



REGIONAL REVIEW NOTIFICATION

Atlanta Regional Commission • 40 Courtland Street NE, Atlanta, Georgia 30303 • ph: 404.463.3100 • fax: 404.463.3105 • www.atlantaregional.com

DATE: 12/20/05

ARC REVIEW CODE: P512202

TO: Mayor Leonard Church
ATTN TO: Darryl T. Simmons, Planning and Zoning Administrator
FROM: Charles Krautler, Director

NOTE: This is digital
signature. Original on file.

The Atlanta Regional Commission (ARC) has received the following proposal and is initiating a regional review to seek comments from potentially impacted jurisdictions and agencies. The ARC requests your comments regarding related to the proposal not addressed by the Commission's regional plans and policies.

Name of Proposal: City of Kennesaw CIE & STWP Update
Review Type: Local Comprehensive Plan

Description: Annual update to the Capital Improvements Element and Short Term Work Program for the City of Kennesaw.

Submitting Local Government: City of Kennesaw
Action Under Consideration: Approval
Date Opened: 12/20/05
Deadline for Comments: 1/3/2006
Earliest the Regional Review can be Completed: 2/18/2006

THE FOLLOWING LOCAL GOVERNMENTS AND AGENCIES ARE RECEIVING NOTICE OF THIS REVIEW:

ARC LAND USE PLANNING
ARC DATA RESEARCH
GEORGIA DEPARTMENT OF NATURAL RESOURCES
COBB COUNTY
CITY OF SMYRNA
CITY OF WOODSTOCK

ARC AGING DIVISION
ARC ENVIRONMENTAL PLANNING
GEORGIA DEPARTMENT OF TRANSPORTATION
CITY OF MARIETTA
CITY OF POWDER SPRINGS
CHEROKEE COUNTY

ARC TRANSPORTATION PLANNING
GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS
GEORGIA REGIONAL TRANSPORTATION AUTHORITY
CITY OF ACWORTH
CITY OF AUSTELL
COBB COUNTY SCHOOLS

Attached is information concerning this review.

If you have any questions regarding this review, Please call Mike Alexander, Review Coordinator, at (404) 463-3302. If the ARC staff does not receive comments from you by , we will assume that your agency has no additional comments and we will close the review. Comments by email are strongly encouraged.

The ARC review website is located at: <http://www.atlantaregional.com/qualitygrowth/reviews.html> .



REGIONAL REVIEW NOTIFICATION

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NOTICE OF LOCAL PLAN SUBMITTAL AND HEARING/COMMENT OPPORTUNITY

Submitting Local Government:	City of Kennesaw	Date Received:	
Local Contact:	Darryl T. Simmons, Planning and Zoning Administrator City of Kennesaw	Public Hearing Date and Time:	1/3/2006 9:00am
Phone:	770-424-8274	E-Mail:	
Fax:	770-429-4559	Website:	
Street	2529 J.O. Stephenson Ave	City State, Zip:	Kennesaw, Georgia 30144

Department of Community Affairs Review Required

Review Title:	City of Kennesaw CIE & STWP Update
Description:	Annual update to the Capital Improvements Element and Short Term Work Program for the City of Kennesaw. Document can be viewed on the ARC website at: http://www.atlantaregional.com/qualitygrowth/compplanreviews.html Click on the Regional Review Notice for the City of Kennesaw.

The submitted documents are available for review at the City and at ARC.

Reviewing Regional Development Center:

Atlanta Regional Commission
40 Courtland Street, NE Atlanta, GA. 30303
Phone 404.463.3302 FAX 404.463.3254

Contact Person:	Mike Alexander, Review Coordinator
E-Mail	malexander@atlantaregional.com

CITY OF KENNESAW
Transmittal Resolution

WHEREAS, the City of Kennesaw has prepared an annual update to the Capital Improvements Element and Short-Term Work Program; and

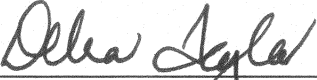
WHEREAS, the annual update of the Capital Improvements Element and Short-Term Work Program was prepared in accordance with the Development Impact Fee Compliance Requirements and the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989, and a Public Hearing was held on December 5, 2005, at 6:30p.m. in the City Hall.

BE IT THEREFORE RESOLVED, that the Mayor and Council of the City of Kennesaw does hereby submit the annual update of the Capital Improvements Element and Short-Term Work Program covering the five year period 2006-2010 to the Atlanta Regional Commission for Regional review, as per the requirements of the Georgia Planning Act of 1989.

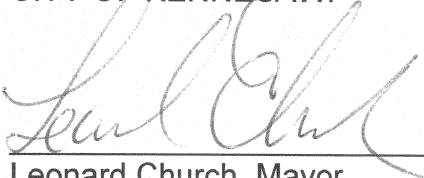
Approved by the Kennesaw City Council on this 5th day of December, 2005.

ATTEST:

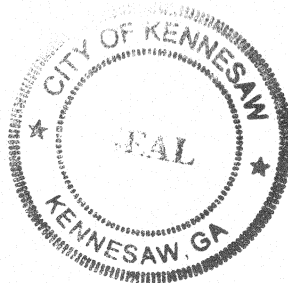
CITY OF KENNESAW:



Debra Taylor, City Clerk



Leonard Church, Mayor



CITY OF KENNESAW

SUMMARY OF FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

2005 - 2010

	FY 2005-06	FY 2006-07	FY2007-08	FY 2008-09	FY 2009-10	TOTAL
POLICE VEHICLES	\$ 118,704.00	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00	\$ 458,704.00
PARKS & RECREATION VEHICLES	\$ 71,500.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 171,500.00
STREET VEHICLES	\$ -	\$ 105,000.00	\$ 40,000.00	\$ 32,000.00	\$ 32,000.00	\$ 209,000.00
PUBLIC WORK VEHICLES	\$ -	\$ -	\$ -	\$ 20,000.00	\$ 20,000.00	\$ 40,000.00
STORMWATER IMPROVEMENT UTILITY DEVELOPMENT	\$ 375,000.00	\$ 225,000.00	\$ 150,000.00	\$ -		\$ 750,000.00
SANITATION VEHICLES	\$ 73,000.00	\$ 95,000.00	\$ 60,000.00	\$ 75,000.00	\$ 75,000.00	\$ 378,000.00
STREET IMPROVEMENTS	\$ 150,000.00	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	\$ 1,950,000.00
DRAINAGE IMPROVEMENTS	\$ 35,000.00	\$ 200,000.00	\$ 200,000.00	\$ -		\$ 435,000.00
UPGRADE--PUBLIC WORKS FACILITY	\$ 2,400,000.00	\$ -	\$ -	\$ -		\$ 2,400,000.00
DOWNTOWN PEDESTRIAN UNDERPASS	\$ -	\$ 3,100,000.00	\$ -	\$ -		\$ 3,100,000.00
SIDEWALK IMPROVEMENTS	\$ 75,000.00	\$ 80,000.00	\$ 80,000.00	\$ 95,000.00	\$ 95,000.00	\$ 425,000.00
IMPLEMENTATION OF DOWNTOWN DEV MASTER PLAN	\$ -	\$ 1,000,000.00	\$ 1,000,000.00	\$ -		\$ 2,000,000.00
COMPUTER SYSTEM UPGRADES	\$ 99,216.00	\$ 115,000.00	\$ 125,000.00	\$ 135,000.00	\$ 145,000.00	\$ 619,216.00
SOFTWARE PURCHASES	\$ -	\$ 250,000.00	\$ -	\$ -		\$ 250,000.00
TRAIL SYSTEM DEVELOPMENT	\$ 600,000.00	\$ 425,000.00	\$ 100,000.00	\$ -		\$ 1,125,000.00
JILES RD WIDENING & IMPROVEMENT	\$ -	\$ 2,600,000.00	\$ 1,800,000.00	\$ -		\$ 4,400,000.00
CITY HALL REMODELING AND RENOVATION	\$ 210,650.01	\$ -	\$ -	\$ -		\$ 210,650.01
NEIGHBORHOOD PARK IMPROVEMENTS	\$ 20,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00		\$ 35,000.00
DOWNTOWN TRAFFIC IMPROVEMENTS	\$ -	\$ 750,000.00	\$ 750,000.00	\$ 750,000.00		\$ 2,250,000.00
MUSEUM EDUCATION CENTER	\$ 1,500,000.00	\$ -	\$ -	\$ -		\$ 1,500,000.00
CITY WIDE PARK EXPANSION (SMITH-CANTRELL)	\$ 2,152,869.00	\$ 1,800,000.00	\$ 6,300,000.00	\$ 10,300,000.00	\$ 2,300,000.00	\$ 22,852,869.00
PONY FIELD IMPROVEMENTS	\$ 11,900.00	\$ -	\$ -	\$ -		\$ 11,900.00
TENNIS COURTS	\$ -	\$ 300,000.00	\$ -	\$ -		\$ 300,000.00
PERFORMANCE ARTS CENTER	\$ -	\$ -	\$ 3,000,000.00	\$ -		\$ 3,000,000.00
INTERSECTION / SIGNALIZATION IMPROVEMENTS	\$ 1,200,000.00					\$ 1,200,000.00
GENERAL GOVERNMENT VEHICLES	\$ 16,000.00					\$ 16,000.00
	\$ 9,108,839.01	\$ 11,610,000.00	\$ 14,170,000.00	\$ 11,972,000.00	\$ 3,227,000.00	\$ 50,071,839.01

PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	% Funding from Impact fees	Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
Police Vehicles	10/1/05	9/30/06	118,704	0	General Fund			Programmed for FY 2006
Parks & Recreation Vehicles	10/1/05	9/30/06	71,500	0	General Fund			Programmed for FY 2006
Street Vehicles								
Public Works Vehicles								
Stormwater utility development	10/1/05	9/30/06	375,000	0	Water/Sewer Fund			Programmed for FY 2006
Sanitation Vehicles	10/1/05	9/30/06	73,000	0	Sanitation Fund			Programmed for FY 2006
Street Improvements	10/1/05	9/30/06	150,000	0	LARP/General Fd			Programmed for FY 2006
Drainage Improvements	10/1/05	9/30/06	35,000	0	General Fund			Programmed for FY 2006
Upgrade public works facility	10/1/05	9/30/06	2,400,000		0 General fund			Programmed for FY 2006
Downtown Pedestrian Underpass					0 Grants			
Sidewalk Improvements	10/1/05	9/30/06	75,000		General Fund			Programmed for FY 2006
Downtown Dev master plan								
Computer System Upgrades	10/1/05	9/30/06	99,216	0	General Fund			Programmed for FY 2006
Software Purchases	10/1/05	9/30/06						
Trail System Development	10/1/05	9/30/06	600,000	10%	IMPACT FEES/General fund			Programmed for FY 2006
Jiles Road Widening/Improvement	10/1/05	9/30/06						
City Hall Remodeling and Renovation	10/1/05	9/30/06	210,650	0	General Fund			Programmed for FY 2006
Neighborhood Park Improvements	10/1/05	9/30/06	20,000		General Fund			Programmed for FY 2006
Downtown Traffic Improvements								
Museum Education Center	10/1/05	9/30/06	1,500,000	0	Foundation			Programmed for fy 2006
City Wide Park Expansion-SmithCantrel	10/1/05	9/30/06	2,152,869	0	bonds/General Fund			Programmed for fy 2006
Tennis Courts								
Performance Arts Center								
Intersection/signalization Improvements	10/1/05	9/30/05	1,200,000	0	General Fund/grants			
General Government Vehicles	10/1/05	9/30/06	16,000	0	General Funds			Programmed for FY 2006

PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	% Funding from Impact fees	Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
Police Vehicles	10/1/06	9/30/07	85,000	0	General Fund			Programmed for FY 2006
Parks & Recreation Vehicles	10/1/06	9/30/07	25,000	0	General Fund			Programmed for FY 2006
Street Vehicles	10/1/06	9/30/07	105,000	0	General Fund			
Public Works Vehicles	10/1/06	9/30/07						
Stormwater utility development	10/1/06	9/30/07	225,000	0	Water/Sewer Fund			Programmed for FY 2006
Sanitation Vehicles	10/1/06	9/30/07	95,000	0	Sanitation Fund			Programmed for FY 2006
Street Improvements	10/1/06	9/30/07	450,000	0	LARP/General Fd			Programmed for FY 2006
Drainage Improvements	10/1/06	9/30/07	200,000	0	General Fund			Programmed for FY 2006
Upgrade public works facility	10/1/06	9/30/07		0	General fund			Programmed for FY 2006
Downtown Pedestrian Underpass	10/1/06	9/30/07	3,100,000	0				
Sidewalk Improvements	10/1/06	9/30/07	80,000		General Fund			Programmed for FY 2006
Downtown Dev master plan	10/1/06	9/30/07	1,000,000					
Computer System Upgrades	10/1/06	9/30/07	115,000	0	General Fund			Programmed for FY 2006
Software Purchases	10/1/06	9/30/07	250,000					
Trail System Development	10/1/06	9/30/07	425,000	20%	Impact fees/tea21			Programmed for FY 2006
Jiles Road Widening/Improvement	10/1/06	9/30/07	2,600,000	0%	General fund			
City Hall Remodeling and Renovation	10/1/06	9/30/07						
Neighborhood Park Improvements	10/1/06	9/30/07	5,000	0	General Fund			Programmed for FY 2006
Downtown Traffic Improvements	10/1/06	9/30/07	750,000					
Museum Education Center	10/1/06	9/30/07		0	Foundation			Programmed for fy 2006
City Wide Park Expansion-SmithCantr	10/1/06	9/30/07	1,800,000	0	bonds/General Fund			Programmed for fy 2006
Tennis Courts	10/1/06	9/30/07	300,000	0	General Fund			
Performance Arts Center	10/1/06	9/30/07						
Intersection/signalization Improvement	10/1/06	9/30/07		0	General Fund/grants			
General Government Vehicles	10/1/06	9/30/07		0	General Funds			Programmed for FY 2006

PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	% Funding from Impact fees	Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
Police Vehicles	10/1/07	9/30/08	85,000	0	General Fund			Programmed for FY 2006
Parks & Recreation Vehicles	10/1/07	9/30/08	25,000	0	General Fund			Programmed for FY 2006
Street Vehicles	10/1/07	9/30/08	40,000	0	General Fund			
Public Works Vehicles	10/1/07	9/30/08						
Stormwater utility development	10/1/07	9/30/08	150,000	0	Water/Sewer Fund			Programmed for FY 2006
Sanitation Vehicles	10/1/07	9/30/08	60,000	0	Sanitation Fund			Programmed for FY 2006
Street Improvements	10/1/07	9/30/08	450,000	0	LARP/General Fd			Programmed for FY 2006
Drainage Improvements	10/1/07	9/30/08	200,000	0	General Fund			Programmed for FY 2006
Upgrade public works facility	10/1/07	9/30/08		0	General fund			Programmed for FY 2006
Downtown Pedestrian Underpass	10/1/07	9/30/08		0	Grants/General Fund			
Sidewalk Improvements	10/1/07	9/30/08	80,000		General Fund			Programmed for FY 2006
Downtown Dev master plan	10/1/07	9/30/08	1,000,000					
Computer System Upgrades	10/1/07	9/30/08	125,000	0	General Fund			Programmed for FY 2006
Software Purchases	10/1/07	9/30/08						
Trail System Development	10/1/07	9/30/08	100,000	20%	tea21/Impact Fees			Programmed for FY 2006
Jiles Road Widening/Improvement	10/1/07	9/30/08	1,800,000					
City Hall Remodeling and Renovation	10/1/07	9/30/08						
Neighborhood Park Improvements	10/1/07	9/30/08	5,000	0	General Fund			Programmed for FY 2006
Downtown Traffic Improvements	10/1/07	9/30/08	750,000					
Museum Education Center	10/1/07	9/30/08		0	Foundation			Programmed for fy 2006
City Wide Park Expansion-SmithCantrel	10/1/07	9/30/08	6,300,000	0	bonds/General Fund			Programmed for fy 2006
Tennis Courts	10/1/07	9/30/08						
Performance Arts Center	10/1/07	9/30/08	3,000,000	0	General Fund			
Intersection/signalization Improvements	10/1/07	9/30/08		0	General Fund/grants			
General Government Vehicles	10/1/07	9/30/08		0	General Funds			Programmed for FY 2006

PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	% Funding from Impact fees	Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
Police Vehicles	10/1/08	9/30/09	85,000	0	General Fund			Programmed for FY 2008
Parks & Recreation Vehicles	10/1/08	9/30/09	25,000	0	General Fund			Programmed for FY 2008
Street Vehicles	10/1/08	9/30/09	32,000	0	General Fund			Programmed for FY 2008
Public Works Vehicles	10/1/08	9/30/09	20,000	0	General Fund			Programmed for FY 2008
Stormwater utility development	10/1/08	9/30/09		0	Water/Sewer Fund			Programmed for FY 2008
Sanitation Vehicles	10/1/08	9/30/09	75,000	0	Sanitation Fund			Programmed for FY 2008
Street Improvements	10/1/08	9/30/09	450,000	0	LARP/General Fd			Programmed for FY 2008
Drainage Improvements	10/1/08	9/30/09		0	General Fund			Programmed for FY 2008
Upgrade public works facility	10/1/08	9/30/09		0	General fund			Programmed for FY 2008
Downtown Pedestrian Underpass	10/1/08	9/30/09		0	Grants/General Fund			Programmed for FY 2008
Sidewalk Improvements	10/1/08	9/30/09	95,000		General Fund			Programmed for FY 2008
Downtown Dev master plan	10/1/08	9/30/09						Programmed for FY 2008
Computer System Upgrades	10/1/08	9/30/09	135,000	0	General Fund			Programmed for FY 2008
Software Purchases	10/1/08	9/30/09						Programmed for FY 2008
Trail System Development	10/1/08	9/30/09						Programmed for FY 2008
Jiles Road Widening/Improvement	10/1/08	9/30/09						Programmed for FY 2008
City Hall Remodeling and Renovation	10/1/08	9/30/09						Programmed for FY 2008
Neighborhood Park Improvements	10/1/08	9/30/09	5,000	0	General Fund			Programmed for FY 2008
Downtown Traffic Improvements	10/1/08	9/30/09	750,000					Programmed for FY 2008
Museum Education Center	10/1/08	9/30/09		0	Foundation			Programmed for FY 2008
City Wide Park Expansion-SmithCantr	10/1/08	9/30/09	10,300,000	0	bonds/General Fund			Programmed for FY 2008
Tennis Courts	10/1/08	9/30/09						
Performance Arts Center	10/1/08	9/30/09						
Intersection/signalization Improvement	10/1/08	9/30/09		0	General Fund/grants			Programmed for FY 2008
General Government Vehicles	10/1/08	9/30/09		0	General Funds			Programmed for FY 2008

PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	% Funding from Impact fees	Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
Police Vehicles	10/1/09	9/30/10	85,000	0	General Fund	85,000		Programmed for FY 2010
Parks & Recreation Vehicles	10/1/09	9/30/10	25,000	0	General Fund	25,000		Programmed for FY 2010
Street Vehicles	10/1/09	9/30/10	32,000	0	General Fund	32,000		Programmed for FY 2010
Public Works Vehicles	10/1/09	9/30/10	20,000	0	General Fund	20,000		Programmed for FY 2010
Stormwater utility development	10/1/09	9/30/10		0	General Fund	0		Programmed for FY 2010
Sanitation Vehicles	10/1/09	9/30/10	75,000	0	Sanitation Fund	75,000		Programmed for FY 2010
Street Improvements	10/1/09	9/30/10	450,000	0	LARP/General Fd	450,000		Programmed for FY 2010
Drainage Improvements	10/1/09	9/30/10		0	General Fund	0		Programmed for FY 2010
Upgrade public works facility	10/1/09	9/30/10		0	General fund	0		Programmed for FY 2010
Downtown Pedestrian Underpass	10/1/09	9/30/10		0				Programmed for FY 2010
Sidewalk Improvements	10/1/09	9/30/10	95,000		General Fund	95,000		Programmed for FY 2010
Downtown Dev master plan	10/1/09	9/30/10						Programmed for FY 2010
Computer System Upgrades	10/1/09	9/30/10	145,000	0	General Fund	145,000		Programmed for FY 2010
Software Purchases	10/1/09	9/30/10						Programmed for FY 2010
Trail System Development	10/1/09	9/30/10						Programmed for FY 2010
Jiles Road Widening/Improvement	10/1/09	9/30/10						Programmed for FY 2010
City Hall Remodeling and Renovation	10/1/09	9/30/10						Programmed for FY 2010
Neighborhood Park Improvements	10/1/09	9/30/10		0	General Fund			Programmed for FY 2010
Downtown Traffic Improvements	10/1/09	9/30/10						Programmed for FY 2010
Museum Education Center	10/1/09	9/30/10		0	Foundation			Programmed for FY 2010
City Wide Park Expansion-SmithCantr	10/1/09	9/30/10	2,300,000	0	bonds/General Fund	2,300,000		Programmed for FY 2010
Tennis Courts	10/1/09	9/30/10						Programmed for FY 2010
Performance Arts Center	10/1/09	9/30/10						Programmed for FY 2010
Intersection/signalization Improvement	10/1/09	9/30/10		0	General Fund/grants			Programmed for FY 2010
General Government Vehicles	10/1/09	9/30/10		0	General Funds			Programmed for FY 2010

ANNUAL FEE FINANCIAL REPORT - FY 2004-2005	
CITY OF KENNESAW, GEORGIA	
	<i>PARKS/REC</i>
IMPACT FEE FUND BALANCE FROM FY 2003-2004(ENDING 09/30/2004)	\$ 42,367.00
PRIOR PERIOD ADJUSTMENT	
IMPACT FEES COLLECTED IN FY 2004-2005	\$ 278,600.00
ACCRUED INTEREST	\$ 2,362.06
(ADMINISTRATIVE/OTHER COSTS)	\$ -
(IMPACT FEE REFUNDS)	\$ -
(PROJECT EXPENDITURES)	\$242,500.00
IMPACT FEE FUND BALANCE ENDING FY 2004/2005	\$ 80,829.06
IMPACT FEES ENCUMBERED	zero
	\$ -

**City of Kennesaw Short Term Work Program
2004/05-2008/09**

City of Kennesaw Annual STWP Update 2005/2006-2009-2010 Year 2005/2006							
Project Number	Plan Element		Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Land Use	Evaluate zoning and development standards	2005	2006	N/A	N/A	Community Development
2	Public Facilities	Storm Water Utility Development	2005/2006	2008	\$375,000	GF	Public Works
3	Public Facilities	Drainage Improvements	2005	2008	\$35,000	GF	Public Works
4	Economic Development	Continue business recruitment, expansion and retention efforts and surveys of existing businesses	2005	ongoing	\$10,000	GF	Economic Development
5	Land Use	Address conflicting zoning ordinance standards and amend same	2005	2005/2006	N/A	N/A	Community Development
6	Economic Development	Apply for grants for development projects	2005	ongoing	N/A	N/A	Economic Dev. & Planning
7	Economic Development	Implement marketing strategy program with the Museum and expand existing marketing program under Economic Development	2005	Annual	\$25,000	GF	Economic Development
8	Land Use	Strengthen enforcement of housing codes in order to revitalize neighborhoods including increasing code enforcement initiatives in transitional housing areas through outreach programs and forums.	2005	Ongoing	N/A	GF	Economic Dev. & Planning
9	Community Facilities	Upgrade Public Works Facility	2005/2006	2006	\$2,400,000	GF	Public Works
10	Community Facilities	Neighborhood Parks Improvement	1995	Ongoing	\$20,000	GF	Parks and Recreation
11	Community Facilities	Sidewalk Improvements	2005/2006	2010	\$75,000	GF	Public Works
12	Information Technology	City Wide Computer upgrade and integration	2005/2006	2009/2010	\$99,216	GF	Information Technology
13	Community Facilities	Infill Re-Development initiatives implemented for target areas in City utilizing redevelopment financing tools including TAD	2005	2009	N/A	GF & TAD	Economic Development
14	Community Facilities	City Wide Park Expansion (Swift-Cantrel)	2005/2006	2010	\$2,152,869	bond	Parks and Recreation
15	Community Facilities	City hall Remodeling and Renovation	2005	2005	\$210,650	GF	City Manager
16	Land Use	Comprehensive Plan Update (Major)	2005/2006	2006	\$120,000	GF	Community Development
17	Community Facilities	Trail System Development and expansion for linkage to Cobb County Trail System	2005/2006	2008	\$600,000	GF	Park and Recreation
18	Land Use	Identification of transitional housing trends for code enforcement plan	2005	2006	N/A	N/A	Community Development
19	Community Facilities	Museum Education Center	2005	2005	\$1,500,000	Foundation	Museum&Tourism
20	Community Facilities	Street Improvements	2005	2010	\$150,000	GF	Public Works
21	Economic Development	Increase promotion of Tax Allocation District incentives and expand district as needed	2005	2005/2006	N/A	GF	Economic Development

**City of Kennesaw Short Term Work Program
2004/05-2008/09**

City of Kennesaw Annual STWP Update 2005/2006-2009/2010 Year 2005/2006							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
22	Land Use	continued participation in Georgia Greenspace program for second tier funding-five year program	2005	2007	N/A	N/A	Community Development, Parks and Recreation
23	Land Use	City to initiate network with local school board system in order to improve input regarding future development	2005	Ongoing	N/A	N/A	Community Development, City Manager
24	Land Use	Initiate Developers Forum to create better dialogue with area developers. Forum to identify needs and market projections for area housing needs and amenity requirements (ANNUAL)	2005	2005/2006	N/A	N/A	Community Development
25	Community Facilities	Intersection/Signalization Improvements	2005	2006	\$1,200,000	Splost/ Bond	Public Works
26	Land Use	Evaluation of current fee structure for development	2005/2006	2006	N/A	N/A	Community Development
27	Land Use	Update and adopt text and future land use map of comprehensive plan to reflect new goals and expansion of city limits and changing land use objectives for areas in the downtown redevelopment area as well as the recently annexed & existing established areas, projected land uses around outer perimeter of existing city limits will be coordinated with Cobb County to avoid land use conflicts.	2005	2006	N/A	N/A	Community Development

**City of Kennesaw Short Term Work Program
2004/05-2008/09**

City of Kennesaw Annual STWP Update 2005/2006-2009/2010 Year 2006/2007							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Land Use	Develop long term annexation plan which includes pursuit of annexations along South and Northeastern boundaries of City	2005	2006/2007	N/A	N/A	Economic Dev. & Planning
2	Economic Development	Continue implementation of downtown master plan	2005	2007/2008	\$1,000,000	bonds, GF & TAD	Mayor and Council & City Manager
3	Public Facilities	Storm Water Utility Development	2005/2006	2007/2008	\$375,000	GF	Public Works
4	Economic Development	Continue business expansion,retention and recruitment efforts and survey of existing businesses	2005	ongoing	\$10,000	GF & KDA	Economic Development
5	Economic Development	Apply for grants for development projects	2005	ongoing	N/A	N/A	Economic Dev. & Planning
6	Community Facilities	Installation of Downtown pedestrian underpass	2002/2003	2007	\$3,000,000	TEA,Fed funding	Public Works
7	Community Facilities	Neighborhood Parks Improvement	2005	Ongoing	\$5,000	GF	Parks and Recreation
8	Community Facilities	Sidewalk Improvements	2005/2006	2009/2010	\$80,000	GF	Public Works
9	Community Development	Implement adoption of Gateway Corridor standards for Cherokee Street	2005	2007	\$25,000	LCI, other funding	Community Development
10	Community Facilities	Trail System Development and expansion for linkage to Cobb County Trail System	2005	2008	\$425,000	GF	Park and Recreation
11	Community Facilities	Continued marketing of Downtown venues in cooperation with Downtown Merchants Association	2000	2010	\$20,000	KDDA	Economic Development
12	Information Technology	City Wide Software Upgrades/purchases	2005	2006/2007	\$250,000	GF	Information Technology
13	Information Technology	City Wide Computer upgrade and integration	2005/2006	2009/2010	\$115,000	GF	Information Technology
14	Community Facilities	Downtown Traffic Improvements	2006	2008/09	\$750,000	TEA-21, GF	Public Works
15	Community Facilities	Drainage Improvements	2005	2008	\$200,000	GF	Public Works
16	Community Facilities	New Tennis Courts	2006	2006	\$300,000	GF,impact fees	Parks and Recreation
17	Community Facilities	Smith-Gilbert Arboretum Planning	2006	2006	\$40,000	GF	Parks and Recreation
18	Community Facilities	Street Improvements	2005	2010	\$450,000	GF	Public Works
19	Community Facilities	Jiles Road Widening and Improvement	2006	2008	\$2,600,000	Splost	Public Works
20	Community Facilities	City Wide Park Expansion(Swift-Cantrel)	2005/2006	2009/2010	\$1,800,000	Bonds, GF	Parks and Recreation
21	Land Use	Increase training of Traditional Neighborhood Districts and Smart Growth techniques for the Planning Commission	2005/2006	2007	\$2,000	GF	Planning
22	Land Use	Preparation of and continued participation in Georgia Greenspace program for second tier funding-five year program	2005	2006/2007	N/A	N/A	Community Development, Parks and Recreation

**City of Kennesaw Short Term Work Program
2004/05-2008/09**

City of Kennesaw Annual STWP Update 2005/2006-2009/2010 Year 2007/2008							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Land Use	Continue program of annual safety inspections for City businesses	2005	Ongoing	N/A	N/A	Construction & Development
2	Community Facilities	Sidewalk Improvements	2005/2006	2010	\$80,000	GF	Public Works
3	Economic Development	Continue business recruitment, expansion and retention efforts	2005	ongoing	\$40,000	GF, KDA & KDDA	Economic Development
4	Economic Development	Apply for grants for development projects	2005	ongoing	N/A	N/A	Economic Dev. & Planning
5	Community Facilities	Evaluate effectiveness of Museum marketing strategies and make adjustments as needed	2004/2005	2007	\$250,000	Museum Revenues & Foundation Funding	Museum & Economic Dev
6	Community Facilities	Upgrade neighborhood parks	2005	Annual	\$14,000	GF & CDBG	Parks and Recreation
7	Land Use	Re-evaluate annexation and growth strategy	2007	2007	N/A	N/A	Community Development
8	Community Facilities	City Wide Park Expansion (Swift-Cantrel)	2005	2009/2010	\$6,300,000	GF	Parks and Recreation
9	Community Facilities	Trail System Development and expansion for linkage to Cobb County Trail System	2004/2005	2008	\$100,000	RTP Grant/TEA	Parks and Recreation
10	Housing	Continue strategies (through zoning) aimed at the identification and preservation of existing sound housing and stable residential neighborhoods including preservation of historic properties	2005	2007	N/A	N/A	Community Development
11	Land Use	Start sub committee for the next gateway corridor study and future standards adoption	2006	2007	N/A	N/A	Community Development
12	Information Technology	City Wide Computer upgrade and integration	2005	2010	\$125,000	GF	Information Technology
13	Community Facilities	Downtown Traffic Improvements	2006	2008/09	\$750,000	TEA-21, GF	Public Works
14	Economic Development	Continue implementation of downtown master plan	2005	ongoing	\$1,000,000	TAD,GF,bonds	Economic Development
15	Community Facilities	Jiles Road Widening and Improvement	2006	2008	\$1,800,000	splost	Public Works
16	Community Facilities	Storm Water Utility Development	2005	2008	\$150,000	GF	Public Works
17	Community Facilities	Street Improvements	2005	2010	\$450,000	GF	Public Works
18	Community Facilities	Performance Arts Center	2008	2008	\$3,000,000	GF	Parks and Recreation
19	Community Facilities	Drainage Improvements	2005	2008	\$200,000	GF	Public Works
20	Land Use	Initiate cooperative effort with Downtown Task Force, KDDA, KDA and staff to implement incentives for encouraging joint projects with large employers such as Kennesaw State University	2005	2007	\$20,000	KDA & KDDA	Community Development

**City of Kennesaw Short Term Work Program
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City of Kennesaw Annual STWP Update 2005/2006-2009/2010 Year 2008/2009							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Economic Development	Continue business recruitment, expansion and retention efforts	2005	ongoing	\$40,000	KDA & KDDA	Economic Development
2	Economic Development	Apply for grants for development projects	2005	ongoing	N/A	N/A	Economic Dev. & Planning
3	Land Use	Continued revisions of zoning ordinance, development standards	2005	ongoing	N/A	N/A	Community Development
4	Housing	Continue strategies (through zoning) aimed at the identification and preservation of existing sound housing and stable residential neighborhoods including preservation of historic properties	2005	ongoing	\$20,000	KDDA & GF	Planning
5	Community Facilities	Downtown Traffic Improvements	2006	2008/09	\$750,000	TEA-21, GF	Public Works
6	Community Facilities	Trail System Development and expansion for linkage to Cobb County Trail System	2005	2009	\$100,000	impact/RTP	Parks and Recreation
7	Community Facilities	Neighborhood Parks Improvement	2005	Ongoing	\$5,000	GF/DCA Grant	Parks and Recreation
8	Community Facilities	Street Improvements	2005	2010	\$450,000	GF	Public Works
9	Community Facilities	City Wide Park Expansion	2005/2006	2010	\$10,300,000		Parks and Recreation
10	Community Facilities	Sidewalk Improvements	2005/2006	2010	\$95,000	GF	Public Works
11	Land Use	Strengthen enforcement of housing codes in order to revitalize neighborhoods.	2004/2005	2010	N/A	N/A	Community Development
12	Information Technology	City Wide Computer upgrade and integration	2005/2006	2009/2010	\$135,000	GF	Information Technology

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City of Kennesaw Annual STWP Update 2005/2006-2009/2010 Year 2009/2010							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Economic Development	Continue implementation and revisions of Kennesaw LCI downtown master plan	2005	2010	N/A	N/A	Mayor and Council & City Manager
2	Land Use	Revisions to Zoning ordinance and development standards	2005	Ongoing	N/A	N/A	Community Development
3	Economic Development	Continue business recruitment, expansion and retention efforts	2005	Ongoing	\$40,000	GF, KDA & KDDA	Economic Development
4	Community Facilities	Sidewalk Improvements	2005/2006	2010	\$95,000	GF	Public Works
5	Land Use	Continued review of comprehensive plans and objectives	2005/2006	2010	N/A	N/A	Community Development
6	Land Use	Evaluate existing development regulations for provisions that may limit diversity in housing types and barriers to revitalization and infill development and recommend changes where appropriate	2005/2006	ongoing	\$30,000	KDDA, GF, LCI and DCA Grants	Community Development
7	Land Use	Transportation study on existing roadway and gateways into the City in association with GRTA and ARC consistent with the LCI Plan.	2009	2009	\$15,000	GF	Community Development, Public Works
8	Land Use	Evaluate land use/zoning controls and building controls that affect areas in the immediate vicinity of Cobb County Airport-McCollum Field. Adopt an Airport Hazard Zoning District using FAA model guidelines to minimize incompatible land uses in overlay districts	2005/2006	2009	N/A	N/A	Community Development, Public Works
9	Land Use	Develop additional development standards for the provision and location of pedestrian and bicycle facilities in connection with private development projects.	2005/2006	2009	N/A	N/A	Community Development
10	Community Facilities	City Wide Park Expansion	2005/2006	2010	\$2,300,000	TBD	Parks and Recreation
11	Community Facilities	Upgrade Neighborhood Parks	2005	Ongoing	\$20,000	GF/Grant	Parks and Recreation
12	Community Facilities	Establish strategies and priorities for funding road improvements needed in the city in conjunction with county, state, regional and federal agencies.	2005/2006	Ongoing	N/A	N/A	Community Development
13	Community Facilities	Street Improvements	2005	2010	\$450,000	GF	Public Works
14	Community Facilities	Promote the expansion of local public transit alternatives in conjunction with Cobb County, ARC and other state/regional agencies.	2005/2006	Ongoing	N/A	N/A	Community Development
15	Information Technology	City Wide Computer upgrade and integration	2005/2006	2010	\$145,000	GF	Information Technology
16	Community Facilities	Identify opportunities for public/private partnerships in the planning, design and financing of improved transportation and other public facilities and services.	2005/2006	Ongoing	N/A	N/A	Community Development
17	Land Use	Work with Cobb County to implement a greenbelt system for flood plains that can also be used as a passive recreation resource.	2005/2006	Ongoing	N/A	N/A	Community Development