

IMPLEMENTATION

The purpose of the Short-Term Work Program is to provide a detailed listing of the various projects and programs recommended in the City of Decatur for implementation during the first five years covered in the City's Comprehensive Plan. Priority projects and program initiatives resulting from the overall planning process are listed in the Short-Term Work Program for each of the five years (2005-2009).

In addition to the scheduling of priority items for the City, the five-year work program also provides guidance regarding cost estimates and potential sources of financing. By scheduling major City initiatives and capital expenditures in advance over a period of years, the five-year work program will assist the City in undertaking activities to implement the Comprehensive Plan and achieve its goals and objectives.

To be effective, the Short-Term Work Program must be linked to and coordinated with the City's annual operating budget. The majority of the items contained in the Short-Term Work Program require direct City expenditures or indirect costs to the City through allocation of staff time. Therefore, implementation of most of Decatur's goals, policies and recommendations are tied directly to the City's annual budget.

The Five-Year Short-Term Work Program is intended to be a working planning document. The one thing that is certain is that it will change based on changing conditions and priorities, budgetary constraints and other factors. Each year as the City develops its work program and budget for the following year it should: 1) review the recommendations in the Short-Term Work Program for the upcoming year; 2) revise the recommendations based on current information; 3) transfer the recommended items that require local funding in that year to the City's annual operating budget and work program; 4) review and revise as necessary its already established work program for the following three (3) years; and 5) add a new annual work program for the fifth year. In this way, the City of Decatur will always have a systematic and current program for implementing its Comprehensive Plan.

Following is the City of Decatur's Five-Year Short-Term Work Program for the years of 2005-2009 and the Report of Accomplishments for the 2000-2004 Work Program.

Report of Accomplishments	STATUS OF PROJECT OR ACTIVITY				**Currently underway or temporarily postponed activities or projects should appear in new STWP *Explanation for Postponed or Not Accomplished Project or Activity
	Completed	**Currently Underway	**Postponed*	Not Accomplished*	
2000					
GROWTH AND LAND USE					
Complete updated Strategic Plan.	X				
Continue revitalization of Oakhurst District.	X				
Assess standards for transition areas between commercial and residential districts. Prepare amendments to zoning ordinance.	X				
Refine development standards for downtown Decatur.	X				
HOUSING					
Complete work on Downtown Housing Demonstration Project.	X				
Support the rehabilitation and lower income housing provision efforts of the Decatur Housing Authority and the DeKalb County Community Development Department.	X				
Determine strategy for tax relief for elderly/low income homeowners. Promote and support private housing rehabilitation and preservation efforts.	X				
Develop strategy for redevelopment of Olympic Village Apartments. Inventory property ownership and conditions. Consider redevelopment alternatives. Assess funding needs.	X				
Promote and support private housing rehabilitation and preservation efforts.	X				
NATURAL AND HISTORIC RESOURCES					

Start improvements to Historic Scottish Rite Hospital property (formerly Community Center of South Decatur).	X				
Develop plan and program for relocation of Decatur Train Depot.	X				
Plant minimum of 50 trees/year on public rights of way and other public areas.	X				
COMMUNITY FACILITIES					
Continue improvements to City parks and recreation facilities.		X			
Design improvements to Harmony Park.	X				
Begin storm drainage master plan. Issue RFP. Select engineering consultant.	X				
Implement Downtown Streetscapes, Phases 2 and 3.	X				
Improve diversity at public events.	X				
Support and expand volunteer opportunities for citizens. Identify current opportunities.	X				
Enhance community publications.	X				
Support the Decatur Neighborhood Alliance/similar organizations.	X				
Strengthen communications and connections among community members.	X				
Complete assessment of sidewalk improvements program. Determine priorities begin initial sidewalk improvements.	X				
Update school facilities survey. Assess need for additional school facilities, including a performance facility/gym at Decatur High School.	X				
Continue annual miscellaneous building improvements and equipment purchases.	X				

Continue on-going solid waste reduction, yard waste reduction and recycling programs.	X				
ECONOMIC DEVELOPMENT					
Update retail/restaurant marketing materials.	X				
Begin downtown parking management and shuttle bus study.				X	Downtown development is ongoing - not appropriate time for parking study. Clifton Corridor TMA conducted the shuttle study on their own.
Coordinate with DeKalb County on development of North McDonough Courthouse development.	X				
Coordinate with DeKalb County on Callaway property development.		X			

2001					
GROWTH AND LAND USE					
Develop standards for Oakhurst Business District/ West College Avenue assess needs with SDCDC/ Consider "live/work" zoning. Develop standards. Prepare amendments to zoning ordinance.	X				
Assess city-wide traffic calming needs. Reduce auto traffic. Reduce auto speeds. Improve public transit.			X		Will be addressed in 2006 by Community Transportation Plan.
Develop standards for East College Avenue. Prepare development standards as part of a master plan, consider/adopt amendments to zoning ordinance.	X				
Implement standards for transition areas between commercial and residential districts including consider/adopt amendments to zoning ordinance.		X			
Implement development standards for downtown Decatur consider/adopt amendments to zoning ordinance.		X			
HOUSING					
Develop standards for infill residential development and additions to existing dwellings prepare amendments to zoning ordinance consider/adopt amendments.			X		Will be researched and developed by close of 2005.
Develop strategy to provide economically diverse housing options.	X				
Develop program to improve rental housing opportunities.				X	Individual projects have been implemented, however no formal program has been established.
Implement strategy for tax relief for elderly/low income homeowners.	X				
Implement strategy for redevelopment of Olympic Village Apartments.	X				
Promote and support private housing rehabilitation and preservation efforts.	X				

NATURAL AND HISTORIC RESOURCES					
Complete improvements to Historic Scottish Rite Hospital property (formerly Community Center of South Decatur).	X				
Implement plan to relocate Decatur Train Depot.	X				
Plant minimum of 50 trees/year on public rights of way and other public areas.	X				
COMMUNITY FACILITIES					
Analyze 2000 census data to determine population and demographic trends develop plan to adjust quality of life programs to reflect needs.	X				
Evaluate emergency service delivery.	X				
Develop funding options for MARTA Plaza redevelopment.	X				
Design streetscape improvements for Oakhurst Business District.			X		Lack of funding.
Appoint Capital Improvements Task Force determine needed public facilities capital improvements assess funding options.	X				
Continue improvements to parks/recreation facilities.	X				
Implement improvements to Harmony Park.	X				
Complete master planning for storm drainage improvement program.	X				
Design Phase 4 of Downtown Streetscapes.			X		Lack of funding.
Improve diversity at public events.		X			
Support and expand volunteer opportunities for citizens and identify current opportunities.	X				
Enhance community publications.	X				
Support the Decatur Neighborhood Alliance/similar organizations.	X				
Strengthen communications and connections among community members.	X				
Continue sidewalk improvements.	X				
Continue school facilities improvements.	X				

Continue annual miscellaneous building improvements and equipment purchases.	X				
Continue on-going solid waste reduction, yard waste reduction and recycling programs.	X				
ECONOMIC DEVELOPMENT					
Develop strategy to diversify tenant base and attract high tech businesses to Decatur, prepare marketing study, develop marketing materials, target firms, and identify infrastructure needs.				X	Market study revealed high tech business is not an appropriate match for Decatur.
Develop strategy to encourage diversified and local owner-occupied retail uses.	X				
Develop plan for East College Avenue district including: inventory of property ownership, consider redevelopment alternatives, prepare master plan, assess funding needs.	X				
Coordinate with DeKalb County on North McDonough North Courthouse development.	X				
Coordinate with DeKalb County on Callaway property development.		X			
Complete downtown parking management and shuttle bus study.				X	Downtown development is ongoing - not appropriate time for parking study. Clifton Corridor TMA conducted the shuttle study on their own.

2002					
GROWTH AND LAND USE					
Determine feasibility of a downtown "business improvement district" to pay for improved security and pedestrian amenities, prepare feasibility study, assess support of downtown property owners and consider referendum.				X	Project was deleted. It was decided that the timing is inappropriate to impose an additional tax burden.
Complete traffic calming plan implement plan.			X		Lack of funding.
Develop standards for East College Avenue: prepare development standards as part of a master plan and consider/adopt amendments to zoning ordinance.	X				
HOUSING					
Investigate "resident-only" permit parking.	X				
Implement strategy for redevelopment of Olympic Village Apartments.	X				
Promote and support private housing rehabilitation and preservation efforts.	X				
Implement strategy to provide economically diverse housing options.	X				
Implement program to improve rental housing opportunities.				X	Individual projects have been implemented, however no formal program has been established.
NATURAL AND CULTURAL RESOURCES					
Develop greenspace/ open space plan. Inventory and assessment of unused rights of way, undeveloped properties, stream corridors. Consider purchase of undeveloped areas. Consider linking greenspace with bike paths and pedestrian amenities.	X				
Develop plan for re-use of Decatur Train Depot.			X		Efforts were focused on the physical moving of the facility. Plan for re-use has not been developed.

Plant minimum of 50 trees/year on public rights of way and other public areas.	X				
COMMUNITY FACILITIES					
Design and initiate next phase of storm drainage improvements.	X				
Consider a system of bicycle paths.			X		Will be addressed in 2006 by Community Transportation Plan.
Design uniform signage program for downtown area and neighborhood commercial districts.		X			
Implement Phase 4 of Downtown Streetscapes.			X		Lack of funding.
Improve diversity at public events.	X				
Support and expand volunteer opportunities for citizens.	X				
Enhance community publications.	X				
Support the Decatur Neighborhood Alliance/similar organizations.	X				
Strengthen communications and connections among community members.	X				
Continue sidewalk improvements include crosswalks, medians, bike paths.	X				
Continue school facilities improvements.	X				
Continue annual miscellaneous building improvements and equipment purchases.	X				
Continue on-going solid waste reduction, yard waste reduction and recycling programs.	X				
Redevelop MARTA Plaza.		X			
Implement streetscape improvements for Oakhurst Business District.			X		Lack of funding.
Begin Capital Improvement Program (CIP).	X				
ECONOMIC DEVELOPMENT					
Develop plan for assembly and reuse of East Trinity/East Howard corridor. Inventory property ownership. Consider redevelopment alternatives. Assess funding needs. Consider East Trinity/East Howard intersection improvements.			X		City is working on acquiring several strategic parcels and coordinating with property owners.

Implement downtown parking management and shuttle bus plan.				X	Downtown development is ongoing - not appropriate time for parking study. Clifton Corridor TMA conducted the shuttle study on their own.
Implement strategy to diversify tenant base and attract high tech businesses to Decatur.				X	Market study revealed high tech businesses are not an appropriate match for Decatur.
Implement strategy to encourage diversified and local owner-occupied retail uses.		X			
Continue plan for East College Avenue district.	X				

2003					
GROWTH AND LAND USE					
Implement downtown "business improvement district" to pay for improved security and pedestrian amenities, if feasible.				X	Project was deleted. It was decided that the timing is inappropriate to impose an additional tax burden.
Continue traffic calming plan.			X		Will be addressed in 2006 Community Transportation Plan.
Develop standards for East College Avenue.	X				
HOUSING					
Continue redevelopment of Olympic Village Apartments.	X				
Promote and support private housing rehabilitation and preservation efforts.	X				
Continue strategy to provide economically diverse housing options.	X				
Continue program to improve rental housing opportunities.				X	Individual projects have been implemented, however no formal program has been established.
NATURAL AND HISTORIC RESOURCES					
Implement plan for re-use of Decatur Train Depot.			X		Project still in the planning phase.
Plant minimum of 50 trees/year on public rights of way and other public areas.	X				
Begin implementation of greenspace/open space plan.			X		Plan was not complete until December 2004.
COMMUNITY FACILITIES					
Evaluate emergency service delivery.	X				
Design Phase 5 of Downtown Streetscapes.				X	Lack of funding.
Improve diversity at public events.	X				
Support and expand volunteer opportunities for citizens.	X				

Enhance community publications.	X				
Support the Decatur Neighborhood Alliance/similar organizations.	X				
Support programs that strengthen community connections.	X				
Strengthen communications and connections among community members.	X				
Continue sidewalk improvements including crosswalks, medians, and bike paths.	X				
Continue school facility improvements.	X				
Continue annual miscellaneous building improvements and equipment purchases.	X				
Continue on-going solid waste reduction, yard waste, reduction and recycling programs.	X				
Continue CIP program.	X				
Design and initiate next phase of City storm drainage improvements.			X		Storm Water Plan was adopted in 2005. Implementation has not yet begun.
ECONOMIC DEVELOPMENT					
Continue strategy to diversify tenant base and attract high tech businesses to Decatur.				X	Market study revealed high tech businesses not an appropriate match for Decatur.
Continue strategy to encourage diversified and local owner-occupied retail uses.		X			
Implement plan for East College Avenue district.					
Implement plan for assembly and reuse of East Trinity/East Howard corridor.				X	Plan has not been developed yet. City is working on acquiring several strategic parcels and coordinating with other property owners.

2004					
GROWTH AND LAND USE					
Prepare new short term work program.	X				
Continue traffic calming plan.			X		Will be addressed in 2006 Community Transportation Plan.
Develop standards for East College Avenue.	X				
HOUSING					
Promote and support private housing rehabilitation and preservation efforts.	X				
Continue strategy to provide economically diverse housing options.	X				
Continue program to improve rental housing opportunities.				X	Individual projects have been implemented, however no formal program has been established.
NATURAL AND HISTORIC RESOURCES					
Plant minimum of 50 trees/year on public rights of way and other public areas.	X				
Continue implementation of greenspace/ open space plan.			X		Plan was not complete until December 2004.
COMMUNITY FACILITIES					
Implement Phase 5 of Downtown Streetscapes.			X		Lack of funding.
Improve diversity at public events.	X				
Support and expand volunteer opportunities for citizens.	X				
Enhance community publications.	X				
Support the Decatur Neighborhood Alliance/similar organizations.	X				
Support programs that strengthen community connections.	X				
Strengthen communications and connections among members.	X				

Continue sidewalk improvements including crosswalks, medians, and bike paths.	X				
Continue school facilities improvements.	X				
Continue annual miscellaneous building improvements and equipment purchases.	X				
Continue on-going solid waste reduction, yard waste reduction, and recycling programs.	X				
Continue CIP program.	X				
Design and initiate next phase of City storm drainage improvements.			X		Storm Water Plan was adopted in 2005. Implementation has not yet begun.
ECONOMIC DEVELOPMENT					
Continue strategy to diversify tenant base and attract high tech businesses to Decatur.				X	Market study revealed high tech businesses are not an appropriate match for Decatur.
Continue strategy to encourage diversified and local owner-occupied retail uses.	X				
Implement plan for East College Avenue district.	X				

	SHORT TERM WORK PROGRAM							
Project or Activity	2005	2006	2007	2008	2009	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION								
Develop Community Transportation Plan.		X	X			City/Consultant	\$500,000	City
Implement Community Transportation Plan.				X	X	City	\$15,000,000	City/GDOT
Design streetscape improvements for Oakhurst Business District.			X			City/Consultant	\$100,000	City/GDOT
Design Phase 4 of Downtown Streetscapes.			X			City/Consultant	\$100,000	City/GDOT
Design uniform signage program for downtown area and neighborhood commercial districts.	X					City/Consultant	\$200,000	City
Design Phase 5 of Downtown Streetscapes.				X		City/Consultant	\$100,000	City/GDOT
Initiate and complete signal timing study.		X	X			City/Consultant	\$150,000	City/GDOT
Continue sidewalk improvements.	X	X	X	X	X	City	\$150,000/yr	City
GROWTH & LAND USE								
Develop and implement design guidelines for residential infill development.	X	X				City	\$10,000	City
Complete & Implement Annexation Plan.	X	X	X	X	X	City/Consultant	\$50,000	City
Update of the Strategic Plan.			X	X		City/Consultant	\$250,000	City
Develop plan for assembly and reuse of East Trinity/East Howard corridor.			X			City/Decatur Development Authority	\$50,000	City
Citywide review of land use and zoning		X				City	\$10,000	City
HOUSING								
Construction of Columbia Park Development.	X	X				Decatur Housing Authority	\$20,000,000	DHA/GDOT
Construction of Tally Street Lofts.	X	X				Decatur Housing Authority	\$8,000,000	DHA
Continue affordable housing initiatives	X	X	X	X	X	City/Decatur Housing Authority		City/DHA

COMMUNITY FACILITIES								
Renovate City Hall.	X	X				City	\$3,500,000	City
Implement Recommendations of Athletic Facility Master Plan.	X	X	X			City	\$18,000,000	City
Implement Storm Water Master Plan.	X	X	X	X	X	City/Consultant	\$6,500,000	City
Relocate Public Works facility.				X	X	City	\$6,000,000	City
Decatur MARTA Station improvements	X	X				City	\$5,000,000	City/GDOT
NATURAL AND CULTURAL RESOURCES								
Hold Historic Preservation Fair.		X	X	X	X	City/Decatur Preservation Alliance	\$5,000/yr	City/DPA
Implementation of Preservation Corridor Plan.			X	X	X			
Plant minimum of 50 trees/year on public rights of way and other public areas.	X	X	X	X	X	City	\$10,000/yr	City
Provide financial support to the Woodlands.	X	X	X	X		City	\$200,000	City/Non-profit
Complete & Implement Cemetery Master Plan.	X	X				City/Consultant	\$2,000,000	City
ECONOMIC DEVELOPMENT								
Pursue redevelopment options for the Big H property in Oakhurst.	X					City/Decatur Development Authority	\$25,000	City/Decatur Development Authority
Develop advertising program focused on young entrepreneurs and business startups.	X					City/Decatur Development Authority	\$20,000	City/Decatur Development Authority
Locate a suitable tenant and redevelopment option for the Old Decatur Train Depot.	X					City/Decatur Development Authority	\$10,000	City/Decatur Development Authority
Develop and implement a marketing and public relations strategy for the MARTA redevelopment.	X					City/Decatur Development Authority	\$10,000	City/Decatur Development Authority
Develop and implement an annual retail and restaurant advertising program.	X	X	X	X	X	City/Decatur Development Authority	\$10,000	City/Decatur Development Authority
Coordinate with DeKalb County on Callaway property development.		X	X	X		City/Decatur Development Authority	\$50,000	City/Decatur Development Authority