing through now, but could be captured as potential customers.
- High quality development at the City's planned mixed-use and activity nodes.
- Work with Gwinnett County to expand the City's sewer network.
- More pedestrian infrastructure would improve livability by implementing improved sidewalks and additional trails.
- More bike paths, trails, and even a bike share program would be great too. We could even connect a bike path to Stone Mountain!
- The Snellville Youth Commission could be further developed as a professional development and civic engagement resource for teens, if all high schools were to fully embrace the model.
- There is high demand in the region for new, mid- to low-priced homes. New, low-maintenance homes under \$225,000 are selling quickly, as are reasonably priced rentals between 600 and 800 square feet.
- The North Road area is a prime location for new residential development.
- Seniors need places to live that fit their needs. Zero-step entry homes, lower maintenance options in a town center setting, and assisted living facilities will all play a role.
- Public transportation would improve mobility options for residents. Some transit routes are planned along major roads, according to the recent Gwinnett County Transit (GCT) plan, and Snellville will be the site of a new GCT flex bus pilot program.
- Better synchronization of traffic lights would help reduce congestion.



- Rideshare programs like Lyft and Uber have become popular ways to get around, especially for young people. Designated drop off stations should be incorporated into new mixed use developments.
- The arts could be elevated through public installations and leveraging the arts community in Gwinnett County and the County's planning efforts through Create Gwinnett.
- Food trucks could be a good way to begin bringing in more interesting, local food options.
- There is a highly educated workforce already living in Snellville, an appealing asset for potential businesses.
- A satellite campus for a local college like Gwinnett Technical College could provide job training for residents.
- The City does a good job of promoting its own activities on its website, but it could do even more to make information about local non-profits, businesses, job and internship opportunities, and outside resources easily accessible.
- We could do a better job of encouraging environmentally-friendly practices, like using solar power for new development.

Threats

- Growth that occurs directly adjacent to the City's boundaries will continue to strain the City's infrastructure and potentially its services.
- The rapid growth of the County and its impact on local school capacity issues continues to concern parents and residents.
- Regional transportation decisions will continue to impact local congestion with state and US routes also serving as the primary local roadways.
- The City needs to begin thinking about how to reposition its vast shopping centers as ecommerce continues to alter the bricks and mortar retail market.
- A car-dependent city design leads to a sedentary lifestyle, which could have negative health outcomes for residents.
- If the form of future development continues with the historic trend, Snellville will continue to lose its sense of identity and have a generic public realm.
- Absentee-owners and build-to-rent single-family properties may lead to property management and maintenance issues.
- New housing needs to match trends in household composition, considering the move toward more single-occupant households.
- A long-held negative perception of rental housing may get in the way of providing an indemand housing type.

Vision Statement

The Task Force briefly revisited the previously established vision statement below:

"In its second century, Snellville is a <u>progressive, thriving community that is family-friendly and</u> <u>booming with activity</u>. Rooted in its people and a vibrant Towne Center, our <u>multi-generational and</u> <u>multi-cultural</u> city sets the standard for <u>quality of life, balanced growth</u>, and <u>economic opportunity</u>."



Task Force members collectively agreed that the vision statement is still on the right track but could use minor tweaks since the Towne Center has made great progress since the last plan update. This change might reflect as follows, and feedback will be solicited in the community survey:

"In its second century, Snellville is a progressive, thriving community that is family-friendly and booming with activity. Rooted in its people <u>and anchored by a vibrant Towne Center</u>, our multigenerational and multi-cultural city sets the standard for quality of life, balanced growth, and economic opportunity."



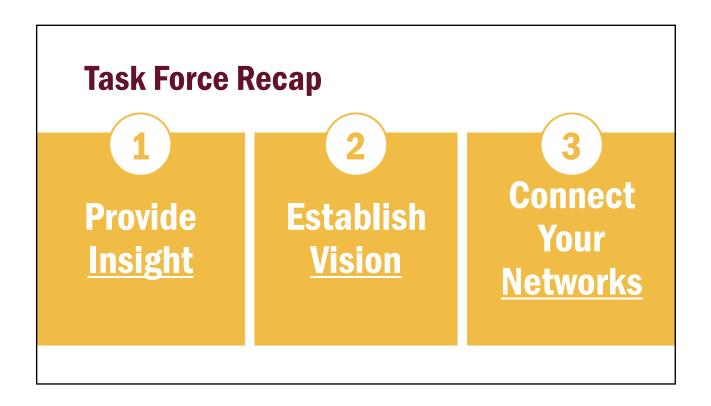
2045 COMPREHENSIVE PLAN UPDATE

Community Task Force Meeting #2 September 12, 2023 | 3:00 – 4:30 PM

Jacobs

Agenda	
3:00	Project Updates
3:10	Community Vision
3:20	Needs & Opportunities
3:45	Community Survey Review
4:10	Character Area Introduction









The Current Vision Statement

In its second century, Snellville is a <u>progressive, thriving</u> <u>community that is family-friendly and booming with activity</u>. Rooted in its people and a vibrant Towne Center, our <u>multi-generational</u> <u>and multi-cultural</u> city sets the standard for <u>quality of life,</u> <u>balanced growth</u>, and <u>economic opportunity</u>.

Vision Statement Thoughts

- Change "Rooted in its people and a vibrant Towne Center" to "Rooted in its people and anchored by a vibrant Towne Center..."
- The vision should capture the City beyond the Towne Center while still recognizing the value a true downtown brings as the City's community and cultural hub.
- The rest of the Vision Statement still speaks to the vision Snellville residents want to see.

Draft Revisions to the Vision Statement

In its second century, Snellville is a <u>progressive, thriving</u> <u>community that is family-friendly and booming with activity</u>. Rooted in its people and anchored by a vibrant Towne Center, our <u>multi-</u> <u>generational and multi-cultural</u> city sets the standard for <u>quality of</u> <u>life, balanced growth</u>, and <u>economic opportunity</u>.

Needs & Opportunities

Community Needs & Opportunities

TRANSPORTATION

Needs

- Address Traffic Congestion
- More crossings at Major Roads
- A transportation system that serves drivers, pedestrians, cyclist, and transit riders (locally and regionally)

Opportunities

- Walkable neighborhoods and connections to parks
- · Continues traffic calming efforts
- Strategic transit connections (locally & regionally)
- Additions to GRTA Park & Ride

LAND USE

Needs

- Reserve land for future green space
- Develop walkable areas

Opportunities

- Neighborhood-serving retail centers in undeveloped land (i.e. Hwy 78); nodal development
- Continued success of the Grove as a catalyst for other quality development
- · Revive & repurpose vacant properties
- Improvements of storefronts & commercial facades

Community Needs & Opportunities

HOUSING

Needs

- · Reduce the cost burden of housing
- Housing to support all age groups, incomes and lifestyles
- Maintain quality and character of single-family neighborhoods
- Ensure infrastructure can sustain increasing housing demand

Opportunities

- Reduce transiency and attract longterm residents
- Provide in-demand housing and strike a good rental-occupancy balance
- Increase housing options to include townhomes & multifamily

STECONOMIC DEVELOPMENT

Needs

- High-paying office Jobs
- Changing face of retail and its future impact on the community
- Greater Diversity of local job mix
- Higher paying jobs
- Internship opportunities
- Workforce development & Vocational Training
- Opportunities
 - Satellite College Campuses
 - Medical office cluster
 - Workforce development & Vocational Training
 - Build on the success of brick & mortar retail market as E-commerce continues to grow

Community Needs & Opportunities

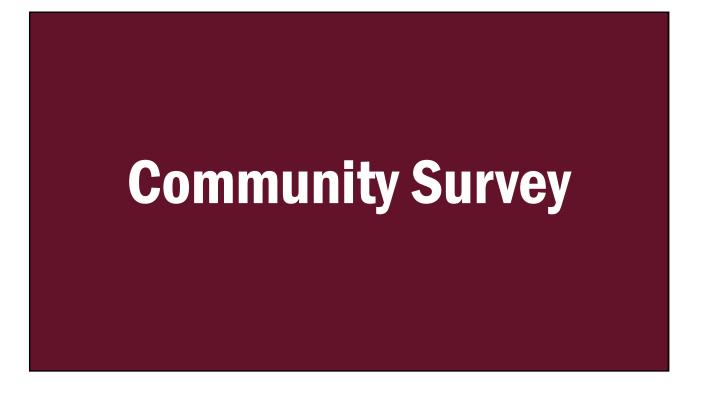
QUALITY OF LIFE

Needs

- Leverage focus on the arts
- Promote "Unique Destinations"
- Needs more placed for children and families to "play"
- · More green spaces and trails
- More unique restaurants and shops
- Maintain "close-knit" community
- Reliable internet service

Opportunities

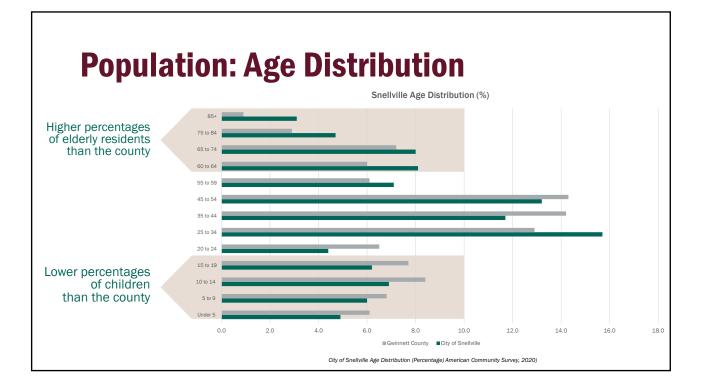
- Expansion of healthcare facilities (i.e. urgent care)
- Catalyzing Towne Center success beyond the Grove
- Implementation of the Greenway Master Plan
- Encouraging environmentallyfriendly practices
- Reduce car-dependence to increase public health
- Access to parks



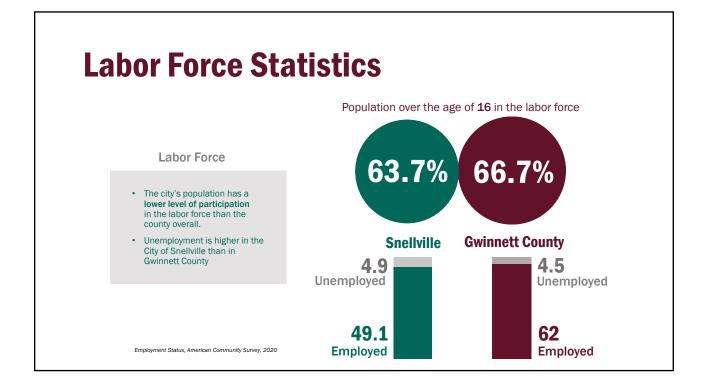
Survey Goals

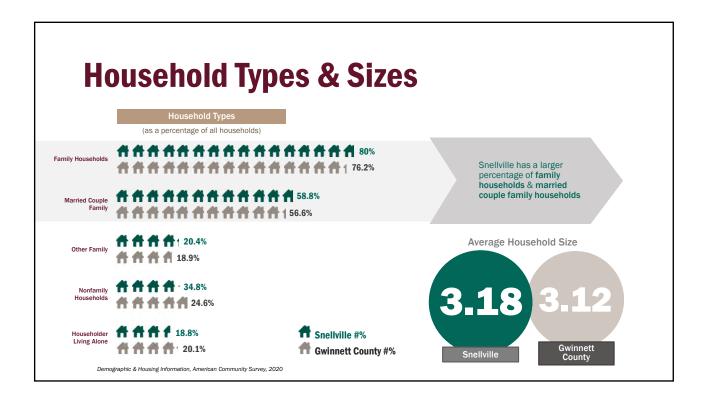
- Gauge community input on key needs and opportunities
- Confirm or solicit input on needed changes to current needs and opportunities
- Capture the outlook of a growing community

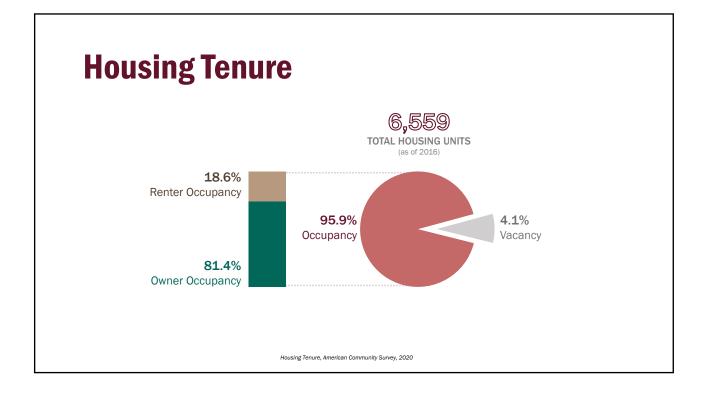
What does our growing community look like?

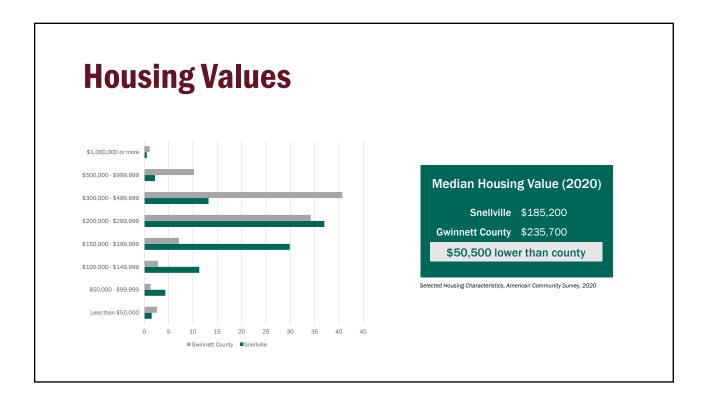


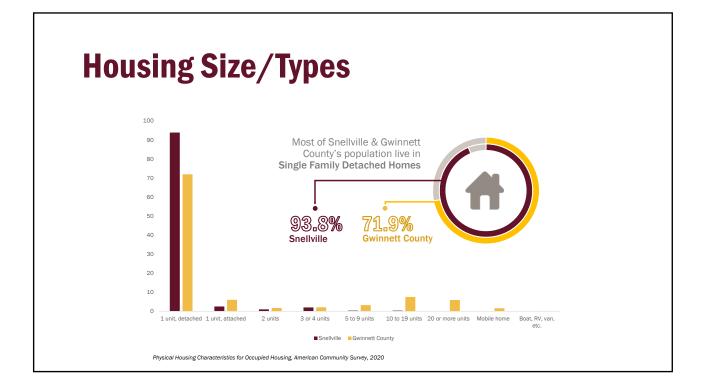
	_		
Household Income	9		
PICKENS			
DAWSON		Median Household	Households below
BARTOW CHEROKEE FORSYTH		Income	Poverty Level
55	Gwinnett County	\$74,622	8.4%
PAULDING COBB	Constitution	¢02.004	40/
HARALSON DEKALB WALTON	Snellville	\$83,691	4%
DOUGLAS FULTON			
CARROLL CLAYTON NEWTON			
FAYETTE HENRY			
HEARD COWETA SPALDING BUTTS JASPER			
PIKE LAMAR			
MERIWETHER	leurohald lanena American Community Summu	2020. Davie de Chatere her Hausenhald Terre	American Community Control 2020)
	lousehold Income, American Community Survey,	2020; Poveny Status by Household Type,	American community Survey, 2020)

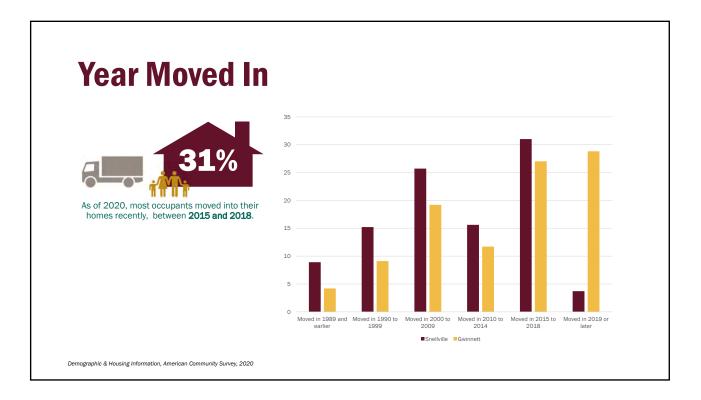


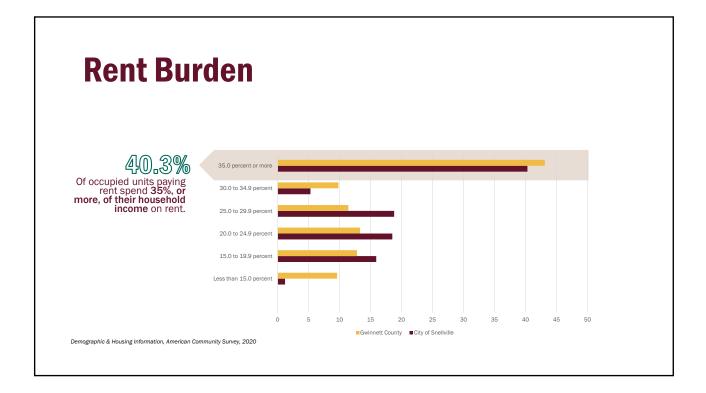


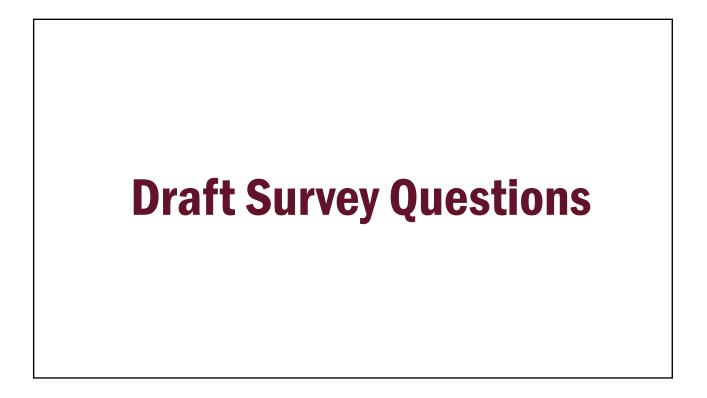












Land Use Questions

What businesses or services would you like to see more of in Snellville? Check all that apply.

Offices

- Co-working spaces
- □ Grocery stores
- Unique local restaurants
- Pubs or bars
- High-end shopping
- Discount shopping
- Unique local shops
- Events venues
- Museums or cultural centers
- Places of worship
- Colleges, universities, and technical schools
- Healthcare services
- Childcare centers
- Warehousing, distribution, and logistics
- Light manufacturing
- Other:

What do you feel are key elements that Snellville should include in its Towne Center? Check all that apply.

- Residences
- □ Shops
- Offices
- Traditional grocery store Food market with multiple vendors
- Theater
- Events venue Parks
- Plazas
- Technical or vocational school
- College or university
- K-12 schools
- Civic buildings
- Other: ____

Housing Questions

What kind of neighborhood do you imagine you'll want to live in 5 years from now? Check all that apply.

- □ A residential neighborhood of entirely single-family houses
- □ A residential neighborhood with a mixture of housing types
- A residential neighborhood connected to a greenway system
- □ Town center style mixed-use environment with homes, shops, and entertainment
- A multi-family complex
- An age-restricted senior community
- Other: _____

What kind of housing do you think is needed in Snellville? Check all that apply.

- Senior housing
- Townhomes
- Duplexes
- □ Small multi-family buildings (two stories or less)
- Medium multi-family buildings (3-5 stories)
- □ Large multi-family buildings (more than 5 stories)
- □ Live/work units (home above a shop/office)
- □ Single-family homes on smaller lots (less than 0.5 acre)
- Single-family homes on large lots (more than 0.5 acre)
- Single-family homes with 3 or more bedrooms
- Single-family homes with accessory dwelling units
- (garage apartment, mother-in-law suite, or granny flat) Other:

Housing Questions (Cont'd)

If you were to live somewhere other than Snellville, which <u>kind of</u> <u>place</u> would appeal to you? Check all that apply.

- □ Closer to the center of the action (e.g. Atlanta, Decatur, Brookhaven)
- A small city with a town center (e.g. Lawrenceville, Norcross, Smyrna)
- Somewhere more remote and peaceful (e.g. Braselton, Monroe)
- Anywhere affordable
- □ There's no place I'd rather be
- Other: _____

Transportation Questions

What do you see as Snellville's biggest transportation <u>issues</u>? Rank these in order from biggest issue (1) to smallest issue (7).

- Lack of sidewalks connecting neighborhoods and recreational opportunities
- Unsafe pedestrian crossings
- Lack of bike paths
- □ Lack of public transportation options
- Traffic congestion
- □ Traffic speed/unsafe drivers
- □ Need for rideshare (e.g. Uber or Lyft) drop-off spots
- Other: _____

<u>Where</u> would you most like to see improvements to traffic flow? Rank the following from biggest issue to smallest issue.

- a. Around shopping plazas on Scenic Highway (SR 124)
- b. Around Piedmont Eastside Medical Center
- c. At events near City Hall
- d. Within residential neighborhoods
- e. A specific intersection (please note the location in the "other" answer)
- f. Other: _____

Transportation Questions (Cont'd)

How would you like to get around Snellville if all modes were easy and safe? Check all that apply.

- Driving
- Walking
- Biking
- Shuttle/circulator
- Bus
- Streetcar
- Rail
- Rideshare (e.g. Uber or Lyft)
- □ Autonomous vehicle (individual car)
- □ Autonomous vehicle (shuttle/circulator)

Other: _____

Economic Development Question

What do you think are some of the top needs for economic development in Snellville? Choose up to three.

- a. Resources for soft skills (e.g. resume writing, interview prep)
- b. Workforce training opportunities
- c. Improvements to storefronts/commercial facades
- d. Attracting office jobs
- e. Expanding the medical industry
- f. Attracting higher wage jobs
- g. Redevelopment of vacant properties
- h. Technical and financial assistance for entrepreneurs and small businesses
- i. Simplified application processes with the City
- j. Other: _____

Quality of Life Question

Which recreation amenities do you think are <u>most needed</u> in Snellville? Choose up to three.

- a. Multi-use trails for pedestrians and cyclists
- b. Small neighborhood parks
- c. Large community parks
- d. Large, open greenspaces
- e. Playgrounds
- f. Youth center
- g. Senior center
- h. Sports fields
- i. Dog parks
- j. Community garden
- k. Outdoor classroom
- Skate park
- m. Rock climbing wall
- n. Pool
- o. Wi-Fi in parks
- p. I think we have enough recreation amenities already
- q. Other: ___

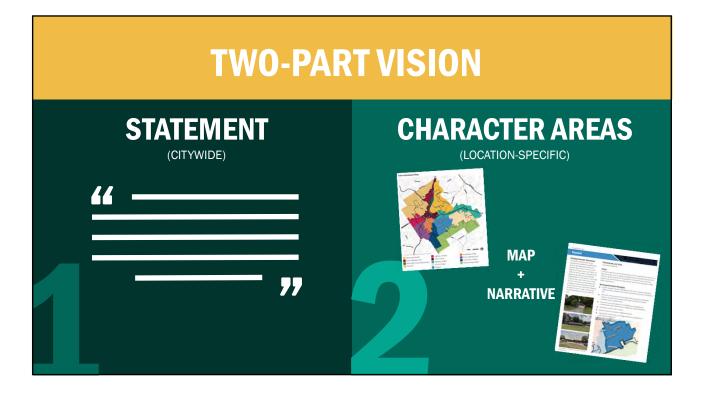
What do you think is the biggest educational issue in Snellville?

- a. Disparity in K-12 school performance between clusters
- b. Perception of south Gwinnett clusters
- c. Availability of after school tutoring/support services
- d. Technical or vocational opportunities
- e. Local colleges or university opportunities
- f. Other:

What do you think is the biggest <u>issue</u> impacting resident health in Snellville?

- a. Access to healthy food
- b. Car-dependent lifestyle
- c. Lack of places to play and exercise
- d. Pollution
- e. Transportation safety
- f. Lack of healthcare services
- g. Lack of jobs with health insurance
- h. Other: _____



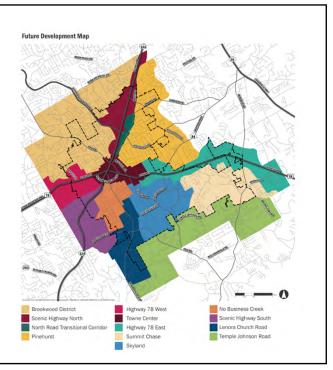


WHAT IS A CHARACTER AREA?

- "Sub-areas" of the city: distinct neighborhoods, communities, or places
- Typically have similar land uses, building types, and transportation networks
- And/or areas that are expected to grow/change to be more similar to one another
- Guides the decisions of elected officials on future rezonings

Character Area Refinements

- Identify priority areas in need of change
- Identify areas that should remain the same
- Discuss Character Area Policies





What's Next?

Next Community Task Force Meeting:

TBD October

Online Survey: Launching tomorrow, September 13th

Questions? Email Jonathan.Corona@jacobs.com

Community Task Force Meeting #2

September 23, 2023

Attendees

Councilmember Tod Warner Councilmember Solange Destang Matthew Pepper Jason Thompson Josh Ferguson John Dennis Patrick Stewart Melisa Arnold Brian Arrington

Facilitators (Jacobs & Hall Planning)

Jonathan Corona Marilyn Hall

Agenda

- 3:00 Project Updates
- 3:10 Community Vision
- 3:20 Needs & Opportunities
- 3:45 Community Survey Review
- 4:10 Character Area Introduction
- 4:30 Adjourned

Summary

This Community Task Force meeting was instrumental in confirming key needs and opportunities for the Snellville community. It was also used as an opportunity to introduce Character Areas in preparation for a deeper dive during Task Force meeting number 3.

Vision Statement

The Task Force briefly revisited the draft vision statement. Members collectively agreed that the proposed changes are on track and should be presented to the public for further feedback. Jonathan noted that the consulting team would not solicit feedback until the open house and that the community survey would allow the community to provide unbiased feedback on the community vision.



"In its second century, Snellville is a progressive, thriving community that is family-friendly and booming with activity. Rooted in its people <u>and anchored by a vibrant Towne Center</u>, our multigenerational and multi-cultural city sets the standard for quality of life, balanced growth, and economic opportunity."

Needs & Opportunities

Based on the SWOT activity conducted in Task Force Meeting #1, the following is a refined list of key needs and opportunities that the consulting team would further analyze in the plan development stage.

Transportation

- Needs
 - o Address Traffic Congestion
 - More crossings at Major Roads
 - A transportation system that serves drivers, pedestrians, cyclist, and transit riders (locally and regionally)
- Opportunities
 - Walkable neighborhoods and connections to parks
 - o Continues traffic calming efforts
 - Strategic transit connections (locally & regionally)
 - o Additions to GRTA Park & Ride

Land Use

- Needs
 - Reserve land for future green space
 - o Develop walkable areas
- Opportunities
 - Neighborhood-serving retail centers in undeveloped land (i.e. Hwy 78); nodal development
 - o Continued success of the Grove as a catalyst for other quality development
 - o Revive & repurpose vacant properties
 - o Improvements of storefronts & commercial facades

Housing

- Needs
 - o Reduce the cost burden of housing
 - o Housing to support all age groups, incomes and lifestyles
 - o Maintain quality and character of single-family neighborhoods
 - Ensure infrastructure can sustain increasing housing demand
- Opportunities
 - o Reduce transiency and attract long-term residents
 - o Provide in-demand housing and strike a good rental-occupancy balance
 - o Increase housing options to include townhomes & multifamily



Economic Development

- Needs
 - High-paying office Jobs
 - o Changing face of retail and its future impact on the community
 - o Greater Diversity of local job mix
 - o Higher paying jobs
 - o Internship opportunities
 - o Workforce development & Vocational Training
- Opportunities
 - o Satellite College Campuses
 - o Medical office cluster
 - Workforce development & Vocational Training
 - Build on the success of brick & mortar retail market as E-commerce continues to grow

Quality of Life

- Needs
 - o Leverage focus on the arts
 - o Promote "Unique Destinations"
 - o Needs more placed for children and families to "play"
 - o More green spaces and trails
 - o More unique restaurants and shops
 - o Maintain "close-knit" community
 - o Reliable internet service
- Opportunities
 - Expansion of healthcare facilities (i.e. urgent care)
 - o Catalyzing Towne Center success beyond the Grove
 - Implementation of the Greenway Master Plan
 - Encouraging environmentally-friendly practices
 - Reduce car-dependence to increase public health
 - o Access to parks

Community Survey

The Task Force was given a brief overview of key demographics of the City and the sample of the community which the consulting team aimed to solicit input from. Marilyn provided background information on Population, age distribution, household income, labor force statistics, housing tenure, home values, housing size, type, and rent burden. All data was sourced from the United State Census, and none of it was surprising to the Task Force Members.

Marilyn proceeded to review the draft questions for Community Survey #1 to ensure we were asking the right questions and providing adequate options/answers for the community to think on. The Task Force had a few changes. The following outlines the survey that was published for the public, reflecting the committee's changes:



Land Use

- 1. What businesses or services would you like to see more of in Snellville? Check all that apply.
 - Offices
 - □ Co-working spaces
 - Grocery stores
 - □ Unique local restaurants
 - Pubs or bars
 - □ High-end shopping
 - Discount shopping
 - Unique local shops
 - Events venues
 - □ Museums or cultural centers
 - Places of worship
 - □ Colleges, universities, and technical schools
 - Healthcare services
 - Childcare centers
 - □ Warehousing, distribution, and logistics
 - Light manufacturing
 - Other:

2. What do you feel are key elements that Snellville should include in its Towne Center? Check all that apply.

- Residences
- □ Shops
- Offices
- □ Traditional grocery store
- □ Food market with multiple vendors
- Pubs and bars
- Restaurants
- Theater
- Events venue
- Parks
- Plazas
- Technical or vocational school
- □ College or university
- Civic buildings
- Other: _____

Housing

3. What kind of <u>neighborhood</u> do you imagine you'll want to live in 5 years from now? Check all that apply.

- □ A residential neighborhood of entirely single-family houses
- □ A residential neighborhood with a mixture of housing types
- □ A residential neighborhood connected to a greenway system
- D Town center style mixed-use environment with homes, shops, and entertainment
- □ A multi-family complex
- □ An age-restricted senior community
- Other: _____
- 4. What kind of housing do you think is needed in Snellville? Check all that apply.
 - Senior housing
 - Townhomes
 - Duplexes
 - □ Small multi-family buildings (two stories or less)



- □ Medium multi-family buildings (3-5 stories)
- □ Large multi-family buildings (more than 5 stories)
- □ Live/work units (home above a shop/office)
- □ Single-family homes on smaller lots (less than 0.5 acre)
- □ Single-family homes on large lots (more than 0.5 acre)
- □ Single-family homes with 3 or more bedrooms
- □ Single-family homes with accessory dwelling units (garage apartment, mother-in-law suite, or granny flat)
- Other: _____

5. If you were to live somewhere other than Snellville, which kind of place would appeal to you? Check all that apply.

- Closer to the center of the action (e.g. Atlanta, Decatur, Brookhaven)
- □ A small city with a town center (e.g. Lawrenceville, Norcross, Smyrna)
- Somewhere further outside of the Metro Atlanta Area (e.g. Watkinsville, Madison)
- □ Somewhere rural/an agricultural or natural area
- □ There's no place I'd rather be
- Other: _____
- 6. If you considered moving to another community, what elements would you prioritize? Rank the following from highest (1) to lowest priority (9).
 - Schools
 - □ Access to a downtown/town center
 - □ Transportation options
 - Commute Time
 - □ Entertainment/Amenities
 - □ Affordability
 - □ Programmed events
 - □ Access to a medical center
 - Dependable internet service

Transportation

- 7. What do you see as Snellville's biggest transportation <u>issues</u>? Rank these in order from biggest issue (1) to smallest issue (7).
 - □ Lack of sidewalks connecting neighborhoods and recreational opportunities
 - Unsafe pedestrian crossings
 - □ Lack of bike paths
 - □ Lack of public transportation options
 - Traffic congestion
 - □ Traffic speed/unsafe drivers
 - □ Need for rideshare (e.g. Uber or Lyft) drop-off spots
 - Other: ____
- 8. <u>Where</u> would you most like to see improvements to traffic flow? Rank the following from biggest issue (1) to smallest issue (6).
 - Around shopping plazas on Scenic Highway (SR 124)
 - Around Piedmont Eastside Medical Center
 - □ At events near City Hall
 - □ The area around the Towne Center
 - □ Within residential neighborhoods
 - A specific intersection (please note the location in the "other" answer)
 - Other: _____



- 9. How would you like to get around Snellville if all modes were easy and safe? Check all that apply.
 - Driving
 - Walking
 - Biking
 - □ Shuttle/circulator
 - Bus
 - □ Streetcar
 - Rail
 - □ Rideshare (e.g. Uber or Lyft)
 - Autonomous vehicle (individual car)
 - Autonomous vehicle (shuttle/circulator)
 - Other: ____

Economic Development

- 10. What do you think are some of the top needs for economic development in Snellville? Choose up to three.
 - a. Resources for soft skills (e.g. resume writing, interview prep)
 - b. Workforce training opportunities
 - c. Improvements to storefronts/commercial facades
 - d. Attracting office jobs
 - e. Expanding the medical industry
 - f. Attracting higher wage jobs
 - g. Redevelopment of vacant properties
 - h. Technical and financial assistance for entrepreneurs and small businesses
 - i. Simplified business license and development permit applications with the City
 - j. Other: _____

Quality of Life

- 11. Which recreation amenities does Snellville need more of? Choose up to three.
 - a. Multi-use trails for pedestrians and cyclists
 - b. Small neighborhood parks
 - c. Large community parks
 - d. Large, open greenspaces
 - e. Playgrounds
 - f. Youth center
 - g. Senior center
 - h. Sports fields
 - i. Dog parks
 - j. Community garden
 - k. Outdoor classroom
 - I. Skate park
 - m. Rock climbing wall
 - n. Pool
 - o. Wi-Fi in parks
 - p. I think we have enough recreation amenities already
 - q. Other: _____



12. What do you think is the biggest educational issue in Snellville?

- a. Availability of after school tutoring/support services
- b. Technical or vocational opportunities
- c. Local colleges or university opportunities
- d. Disparity in K-12 school performance between clusters
- e. Perception of south Gwinnett clusters
- f. Other: _

13. What do you think is the biggest issue impacting resident health in Snellville?

- a. Access to healthy food
- b. Car-dependent lifestyle
- c. Lack of places to play and exercise
- d. Pollution
- e. Transportation safety
- f. Lack of healthcare services
- g. Lack of jobs with health insurance
- h. Other: _____

Final Thoughts

14. Are there any other foreseeable issues that may impact the Snellville community that you'd like us to keep in

mind in preparing the Comprehensive Plan?

15. Do you have any ideas for how to fix issues related to transportation, housing, land use, economic development, or quality of life? (Short response)

Transportation: _____

Housing: _____

Character Areas

The Community Task Force was introduced to the idea of Character Areas and was asked to provide input on which character areas might need the most attention for the following Task Force meeting. Each member tagged up to 3 character areas on a physical map with stickers. The 3 Character Areas along Hwy 78 rose to the top as the priority areas in need of discussion. These areas, among others, were planned for deeper discussion during the 3rd Task Force Meeting.

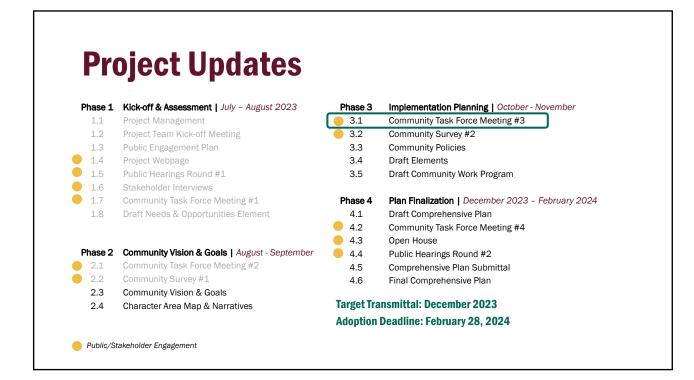


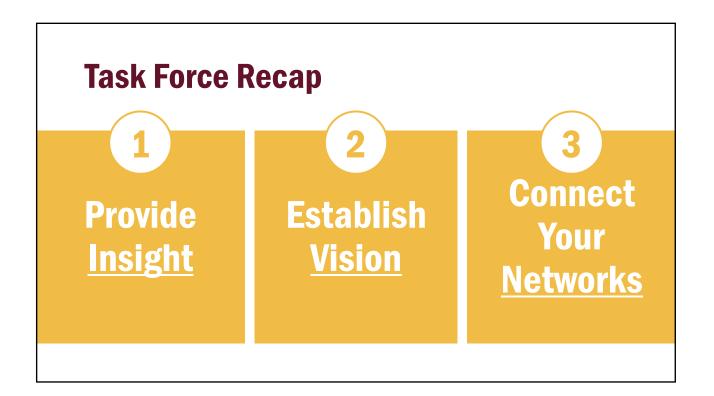
2045 COMPREHENSIVE PLAN UPDATE

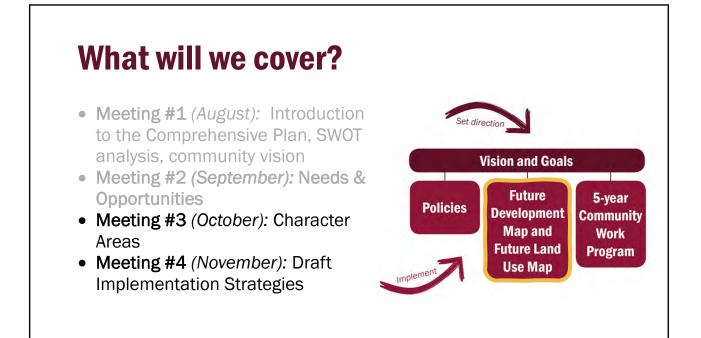
Community Task Force Meeting #3 October 3, 2023 | 3:00 – 4:30 PM

Jacobs

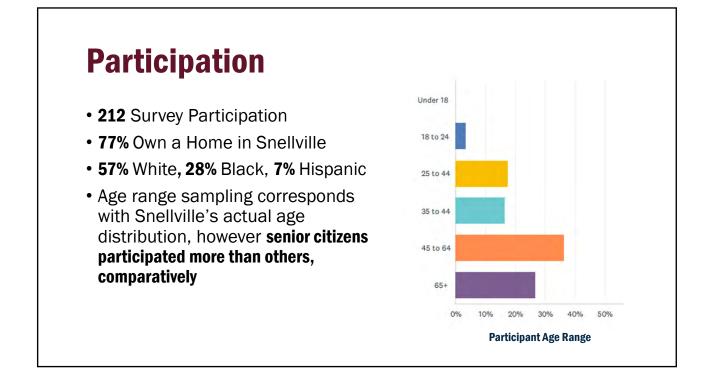
Agenda	
3:00	Project Updates
3:05	Community Survey #1 Results
3:15	Draft Goals
3:30	Character Area Discussion
4:25	Next Steps

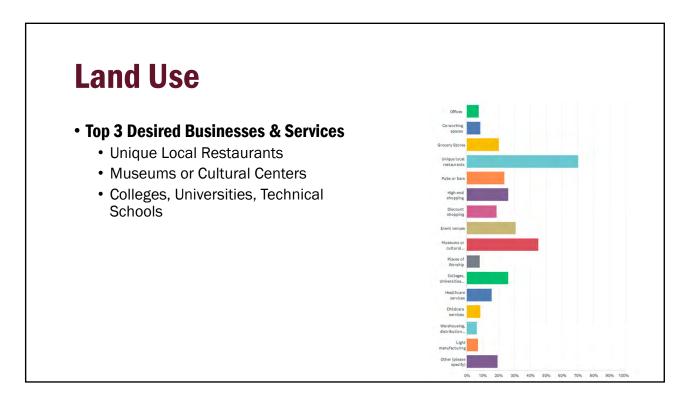


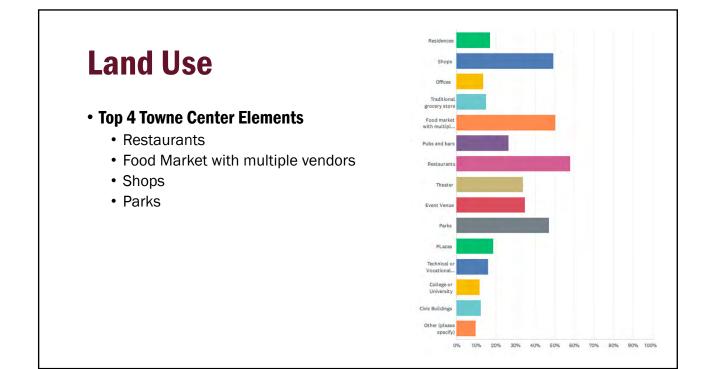




Community Survey #1 Results







Housing Neighborhood Preference

- **54%** A Residential Neighborhood of entirely single-family homes
- **39%** A Residential Neighborhood connected to a greenway system
- **29%** Town center style mixeduse environment with homes, shops, and entertainment

• Top 3 Housing Needs

- Single-Family Homes with Accessory Dwelling Units
- Senior Housing
- Single-Family Homes on smaller lots

Housing

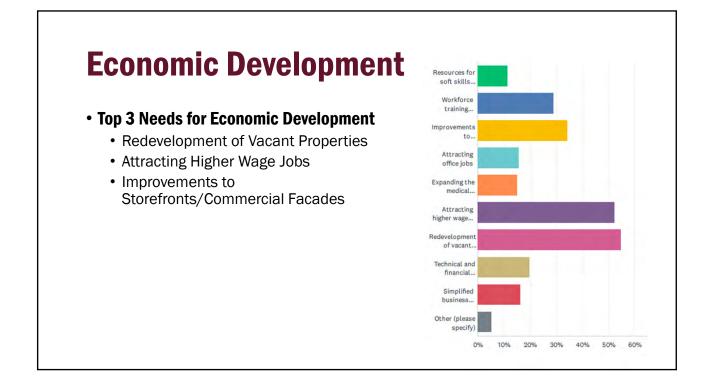
- Places that appeal to Snellville Residents
 - **43%** A small city with a town center (e.g. Lawrenceville, Norcross, Smyrna)
 - **32%** Somewhere further outside of the Metro Atlanta Area (e.g. Watkinsville, Madison)

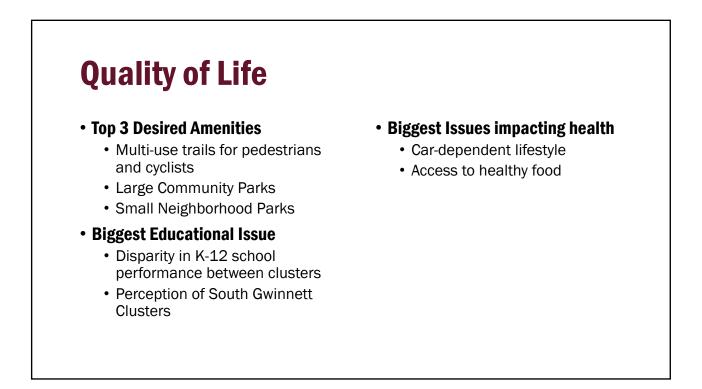
Top 3 Housing Needs

- Single-Family Homes with Accessory Dwelling Units
- Senior Housing
- Single-Family Homes on smaller lots
- Top 3 Elements when considering moving
 - Affordability
 - Schools
 - Access to a downtown/town center

Transportation

- Top 3 Transportation Issues
 - Traffic Congestion
 - Lack of sidewalks connecting neighborhoods and recreational opportunities
 - Unsafe Pedestrian Crossings
- Needed traffic flow improvements
 - Resounding consensus that improvements are needed **around shopping plazas on Scenic Highway**
- Top 3 Desired Transportation Modes assuming they were all easy and safe
 - Driving
 - Walking
 - Biking





Draft Goals

Goals – Land Use

- 1. Protect and enhance the character of existing residential neighborhoods.
- 2. Support the development of live/work/play/learn communities.
- 3. Establish a unique identity and sense of arrival into Snellville.
- 4. Facilitate quality development along major corridors
- 5. Continue to pursue the development of the Towne Center.

Goals – Transportation

- 1. Alleviate congestion on major roadways.
- 2. Address safety issues at dangerous intersections and roadways.
- 3. Expand the City's walking and bicycling infrastructure.
- 4. Enhance access to transit and ridesharing services.
- 5. Ensure coordination with state, regional, county, and local agencies and partners.

Goals – Housing

- 1. Develop initiatives that encourage upkeep and maintenance of housing.
- 2. Ensure housing stock remains affordable.
- 3. Encourage the development of a diversity of housing types.
- 4. Promote home ownership.

Goals - Economic Development

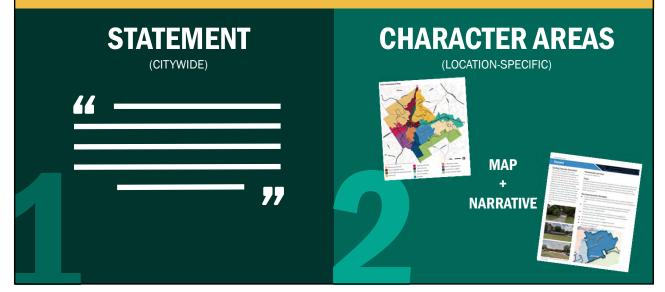
- 1. Diversify the types of jobs available in the city.
- 2. Proactively position the City to respond to the rapidly growing real estate market.
- 3. Promote Towne Center as a hub for economic development activity.
- 4. Support technology and small business initiatives.
- 5. Continue to expand the medical services cluster.
- 6. Address the "brain drain" of the city's youth leaving Snellville.

Goals - Quality of Life

- 1. Continue to cultivate a close-knit community.
- 2. Support the school system.
- 3. Expand the amount and types of parks and green space.
- 4. Focus on improving services for youth and teen populations.
- 5. Maintain the high quality of the police force.
- 6. Protect historic and cultural resources.
- 7. Protect water resources.
- 8. Grow the presence of public art in Snellville.
- 9. Encourage healthy living.





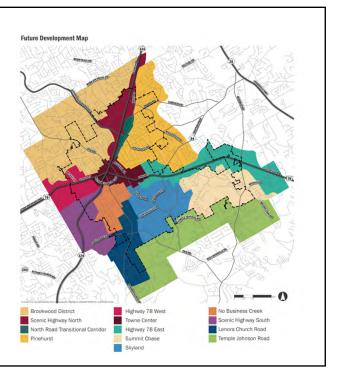


WHAT IS A CHARACTER AREA?

- "Sub-areas" of the city: distinct neighborhoods, communities, or places
- Typically have similar land uses, building types, and transportation networks
- And/or areas that are expected to grow/change to be more similar to one another
- Guides the decisions of elected officials on future rezonings

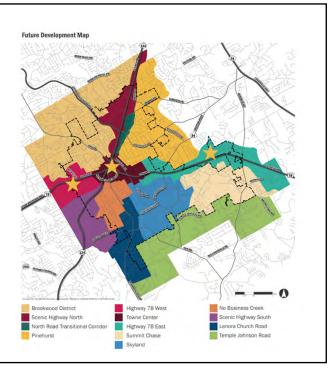
Character Area Refinements

- Identify priority areas in need of change
- Identify areas that should remain the same
- Discuss Character Area Policies



Priority Discussion Areas

- Highway 78 West
- Highway 78 East
- Towne Center



Highway 78 West

Vision

A vibrant commercial corridor that is a mix of well-kept, established businesses and new infill development, anchored by the EMC South Campus. Commercial properties have a high degree of connectivity between each other, attractive streetscape, underground utilities, and unified architectural facades. Stable residential communities border these commercial uses.

Predominant Land Uses

Health village, commercial/retail, low density residential, park/recreation



Highway 78 East

Vision

A corridor with high developed activity nodes, containing a mixture of uses with a pedestrian scale and infrastructure to support walking and bicycling. The high school is a major center of activity within the character area. Open green space or low-density residential land uses will frame the space around the nodes, which are envisioned at the intersections of US 78 with Grayson Parkway and Rosebud Road.



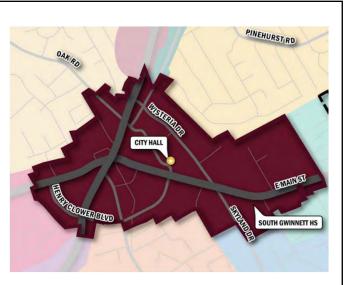
Predominant Land Uses

Commercial/retail, low-density residential, medium-density residential, undeveloped

Towne Center

Vision

A vibrant downtown that includes residences, offices, restaurants, small-scale shops, educational and cultural facilities, and entertainment venues--it is the focal point of the community and the destination for dining, shopping and cultural pursuits. There is a variety of housing available to meet the needs of multiple generations, as well as an interconnected system of parks and greenways for people to gather and exercise. Streets are designed with generous spaces for pedestrians, cyclists, and transit riders and buildings are oriented to face the streets. Pedestrians can safely access the Towne Center when crossing major roads. Lighting, landscaping, and art create a welcoming environment.



Predominant Land Uses

Public/civic, commercial/retail, office/professional, medium density residential, high density residential

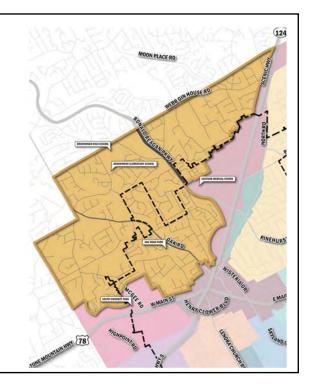
Brookwood District

Vision

A vibrant community that maintains its high values over time, the Brookwood District is strongly linked to Brookwood Elementary School and High School. It is characterized by quiet streets and green spaces, with strong community cohesion and social ties.

Predominant Land Uses

Low-density residential, medium density residential, park/recreation



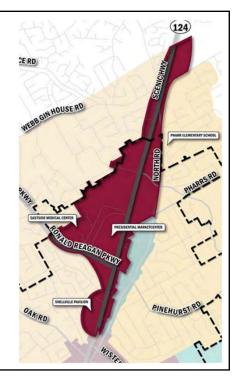
Scenic Highway North

Vision

An impressive gateway corridor into the city containing a mixture of land uses, including destination retail and health services. Parts of this area have been redeveloped to contain additional offices and facilities for senior living.

Predominant Land Uses

Commercial/retail, office/professional, health village



North Road Transitional Corridor

Vision

An impressive gateway corridor into the city containing a mixture of land uses, including destination retail and health services. Parts of this area have been redeveloped to contain additional offices and facilities for senior living.

Predominant Land Uses

Low-density residential, medium density residential, North Road Redevelopment Area, office/professional



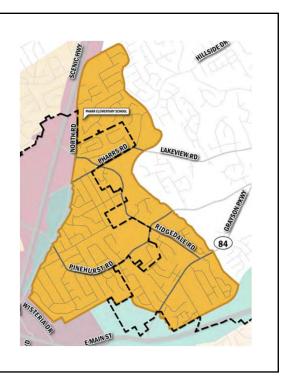
Pinehurst

Vision

Expanding on the neighborhood's quality and vitality, Pinehurst will remain a healthy community of lowdensity residences. Walkability will be improved through the addition of sidewalks, and most new housing in the area will be aligned with the existing size and scale of homes currently in place. Closer to the Towne Center, some single family homes with more compact design may be appropriate.

Predominant Land Uses

Low-density residential



Skyland

Vision

A school-focused community with strong social ties to neighborhood schools, the Skyland character area is a group of neighborhoods that protects its residential character. As the Towne Center is established, transitional uses will develop closest to the Towne Center as a step down in density to the lowdensity single-family neighborhood.

Predominant Land Uses

Low-density Residential.



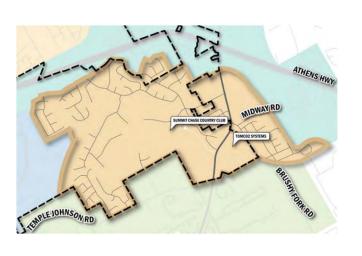
Summit Chase

Vision

A reinvigorated neighborhood, Summit Chase is a beautiful community with an enhanced feeling of civic pride and community togetherness. Homes in the neighborhood are well maintained, and housing values are stable.

Predominant Land Uses

Low-density residential, estate residential, park/recreation



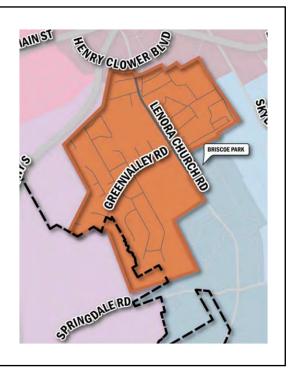
No Business Creek

Vision

A vibrant residential community with high rates of homeownership, No Business Creek is a neighborhood with strong pedestrian and bicycle connections to Downtown and adjacent areas. Its streets are quiet with minimal cutthrough traffic.

Predominant Land Uses

Low-density residential



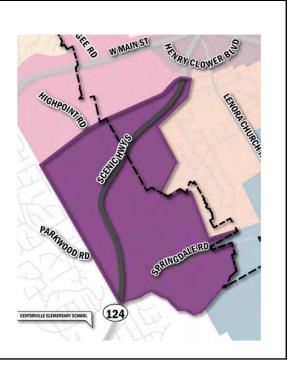
Scenic Highway South

Vision

A vibrant residential community that maintains its value over time and offers a variety of housing options to residents. It is an aesthetically pleasing gateway to the city, with a clear boundary between the unincorporated area and the City of Snellville.

Predominant Land Uses

Low density residential, low-medium density residential



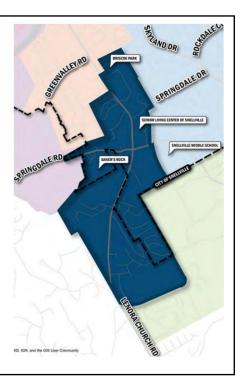
Lenora Church Road

Vision

A parkside, family-oriented community, the Lenora Church Road area is a vibrant neighborhood of multiple housing options, schools, and recreation facilities. With Briscoe Park, Baker's Rock, and the Recycling Center, the area is an important environmental destination in the community.

Predominant Land Uses

Low-density residential, medium density residential, park/ recreation



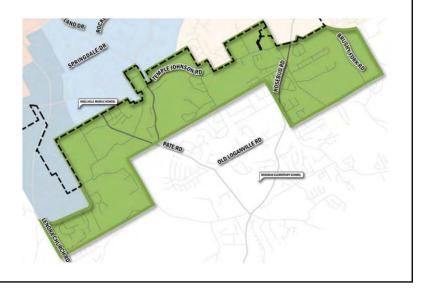
Temple Johnson Road

Vision

The Temple Johnson Road area is quiet and rural community of homes and agriculture, with scenic views of pastures, horse fences, and natural areas. The eastern portion may include limited institutional uses, while preserving its rural character.

Predominant Land Uses

Undeveloped, agriculture/forestry, estate residential, lowdensity residential



What's Next?

What's Next?

Next Community Task Force Meeting:

City Hall Thursday, November 9th, 3:00 – 4:30 PM

Online Survey #2:

Weeks of October 16th – October 23rd

Community Open House

City Hall Community Room Thursday, November 16th, 6:30 PM – 8:30 PM

Questions? Email Jim.Summerbell@jacobs.com

Future Development Map

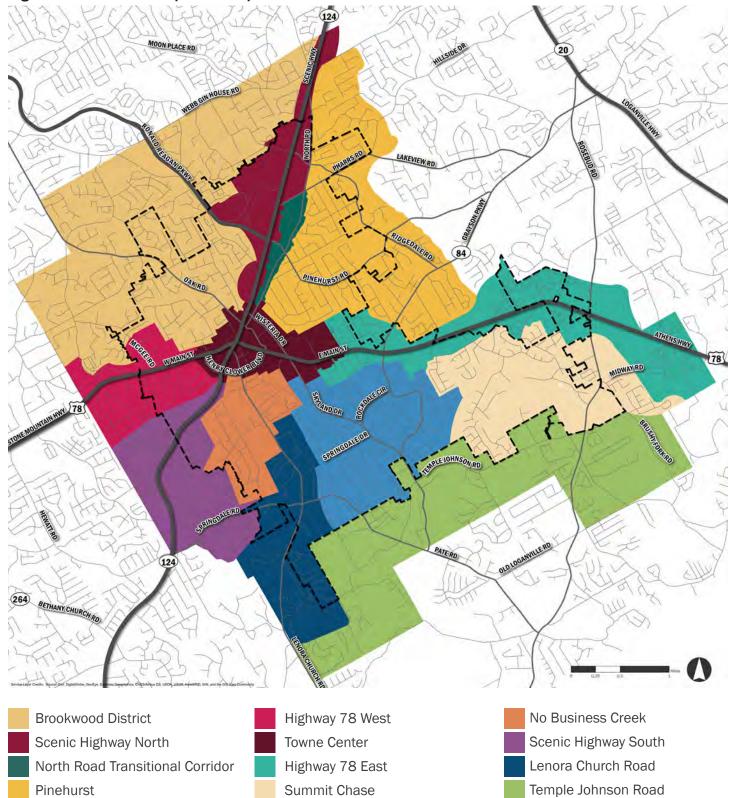
What is a Character Area?

Snellville is made up of distinct places, each with their own purpose and feel. The Future Development Map (FDM) illustrates these as character areas, places that share several typical characteristics, such as similar land uses, street design, intensity of development, building types, or unique environmental resources. They are grounded in the qualities of existing places but take an aspirational approach to defining the form of development the community wants

to see in each area. A narrative for each character area is provided on page 36 through page 49. These narratives help guide future public investments, as well as rezoning, special use, and development applications.

There are 13 character areas in Snellville, as illustrated on the FDM:





Skyland

Figure 3. Future Development Map

APPENDIX D: CONSIMENTIVILER GAGEOREROTIV (195

Brookwood District

Existing Character Description

The Brookwood District character area is known for its single-family neighborhoods, supported by schools, places of worship, and a few small offices and neighborhood-serving retailers along the main roads. Homes include a mix of well maintained, older, ranch-style and traditional two-story homes on large lots with newer, more compact subdivisions scattered throughout. Both natural wooded areas with mature trees and manicured landscaping fill the area with greenery. Ronald Reagan Parkway, a divided, limited access highway, does not have any crossings within the character area and serves as a physical barrier. Sidewalks are available on many, but not all streets in this area. The 4.7-acre Oak Road Park is a passive recreation space for neighbors to play and exercise in a natural setting.

Predominate Land Uses

Low-density residential, medium density residential, park/ recreation

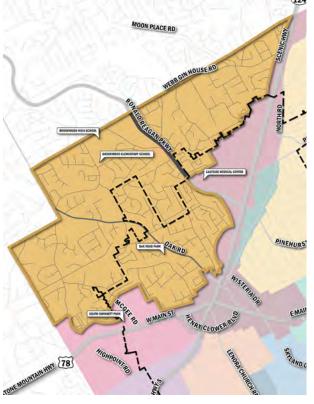
Vision

A vibrant community that maintains its high values over time, the Brookwood District is strongly linked to Brookwood Elementary School and High School. It is characterized by quiet streets and green spaces, with strong community cohesion and social ties.

- Add traffic calming improvements (speed tables, bulb outs, landscaped medians, chicanes, on-street parking) and increase street connections to improve walkability within neighborhoods
- Implement the planned greenway route on Oak Road and expand sidewalk system to connect community facilities like the Brookwood schools and Oak Road Park to surrounding neighborhoods. Sidewalks are particularly needed on Oak Road, Holly Brook Road, and Highpoint Road
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties
- Add wayfinding signs for easy navigation



Clockwise from top left: 1, 2, and 3) Existing single-family homes; 4) Brookwood High School



Scenic Highway North

Existing Character Description

The Scenic Highway North character area is the city's economic engine, including a regionally significant shopping corridor along Scenic Highway (SR 124) and Snellville's largest employer, Eastside Medical Center. Shopping plazas along Scenic Highway are occupied primarily by national big box retailers and have oversized surface parking lots with deep building setbacks. Eastside Medical Center, located off Ronald Reagan Parkway on Tree Lane, has grown in recent years and plans to further expand its footprint in the area. Nearby, medical office parks have located on minor roads with convenient access to the hospital and a new continuing care retirement community is under construction next to the medical center.

Predominate Land Uses

Commercial/retail, office/professional, health village



Vision

An impressive gateway corridor into the city containing a mixture of land uses, including destination retail and health services. Parts of this area have been redeveloped to contain additional offices and facilities for senior living.

- As shopping plazas redevelop, encourage buildings to face the street and locate parking to the side and rear
- Reduce parking requirements and encourage reuse
- Provide adequate buffers between residential neighborhoods and intense commercial development on Scenic Highway
- Construct gateway feature along Scenic Highway to signify entrance into the City of Snellville
- Require inter-parcel access between developments
- Work with Gwinnett County and GDOT to encourage wide sidewalks, landscaped medians, and crosswalks as part of the planned roadway widening project for Scenic Highway
- Enhance pedestrian connections between commercial uses and adjacent residential neighborhoods



Clockwise from top left: 1) Eastside Medical Center; 2) rendering of the Sheridan at Eastside senior living development; 3) Potential future retail character; 4) Existing retail

North Road Transitional Corridor

Existing Character Description

The North Road Transitional Corridor character area surrounds North Road, a parallel road to nearby Scenic Highway and a key northsouth connection for locals. The southern end of the character area connects to the Towne Center, and several homes have already been converted to offices. Farther north, the area is mostly older, single-family ranch homes and a few small offices, all with a residential character and relatively deep setbacks. Properties on the west side of the corridor abut commercial properties on Scenic Highway. Natural vegetation provides greenery and shade along much of the corridor. Sidewalks are available along portions of North Road.



Predominate Land Uses

Low-density residential, medium density residential, North Road Redevelopment Area, office/professional

Vision

With its proximity to the Towne Center, the southern portion of the North Road Transitional Corridor is well suited to office expansion. To the north, infill mixed uses are envisioned to help buffer the quieter residential neighborhoods to the east from the commercial development along Highway 124 to the west. North Road itself will be major corridor in Snellville's growing system of greenways, linking the City north toward the Shoppes at Webb Gin House. Traffic will be eased by consolidating the number of curb cuts, building roundabouts, and implementing access management strategies.

- Construct planned roundabouts to improve turn movements at the intersections of Pharrs Road, Pinehurst Road, and Ridgedale Drive
- Implement the planned greenway route along North Road
- Expand sidewalks, particularly along Pinehurst Road and Pharrs Road
- Adopt the North Road Overlay
- Encourage shared driveway access and alleys for future redevelopment to minimize curb cuts
- Support the consolidation of parcels to encourage unified redevelopment
- Establish a consistent development pattern along the corridor by implementing design guidelines for signage, sidewalks, and landscaping
- Permit well designed, infill development small offices and medium density residences
- Continue active code enforcement



Existing character

Potential future character in the southern portion of the corridor

CHARACTER AREA

Pinehurst

Existing Character Description

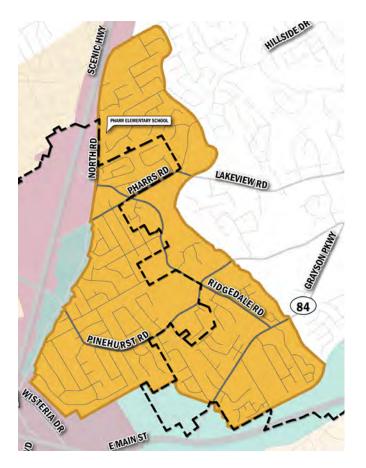
The Pinehurst character area is an older, established residential neighborhood. Most homes are ranch-style houses on generous lots with a full and mature tree canopy. Some undeveloped, wooded pockets remain. There are few sidewalks on local roads. Currently, the lack of sewer limits more intense uses.

Predominate Land Uses

Low-density residential

Vision

Expanding on the neighborhood's quality and vitality, Pinehurst will remain a healthy community of low-density residences. Walkability will be improved through the addition of sidewalks, and most new housing in the area will be aligned with the existing size and scale of homes currently in



place. Closer to the Towne Center, some single family homes with more compact design may be appropriate.

Key Implementation Strategies

- Implement planned greenway along North Road and neighborhood greenway connection to the Towne Center
- Expand sidewalks particularly along the North Road, Pinehurst Road, and Ridgedale Drive
- Continue to address code enforcement violations
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties
- Construct planned roundabouts to improve turn movements at the intersections of Pharrs Road, Pinehurst Road, and Ridgedale Drive



Clockwise from top left: 1, 2, and 3) Existing residences with large lots and wooded streets; 4 and 5) Potential new single-family homes on moderate lots

Highway 78 West

Existing Character Description

The Highway 78 West character area is the western gateway into Snellville, including US 78 and the surrounding residential neighborhoods. Within this character area, the corridor has attracted mainly standalone retailers, shopping plazas, and automotive repair businesses. Eastside Medical Center's (EMC) South Campus is located in this area and has attracted surrounding medical offices and related uses. Most of these commercial users have individual curb cuts and lack inter-parcel connectivity. Portions of the corridor remain undeveloped. There are mixed levels of investment in the corridor, including aging stores, recently remodeled facades, and some new buildings. Just north of US 78, South Gwinnett Park is a 23-acre, county operated park with active recreation facilities offers a variety of sports programs. The Evermore Community Improvement District and has made improvements like landscaped medians in some places. The new divergent left turn intersection at US 78 and SR 124 will impact this area, improving traffic flow for vehicles while creating a barrier for pedestrians and cyclists.

Predominate Land Uses

Health village, commercial/retail, low density residential, park/recreation

Vision

A vibrant commercial corridor that is a mix of well-kept, established businesses and new infill development, anchored by the EMC South Campus. Commercial properties have a high degree of connectivity between each other, attractive streetscape, underground utilities, and unified architectural facades. Stable residential communities border these commercial uses.



South Gwinnett Park



Existing medical office

Key Implementation Strategies

TABLE I

- As shopping plazas redevelop, encourage buildings to face the street and locate parking to the side and rear
- Require inter-parcel access between developments
- Implement the planned greenway along US 78, including a vegetative buffer near the intersection of US 78 and SR 124 and a connecting spur to South Gwinnett Park
- Enhance pedestrian crossing at US 78 and Henry Clower Blvd
- Promote an integrated health village surrounding EMC
- Study the potential for additional landscaped medians
- Provide bicycle and pedestrian amenities, including covered walkways, benches, lighting, and bike racks
- Continue working with the Evermore Community Improvement District to redevelop portions of the corridor and facilitate transportation improvements along US 78
- Continue active code enforcement
- Actively promote redevelopment of the commercial area through the Downtown Development Authority
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties



Landscaped median with artistic lighting Existing medical office

Highway 78 East

Existing Character Description

The Highway 78 East character area is one of the least developed within Snellville, consisting mostly of isolated retail uses and undeveloped parcels. There are several new residential developments off the highway, including townhomes and single-family homes on smaller lots. Farther east, undeveloped, wooded lots next to the highway make for a more scenic drive. There are fewer individual curb cuts along this portion of the highway because of shared driveway access and large undeveloped tracts. Many segments are missing sidewalks. This portion of US 78 is one of the few major roads in Snellville that has not already been developed as strip commercial, and there is an opportunity to encourage clustered, connected development at key intersections while preserving some frontage as undeveloped land or residential development.

Predominate Land Uses

Commercial/retail, low-density residential, medium-density residential, undeveloped



Potential future character of neighborhood-oriented, small scale, street-facing, mixed use

Vision

A corridor with high developed activity nodes, containing a mixture of uses with a pedestrian scale and infrastructure to support walking and bicycling. The high school is a major center of activity within the character area. Open green space or low-density residential land uses will frame the space around the nodes, which are envisioned at the intersections of US 78 with Grayson Parkway and Rosebud Road.

- Create new zoning designation for areas within specified activity nodes. This should permit a mixture of land uses, similar to the Towne Center, but at a smaller scale. A connected street grid network with small blocks and wide pedestrian walkways should be required as properties are redeveloped. Streets should include landscaping, pedestrian-scale lighting, and street furniture. Public gathering areas should be encouraged. Buildings should be limited to no more than three stories and should include facade variation and fenestration. Parking should be located to the rear or side of buildings.
- Prohibit retail and encourage residential development in areas located between activity nodes
- Construct gateway feature along US 78 to signify entrance into the city
- Control and limit access points to US 78
- Require inter-parcel access between developments and parallel access roads where possible
- Implement the planned greenway route along US 78



Existing residences between proposed nodes



Towne Center

Existing Character Description

The Towne Center is located at the center of Snellville and includes a mix of civic, retail, office, and educational uses, as well as the Snellville Historical Cemetery. Having developed in the age of the automobile, its current form is low density and suburban in nature, unlike traditional downtowns, which are more pedestrian friendly. The City has taken steps to begin developing a true, walkable center with the construction of City Hall, the Towne Green, the Snellville Senior Center, and several streetscape projects. Plans are underway to construct a new library, city market, green, and parking garage just a block away. There are several large, undeveloped parcels in the area, as well as shopping centers with oversized parking lots with potential for redevelopment. Elected officials and city staff are focused on identifying private development partners to bring in more compact, mixed use development typical of a traditional downtown.

Predominate Land Uses

Public/civic, commercial/retail, office/professional, medium density residential, high density residential

Vision

A vibrant downtown that includes residences, offices, restaurants, small-scale shops, educational and cultural facilities, and entertainment venues—it is the focal point of the community and the destination for dining, shopping and cultural pursuits. There is a variety of housing available to meet the needs of multiple generations, as well as an interconnected system of parks and greenways for people to gather and exercise. Streets are designed with generous spaces for pedestrians, cyclists, and transit riders and buildings are oriented to face the streets. Pedestrians can safely access the Towne Center when crossing major roads. Lighting, landscaping, and art create a welcoming environment.



Existing spaces and buildings

Towne Center (Continued)

Key Implementation Strategies

- Implement the Towne Center Livable Centers Initiative (LCI) Plan
- Actively promote redevelopment through the Downtown Development Authority to assemble parcels and attract quality private development partners
- Focus on redeveloping a core, active block with a mix of uses and pedestrian-oriented design on the block between Wisteria Drive, North Road, Oak Road, and Clower Street to anchor surrounding redevelopment
- Work with Gwinnett County to relocate the library on Lenora Church Road to the Towne Center
- Create a new city market, actively recruit unique tenants, and identify a market operator partner
- Partner with private developers to build a new publicprivate parking garage
- Create a new public green as part of the library and city market development
- Design and construct a regional stormwater detention pond as an amenity and encourage green infrastructure to manage stormwater throughout the area
- As larger blocks redevelop, require the implementation of the spine roads proposed in the LCI plan and encourage

the creation of new midblock streets throughout to create a more walkable, connected street network

- Implement the Greenway Master Plan, including the Phase I Towne Center Loop and connections to surrounding neighborhoods Complete remaining streetscape projects on Oak Road, North Road, and Wisteria Drive
- Enhance pedestrian crossings at the intersections of Oak Road with US 78 and SR 124, US 78 and Wisteria Drive, and US 78 and Henry Clower Boulevard
- Install traffic calming features like pedestrian crossing signs
- Install wayfinding signs
- Adopt simplified zoning and development regulations that encourage a mix of uses and pedestrian-oriented design
- Focus higher density residential development here
- Encourage step down zoning as a transition from the Towne Center
- Continue to work with STAT to program community activities like the Farmers Market
- Apply for transportation project funding through the Atlanta Regional Commission's LCI grant program



Clockwise from top left: 1) Rendering of new City Market building; 2) Public green at Vickery Village; 3) Lofts at Vickery Creek condominiums in Roswell; 4) Townhomes in Decatur; 5) Outdoor dining; 6) Indianapolis Cultural Trail; 7) Landscaped pick up shelter

Skyland

Existing Character Description

The Skyland character area is the predominately residential neighborhood south of Britt Elementary School and Gwinnett High School. There is a mix of older ranch homes built in the 1950s and 1960s, as well as newer subdivisions with traditional, two-story homes. Snellville Middle School is in the southern end of the character area. Most homes are on large lots with mature trees. Some streets have underground utilities and traffic calming devices, but few local roads have sidewalks. Currently, the lack of sewer infrastructure limits the development of more intensive uses.







Top to bottom: 1 and 2) Existing homes; 3) Snellville Middle School

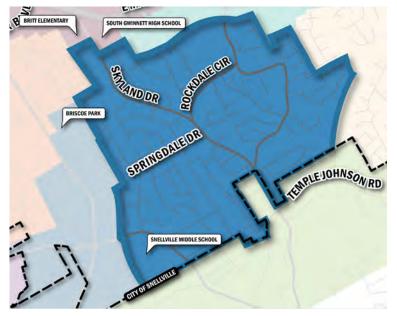
Predominate Land Uses

Low-density residential

Vision

A school-focused community with strong social ties to neighborhood schools, the Skyland character area is a group of neighborhoods that protects its residential character. As the Towne Center is established, transitional uses will develop closest to the Towne Center as a step down in density to the low-density singlefamily neighborhood.

- Expand sidewalk network along Skyland Drive and in adjacent residential neighborhoods to improve connectivity to neighborhood schools and Briscoe Park
- Add traffic calming improvements (speed tables, bulb outs, landscaped medians, chicanes) and increase street interconnections to improve walkability within neighborhoods
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties
- Continue to enforce code violations
- Explore options to construct a neighborhood park
- Improve area infrastructure, including adding curb and gutters for stormwater management



CHARACTER AREA

Summit Chase

Existing Character Description

The Summit Chase character area has two central focal points: Johnson Lake and the Summit Chase Golf and Country Club. These scenic, recreational amenities support a high quality of life for residents in the surrounding neighborhoods. Homes in this area have a range of styles and ages, including single-family homes and estate residences on generous lots. Limited civic and commercial uses are found major roads, including TOMCO2 Systems, one of Snellville's largest employers.

Predominate Land Uses

Low-density residential, estate residential, park/recreation

Vision

A reinvigorated neighborhood, Summit Chase is a beautiful community with an enhanced feeling of civic pride and community togetherness. Homes in the neighborhood are well maintained, and housing values are stable.

Key Implementation Strategies

- Continue to address code enforcement violations
- Encourage and strengthen neighborhood watch program
- Explore opportunities to construct a multi-use trail along Big Haynes Creek
- Preserve green space and wooded areas
- Protect the Big Haynes Creek Watershed
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties



Top left to bottom right: 1 and 2) Existing homes; 3) Summit Chase golf course; 4) Existing home; 5) TOMCO2 Systems

No Business Creek

Existing Character Description

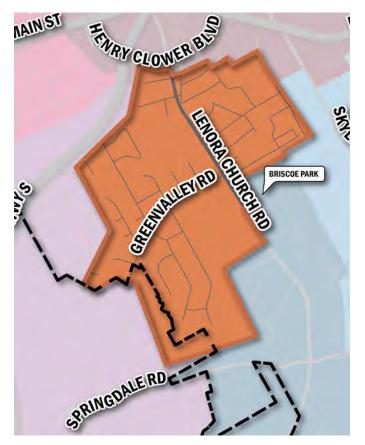
The No Business Creek character area is just south of the Towne Center off Lenora Church Road. No Business Creek is the spine of the neighborhood, and it is dotted with small lakes, ponds, wooded areas, and private green space. The area is made up almost entirely of single-family homes, even along major roads. Most are well-maintained ranch homes on large lots. Many of the roads in this area are cul-de-sacs and few have sidewalks.

Predominate Land Uses

Low-density residential

Vision

A vibrant residential community with high rates of homeownership, No Business Creek is a neighborhood with strong pedestrian and bicycle connections to Downtown and adjacent areas. Its streets are quiet with minimal cutthrough traffic.



- Expand sidewalks within neighborhoods, especially on residential streets with significant traffic such as Green Valley Road and Ashworth Lake Road
- Tame cut-through traffic with calming devices, such as speed tables, chicanes, and landscaped medians
- Continue to enforce code violations
- Maintain and protect 50-foot stream buffers along No Business Creek
- Focus on reinforcing neighborhood stability by encouraging more homeownership and maintenance or upgrade of existing properties



Existing homes

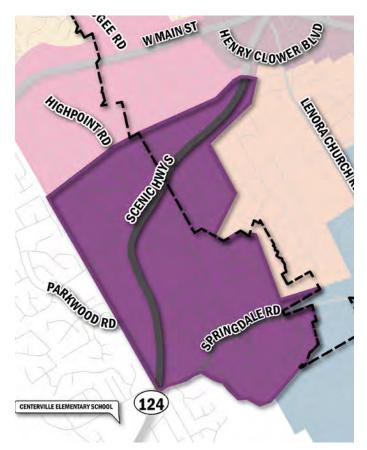
Scenic Highway South

Existing Character Description

The Scenic Highway South character area is dominated by low- to medium-density residences. Only a small portion is currently within city boundaries; the rest extends southwest of Snellville towards unincorporated Centerville. It includes a mix of large and small homes on modest lots, providing a large supply of starter homes. Scenic Highway (SR 124) is a major transportation route through the area and serves as an important gateway to the city, but its lack of pedestrian crossings makes it a barrier within the neighborhood. The most development opportunity within the character area is along Scenic Highway near the Towne Center, where some larger parcels remain undeveloped.

Predominate Land Uses

Low density residential, low-medium density residential



Vision

A vibrant residential community that maintains its value over time and offers a variety of housing options to residents. It is an aesthetically pleasing gateway to the city, with a clear boundary between the unincorporated area and the City of Snellville.

- Construct a gateway feature adjacent to SR 124 to signify entrance into the City of Snellville
- Follow the Service Delivery Strategy and hold regular meetings between the county and city regarding any land use changes within the city's sphere of influence to ensure coordination and comparable, high standards
- Permit more office uses in the area to reduce car trips for residents
- Landscape existing medians along Scenic Highway
- Fill sidewalk gaps to provide continuous facilities, particularly along major roads like Scenic Highway
- Require sidewalks and connected streets for future developments



Clockwise from top left: 1 and 2) Existing homes; 3) Undeveloped corridor; 4) Example of renovated, landscaped convenience store

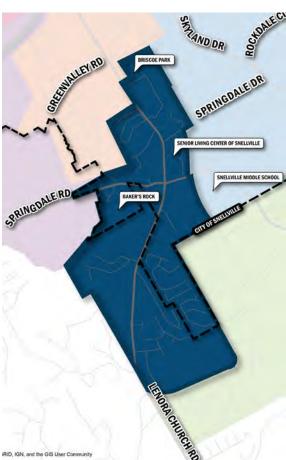
Lenora Church Road

Existing Character Description

The Lenora Church Road character area is one of the most diverse in the city, including a mix of single-family homes, multi-family housing, senior living, a large park, civic facilities, retailers, and light industrial businesses. Briscoe Park is the focal point of the community and the crown jewel of the Snellville Park system and offers active and passive recreation facilities. Just south of Springdale Road and east of No Business Creek, a 30-acre, city-owned granite outcropping called Baker's Rock is a former quarry, now a natural preserve. There are several large tracts of undeveloped land in the southern part of the character area.

Predominate Land Uses

Low-density residential, medium density residential, park/ recreation



Vision

A parkside, family-oriented community, the Lenora Church Road area is a vibrant neighborhood of multiple housing options, schools, and recreation facilities. With Briscoe Park, Baker's Rock, and the Recycling Center, the area is an important environmental destination in the community.

Key Implementation Strategies

- Offer incentives for the redevelopment and rehabilitation of existing multi-family housing in the area
- Implement the planned greenway segments along Lenora Church Rd and connecting surrounding neighborhoods to Briscoe Park
- Update the Briscoe Park Master Plan
- Enhance streetscaping with landscaping and a wayfinding signage system
- Work with Gwinnett County to determine an alternate, community-serving use for the library building on Lenora Church Rd when the branch is relocated
- Require access management strategies and connected street networks for new developments
- Prohibit parking pads in front of multi-family residences
- Continue to enforce code violations



Clockwise from top left: 1) Gwinnett County Public Library; 2) New apartment homes under construction; 3) Baker's Rock; 4) Potential character of smaller lot single-family homes; 5) Retential character of low-rise condominiums; 6) Briscoe Park

Temple Johnson Road

Existing Character Description

The Temple Johnson Road character area is characterized mainly by single-family homes, agricultural land, and undeveloped parcels. Currently outside the City of Snellville's boundaries, this area has a rural character that is increasingly being eroded by suburban residential development.

Predominate Land Uses

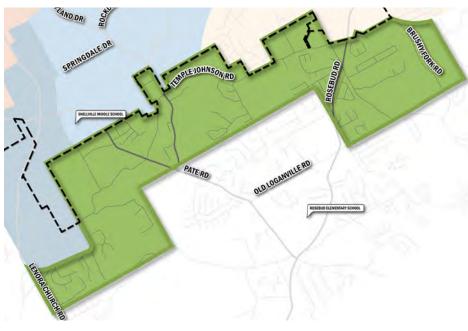
Undeveloped, agriculture/forestry, estate residential, lowdensity residential

Vision

The Temple Johnson Road area is quiet and rural community of homes and agriculture, with scenic views of pastures, horse fences, and natural areas. The eastern portion may include limited institutional uses, while preserving its rural character.

Key Implementation Strategies

- Maintain rural character by limiting new development through regulations
- If developments are permitted, they should be allowed by special use permit only and follow conservation subdivision design, preserving a portion of land as undeveloped in perpetuity.
- Protect existing farmland by requiring large minimum lot sizes (at least 10 acres) in agricultural areas
- Explore federal programs and other opportunities to purchase conservation easements or development rights of existing farms
- Require stub streets in new subdivisions if permitted to link to future development and reduce traffic pressure on major routes





Existing development

Community Task Force Meeting #3

October 3, 2023

Attendees

Councilmember Tod Warner Matthew Pepper, Assistant City Manager Jason Thompson, Planning Director Josh Ferguson, City Planner Catherine Hardrick, Citizen Kirk Demetrops, Developer Melisa Arnold, City Clerk Brian Arrington, PIO Tom Flynn, Citizen

Facilitator (Jacobs)

Jim Summerbell, Project Manager

Agenda

- 3:00 Project Updates
- 3:05 Survey #1 Results
- 3:15 Draft Goals
- 3:30 Character Area Discussion
- 4:25 Next Steps
- 4:30 Adjourned

Summary

This Community Task Force meeting was centered around a discussion of Draft Goals and Character Areas and potential adjustments that may need to be made as a result of this plan update.

Survey Results

Jim presented the results of the first community survey and explained that these would be used to confirm the community vision before moving forward with the plan policies and implementation strategies. Results of Community Survey #1 can be reviewed in this Appendix D under "Community Survey #1 Results."



Draft Goals

Jim also reviewed draft goals for the plan. The Task Force provided feedback was recorded in the PowerPoint presented at the meeting, which is attached, but for the most part very few of the goals changed. Most of the changes were made to reflect changes in place names and to goals that had been achieved over the past 5 years.

Character Area Discussion

Most of the meeting was spent on the draft goals, so the Characters areas were just touched upon. Before the meeting, however, some detailed revisions were offered by Mayor Bender who was not able to attend the meeting. And her comments were discussed with the Task Force, and reviewed by staff and project team. A copy of her comments are attached. Additional comments were offered after the meeting by Tom Flynn who attended the meeting, and his comments are also attached for the record,



2045 COMPREHENSIVE PLAN UPDATE

Community Task Force Meeting #4 November 9, 2023 | 3:00 – 4:30 PM

Jacobs

Agenda

- 3:00 Project Updates
- 3:05 Community Survey #2 Results and Character Area Discussion
- 3:45 Key Priorities and Work Program Discussion
- 4:20 Open House Discussion and Next Steps

Project Updates

Phase 1	Kick-off & Assessment July – August 2023	Phase 3	Implementation Planning October - November
1.1	Project Management	9.1	Community Task Force Meeting #3
1.2	Project Team Kick-off Meeting	9.2	Community Survey #2
1.3	Public Engagement Plan	3.3	Community Policies
1.4	Project Webpage	3.4	Draft Elements
9 1.5	Public Hearings Round #1	3.5	Draft Community Work Program
1.6	Stakeholder Interviews		
1.7	Community Task Force Meeting #1	Phase 4	Plan Finalization December 2023 – February 2024
1.8	Draft Needs & Opportunities Element	4.1	Draft Comprehensive Plan
		4.2	Community Task Force Meeting #4
		4.3	Open House
Phase 2	Community Vision & Goals August - September	- 4.4	Public Hearings Round #2
2.1	Community Task Force Meeting #2	4.5	Comprehensive Plan Submittal
2.2	Community Survey #1	4.6	Final Comprehensive Plan
2.3	Community Vision & Goals		
2.4	Character Area Map & Narratives	Target Transmittal: December 2023	
		Adoption Deadline: February 28, 2024	

Public/Stakeholder Engagement

What will we cover today?

- Meeting #1 (August): Introduction to the Comprehensive Plan, SWOT analysis, community vision
- Meeting #2 *(September):* Needs & Opportunities
- Meeting #3 (October): Character Areas
- Meeting #4 (November): Finish our discussion of Character Areas and talk about priority draft Implementation Strategies or Actions



Community Survey #2 Results and Character Area Disscusion

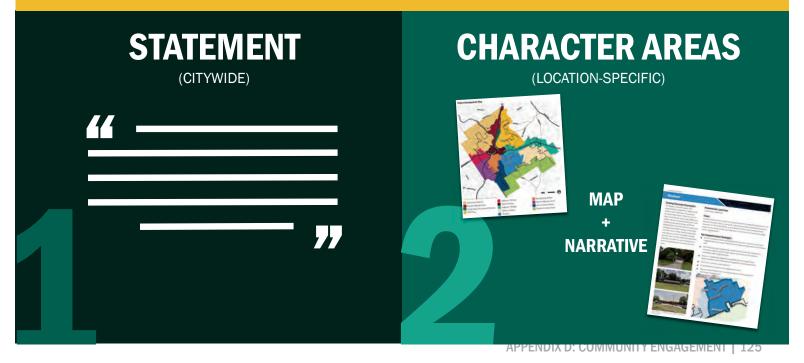
Participation

- 232 Survey Participation
- Open October 25 to November 8
- Purpose: Gather feedback on the City's Character Areas' boundaries and vision statements

WHAT IS A CHARACTER AREA?

- "Sub-areas" of the city: distinct neighborhoods, communities, or places
- Typically have similar land uses, building types, and transportation networks
- And/or areas that are expected to grow/change to be more similar to one another
- Guides the decisions of elected officials on future rezonings





Priority Discussion Areas

- Highway 78 West
- Highway 78 East
- Towne Center

Future Development Map

Highway 78 West

Survey Results

75% Agree

Vision

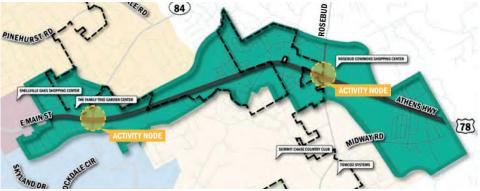
A vibrant commercial corridor that is a mix of well-kept, established businesses and new infill development, anchored by the EMC South Campus. Commercial properties have a high degree of connectivity between each other, attractive streetscape, underground utilities, and unified architectural facades. Stable residential communities border these commercial uses.



Highway 78 East

Vision

A corridor with high developed activity nodes, containing a mixture of uses with a pedestrian scale and infrastructure to support walking and bicycling. The high school is a major center of activity within the character area. Open green space or low-density residential land uses will frame the space around the nodes, which are envisioned at the intersections of US 78 with Grayson Parkway and Rosebud Road.



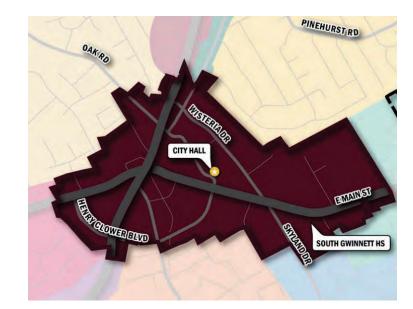
Survey Results



Towne Center

Survey Results

ADD recommendation for a UDO review and possible revision to deal with transition areas



Vision

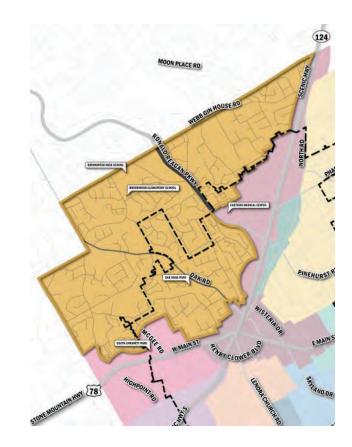
A vibrant downtown that includes residences, offices, restaurants, small-scale shops, educational and cultural facilities, and entertainment venues—it is the focal point of the community and the destination for dining, shopping and cultural pursuits. There is a variety of housing available to meet the needs of multiple generations, as well as an interconnected system of parks and greenways for people to gather and exercise. Streets are designed with generous spaces for pedestrians, cyclists, and transit riders and buildings are oriented to face the streets. Pedestrians can safely access the Towne Center when crossing major roads. Lighting, landscaping, and art create a welcoming environment.

Brookwood District

Survey Results: 89% Agree

Vision

A vibrant community that maintains its high values over time, the Brookwood District is strongly linked to Brookwood Elementary School and High School. It is characterized by quiet streets and green spaces, with strong community cohesion and social ties.



Scenic Highway North

Survey Results

83% Agree

Vision

An impressive gateway corridor into the city containing a mixture of land uses, including destination retail and health services. Parts of this area have been redeveloped to contain additional offices and facilities for senior living.



North Road Transitional Corridor

Survey Results **72% Agree**

Vision

An impressive gateway corridor into the city containing a mixture of land uses, including destination retail and health services. Parts of this area have been redeveloped to contain additional offices and facilities for senior living.

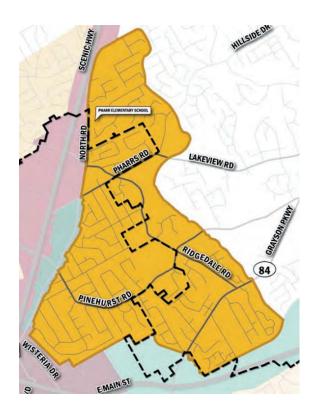


Pinehurst

Survey Results 77% Agree

Vision

Expanding on the neighborhood's quality and vitality, Pinehurst will remain a healthy community of low-density residences. Walkability will be improved through the addition of sidewalks, and most new housing in the area will be aligned with the existing size and scale of homes currently in place. Closer to the Towne Center, some single family homes with more compact design may be appropriate.

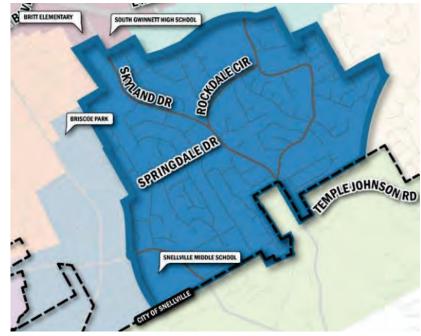


Skyland

Survey Results 81% Agree

Vision

A school-focused community with strong social ties to neighborhood schools, the Skyland character area is a group of neighborhoods that protects its residential character. As the Towne Center is established, transitional uses will develop closest to the Towne Center as a step down in density to the low-density single-family neighborhood.

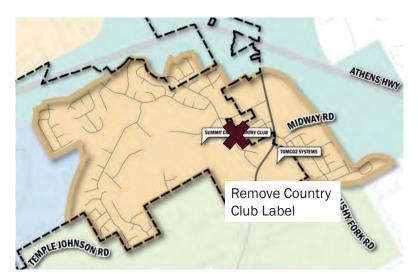


Summit Chase

Survey Results **85% Agree**

Vision

A reinvigorated neighborhood, Summit Chase is a beautiful community with an enhanced feeling of civic pride and community togetherness. Homes in the neighborhood are well maintained, and housing values are stable.

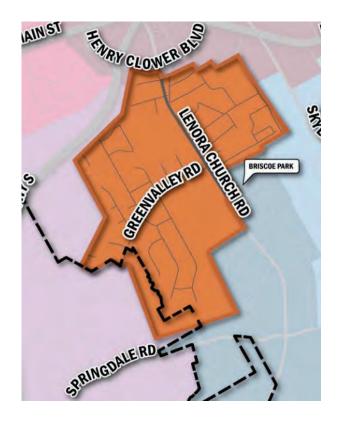


No Business Creek

Survey Results 83% Agree

Vision

A vibrant residential community with high rates of homeownership, No Business Creek is a neighborhood with strong pedestrian and bicycle connections to Downtown and adjacent areas. Its streets are quiet with minimal cut through traffic.



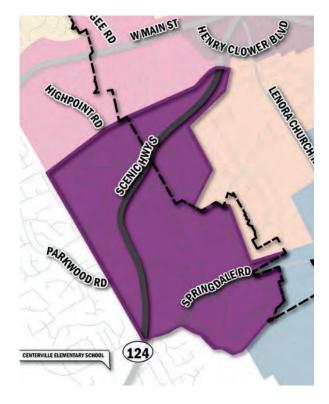
Scenic Highway South

Survey Results

80% Agree

Vision

A vibrant residential community that maintains its value over time and offers a variety of housing options to residents. It is an aesthetically pleasing gateway to the city, with a clear boundary between the unincorporated area and the City of Snellville.

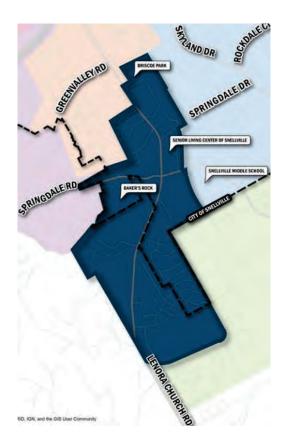


Lenora Church Road

Survey Results 89% Agree

Vision

A parkside, family-oriented community, the Lenora Church Road area is a vibrant neighborhood of multiple housing options, schools, and recreation facilities. With Briscoe Park, Baker's Rock, and the Recycling Center, the area is an important environmental destination in the community.



Temple Johnson Road

Survey Results **86% Agree**

Vision

The Temple Johnson Road area is quiet and rural community of homes and agriculture, with scenic views of pastures, horse fences, and natural areas. The eastern portion may include limited institutional uses, while preserving its rural character.

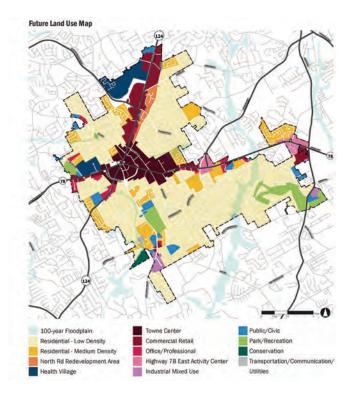


Future Land Use Map

Any changes needed based on our discussion of the Character Areas?

Should the Towne Center designation be modified to address different forms of the development on the north and south side of US 78?

* Need to be sure we have the latest version. City has updated it several times.



Community Work Program

What is the Community Work Program?

- To-do list for staff and officials over the next 5-years
- Implementable projects and action items
- Identifies responsibilities, estimated cost, and potential funding sources
- Also identifies long range or aspirational projects
- Supporting ongoing activities and policies are identified separately in the plan

Top Implementation Strategies

- How will the City address the key needs and opportunities?
- Following are the Strategies outlined in the current plan and key projects identified under each.
 - What has changed?
 - What needs to deleted?
 - What needs to be added?
- Key policies are also part of the overall approach to implementation, but we covered those at our last meeting

Key:

Grayed text – completed or no longer relevant Green text – ongoing Black text – postponed Red text – added after discussion with the Task Force

Establish a vibrant, walkable Towne Center

- Complete Towne Center core property acquisition, including Post Office Site (LU-1)
- Towne Center landscaping improvements (LU-2)
- Construct planned mixed-use development in the Towne Center core (LU-7)
- New Towne Center Phase I roads and utilities (T-1) Phase 1 ongoing, but add Phase 2
- Snellville Greenway Phase I Towne Center Loop Phase 1 complete, add Phase 2
- Pedestrian/bicycle improvements (T34-T41) Some no longer relevant and some complete
- Towne Center parking garage (T-42-43) Complete
- New City Market building (ED6 to ED-8) will be complete next year
- New green (QL-1) will be complete next year
- New Gwinnett County Library at the Towne Center (QL-5) Complete
- As part of the new Unified Development Ordinance (UDO), allow a greater variety of housing types in the Towne Center and immediately surrounding areas (H-1)
- Explore Tax Allocation District legislation (ED-14) no longer relevant
- Add LCI Update Application to address pedestrian safety and crossings of 124 and 78

Enhance residential neighborhoods

- Seek grant funding to support the rehabilitation of existing multifamily housing (H-5)
- Provide Snellville marketing materials to intown realtors (H-6)
- Add pedestrian connections on all sides of Briscoe Park (QL-3) Still ongoing, adding connection to Springdale
- Identify and acquire parcels for additional future parks (QL-3) KEEP (policy)
- Install gravity sewer line along Nelson Creek (LU-11)
- Add Continue to monitor and repave neighborhood streets. This is an ongoing program to benefit the neighborhoods

Create a clear sense of identity

- Adopt new Unified Development Ordinance (LU-3)
- Implement citywide (DDA) Wayfinding Master Plan (T-5)
- Consider replacement for Snellville Arts Commission to make recommendations for public art (QL-12) – Change to Support Create Gwinnett to grow creativity and support for arts and culture as an engine for economic development
- Install landscaping as part of various roadway projects
- Create signature destinations: the new City Market, Towne Center library, and green (ED-6, ED-7, QL-5) – partially complete
- Ensure new developments on 78 East, Ronald Reagan Parkway, and Lenora Church Road include gateway features
- Continue to extend Holiday and other placemaking features further out from core of the Town Center along major corridors.

Integrate healthier, safe, multimodal transportation options

- Snellville Greenway (T15 to T-28) partially complete some segments ongoing
- Establish a dedicated sidewalk fund (T-32)
- Pedestrian/bicycle improvements (T-34 to T-41)
- Gwinnett County Transit (GCT) Flex Route 503 (T-44)
- New GCT local bus service (Routes 60 and 70) (T-45 and T-46)- Route 60 complete, 70 is postponed
- Work with GCT and ATL to explore micro-transit services in the city, particularly between the Towne Center, Piedmont Medical Center, and TOMCO2 (T-47)
- Add support of widening project for US 124.

Expand the Medical Service Cluster

- Tree Lane alignment from Ronal Reagan Parkway to Scenic Highway (SR 124) and right-of-way acquisition
- Gateway feature at Ronald Reagan Parkway and city limit
- Expand variety of housing options to help attract medical professionals

Support small business initiatives and lifelong learning

- Continue working with Partnership Gwinnett, SCORE, established nonprofits, Gwinnett Technical College, Georgia Gwinnett College, and the University of Georgia's Small Business Development Center to improve technical training (ED-1 to ED-3)
- Review City financial policy and explore options to implement online payments (ED-13)
- Adopt an online permit application system (LU-10)
- Establish educationally-oriented programming and identify potential partners for the second floor of the new library, including the relocation of GarageWorx (ED-9)
- Continue to fund the Snellville Youth Commission and expand its professional development programming (QL-7)
- Update the Economic Development Strategic Plan (ED-12)

Increase opportunities for recreation and relaxation

- Update Parks and Recreation Master Plan, including a new recreation center at Briscoe Park and the identification and acquisition of parcels for future parks (QL-3)
- Construct a new Community Recreation Center at Briscoe Park
- Identify an alternative, community-serving use for the old library branch on Lenora Church Road (QL-4)
- Continue to program and diversify community events, including events specifically for teens (QL-6)
- Snellville Greenway (T15 to T-28) partially complete some segments ongoing

What's Next?

What's Next?

First Draft of Comprehensive Plan To be posted Monday, November 13th

Community Open House – To be held in the Council Chambers *Thursday, November 16th, 6:30 PM – 8:30 PM*

Planning Commission Transmittal Hearing

Tuesday, November 28th, 7:30 PM

City Council Transmittal Hearing *Monday, December 11th, 6:30 PM*

Questions? Email Jim.Summerbell@jacobs.com

Community Task Force Meeting #4

September 23, 2023

Attendees

Councilmember Tod Warner Matthew Pepper, Assistant City Manager Jason Thompson, Planning Director Josh Ferguson, City Planner John Dennis, Zoning Administrator Patrick Stewart, Golden Krust Catherine Hardrick, Citizen Melvin Everson, STAT Board Member Kirk Demetrops, Developer Brian Arrington, PIO

Facilitators

Jim Summerbell, Jacobs Project Manager Marilyn Hall, Hall Consulting

Agenda

- 3:00 Project Updates
- 3:05 Survey #2 Results and Character Area Discussion
- 3:45 Community Work Program Discussion
- 4:20 Open House Discussion and Next Steps
- 4:30 Adjourned

Summary

This Community Task Force meeting was centered around a discussion of Character Areas and implementation strategies and potential adjustments that may need to be made as a result of this plan update.

Survey Results

Marilyn presented the results of the first community survey and explained that these would be used to confirm the community vision for each of the Character Areas. Results of Community Survey #2 can be reviewed in this Appendix D under "Community Survey #2 Results." The survey supported the definitions of current character areas and their vision. Little needs to change in the plan except updating outdated terms and place names.



Key Priorities and Work Program Discussion

Jim facilitated a discussion with the Task Force concerning key priorities and implementation strategies from the last plan, The slides highlighted the changes in the priorities based on the Record of Accomplishments from last plan. The slides showed with strategies had been accomplished (grey text), are still on-going (green text), or were postponed (black text). An updated version of the presentation is attached with also shows strategies and changes offered by the Task Force in Red. This information will feed directly into the draft report.

Open House Discussion and Next Steps

Finally the Task Force discussed preparation for the Open House, scheduled for November 16 at 6:30 PM to 8 PM in the City Council Chambers. The set up will information boards around the room with comment cards and stick notes for participants to leave comments. Staff and team members will be around the room to answer questions. Task Force members were asked to help spread the word, and the project team will prepare a flyer and text for social media.

Adjourned at 4:30 PM

Stakeholder Interviews

August 10-11, 2023

Interviewers

- Jonathan Corona Jacobs
- Chris Barnum Jacobs

Stakeholders

- Melissa Arnold City Clerk
- Mike Byrne Former City Attorney
- Tod Warner Mayor Pro Tem
- Solange Destang Councilwoman
- Gaye Bruce Community Member
- Rose Purdy Community Member
- Gretchen Schulz Councilwoman
- Lori-Ann Spears Urban Redevelopment Agency

~

- Barbara Bender Mayor
- Butch Sanders City Manager
- Kirk Demetrops Developer
- Wayne Mason Developer
- Charlie Dickhaus Northside Hospital
- Kathy Gargiulo Senior Program Manager
- Nathan Smith Snellville UMC
- Greg Perry Police Chief
- Lisa Platt Parks and Rec Director



Key Takeaways

The Consultant Team (Jacobs) conducted a series of interview with key community stakeholders including City Staff, Elected and Appointed Officials, members of the development community, and residents. These conversations provided a wide range of insights about the City's progress over the last 5 years and its vision for the future. This input will be considered as part of the preliminary needs and opportunities assessment which will inform the vision established in the Comprehensive Plan Update: Snellville 2045. Read below for some of the pieces of information we gathered from the interviews, broken down by component category: Land Use, Housing, Transportation, Economic Development, and Quality of Life.

Land Use

- General sense that the current comprehensive plan has served the city well.
- Little desire for industrial within the city, as there is not much room due to current boundaries.
- Emphasis on nodal development, continuing off the success of The Grove. Development has moved away from individual parcels to amalgamation.
- There is need for more density and a variety of housing options, however some hesitancy remains due to the speed and amount of new development across the city.
- Density should be focused along major corridors and at the gateways to the city.
- While Gwinnett has had an explosion of parks/open space, Snellville has lagged due to space constraints.
- Annexation is something the city would like to revisit in order to clean up the boundaries.
 Was previously tabled in order to shift efforts to the successful implementation of The Grove.
 However, should be conservative to preserve relationships with the county. Specific area mentioned is along Highway 78 going east.



Housing

- Need for a variety of housing types, even within redevelopment nodes (not just apartments but also need for townhomes). There should be a balance between the market (apartments) and community needs (issues around renting vs. owning).
- Workforce housing is an issue, as is a lack of missing-middle housing.
- Apartments should be targeted at nodes (Rosebud, Rockdale, Town Center).
- Code ordinance is in good shape, however lack of staffing makes it difficult to enforce.
- Density is required to create an adequate balance between residential and commercial, with most of the residential classified as R-150.
- Lack of any form of subsidized senior housing in Snellville. City is attracting middle-class families with no way for legacy residents to maintain affordability.

Transportation

- Traffic is a major concern for both the community and city officials.
- Traffic flow improvements, such as the divergent diamonds, have been well-received.
- Traffic calming measures are needed in neighborhoods that experience higher than normal volumes of traffic, resulting in greater speeds.
- The Gwinnett micro mobility program was popular and was repeated as something the city would like back.
- Need for dedicated connections to Briscoe Park (bike, ped). Greenway a possibility in order to link to new community center.
- Interest in dedicated bicycle facilities provided they are intentional.
- Lack of sidewalks and difficult overall with walkability.
- No access to public transportation. Hesitancy around trains/rail but a general desire for access to bus. Unsure on any stops on upcoming Gwinnett bus system.



Economic Development

- Due to limited remaining undeveloped land, redevelopment should be the focus, specifically at dead strip plazas.
- Given the success of medical in the city, healthcare is an industry that should be leaned into.
 Good relationship with Northside and Piedmont. Demand for medical office is projected to remain high due to need for face to face exposure.
- Coworking space in The Grove should serve as a way to foster local small businesses. City would like to keep them in town.
- Need for more office jobs to offset the oversaturation of big box retail.
- Development should radiate out from The Grove to create a walkable core for jobs and businesses.
- Development is constrained by sewer capacity. 80% of Snellville is on septic and any upgrades to the water system is driven by development. Majority of sewer line are located in and around the town center.
- Concerns that larger developments will cause a large increase in traffic volume, a problem already faced by Snellville.

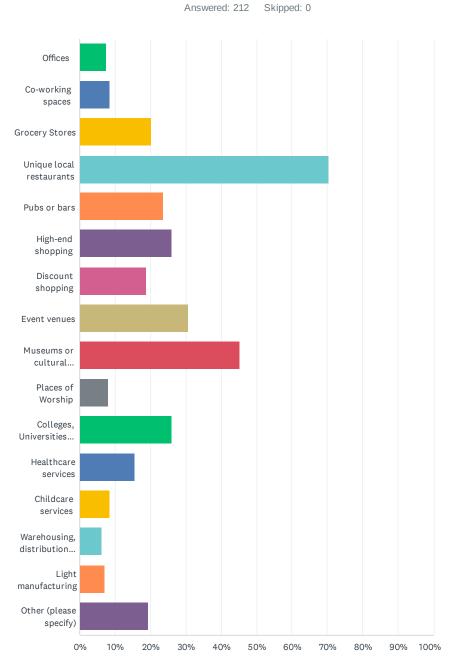
Quality of Life

- Snellville has a good mix of facilities, but the new community center at Briscoe Park would alleviate bottlenecks faced by both the Park Dept. and the seniors programming.
- Walkable in the core but becomes dangerous when trying to connect to surrounding residential neighborhoods. Intersection improvements needed.
- There are frequent outages of internet, service needs to be better.
- Food insecurity issues faced by students at local schools (need to pinpoint how this affects Snellville).
- Lack of public art and placemaking.
- Strong schools (specifically the Brookwood cluster) is a driver of families moving to Snellville.
- Diverse community is a strength.
- Despite spike in crime nationally, Snellville has remained steady. Community members have not experienced crime.

Survey #1: Vision

Snellville 2045 Comprehensive Plan Community Vision Survey

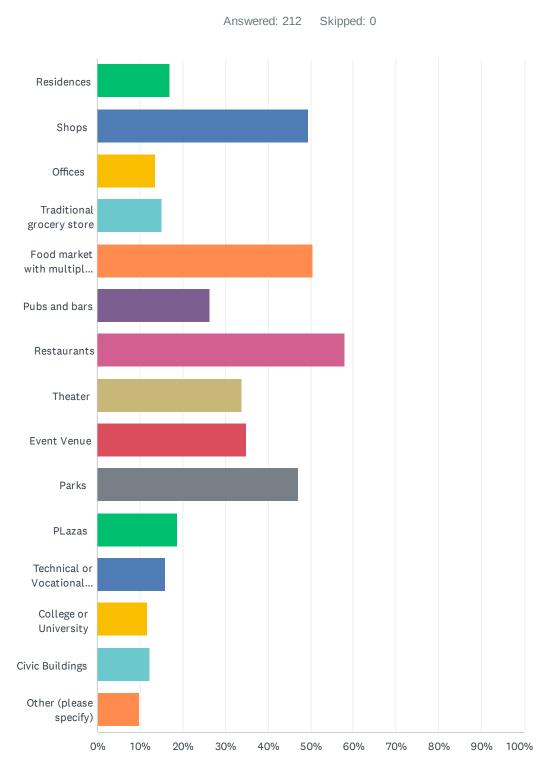
Q1 What businesses or services would you like to see more of in Snellville? Check all that apply.



146 | SNELLVILLE 2040 COMPREHENSIVE PLAN TECHNICAL ADDENDUM

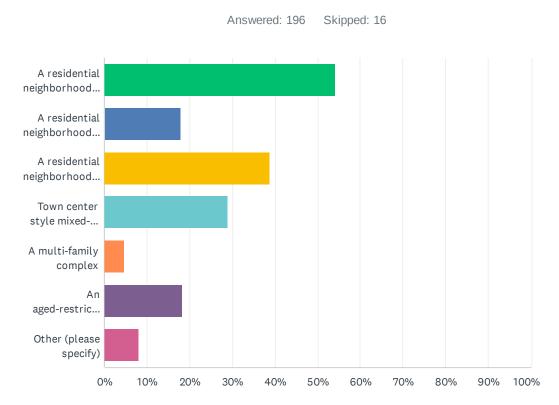
ANSWER CHOICES	RESPONSES	
Offices	7.55%	16
Co-working spaces	8.49%	18
Grocery Stores	20.28%	43
Unique local restaurants	70.28%	149
Pubs or bars	23.58%	50
High-end shopping	25.94%	55
Discount shopping	18.87%	40
Event venues	30.66%	65
Museums or cultural centers	45.28%	96
Places of Worship	8.02%	17
Colleges, Universities, and Technical Schools	25.94%	55
Healthcare services	15.57%	33
Childcare services	8.49%	18
Warehousing, distribution centers and logistics	6.13%	13
Light manufacturing	7.08%	15
Other (please specify)	19.34%	41
Total Respondents: 212		

Q2 What do you feel are key elements that Snellville should include in its Towne Center? Check all that apply.



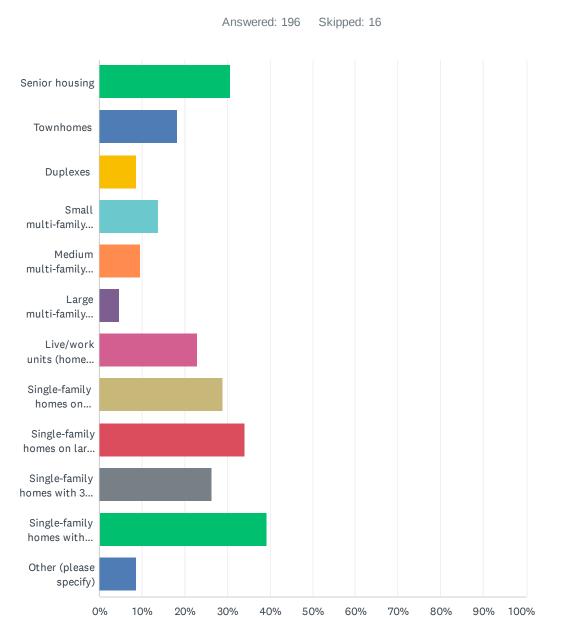
ANSWER CHOICES	RESPONSES	
Residences	16.98%	36
Shops	49.53%	105
Offices	13.68%	29
Traditional grocery store	15.09%	32
Food market with multiple vendors	50.47%	107
Pubs and bars	26.42%	56
Restaurants	58.02%	123
Theater	33.96%	72
Event Venue	34.91%	74
Parks	47.17%	100
PLazas	18.87%	40
Technical or Vocational School	16.04%	34
College or University	11.79%	25
Civic Buildings	12.26%	26
Other (please specify)	9.91%	21
Total Respondents: 212		

Q3 What kind of neighborhood do you imagine you'll want to live in 5 years from now? Check all that apply.



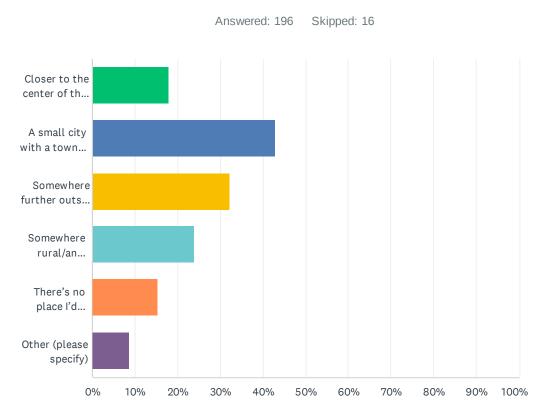
ANSWER CHOICES	RESPONSES	
A residential neighborhood of entirely single-family homes	54.08%	106
A residential neighborhood with a mixture of housing types	17.86%	35
A residential neighborhood connected to a greenway system	38.78%	76
Town center style mixed-use environment with homes, shops, and entertainment	29.08%	57
A multi-family complex	4.59%	9
An aged-restricted senior community	18.37%	36
Other (please specify)	8.16%	16
Total Respondents: 196		

Q4 What kind of housing do you think is needed in Snellville? Check all that apply.



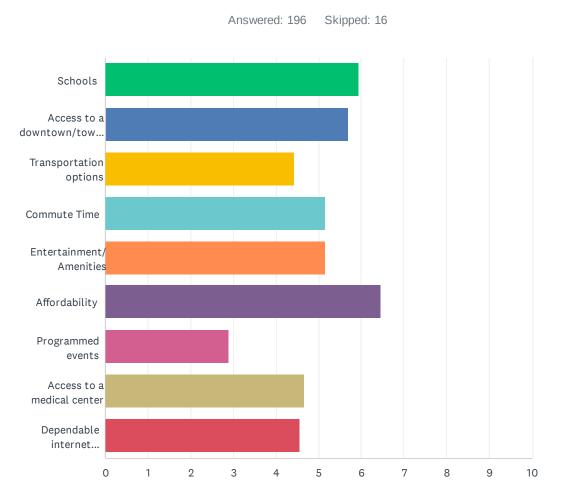
ANSWER CHOICES	RESPONS	ES
Senior housing	30.61%	60
Townhomes	18.37%	36
Duplexes	8.67%	17
Small multi-family buidlings (two stories or less)	13.78%	27
Medium multi-family buildings (3-5 stories)	9.69%	19
Large multi-family buidlings (more than 5 stories)	4.59%	9
Live/work units (home above shop/office)	22.96%	45
Single-family homes on smaller lots (less than 0.5 acre)	29.08%	57
Single-family homes on large lots (more than 0.5 acre)	34.18%	67
Single-family homes with 3 or more bedrooms	26.53%	52
Single-family homes with accessory dwelling units (garage apartment, mother-in-law suite, or granny flat)	39.29%	77
Other (please specify)	8.67%	17
Total Respondents: 196		

Q5 If you were to live somewhere other than Snellville, which kind of place would appeal to you? Check all that apply.



ANSWER CHOICES	RESPONSES	
Closer to the center of the action (e.g. Atlanta, Decatur, Brookhaven)	17.86%	35
A small city with a town center (e.g. Lawrenceville, Norcross, Smyrna)	42.86%	84
Somewhere further outside of the Metro Atlanta Area (e.g. Watkinsville, Madison)	32.14%	63
Somewhere rural/an agricultural or natural area	23.98%	47
There's no place I'd rather be	15.31%	30
Other (please specify)	8.67%	17
Total Respondents: 196		

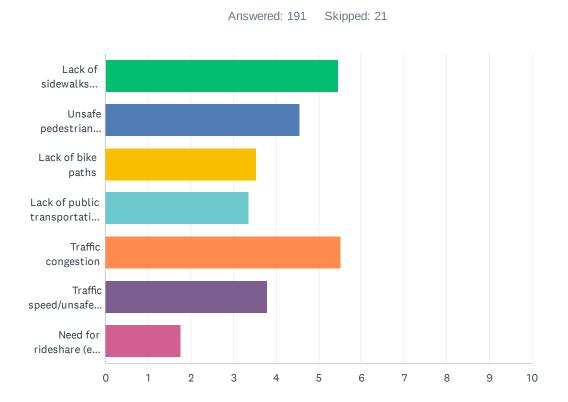
Q6 If you considered moving to another community, what elements would you prioritize? Rank the following from highest (1) to lowest priority (9).



154 | SNELLVILLE 2040 COMPREHENSIVE PLAN TECHNICAL ADDENDUM

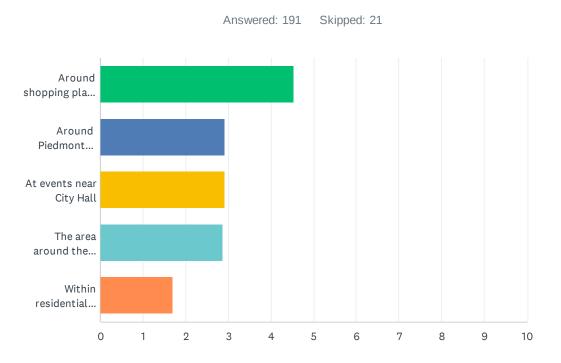
	1	2	3	4	5	6	7	8	9	TOTAL	SCORE
Schools	34.18% 67	12.24% 24	5.61% 11	6.12% 12	9.69% 19	5.10% 10	4.08% 8	9.18% 18	13.78% 27	196	5.95
Access to a downtown/town center	10.71% 21	18.37% 36	13.78% 27	13.78% 27	10.20% 20	12.76% 25	8.16% 16	7.65% 15	4.59% 9	196	5.69
Transportation options	5.10% 10	10.20% 20	14.80% 29	8.67% 17	8.16% 16	10.20% 20	12.24% 24	11.22% 22	19.39% 38	196	4.43
Commute Time	5.61% 11	13.78% 27	13.27% 26	15.82% 31	13.78% 27	9.18% 18	11.22% 22	10.71% 21	6.63% 13	196	5.16
Entertainment/ Amenities	3.06% 6	6.63% 13	14.80% 29	18.88% 37	16.84% 33	21.43% 42	12.24% 24	4.59% 9	1.53% 3	196	5.15
Affordability	26.53% 52	18.37% 36	8.16% 16	11.73% 23	12.24% 24	10.20% 20	8.16% 16	3.06% 6	1.53% 3	196	6.47
Programmed events	0.51% 1	0.51% 1	1.53% 3	2.04% 4	7.65% 15	19.39% 38	27.55% 54	18.88% 37	21.94% 43	196	2.90
Access to a medical center	8.16% 16	6.63% 13	14.80% 29	10.71% 21	12.24% 24	6.12% 12	11.73% 23	23.47% 46	6.12% 12	196	4.68
Dependable internet service	6.12% 12	13.27% 26	13.27% 26	12.24% 24	9.18% 18	5.61% 11	4.59% 9	11.22% 22	24.49% 48	196	4.57

Q7 What do you see as Snellville's biggest transportation issues? Rank these in order from biggest issue (1) to smallest issue (7).



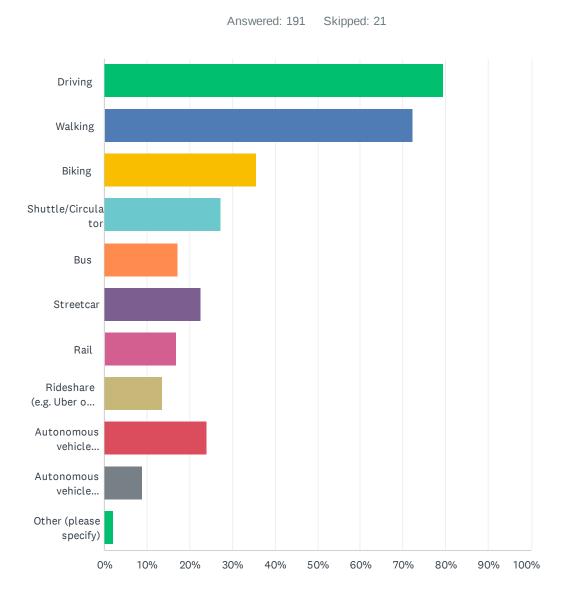
	1	2	3	4	5	6	7	TOTAL	SCORE
Lack of sidewalks connecting neighborhoods and recreational opportunities	30.37% 58	25.13% 48	21.99% 42	9.95% 19	8.38% 16	3.14% 6	1.05% 2	191	5.46
Unsafe pedestrian crossings	3.66% 7	20.94% 40	29.32% 56	27.23% 52	13.09% 25	4.19% 8	1.57% 3	191	4.56
Lack of bike paths	1.57% 3	9.95% 19	19.90% 38	15.18% 29	26.70% 51	17.80% 34	8.90% 17	191	3.55
Lack of public transportation options	7.33% 14	8.38% 16	8.90% 17	21.99% 42	14.14% 27	20.94% 40	18.32% 35	191	3.37
Traffic congestion	47.64% 91	14.66% 28	7.33% 14	9.42% 18	14.66% 28	5.76% 11	0.52% 1	191	5.52
Traffic speed/unsafe drivers	8.90% 17	19.90% 38	9.42% 18	9.95% 19	16.23% 31	25.65% 49	9.95% 19	191	3.79
Need for rideshare (e.g. Uber or Lyft) drop off spots	0.52% 1	1.05% 2	3.14% 6	6.28% 12	6.81% 13	22.51% 43	59.69% 114	191	1.76

Q8 Where would you most like to see improvements to traffic flow? Rank the following from biggest issue (1) to smallest issue (5).



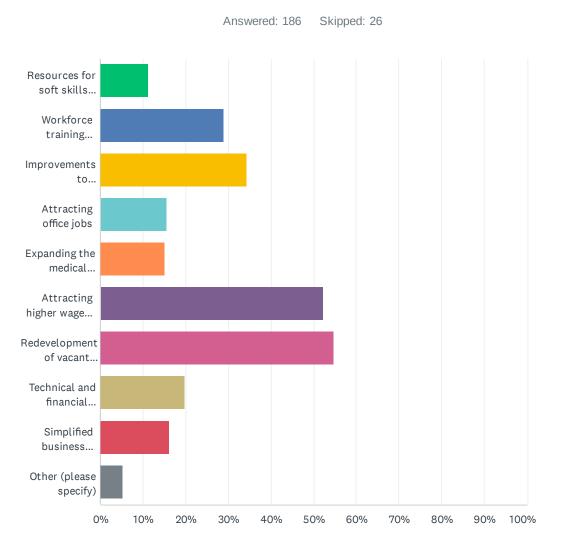
	1	2	3	4	5	TOTAL	SCORE
Around shopping plazas on Scenic Highway (SR 124)	74.35% 142	12.04% 23	8.90% 17	3.66% 7	1.05% 2	191	4.55
Around Piedmont Eastside Medical Center	7.33% 14	30.37% 58	21.47% 41	29.32% 56	11.52% 22	191	2.93
At events near City Hall	4.19% 8	21.99% 42	41.36% 79	27.23% 52	5.24% 10	191	2.93
The area around the Towne Center	7.85% 15	26.18% 50	23.56% 45	31.41% 60	10.99% 21	191	2.88
Within residential neighborhoods	6.28% 12	9.42% 18	4.71% 9	8.38% 16	71.20% 136	191	1.71

Q9 How would you like to get around Snellville if all modes were easy and safe? Check all that apply.



158 | SNELLVILLE 2040 COMPREHENSIVE PLAN TECHNICAL ADDENDUM

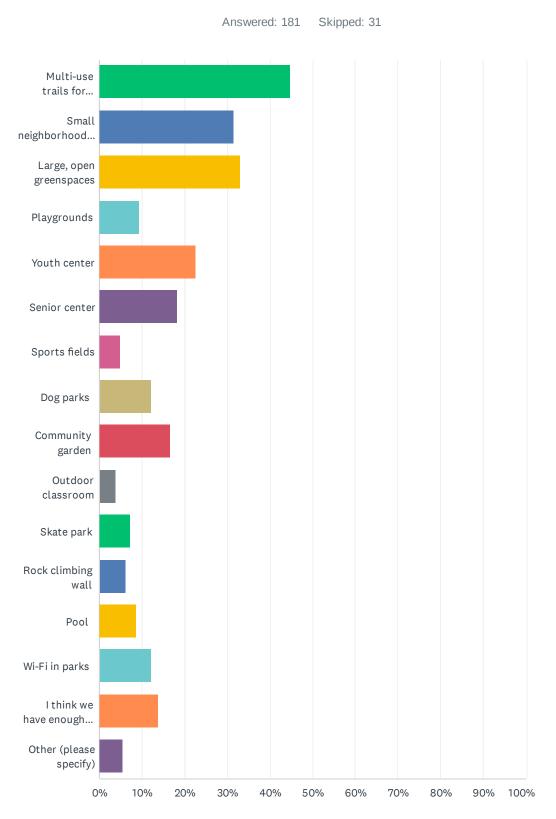
ANSWER CHOICES	RESPONSES	
Driving	79.58%	152
Walking	72.25%	138
Biking	35.60%	68
Shuttle/Circulator	27.23%	52
Bus	17.28%	33
Streetcar	22.51%	43
Rail	16.75%	32
Rideshare (e.g. Uber or Lyft)	13.61%	26
Autonomous vehicle (individual car)	24.08%	46
Autonomous vehicle (shuttle/circulator)	8.90%	17
Other (please specify)	2.09%	4
Total Respondents: 191		



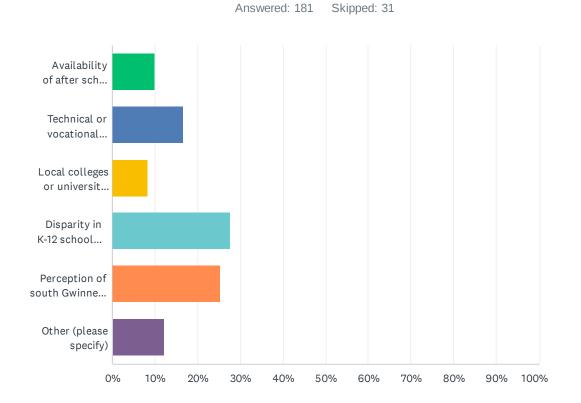
Q10 What do you think are some of the top needs for economic development in Snellville? Choose up to three.

ANSWER CHOICES	RESPONSES	
Resources for soft skills (e.g. resume writing, interview prep)	11.29%	21
Workforce training opportunities	29.03%	54
Improvements to storefronts/commercial facades	34.41%	64
Attracting office jobs	15.59%	29
Expanding the medical industry	15.05%	28
Attracting higher wage jobs	52.15%	97
Redevelopment of vacant properties	54.84%	102
Technical and financial assistance for entrepreneurs and small businesses	19.89%	37
Simplified business license and development permit applications with the City	16.13%	30
Other (please specify)	5.38%	10
Total Respondents: 186		

Q11 Which recreation amenities does Snellville need more of? Choose up to three.



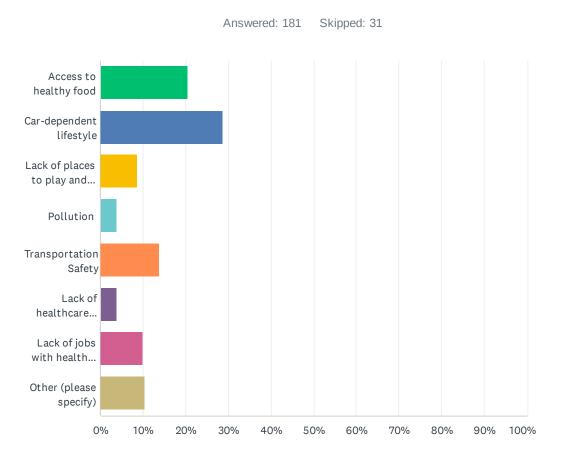
ANSWER CHOICES	RESPONSES	
Multi-use trails for pedestrians and cyclists	44.75%	81
Small neighborhood parks	31.49%	57
Large, open greenspaces	33.15%	60
Playgrounds	9.39%	17
Youth center	22.65%	41
Senior center	18.23%	33
Sports fields	4.97%	9
Dog parks	12.15%	22
Community garden	16.57%	30
Outdoor classroom	3.87%	7
Skate park	7.18%	13
Rock climbing wall	6.08%	11
Pool	8.84%	16
Wi-Fi in parks	12.15%	22
I think we have enough recreation amenities already	13.81%	25
Other (please specify)	5.52%	10
Total Respondents: 181		



Q12 What do you think is the biggest educational issue in Snellville?

ANSWER CHOICES	RESPONSES	
Availability of after school tutoring/support services	9.94%	18
Technical or vocational opportunities	16.57%	30
Local colleges or university opportunities	8.29%	15
Disparity in K-12 school performance between clusters	27.62%	50
Perception of south Gwinnett clusters	25.41%	46
Other (please specify)	12.15%	22
TOTAL		181

Q13 What do you think is the biggest issue impacting resident health in Snellville?



ANSWER CHOICES	RESPONSES	
Access to healthy food	20.44%	37
Car-dependent lifestyle	28.73%	52
Lack of places to play and excerise	8.84%	16
Pollution	3.87%	7
Transportation Safety	13.81%	25
Lack of healthcare services	3.87%	7
Lack of jobs with health insurance	9.94%	18
Other (please specify)	10.50%	19
TOTAL		181

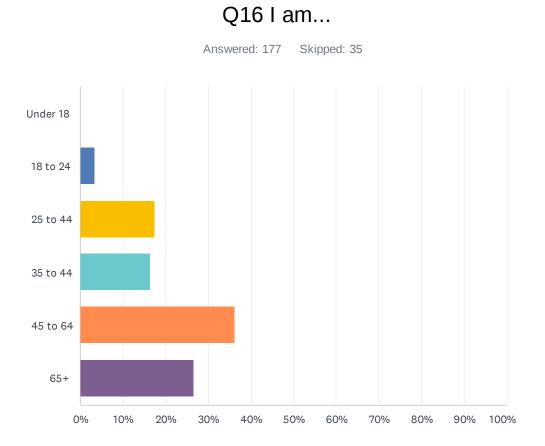
Q14 Are there any other foreseeable issues that may impact the Snellville community that you'd like us to keep in mind in preparing the Comprehensive Plan?

Answered: 84 Skipped: 128

Q15 Do you have any ideas for how to fix issues related to transportation, housing, land use, economic development, or quality of life?

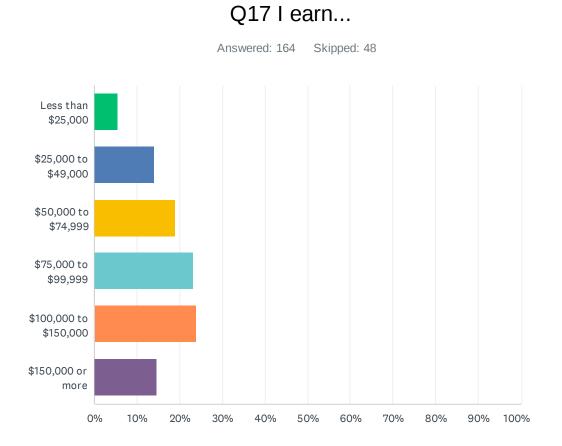
Answered: 74 Skipped: 138

ANSWER CHOICES	RESPONSES	
Transportation	77.03%	57
Housing	74.32%	55
Land Use	71.62%	53
Economic Development	54.05%	40
Quality of Life (Other)	64.86%	48



ANSWER CHOICES	RESPONSES
Under 18	0.00% 0
18 to 24	3.39% 6
25 to 44	17.51% 31
35 to 44	16.38% 29
45 to 64	36.16% 64
65+	26.55% 47
TOTAL	177

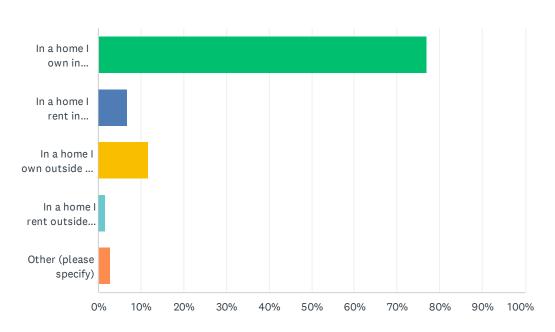
168 | SNELLVILLE 2040 COMPREHENSIVE PLAN TECHNICAL ADDENDUM



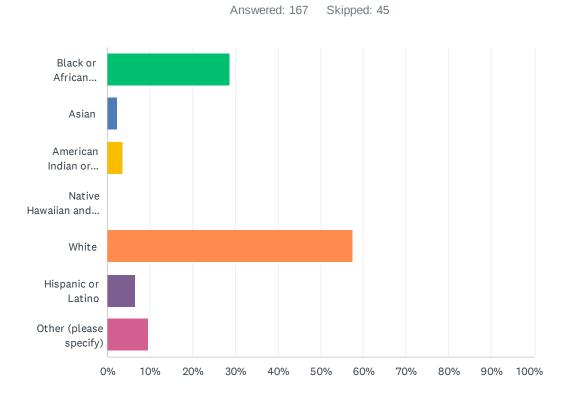
ANSWER CHOICES	RESPONSES
Less than \$25,000	5.49% 9
\$25,000 to \$49,000	14.02% 23
\$50,000 to \$74,999	18.90% 31
\$75,000 to \$99,999	23.17% 38
\$100,000 to \$150,000	23.78% 39
\$150,000 or more	14.63% 24
TOTAL	164

Q18 I live...

Answered: 178 Skipped: 34



ANSWER CHOICES	RESPONSES	
In a home I own in Snellville	76.97%	137
In a home I rent in Snellville	6.74%	12
In a home I own outside of Snellville	11.80%	21
In a home I rent outside of Snellville	1.69%	3
Other (please specify)	2.81%	5
TOTAL		178



Q19 I identify as... (check all that apply)

ANSWER CHOICES	RESPONSES	
Black or African American	28.74%	48
Asian	2.40%	4
American Indian or Alaskan Native	3.59%	6
Native Hawaiian and Other Pacific Islander	0.00%	0
White	57.49%	96
Hispanic or Latino	6.59%	11
Other (please specify)	9.58%	16
Total Respondents: 167		

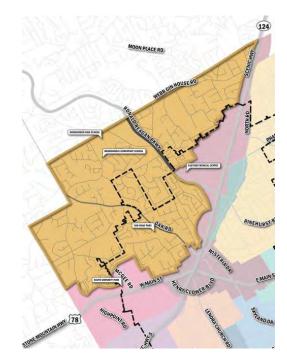
Survey #2: Character Areas



Survey Results: 89% Agree

Vision

A vibrant community that maintains its high values over time, the Brookwood District is strongly linked to Brookwood Elementary School and High School. It is characterized by quiet streets and green spaces, with strong community cohesion and social ties.



1

Brookwood District

Summary: Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

Concern over speeding, congestion, noise, and traffic. Maintain present character of area Maintain home values with strong code enforcement Bike lanes and paths would be beneficial in this neighborhood City should annex adjacent neighborhoods More community events and activities

From respondents who disagreed with vision

Fewer fast food restaurants Likes the vision, but think it is too late Concern over speeding, congestion, noise, and traffic. Not enough greenspace and walking areas Crime has increased

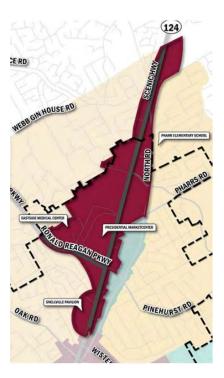


Survey Results

83% Agree

Vision

An impressive gateway corridor into the city containing a mixture of land uses, including destination retail and health services. Parts of this area have been redeveloped to contain additional offices and facilities for senior living.



3

Scenic Highway North

Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

Should include more green projects to enhance scenic nature of road Coordinate traffic lights to help with rush hours Need additional facilities for seniors Higher quality restaurants and retail shops Significant congestion, parking, & traffic concerns Need more transit options and safe walking

From respondents who disagreed with vision

Too many fast food restaurants Its already ruined Over crowded, needs to stop growing Gridlock Needs more income-based senior housing Trees have all been removed

North Road Transitional Corridor

Survey Results 72% Agree

Vision

An impressive gateway corridor into the city containing a mixture of land uses, including destination retail and health services. Parts of this area have been redeveloped to contain additional offices and facilities for senior living.



5



North Road Transitional Corridor

Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

Traffic and congestion are a problem More roundabouts to replace stop signs Like the roundabouts Design mixed us to prevent traffic Keep North Road single family Encourage offices

From respondents who disagreed with vision

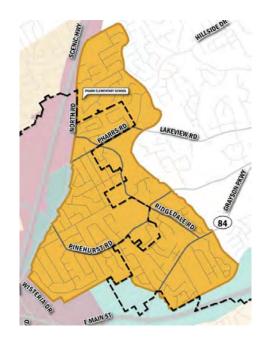
Preserve trees and woods Mixed use development will worsen traffic Extreme and worsening traffic and noise Leave North Road alone Roundabouts are not working Redevelop empty building instead of building on green areas Gridlock

Pinehurst

Survey Results 77% Agree

Vision

Expanding on the neighborhood's quality and vitality, Pinehurst will remain a healthy community of low-density residences. Walkability will be improved through the addition of sidewalks, and most new housing in the area will be aligned with the existing size and scale of homes currently in place. Closer to the Towne Center, some single family homes with more compact design may be appropriate.





Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

Need sidewalks, streetlights, bike lanes/trails, and paving Aging homeowners struggle to maintain their properties No more apartments/condos

From respondents who disagreed with vision

Compact design and apartments will bring congestion to the aera Bike paths/lanes would benefit the neighborhood Don't want smaller lots, townhomes, or apartments near Towne Center. Attention to maintenance of older homes Redevelop empty structures instead of developing on green spaces

Highway 78 West

A vibrant commercial corridor that is a mix of well-kept, established businesses and new infill development,

anchored by the EMC South Campus. Commercial properties have a high degree of connectivity between each other, attractive streetscape, underground utilities, and unified architectural facades. Stable residential communities border these commercial uses.

Survey Results 75% Agree

TB HIGHPODA

9

Vision



Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

Need quality businesses and restaurants that offer healthier options Build a park on undeveloped lots at Middlesex Court and Cambridge St. to serve neighborhood Beautify with landscaping and refresh mural near McDonalds Limit high traffic new developments Redevelop and revitalize the empty/wasted land and buildings Traffic is a concern, connect businesses and limit curb cuts

From respondents who disagreed with vision

Traffic is a significant problem Vacancy and hodgepodge of random businesses make it an unattractive area This area feels shut off from other areas that are doing better Area needs a facelift, infill, and renovation Existing properties are not maintained Stop cutting down green areas Overcrowding has ruined the city

Highway 78 East

Vision

A corridor with high developed activity nodes, containing a mixture of uses with a pedestrian scale and infrastructure to support walking and bicycling. The high school is a major center of activity within the character area. Open green space or low-density residential land uses will frame the space around the nodes, which are envisioned at the intersections of US 78 with Grayson Parkway and Rosebud Road.



Survey Results

83% Agree



Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

More infrastructure for walking and biking Low-density residential would be better than more apartments Revitalize shopping centers Traffic volume is an issue Prefer greenspace over more development Pedestrian bridge across 78 at South Gwinnett High School is needed A grocery store and apartments in theater area

From respondents who disagreed with vision

Security at South Gwinnett High School is a problem Need infrastructure for walking and biking Keep the greenspace instead of developing on it Upscale apartments are needed Traffic is a problem Dumping is a problem, businesses are trashy



Survey Results

77% Agree



Vision

A vibrant downtown that includes residences, offices, restaurants, small-scale shops, educational and cultural facilities, and entertainment venues—it is the focal point of the community and the destination for dining, shopping and cultural pursuits. There is a variety of housing available to meet the needs of multiple generations, as well as an interconnected system of parks and greenways for people to gather and exercise. Streets are designed with generous spaces for pedestrians, cyclists, and transit riders and buildings are oriented to face the streets. Pedestrians can safely access the Towne Center when crossing major roads. Lighting, landscaping, and art create a welcoming environment.

13



Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

Congestion, parking, and traffic is a problem Library needs better access for people with disabilities Need pedestrian access across major roads Need more transit options Connect Towne Center to neighborhoods with pedestrian/bike trails Encourage local businesses, not chains Preserve the greenspace Make the homes more affordable Redevelop/Revitalize large shopping centers with direct connection to Town Center

From respondents who disagreed with vision

Not safe to cross hwy 78 at wisteria Too crowded Don't want mass transit Need more housing variety, affordability is a problem Too much traffic already

Skyland

Survey Results 81% Agree

Vision

A school-focused community with strong social ties to neighborhood schools, the Skyland character area is a group of neighborhoods that protects its residential character. As the Towne Center is established, transitional uses will develop closest to the Towne Center as a step down in density to the low-density single-family neighborhood.



15



Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

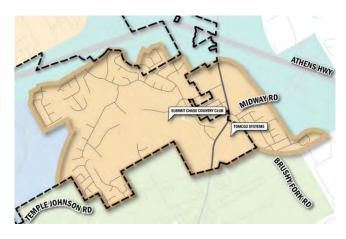
Maintain current character Need a way to safely cross 78 Homeowners need resources for revitalization and modernization Work on walkability

From respondents who disagreed with vision

Driving on Skyland Drive has become dangerous Area need revitalization Speeding is a problem Crime is a problem Maintain existing character This area is run down

Summit Chase

Survey Results **85% Agree**



Vision

A reinvigorated neighborhood, Summit Chase is a beautiful community with an enhanced feeling of civic pride and community togetherness. Homes in the neighborhood are well maintained, and housing values are stable.

17



Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision The city could re-establish the golf course

From respondents who disagreed with vision Summit Chase is deteriorating

No Business Creek

Survey Results 83% Agree



Vision

A vibrant residential community with high rates of homeownership, No Business Creek is a neighborhood with strong pedestrian and bicycle connections to Downtown and adjacent areas. Its streets are quiet with minimal cut through traffic.



Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

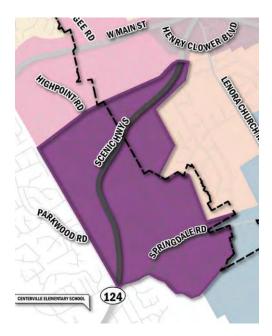
Need a way to safely cross Lenora Church Road Area needs sidewalks and bike paths Continue to focus on crime in the area Traffic goes too fast Need safe pedestrian access to Briscoe Park Currently low-level duplexes, townhomes, and a rundown assisted living

From respondents who disagreed with vision

Area needs to be cleaned up Too much traffic for bicycles Traffic is problem Cut through traffic is a problem

Scenic Highway South

Survey Results 80% Agree



Vision

A vibrant residential community that maintains its value over time and offers a variety of housing options to residents. It is an aesthetically pleasing gateway to the city, with a clear boundary between the unincorporated area and the City of Snellville.



Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

Springdale road has congestion issues and fast driving on curvy road Need high quality businesses Aesthetics need improvement Congestion and traffic is a problem Higher density will lead to more traffic Bike and pedestrian access

From respondents who disagreed with vision

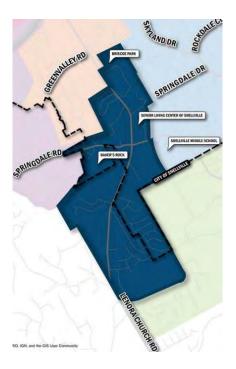
Need more police presence, high crime area Need higher quality restaurants, shopping, and green spaces Need traffic monitors and landscaping Need delineation between unincorporated area and the City Traffic makes it hard to access businesses Businesses are run down and unattractive Need a safe way to cross the street This is the forgotten part of Snellville

Lenora Church Road

Survey Results 89% Agree

Vision

A parkside, family-oriented community, the Lenora Church Road area is a vibrant neighborhood of multiple housing options, schools, and recreation facilities. With Briscoe Park, Baker's Rock, and the Recycling Center, the area is an important environmental destination in the community.





From respondents who agreed with vision

Wish the library was still here Continue to invest in Briscoe Park Need access to Briscoe Park across Lenora Church Road More police presence at Briscoe Park Tie this area into Greenway planning Traffic and congestion is a problem Make the area walkable Some properties have yards and fences in disrepair

From respondents who disagreed with vision

Crime is a problem Area is too congested

APPENDIX D: COMMUNITY ENGAGEMENT | 183

Temple Johnson Road

Survey Results 86% Agree

Vision

The Temple Johnson Road area is quiet and rural community of homes and agriculture, with scenic views of pastures, horse fences, and natural areas. The eastern portion may include limited institutional uses, while preserving its rural character.



25



Share your feedback on the vision for this area or other needs/action items that you want the City to address in this area

From respondents who agreed with vision

The area is not really "rural" Maintain rural character Great place for a park Keep the small farms

From respondents who disagreed with vision

No institutional uses Farms are disappearing and being replaced with subdivisions Need to protect trees and open land

Public Hearing #1



PUBLIC HEARING & REGULAR BUSINESS MEETING OF MAYOR AND COUNCIL CITY OF SNELLVILLE, GEORGIA MONDAY, AUGUST 14, 2023

Present: Mayor Barbara Bender, Mayor Pro Tem Tod Warner, Council Members Solange Destang, Dave Emanuel, Cristy Lenski, and Gretchen Schulz. Also present Assistant City Manager Matthew Pepper, City Attorney Chuck Ross with Powell and Edwards Attorneys at Law, Planning and Development Director Jason Thompson, Lieutenant Brian Rankin, Public Information Officer Brian Arrington, IT Administrator Erika Fleeman and City Clerk Melisa Arnold. (City Manager Butch Sanders was absent.)

CALL TO ORDER Mayor Bender called the meeting to order at 7:38 p.m.

INVOCATION Chaplain Elizabeth Hendrick with Christ Church gave the invocation.

PLEDGE TO THE FLAG Council Member Emanuel led the Pledge of Allegiance.

CEREMONIAL MATTERS None

MINUTES

Approve the Minutes of the July 24, 2023 Special Called Meetings and Regular Meetings Council Member Emanuel made a motion to approve the minutes of the July 24, 2023 Special Called Meetings and Regular Meeting, 2nd by Council Member Destang; voted 6 in favor and 0 opposed, motion approved.

INVITED GUESTS

None

COMMITTEE / DEPARTMENT REPORTS None

APPROVAL OF THE AGENDA

Council Member Schulz made a motion to approve the agenda of the August 14, 2023 meeting, 2nd by Council Member Emanuel; voted 6 in favor and 0 opposed, motion approved.

City of Snellville Administration Department

2342 Oak Road Snellville, GA 30078 770-985-3500 770-985-3525 Fax www.snellville.org

PUBLIC HEARING & REGULAR BUSINESS OF MAYOR AND COUNCIL MONDAY, AUGUST 14, 2023 PAGE TWO

PUBLIC HEARING

Public Hearing on the 5-Year Update to the Snellville 2040 Comprehensive Plan, Adopted on 2-11-2019

Mayor Bender recognized Mr. Jim Summerbell with Jacobs who gave a brief overview of the process for the 5-year update to the 2040 Comprehensive Plan and explained how the public can get involved.

Mayor Bender opened the floor for public comment: Catherine Hardrick, 2280 Buckley Trail, Snellville asked how the stakeholders for the project were chosen.

No one else came forward so Mayor Bender closed public comment.

Mr. Summerbell spoke about the process for choosing stakeholders.

2nd Reading - RZ 23-03 SUP 23-02 – Consideration and Recommendation on applications by Split Silk Properties, LLC (applicant) representing Highpoint Development (contract purchaser) and The Kroger Company (property owner) requesting: to amend the Official Zoning Map from BG (General Business) District to MU (Mixed-Use) District; and Special Use Permit and variances from the Unified Development Ordinance for a mixed-use development consisting of 300 stacked flat units, 28 single-family residential townhomes, and 51,000 sq. ft. of commercial/retail buildings on a 22.85± acre site located at the intersection of U.S. Hwy. 78 (Athens Hwy.) and Rosebud Rd., 1000 Hwy. 78, Snellville, Georgia (Tax Parcel 5100 065)

Planning Director Thompson gave an overview of the application. He advised that the development meets the 2040 Comprehensive Plan. He advised there were some changes to the ordinance for RZ 23-03 and reviewed the variances and conditions. He noted a correction to variance number 5, a change in condition number 4 and the addition of conditions 12 and 13. Mayor and Council asked questions about the application.

Jeff Timler, Split Silk Properties was present representing the applicant, Highpoint Development. After discussion, Applicant Charles Moore with Highpoint Development, 1776 Peachtree Street also came forward and spoke. He and Mr. Timler said they were amenable to the variances and conditions. Mr. Timler answered questions of Mayor and Council.

Mayor Bender opened the floor to public comment for those in favor and no one came forward. Mayor Bender asked anyone in opposition to come forward to speak.

Hartley Faulbaum, 3278 Brooks Drive came forward. He said he was not necessarily opposed to the development but expressed concern about the exit onto Rosebud Road.

No one else came forward so Mayor Bender closed public comment.

Jeff Timler and Charles Moore both came forward to address the traffic concerns. They advised they are in discussions with adjacent property owners about alternatives.

Mayor Bender spoke about a meeting with Gwinnett County where they discussed potential developments and the traffic impact they would have on the intersections.

Council Member Lenski made a motion to approve RZ 23-03 with recommended variances 1 through 6 with an amendment to number 5 to read as follows; Approval of variance from Table 401-5.2 (Minimum Widths for New Streets and Project Access Improvements) to reduce the twenty-seven (27) feet pavement width (30 feet including curb and gutter) requirement to twenty-four (24) feet pavement width (27 feet including curb and gutter) also including staff recommended conditions 1 through 11 with the addition of 12 and 13 to read as follows:

PUBLIC HEARING & REGULAR BUSINESS OF MAYOR AND COUNCIL MONDAY, AUGUST 14, 2023 PAGE THREE

12 - Applicant will place signs prohibiting on street parking and signage directing visitors to the overflow parking to the north. Pavement width shall be 24' and 27' total to back of roll back curb and 13 - Any stormwater management facility that is located within 75' of a public right of way shall be screened with an opaque fence and heavily landscaped with evergreen trees and/or shrubs as approved by the Planning Director.

Mayor Pro Tem Warner seconded the motion, voted 6 in favor and 0 opposed, motion approved. (A copy of ORD 2023-08 is attached to and made a part of these minutes.)

Approved variances from ORD 2023-08 as follows:

- 1. Approval of variance/waiver from Sec. 401-3.4.C (Stub-out Streets) for the adjacent property to the west (Parcel 5101 571).
- 2. Approval of variance/waiver from Sec. 401-3.4.H (Inter-parcel Access) for the adjacent property to the west (Parcel 5101 571).
- 3. Approval of variance from Sec. 203-4.8 (Dimensional Standards) to increase the total maximum site density to not exceed fifteen (15) units per acre.
- 4. Approval of variance from Sec. 203-4.2.B.1 (Mixed-Use Requirement) to reduce the 25% minimum total floor area requirement for non-residential uses to 18%.
- 5. Approval of variance from Table 401-5.2 (Minimum Widths for New Streets and Project Access Improvements) to reduce the twenty-seven (27) feet pavement width (30 feet including curb and gutter) requirement to twenty-four (24) feet pavement width (27 feet including curb and gutter).
- 6. Approval of variance from Sec. 401-5.10.B (Residential Curbing) to allow roll- back curbs in front of the townhome units.

Approved conditions from ORD 2023-08 as follows:

- 1. The property shall be developed in general accordance with the rezoning site plan entitled "Highpoint - Zoning Plan, Snellville, Georgia", dated 5-16-2023 (stamped received 5-17-2023) in Exhibit "A", a copy of which is attached hereto and incorporated herein by reference, with modifications permitted to meet conditions of zoning or State, County, and City regulations. Substantial variation from the conceptual rezoning site plan, as determined by the Director of Planning and Development will require Mayor and Council approval, after submitting a Change in Conditions application and receiving recommendations by the Planning Department and Planning Commission.
- 2. The total site density for all dwelling units shall not exceed fifteen (15) units per acre maximum.
- 3. Two (2) car garages shall be required for the fee-simple single-family attached townhomes. Driveway length shall be a minimum of twenty-two (22) feet behind the sidewalk.
- 4. Solid waste dumpsters for the multi-family and commercial buildings shall be located at least 150 feet from the nearest townhome building.
- 5. A minimum four (4) to six (6) feet wide mulched greenway path shall be provided within the 150 feet impervious setback and extending from Highway 78 to the proposed wet detention pond.
- 6. The fee-simple townhomes shall not be subject to the requirements in Sec. 203-4.2.B.2. (Mixed-Use Requirement).

PUBLIC HEARING & REGULAR BUSINESS OF MAYOR AND COUNCIL MONDAY, AUGUST 14, 2023 PAGE FOUR

- 7. The stormwater management facility located at the southern portion of the site shall be designed as a wet extended detention facility, unless topographic, bedrock, or other preventive measures are present that require a dry pond.
- 8. After the 100th certificate of occupancy is issued for the multifamily project, the developer shall install the entrance boulevard and spine road as shown in Exhibit "B", a copy of which is attached hereto and incorporated herein by reference, before any additional certificates of occupancy are issued.
- 9. Uses involving adult entertainment, including the sale or display of adult magazines, books, videos and as further defined by the Adult Entertainment Ordinance in effect on the date this condition is imposed, are prohibited.
- 10. Signs higher than 15 feet or larger than 225 square feet are prohibited.
- 11. Applicant to coordinate Rosebud Road access with adjoining property owner (parcel 5100 023) with the intention of a shared access to Rosebud. Work to be designed and constructed in accordance with approval of Gwinnett DOT.
- 12. Applicant will place signs prohibiting on street parking and signage directing visitors to the overflow parking to the north. Pavement width shall be 24' and 27' total to back of roll back curb.
- 13. Any stormwater management facility that is located within 75' of a public right of way shall be screened with an opaque fence and heavily landscaped with evergreen trees and/or shrubs as approved by the Planning Director.

Council Member Schulz made a motion to approve SUP 23-02, 2nd by Council Member Destang; voted 6 in favor and 0 opposed, motion approved. (A copy of ORD 2023-09 is attached to and made a part of these minutes.)

CONSENT AGENDA None

OLD BUSINESS None

NEW BUSINESS None

COUNCIL REPORTS

Council Members Destang, Lenski, Schulz, Emanuel and Mayor Pro Tem Warner each gave a report.

MAYOR'S REPORT Mayor Bender gave a report.

PUBLIC COMMENTS

The following people came forward to speak: Steve Thomas, 2375 Stratford Lane, Snellville Norman Carter, 2777 Nathaniel Way, Grayson PUBLIC HEARING & REGULAR BUSINESS OF MAYOR AND COUNCIL MONDAY, AUGUST 14, 2023 PAGE FIVE

Catherine Hardrick, 2280 Buckley Trail, Snellville Ann LaFavor, 35 Patterson Rd., Ste 46293, Lawrenceville Kathy Emanuel, 1313 Temple Johnson Rd, Loganville

EXECUTIVE SESSION None

ADJOURNMENT

Council Member Emanuel made a motion to adjourn, 2nd by Council Member Destang; voted 6 in favor and 0 opposed, motion approved. The meeting adjourned at 9:18 p.m.

Barbara Bender, Mayor

Melisa Arnold, City Clerk

Community Open House

Summary

The Community Open House was held on November 16, 2023 from 6:30-8:30pm and was attended but about 12 people, excluding staff members and the consultant team. The purpose of the meeting was to present and get feedback on the Vision, Goals, and the draft Community Work Program items. These items are found in the draft Comprehensive Plan posted online, but the Open House was a way to more directly request the feedback.



Feedback Opportunities and Results

- Vision Participants were asked to vote whether they support the vision statement or not.
 - 100% of votes supported the proposed vision statement
- Priority Issues and Opportunities Participants were asked to share their general input and identify any missing priorities.
 - Comments:
 Snellville Schools. Our focus? Behaviors, Safety, Teachers and Leadership.
- Our Goals Draft goals were presented and attendees were asked to share their input.
 - Comments:

Land Use – We have issues of commercial vehicles and trailers being parked in residential neighborhoods. Code Enforcement is not being effective! People are running a business in our neighborhoods.

Transportation – *Traffic light needed to turn left on I-24 to Wisteria* (T1). **Housing** – No comments.

Economic Development – Yes (agreeing with ED-6).

Quality of Life - Refer to LU1 comment above.



Goals, Policies and Projects – Each topic addressed in the draft Comprehensive Plan and the corresponding policies, goals and projects were presented to solicit feedback. The topics include Economic Development, Housing, Land Use, Transportation and Quality of Life.
 Economic Development – No Comments

Housing – (1) Is there a way to reduce the number of homes being bought in residential neighborhoods just to be leased. These tenants do not keep up the homes and bring down the neighborhoods. (2) Some citizens are opposed to eh idea of homeownership because of guidelines such as HOAs.

Land Use – No Comments

Transportation – No Comments

Quality of Life – (1) An alternative to the old library branch could include a workspace for the youth such as a youth center to collaborate or a makerspace (QL4). (2) Shark Tank School Competitions and Sports Competition Teams. (3) Permanent stage for concerts that face east, with public restrooms for concerts. No porta johns.

Appendix D: Environmental Planning Criteria

Appendix E: Environmental Planning Criteria

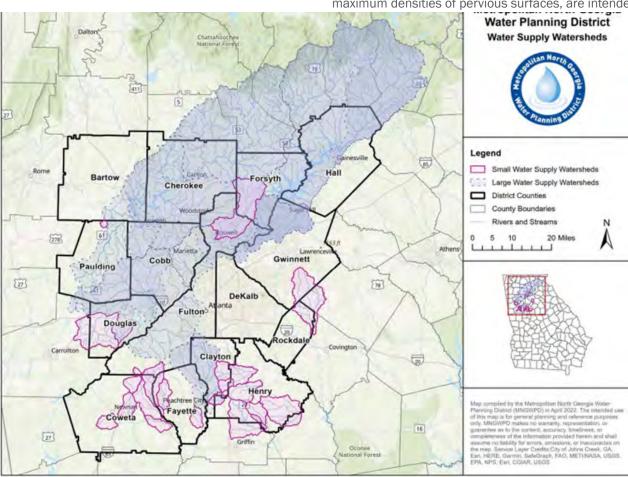
Water Resources

Gwinnett County and its member municipalities have adopted Part V of the Georgia Planning Act, the environmental planning criteria developed by the Department of Natural Resources (DNR). These standards include requirements governing development in water supply watersheds, groundwater recharge areas, and river corridors (DNR Rules for Environmental Planning Criteria). Snellville does not have any protected river corridors. Each of the water resource types in Snellville and the corresponding environmental criteria are described below.

Stream Buffers and Setbacks

DNR defines a water supply watershed as land in a drainage basin upstream of governmentally owned public drinking water supply intake. Snellville has land in one small (less than 100 square miles) water supply watersheds as defined by the DNR, the Big Haynes Creek (Ocmulgee Basin). (Source: Metropolitan North Georgia Water Planning District)

The Big Haynes Creek basin covers 86 square miles, a portion of which lies in the eastern half of the city, upstream of a water supply intake just north of Hwy 138 in Rockdale County. The Georgia Department of Community Affairs has special requirements for cities on water supply watersheds. Their criteria, which include buffers around streams and maximum densities of pervious surfaces, are intended



194 | SNELLVILLE 2040 COMPREHENSIVE PLAN TECHNICAL ADDENDUM

to allow cities to develop within these watersheds while maintaining a supply of water clean enough that it can be treated to drinkable standards. The Snellville code of ordinances, Chapter 26 Environment, Article IX, Stream Buffer Protection, Section 26-506 incorporates this stream buffer protection criteria to protect this important resource. Land within 7 miles of the reservoir must maintain a 100' stream buffer around all perennial streams, and no impervious surfaces, septic tank, or septic drain-field may be constructed within 150' of a perennial stream bank. Most of Snellville is located more than 7 miles from the water reservoir. In addition, new facilities that handle hazardous materials must be sited on impermeable surfaces with spill and leak collection systems that comply with DNR requirements.

Groundwater Recharge Area

Most of the western half of Snellville is within a groundwater recharge area. In the Piedmont region of Georgia, most groundwater is stored in overlying soils, particularly those with thicker soils. To protect our groundwater from pollution, DNR has implemented regulations regarding landfills, hazardous waste disposal, chemical storage, agricultural waste, septic tanks and drain fields, wastewater irrigation and spreading, permanent storm infiltration basins, and new wastewater treatment basins.

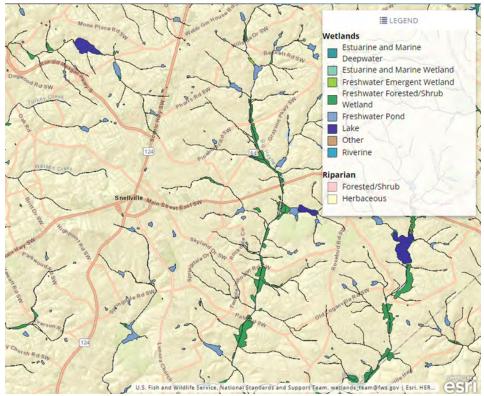
Communities seeking to promote water supply protection measures could seek low impact development and other techniques for increasing on-site infiltration of stormwater within groundwater recharge areas.

Protected Rivers

There are no protected rivers in Snellville.

Wetlands

Snellville has several different types of wetlands. According to DNR rules, local governments must consider wetlands in their planning decisions, mapping and identifying them in land use plans. DNR outlines a number of considerations that must be addressed and the minimum types of wetlands that the city must identify. And under federal policy, development should not alter or degrade wetlands without showing that there will be no adverse impacts or net loss of wetlands. The largest concentration of wetlands in Snellville is within the Big Haynes Creek Watershed.

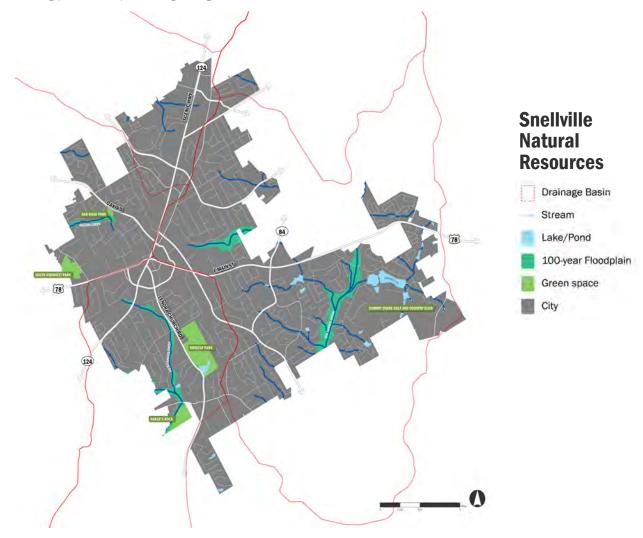


Floodplains

Parts of Snellville are within the 100-year floodplain, which means that the probability of an annual flood in these areas is 1%. Most of these areas are along Big Haynes Creek and its tributaries in the east of the city, though floodplains are also associated with No Business Creek, Jacks Creek, and Watson Creek. Within these floodplains, construction may not alter the area's flood characteristics or create hazardous velocities of water. Development in the floodplains is restricted to public parks, agriculture, dams, bridges, parking areas, public utility facilities, and outdoor storage.

Regional Water Plan

The Metropolitan North Georgia Water Planning District was established in 2001 for the purpose of establishing policy, creating plans, and promoting intergovernmental coordination for all water-related issues in the district. The goal of the district is to develop comprehensive regional water resources plans that protect water quality and water supply in and downstream of the region, protect recreational values of the waters in and downstream of the region, and minimize potential adverse impacts of development on waters in and downstream of the region. The planning district also facilitates multi-jurisdictional water-related projects and enhances access to funding for water-related projects among local governments in the district area. The district develops regional and watershed-specific plans for stormwater management, wastewater treatment, water supply, water conservation, and the general protection of water quality. The planning district comprises all local governments within a 15-county area, including Gwinnett. The City has adopted all of the required ordinances.



Appendix E: Broadband Services Element

Appendix F: Broadband Services Element

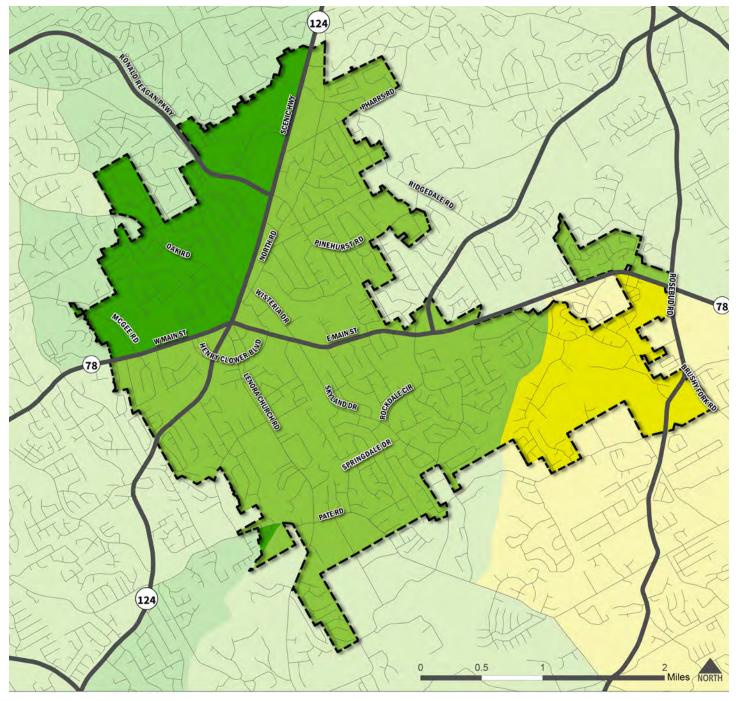
The State of Georgia recognizes the importance of quality internet access for all residents and created the Achieving Connectivity Everywhere (ACE) Act in 2018 to promote ubiquitous access to broadband internet. Broadband internet service transmits at least 25 megabits per second downstream and at least 3 megabits per second upstream. The act is aimed at expanding broadband infrastructure to rural communities.

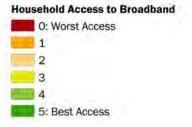
The map at right illustrates household access to broadband internet by Census tract. The data was provided by the Atlanta Regional Commission Research and Analytics Division in December 2018, based on data from the Federal Communications Commission. It represents a range of access to broadband internet from 0 (worst access) to 5 (best access). Properties within Snellville have moderate to excellent access to broadband, with the lowest quality access in the Summit Chase area in the eastern part of the city. The City of Snellville shares the state's commitment to ensuring broadband access as a foundation for economic development. Although the City already has broadband coverage, it will continue to support improvements to broadband infrastructure. As part of this Comprehensive Plan, it has adopted a supportive goal and policy:

Goal ED-7: Improve access to broadband.

 Policy ED-7.1: Work with broadband providers to identify any areas of the community that lack access to broadband.

Snellville Broadband Access





Major Road —— Local Road

