

REGIONAL REVIEW NOTIFICATION

Atlanta Regional Commission • 229 Peachtree Street NE | Suite 100 | Atlanta, Georgia 30303 • ph: 404.463.3100 fax: 404.463.3205 • atlantaregional.org

DATE: March 17, 2021

ARC REVIEW CODE: P2103171

TO: ATTN TO: FROM: Mayor Derek Easterling, City of Kennesaw Darryl Simmons, Planning & Zoning Administrator Douglas R. Hooker, Executive Director, ARC

Drayh R. Hok

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The Atlanta Regional Commission (ARC) has received the following proposal and is initiating a regional review to seek comments from potentially impacted jurisdictions and agencies. The ARC requests your comments related to the proposal not addressed by the Commission's regional plans and policies.

Name of Proposal: 2021 City of Kennesaw CIE Annual Update Review Type: Local Comprehensive Plan

Description: A regional review of the draft 2021 City of Kennesaw Capital Improvement Element (CIE) and Short-Term Work Plan (STWP).

Submitting Local Government: City of Kennesaw

Action Under Consideration: Approval

Date Opened: March 17, 2021

Deadline for Comments: April 7, 2021

Earliest the Regional Review can be Completed: Upon approval by Georgia DCA

THE FOLLOWING LOCAL GOVERNMENTS AND AGENCIES ARE RECEIVING NOTICE OF THIS REVIEW:

ARC COMMUNITY DEVELOPMENT ARC RESEARCH & ANALYTICS GEORGIA DEPARTMENT OF NATURAL RESOURCES CITY OF ACWORTH ARC TRANSPORTATION ACCESS & MOBILITY ARC AGING & HEALTH RESOURCES GEORGIA DEPARTMENT OF TRANSPORTATION CITY OF MARIETTA ARC NATURAL RESOURCES GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS COBB COUNTY

Attached is information concerning this review.

If you have any questions regarding this review, please contact Greg Giuffrida at ggiuffrida@atlantaregional.org or 470-378-1531. If ARC staff does not receive comments from you on or before **Wednesday**, April 7, 2021, we will assume that your agency has no comments and will close the review. Comments must be emailed. The ARC review website is located at http://www.atlantaregional.org/land-use/planreviews.

NOTICE OF LOCAL PLAN SUBMITTAL AND HEARING/COMMENT OPPORTUNITY

| Submitting Local Governmen | City of Kennesaw t: | Date Received: | March 17, 2021 | | | | | | | |
|--|---|---|---|--|--|--|--|--|--|--|
| Local Conta | act: Darryl Simmons, Planning & Zoning Administrator, City of Kennesaw | | | | | | | | | |
| Phone: | 770-590-8268 | E-Mail: | dsimmons@kennesaw-ga.gov | | | | | | | |
| Fax: | | Website: | https://www.kennesaw- ga.gov/planning/ | | | | | | | |
| Street | 2529 J.O. Stephenson Ave | City State, Zip: | Kennesaw, GA 30144 | | | | | | | |
| | Department of Con | • | eview Required | | | | | | | |
| Review Titl | e: 2021 City of Kennesaw CIE A | Annual Update | | | | | | | | |
| Description | (CIE) and Short-Term Work Plan (STWP). Document can be viewed on the ARC website at: <u>http://www.atlantaregional.org/landuse</u> | | | | | | | | | |
| | Document can be viewed or | n the ARC website | | | | | | | | |
| | Document can be viewed or http://www.atlantaregional Under Plan Review, search f | n the ARC website I.org/landuse for the City of Ker | nnesaw. | | | | | | | |
| Reviewing Atlanta Reg 229 Peacht Atlanta, GA | Document can be viewed or http://www.atlantaregional Under Plan Review, search f tted documents are available for re Regional Commission ree Street NE, Suite 100 30303 | n the ARC website I.org/landuse for the City of Ker | nnesaw. | | | | | | | |
| Reviewing Atlanta Reg 229 Peacht Atlanta, GA Phone 404- | Document can be viewed or http://www.atlantaregional Under Plan Review, search for teted documents are available for re Regional Commission: gional Commission ree Street NE, Suite 100 30303 -463-3100 | n the ARC website I.org/landuse for the City of Ker eview at ARC and | nnesaw. | | | | | | | |
| Reviewing Atlanta Reg 229 Peacht Atlanta, GA | Document can be viewed or http://www.atlantaregional Under Plan Review, search f tted documents are available for re Regional Commission ree Street NE, Suite 100 30303 | n the ARC website I.org/landuse for the City of Ker eview at ARC and | nnesaw. | | | | | | | |

ARC STAFF NOTICE OF REGIONAL REVIEW AND COMMENT FORM

DATE: March 17, 2021

ARC REVIEW CODE: P2103171

TO: ARC Managers

FROM: Greg Giuffrida, Plan Reviews Program Manager, 470-378-1531

Reviewing staff by Jurisdiction:

| Community Development: Giuffrida, Greg | Transportation Access & Mobility: James, Reginald |
|--|---|
| Natural Resources: Santo, Jim | Research & Analytics: Skinner, Jim |
| Aging & Health Resources: Perumbeti, Katie | |

Name of Proposal: 2021 City of Kennesaw CIE Annual Update

<u>Review Type:</u> Local Comprehensive Plan

Description: A regional review of the draft 2021 City of Kennesaw Capital Improvement Element (CIE) and Short-Term Work Plan (STWP).

Submitting Local Government: City of Kennesaw

Date Opened: March 17, 2021

Deadline for Comments: April 7, 2021

Earliest the Regional Review can be Completed: Upon approval by Georgia DCA

Response:

COMMENTS:

CITY OF KENNESAW GEORGIA

RESOLUTION NO. 2021-12, 2021

RESOLUTION ADOPTING THE TRANSMITTAL OF UPDATES TO THE CAPITAL IMPROVEMENT ELEMENT AND THE SHORT-TERM WORK PROGRAM COVERING THE FIVE-YEAR PERIOD 2021-2025

BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF KENNESAW, COBB COUNTY, GEORGIA AS FOLLOWS:

WHEREAS, the City of Kennesaw has prepared an annual update to the Capital Improvements Element and Short Term Work Program; and

WHEREAS, the annual update of the Capital Improvements Element and Short-Term Work Program was prepared in accordance with the Development Impact Fee Compliance Requirements and the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989, and a Public Hearing was held on March 15, 2021 6:30 p.m. in the Kennesaw City Hall.

NOW THEREFORE, BE IT RESOLVED, which the Mayor and the Council of the City of Kennesaw does hereby submit for transmittal the annual update of the Capital Improvements Element and Short Term Work Program covering the five-year period 2021-2025 to the Atlanta Regional Commission for Regional review, as per the requirements of the Georgia Planning Act of 1989.

PASSED AND ADOPTED at a regular meeting of the Kennesaw Mayor and Council on this 15th day of March, 2021.

ATTEST:

Lea Alvarez, City Clerk

CITY OF KENNESAW

Denek Easterling, Mayor



ANNUAL FEE FINANCIAL REPORT - FY 2019-2020 CITY OF KENNESAW, GEORGIA

| | | | | | T 1 | |
|---------------------------------------|-----|------------|----|-----------|----------------------|--|
| | | PARKS/REC | _ | Police | Total | |
| IMPACT FEE FUND BALANCE FROM FY | 100 | | 1 | | di Mila Canada | |
| 2018/2019 (ENDING 09/30/2019) | \$ | 255,953.91 | \$ | 81,190.98 | \$ 337,144.89 | |
| PRIOR PERIOD ADJUSTMENT | \$ | | \$ | | \$ - | |
| IMPACT FEES COLLECTED IN FY 2019/2020 | \$ | 206,324.76 | \$ | 20,494.50 | \$ 226,819.26 | |
| INTEREST EARNED | \$ | 5,967.42 | \$ | 592.75 | \$ 6,560.17 | |
| ADMINISTRATIVE/OTHER COST | \$ | | \$ | | \$ | |
| (IMPACT FEE REFUNDS) | \$ | 75.00 | \$ | | \$ 75.00 | |
| (PROJECT EXPENDITURES) | \$ | 108,906.16 | \$ | 4,000.00 | \$ 112,906.16 | |
| IMPACT FEE FUND BALANCE ENDING FY | 1.1 | | | - | the state of the set | |
| 2019/2020 (9/30/20) | \$ | 359,414.93 | \$ | 98,278.23 | \$ 457,693.16 | |
| IMPACT EXPENDITURES ENCUMBERED | \$ | | \$ | _ | \$ - | |
| | - | | | | | |
| | 1 | | | | | |
| | | | | | | |
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| | | | | | | |

CITY OF KENNESAW SUMMARY OF FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

| | A | В | C | D | E | F | G | Н |
|----|--|---------------|---------------|---------------|--------------|-------------|---------------|---|
| 1 | | | | | | | | |
| 2 | | FY2020-2021 | FY2021-2022 | FY2022-2023 | FY2023-2024 | FY2024-2025 | TOTAL | |
| 3 | Police vehicles | 321,000 | 200,000 | 250,000 | 200,000 | 200,000 | \$ 1,171,000 | |
| 4 | Parks & Recreation Vehicles | 35,000 | 30,000 | 45,000 | 30,000 | 40,000 | \$ 180,000 | |
| 5 | Street Vehicles | 100,000 | 100,000 | 65,000 | 100,000 | 100,000 | \$ 465,000 | |
| 6 | Stormwater utility CIP Project | 250,000 | 250,000 | 200,000 | 500,000 | 500,000 | \$ 1,700,000 | |
| 7 | Street Improvements | 300,000 | 300,000 | 350,000 | 300,000 | 400,000 | \$ 1,650,000 | |
| 8 | Drainage Improvements | 250,000 | 300,000 | 300,000 | 250,000 | 300,000 | \$ 1,400,000 | |
| 9 | Neighborhood Park Improvements | 30,000 | 30,000 | 35,000 | 20,000 | 40,000 | \$ 155,000 | |
| 10 | Smith-Gilbert Gardens Improvements | 1,000,000 | 200,000 | 100,000 | 100,000 | 100,000 | \$ 1,500,000 | |
| 11 | Computer System Upgrades | 65,000 | 70,000 | 70,000 | 70,000 | 75,000 | \$ 350,000 | |
| 12 | Trail System Development | 30,000 | 20,000 | 15,000 | NA | 20,000 | \$ 85,000 | |
| 13 | Traffic Improvements | 4,000,000 | 10,000,000 | 7,000,000 | 4,000,000 | 12,000,000 | \$ 37,000,000 | |
| 14 | Community Center Improvements | 30,000 | 45,000 | 100,000 | 50,000 | 250,000 | \$ 475,000 | |
| 15 | Swift-Cantrell Park Improvement | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$ 500,000 | |
| 16 | Depot Park Expansion (Phases 1 - 7) | 900,000 | 100,000 | NA | NA | NA | \$ 1,000,000 | |
| 17 | Recreation Center Phase 1 | 5,000,000 | 1,924,689 | NA | NA | NA | \$ 6,924,689 | |
| 18 | Recreation Center Phase 2 (NEW) | 1,604,738 | 2,000,000 | NA | NA | NA | \$ 3,604,738 | |
| 19 | Depot Park Amphitheatre (NEW) | 300,000 | 1,700,000 | 1,000,000 | NA | NA | \$ 3,000,000 | |
| 20 | Public Safety Building (NEW) | NA | NA | 7,500,000 | 1,000,000 | NA | \$ 8,500,000 | |
| 21 | East Park Community Park (NEW) | NA | NA | 250,000 | 250,000 | 250,000 | \$ 750,000 | |
| 22 | Depot Park Phases 9 - 12 (NEW) | NA | NA | NA | 2,000,000 | 1,000,000 | \$ 3,000,000 | |
| 23 | and the second | | | | | | | |
| 24 | Totals | \$ 14,315,738 | \$ 17,369,689 | \$ 17,380,000 | \$ 8,970,000 | 15,375,000 | \$ 73,410,427 | |
| 25 | | | | | | | | |

| | | | | 2020-2021 | | | | |
|------------------------------------|--------------------------|---------------------|-------------------------|----------------------------------|--------------------------|--------------------------|---|------------------------|
| PROJECT DESCRIPTION | PROJECT START DATE | PROJECT END DATE | EST. COST OF PROJECT | % FUNDING FROM IMPACT FEES | OTHER FINANCE SOURCES | EXPENDITURES FOR YEAR | IMPACT FEES ENCUMBERED THROUGH YEAR | STATUS/REMARKS |
| Police vehicles | 10/1/20 | 9/30/21 | \$1,171,000.00 | 10% | GF/CPF/CSIF | 321,000 | 35,000 | Programmed for FY 2021 |
| Parks & Recreation Vehicles | 10/1/20 | 9/30/21 | \$180,000.00 | 0% | General Fund | 35,000 | | Programmed for FY 2021 |
| Street Vehicles | 10/1/20 | 9/30/21 | \$465,000.00 | 0% | General Fund | 100,000 | | Programmed for FY 2021 |
| Stormwater utility CIP Project | 10/1/20 | 9/30/21 | \$1,700,000.00 | 0% | Stormwater | 250,000 | | Programmed for FY 2021 |
| Street Improvements | 10/1/20 | 9/30/21 | \$1,650,000.00 | 0% | SPLOST | 300,000 | | Programmed for FY 2021 |
| Drainage Improvements | 10/1/20 | 9/30/21 | \$1,400,000.00 | 0% | CDBG/SPLOST | 250,000 | | Programmed for FY 2021 |
| Neighborhood Park Improvements | 10/1/20 | 9/30/21 | \$155,000.00 | 50% | General Fund | 30,000 | 20,000 | Programmed for FY 2021 |
| Smith-Gilbert Gardens Improvements | 10/1/20 | 9/30/21 | \$1,500,000.00 | 0% | SPLOST | 1,000,000 | | Programmed for FY 2021 |
| Computer System Upgrades | 10/1/20 | 9/30/21 | \$350,000.00 | 0% | General Fund | 65,000 | | Programmed for FY 2021 |
| Trail System Development | 10/1/20 | 9/30/21 | \$85,000.00 | 15% | Grants | 30,000 | | Programmed for FY 2021 |
| Traffic Improvements | 10/1/20 | 9/30/21 | \$37,000,000.00 | 0% | SPLOST | 4,000,000 | | Programmed for FY 2021 |
| Community Center Improvements | 10/1/20 | 9/30/21 | \$475,000.00 | 0% | SPLOST/GF | 30,000 | | Programmed for FY 2021 |
| Swift-Cantrell Park Improvement | 10/1/20 | 9/30/21 | \$500,000.00 | 25% | SPLOST | 100,000 | 50,000 | Programmed for FY 2021 |
| Depot Park Expansion | 10/1/20 | 9/30/21 | \$1,000,000.00 | 10% | SPLOST | 900,000 | 200,000 | Programmed for FY 2021 |
| Recreation Center Phase 1 | 10/1/20 | 9/30/21 | \$6,924,689.00 | 0% | SPLOST | 5,000,000 | | Programmed for FY 2021 |
| Recreation Center Phase 2 (NEW) | 10/1/20 | 9/30/21 | \$3,604,738.00 | | | 1,604,738 | | Programmed for FY 2021 |
| Depot Park Amphitheatre (NEW) | 10/1/20 | 9/30/21 | \$3,000,000.00 | | | 300,000 | | Programmed for FY 2021 |
| Public Safety Building (NEW) | 10/1/20 | 9/30/21 | \$8,500,000.00 | | | N/A | | Programmed for FY 2021 |
| East Park Community Park (NEW) | 10/1/20 | 9/30/21 | \$750,000.00 | | | N/A | | Programmed for FY 2021 |
| Depot Park Phases 9 - 12 (NEW) | 10/1/20 | 9/30/21 | \$3,000,000.00 | | | N/A | | Programmed for FY 2021 |
| TOTAL | | | \$73,410,427.00 | | | 14,315,738 | | |

| | | | | 2021-2022 | | | | |
|------------------------------------|-----------------------|---------------------|-------------------------|----------------------------------|--------------------------|--------------------------|---|------------------------|
| PROJECT DESCRIPTION | PROJECT START DATE | PROJECT END DATE | EST. COST OF PROJECT | % FUNDING FROM IMPACT FEES | OTHER FINANCE SOURCES | EXPENDITURES FOR YEAR | IMPACT FEES ENCUMBERED THROUGH YEAR | STATUS/REMARKS |
| Police vehicles | 10/1/21 | 9/30/22 | \$1,171,000.00 | 10% | GF/CPF/CSIF | 200,000 | 35,000 | Programmed for FY 2022 |
| Parks & Recreation Vehicles | 10/1/21 | 9/30/22 | \$180,000.00 | 0% | General Fund | 30,000 | | Programmed for FY 2022 |
| Street Vehicles | 10/1/21 | 9/30/22 | \$465,000.00 | 0% | General Fund | 100,000 | | Programmed for FY 2022 |
| Stormwater utility CIP Project | 10/1/21 | 9/30/22 | \$1,700,000.00 | 0% | Stormwater | 250,000 | | Programmed for FY 2022 |
| Street Improvements | 10/1/21 | 9/30/22 | \$1,650,000.00 | 0% | SPLOST | 300,000 | | Programmed for FY 2022 |
| Drainage Improvements | 10/1/21 | 9/30/22 | \$1,400,000.00 | 0% | CDBG/SPLOST | 300,000 | | Programmed for FY 2022 |
| Neighborhood Park Improvements | 10/1/21 | 9/30/22 | \$155,000.00 | 50% | General Fund | 30,000 | 15,000 | Programmed for FY 2022 |
| Smith-Gilbert Gardens Improvements | 10/1/21 | 9/30/22 | \$1,500,000.00 | 0% | SPLOST | 200,000 | | Programmed for FY 2022 |
| Computer System Upgrades | 10/1/21 | 9/30/22 | \$350,000.00 | 0% | General Fund | 70,000 | | Programmed for FY 2022 |
| Trail System Development | 10/1/21 | 9/30/22 | \$85,000.00 | 15% | Grants | 20,000 | | Programmed for FY 2022 |
| Traffic Improvements | 10/1/21 | 9/30/22 | \$37,000,000.00 | 0% | SPLOST | 10,000,000 | | Programmed for FY 2022 |
| Community Center Improvements | 10/1/21 | 9/30/22 | \$475,000.00 | 10% | SPLOST | 45,000 | | Programmed for FY 2022 |
| Swift-Cantrell Park Improvement | 10/1/21 | 9/30/22 | \$500,000.00 | 25% | SPLOST | 100,000 | 30,000 | Programmed for FY 2022 |
| Depot Park Expansion | 10/1/21 | 9/30/22 | \$1,000,000.00 | 0% | SPLOST/GF | 100,000 | | Programmed for FY 2022 |
| Recreation Center Phase 1 | 10/1/21 | 9/30/22 | \$6,924,689.00 | 25% | SPLOST | 1,924,689 | | Programmed for FY 2022 |
| Recreation Center Phase 2 (NEW) | 10/1/21 | 9/30/22 | \$3,604,738.00 | | | 2,000,000 | | Programmed for FY 2022 |
| Depot Park Amphitheatre (NEW) | 10/1/21 | 9/30/22 | \$3,000,000.00 | | | 1,700,000 | | Programmed for FY 2022 |
| Public Safety Building (NEW) | 10/1/21 | 9/30/22 | \$8,500,000.00 | | | N/A | | Programmed for FY 2022 |
| East Park Community Park (NEW) | 10/1/21 | 9/30/22 | \$750,000.00 | | | N/A | | Programmed for FY 2022 |
| Depot Park Phases 9 - 12 (NEW) | 10/1/21 | 9/30/22 | \$3,000,000.00 | | | N/A | | Programmed for FY 2022 |
| TOTAL | | | \$73,410,427.00 | | | 17,369,689 | | |

| | | | | 2022-2023 | | | | |
|-------------------------------------|-----------------------|---------------------|-------------------------|----------------------------------|--------------------------|--------------------------|---|------------------------|
| PROJECT DESCRIPTION | PROJECT START DATE | PROJECT END DATE | EST. COST OF PROJECT | % FUNDING FROM IMPACT FEES | OTHER FINANCE SOURCES | EXPENDITURES FOR YEAR | IMPACT FEES ENCUMBERED THROUGH YEAR | STATUS/REMARKS |
| Police vehicles | 10/1/22 | 9/30/23 | \$1,171,000.00 | 10% | GF/CPF/CSIF | 250,000 | 25,000 | Programmed for FY 2023 |
| Parks & Recreation Vehicles | 10/1/22 | 9/30/23 | \$180,000.00 | 0% | General Fund | 45,000 | | Programmed for FY 2023 |
| Street Vehicles | 10/1/22 | 9/30/23 | \$465,000.00 | 0% | General Fund | 65,000 | | Programmed for FY 2023 |
| Stormwater utility CIP Project | 10/1/22 | 9/30/23 | \$1,700,000.00 | 0% | Stormwater | 200,000 | | Programmed for FY 2023 |
| Street Improvements | 10/1/22 | 9/30/23 | \$1,650,000.00 | 0% | SPLOST | 350,000 | | Programmed for FY 2023 |
| Drainage Improvements | 10/1/22 | 9/30/23 | \$1,400,000.00 | 0% | CDBG/SPLOST | 300,000 | | Programmed for FY 2023 |
| Neighborhood Park Improvements | 10/1/22 | 9/30/23 | \$155,000.00 | 50% | General Fund | 35,000 | | Programmed for FY 2023 |
| Smith-Gilbert Gardens Improvements | 10/1/22 | 9/30/23 | \$1,500,000.00 | 0% | SPLOST | 100,000 | | Programmed for FY 2023 |
| Computer System Upgrades | 10/1/22 | 9/30/23 | \$350,000.00 | 0% | General Fund | 70,000 | | Programmed for FY 2023 |
| Trail System Development | 10/1/22 | 9/30/23 | \$85,000.00 | 15% | Grants | 15,000 | 10,000 | Programmed for FY 2023 |
| Traffic Improvements | 10/1/22 | 9/30/23 | \$37,000,000.00 | 0% | SPLOST | 7,000,000 | | Programmed for FY 2023 |
| Community Center Improvements | 10/1/22 | 9/30/23 | \$475,000.00 | 0% | SPLOST | 100,000 | | Programmed for FY 2023 |
| Swift-Cantrell Park Improvement | 10/1/22 | 9/30/23 | \$500,000.00 | 25% | SPLOST | 100,000 | 50,000 | Programmed for FY 2023 |
| Depot Park Expansion (Phases 1 - 7) | 10/1/22 | 9/30/23 | \$1,000,000.00 | | | N/A | | Programmed for FY 2023 |
| Recreation Center Phase 1 | 10/1/22 | 9/30/23 | \$6,924,689.00 | | | N/A | | Programmed for FY 2023 |
| Recreation Center Phase 2 (NEW) | 10/1/22 | 9/30/23 | \$3,604,738.00 | 0% | SPLOST | N/A | | Programmed for FY 2023 |
| Depot Park - Amphitheatre (NEW) | 10/1/22 | 9/30/23 | \$3,000,000.00 | 0% | SPLOST | 1,000,000 | | Programmed for FY 2023 |
| Public Safety Building (NEW) | 10/1/22 | 9/30/23 | \$8,500,000.00 | 0% | SPLOST | 7,500,000 | | Programmed for FY 2023 |
| East Park Community Park (NEW) | 10/1/22 | 9/30/23 | \$750,000.00 | | | 250,000 | | Programmed for FY 2023 |
| Depot Park Phases 9 - 12 (NEW) | 10/1/22 | 9/30/23 | \$3,000,000.00 | | | N/A | | Programmed for FY 2023 |
| TOTAL | | | \$73,410,427.00 | | | 17,380,000 | | |

| | | | | 2023-2024 | | 51 | | |
|-------------------------------------|-----------------------|---------------------|-------------------------|----------------------------------|--------------------------|--------------------------|---|---------------------|
| PROJECT DESCRIPTION | PROJECT START DATE | PROJECT END DATE | EST. COST OF PROJECT | % FUNDING FROM IMPACT FEES | OTHER FINANCE SOURCES | EXPENDITURES FOR YEAR | IMPACT FEES ENCUMBERED THROUGH YEAR | STATUS/REMARKS |
| Police vehicles | 10/1/23 | 9/30/24 | \$1,171,000.00 | 10% | GF/CPF/CSIF | 200,000 | 30,000 | Programmed for 2024 |
| Parks & Recreation Vehicles | 10/1/23 | 9/30/24 | \$180,000.00 | 0% | General Fund | 30,000 | | Programmed for 2024 |
| Street Vehicles | 10/1/23 | 9/30/24 | \$465,000.00 | 0% | General Fund | 100,000 | | Programmed for 2024 |
| Stormwater utility CIP Project | 10/1/23 | 9/30/24 | \$1,700,000.00 | 0% | Stormwater | 500,000 | | Programmed for 2024 |
| Street Improvements | 10/1/23 | 9/30/24 | \$1,650,000.00 | 0% | SPLOST | 300,000 | | Programmed for 2024 |
| Drainage Improvements | 10/1/23 | 9/30/24 | \$1,400,000.00 | 0% | CDBG/SPLOST | 250,000 | | Programmed for 2024 |
| Neighborhood Park Improvements | 10/1/23 | 9/30/24 | \$155,000.00 | 50% | General Fund | 20,000 | 10,000 | Programmed for 2024 |
| Smith-Gilbert Gardens Improvements | 10/1/23 | 9/30/24 | \$1,500,000.00 | 0% | SPLOST | 100,000 | | Programmed for 2024 |
| Computer System Upgrades | 10/1/23 | 9/30/24 | \$350,000.00 | 0% | General Fund | 70,000 | | Programmed for 2024 |
| Trail System Development | 10/1/23 | 9/30/24 | \$85,000.00 | 15% | Grants | NA | 7,000 | Programmed for 2024 |
| Traffic Improvements | 10/1/23 | 9/30/24 | \$37,000,000.00 | 0% | SPLOST | 4,000,000 | | Programmed for 2024 |
| Community Center Improvements | 10/1/23 | 9/30/24 | \$475,000.00 | 0% | SPLOST | 50,000 | | Programmed for 2024 |
| Swift-Cantrell Park Improvement | 10/1/23 | 9/30/24 | \$500,000.00 | 25% | SPLOST | 100,000 | 20,000 | Programmed for 2024 |
| Depot Park Expansion (Phases 1 - 7) | 10/1/23 | 9/30/24 | \$1,000,000.00 | | | N/A | | Programmed for 2024 |
| Recreation Center Phase 1 | 10/1/23 | 9/30/24 | \$6,924,689.00 | | | N/A | | Programmed for 2024 |
| Recreation Center Phase 2 (NEW) | 10/1/23 | 9/30/24 | \$3,604,738.00 | 0% | SPLOST | N/A | | Programmed for 2024 |
| Depot Park Ampitheatre (NEW) | 10/1/23 | 9/30/24 | \$3,000,000.00 | 0% | SPLOST | N/A | | Programmed for 2024 |
| Public Safety Building (NEW) | 10/1/23 | 9/30/24 | \$8,500,000.00 | 0% | SPLOST | 1,000,000 | | Programmed for 2024 |
| East Park Community Park (NEW) | 10/1/23 | 9/30/24 | \$750,000.00 | | | 250,000 | | Programmed for 2024 |
| Depot Park Phases 9 - 12 (NEW) | 10/1/23 | 9/30/24 | \$3,000,000.00 | | | 2,000,000 | | Programmed for 2024 |
| TOTAL | | | \$73,410,427.00 | | | 8,970,000 | | |

| | | | | 2024-2025 | | | | |
|------------------------------------|-----------------------|---------------------|-------------------------|----------------------------------|--------------------------|--------------------------|---|------------------------|
| PROJECT DESCRIPTION | PROJECT START DATE | PROJECT END DATE | EST. COST OF PROJECT | % FUNDING FROM IMPACT FEES | OTHER FINANCE SOURCES | EXPENDITURES FOR YEAR | IMPACT FEES ENCUMBERED THROUGH YEAR | STATUS/REMARKS |
| Police vehicles | 10/1/24 | 9/1/25 | \$1,171,000.00 | 10% | GF/CPF/CSIF | 200,000 | | Programmed for FY 2020 |
| Parks & Recreation Vehicles | 10/1/24 | 9/1/25 | \$180,000.00 | 0% | General Fund | 40,000 | | Programmed for FY 2020 |
| Street Vehicles | 10/1/24 | 9/1/25 | \$465,000.00 | 0% | General Fund | 100,000 | | Programmed for FY 2020 |
| Stormwater utility CIP Project | 10/1/24 | 9/1/25 | \$1,700,000.00 | 0% | Stormwater | 500,000 | | Programmed for FY 2020 |
| Street Improvements | 10/1/24 | 9/1/25 | \$1,650,000.00 | 0% | SPLOST | 400,000 | | Programmed for FY 2020 |
| Drainage Improvements | 10/1/24 | 9/1/25 | \$1,400,000.00 | 0% | CDBG/SPLOST | 300,000 | | Programmed for FY 2020 |
| Neighborhood Park Improvements | 10/1/24 | 9/1/25 | \$155,000.00 | 50% | General Fund | 40,000 | 25,000 | Programmed for FY 2020 |
| Smith-Gilbert Gardens Improvements | 10/1/24 | 9/1/25 | \$1,500,000.00 | 0% | SPLOST | 100,000 | | Programmed for FY 2020 |
| Computer System Upgrades | 10/1/24 | 9/1/25 | \$350,000.00 | 0% | General Fund | 75,000 | | Programmed for FY 2020 |
| Trail System Development | 10/1/24 | 9/1/25 | \$85,000.00 | 15% | Grants | 20,000 | | Programmed for FY 2020 |
| Traffic Improvements | 10/1/24 | 9/1/25 | \$37,000,000.00 | 0% | SPLOST | 12,000,000 | | Programmed for FY 2020 |
| Community Center Improvements | 10/1/24 | 9/1/25 | \$475,000.00 | 0% | SPLOST/GF | 250,000 | | Programmed for FY 2020 |
| Swift-Cantrell Park Improvement | 10/1/24 | 9/1/25 | \$500,000.00 | 25% | SPLOST | 100,000 | 50,000 | Programmed for FY 2020 |
| Depot Park Expansion | 10/1/24 | 9/1/25 | \$1,000,000.00 | 10% | SPLOST | N/A | | Programmed for FY 2020 |
| Recreation Center Phase 1 | 10/1/24 | 9/1/25 | \$6,924,689.00 | 0% | SPLOST | N/A | | Programmed for FY 2020 |
| Recreation Center Phase 2 (NEW) | 10/1/24 | 9/1/25 | \$3,604,738.00 | | | N/A | | Programmed for FY 2020 |
| Depot Park Amphitheatre (NEW) | 10/1/24 | 9/1/25 | \$3,000,000.00 | | | N/A | | Programmed for FY 2020 |
| Public Safety Building | 10/1/24 | 9/1/25 | \$8,500,000.00 | | | N/A | | Programmed for FY 2020 |
| East Park Community Park (NEW) | 10/1/24 | 9/1/25 | \$750,000.00 | | | 250,000 | | Programmed for FY 2020 |
| Depot Park Phases 9 - 12 (NEW) | 10/1/24 | 9/1/25 | \$3,000,000.00 | | | 1,000,000 | | Programmed for FY 2020 |
| TOTAL | | | \$73,410,427.00 | | | 15,375,000 | | |

| Project Number | Plan Element | Project Description | Start Date | End Date | Estimated Cost | Funding Source | Responsible Party |
|-------------------|---------------------------|--|------------|----------|-------------------|----------------|--|
| 1 | Land Use | Create housing audit report | 2021 | 2022 | N/A | N/A | Mayor and Council & City Manager |
| 2 | Public Facilities | Revisions to Zoning ordinance and development standards | 2021 | 2022 | N/A | N/A | Community Development |
| 3 | Public Facilities | Continue business recruitment, expansion and retention efforts | 2021 | 2022 | \$5,000 | GF, KDA & KDDA | Economic Development |
| 4 | Public Facilities | Swift Cantrell Park improvements | 2021 | 2022 | \$100,000 | SPLOST | Public Works |
| 5 | Land Use | Review of implementation of Plan 2040 | 2021 | 2022 | N/A | N/A | Community Development |
| 3 | Economic Development | Evaluate annexation action plan for all commercial and industrial corridors | 2021 | 2022 | N/A | NA | Community Development |
| 7 | Public Facilities | Transportation study on existing roadways and gateways into the City in association with GRTA and ARC consistent with the LCI Plan. | 2021 | 2022 | NA | NA | Community Development Public Works |
| 3 | Land Use | Review master trails plan | 2021 | 2022 | N/A | N/A | Community Development,Parks and Recreation |
| 9 | Economic Development | Economic Development strategic plan | 2021 | 2022 | \$30,000 | GF, KDA, KDDA | Economic Development |
| 10 | Economic Development | Review strategic growth plan with Planning and Zoning Department | 2021 | 2022 | N/A | N/A | Museum & Economic Dev |
| 11 | Community Facilities | Upgrade Neighborhood Parks | 2021 | 2022 | \$30,000 | GF | Parks and Recreation |
| 12 | Information Technology | implement electronic submittal programs for all departments | 2021 | 2022 | N/A | N/A | Information Technology |
| 13 | Community Facilities | Street Improvements | 2021 | 2022 | \$300,000 | SPLOST | Public Works |
| 14 | Transportation Element | Promote the expansion of local public transit alternatives in conjunction with Cobb County, ARC and other state/regional agencies. | 2021 | 2022 | N/A | N/A | Community Development |
| 15 | Community Facilities | City Wide Computer upgrade and integration | 2021 | 2022 | \$70,000 | GF | Information Technology |
| 16 | Economic Development | Review Downtown Development authority business recruitment strategy | 2021 | 2022 | N/A | N/A | Community Development |
| 17 | Community Facilities | Review greenspace requirement for population | 2021 | 2022 | N/A | N/A | Parks and Recreation |
| 18 | Economic Development | Analyze the downtown business retention plan | 2021 | 2022 | N/A | N/A | Economic Development |
| 19 | Land Use | City to expand network with local school board system in order to improve input regarding future development | 2021 | 2022 | N/A | N/A | Commuinty Dev |
| 20 | Land Use | Depot master plan review of projects | 2021 | 2022 | N/A | N/A | Community Development |
| 21 | Community Facilities | Annual comprehensive plan updates | 2021 | 2022 | N/A | NA | Planning and Zoning |
| 22 | land use | analyze Senior Housing inventory for lifelong community initiative | 2021 | 2022 | N/A | N/A | Planning and Zoning |
| 23 | Community Facilities | Storm Water Utility assessment of projects | 2021 | 2022 | N/A | NA | Public Works |
| 24 | Community Facilities | Drainage system improvements | 2021 | 2022 | \$300,000 | SPLOST | Public Works |
| 25 | Community Facilities | review city transportation plan | 2021 | 2022 | N/A | GF | Public Works |

| Project Number | Plan Element | | Start Date | End Date | Estimated Cost | Funding Source | Responsible Party |
|-------------------|---------------------------|--|------------|----------|-------------------|-------------------|---------------------------------------|
| 1 | Land Use | Implement next phase of annexation plan city wide | 2022 | 2023 | N/A | N/A | Economic Dev. & Planning |
| 2 | Public Facilities | Storm Water Utility CIP Project | 2022 | 2023 | \$200,000 | SPLOST | Public Works |
| 3 | Public Safety | police vehicles | 2022 | 2023 | \$250,000 | Court Services/GF | Economic Development |
| 4 | Economic Development | Apply for grants for development projects | 2022 | 2023 | \$5,000 | N/A | Economic Development & Planning |
| 5 | Land Use | LCI supplemental studies with Town Center CID | 2022 | 2023 | \$5,000 | GF | Planning and Zoning |
| 6 | Land Use | Review of comprehensive plan | 2022 | 2023 | N/A | NA | Community Development |
| 7 | Land Use | Review of Historic District Guidelines | 2022 | 2023 | N/A | NA | Planning |
| 3 | Community Development | Revision of Unified Development Code | 2022 | 2023 | N/A | NA | Community Development |
| 9 | Community Facilities | Trail System expansion with Cobb County | 2022 | 2023 | \$15,000 | N/A | Park and Recreation |
| 10 | Community Facilities | Continued marketing of Downtown venues in cooperation with Downtown Merchants | 2022 | 2023 | N/A | KDDA | Economic Development |
| 11 | Information Technology | City Wide Software Upgrades/purchases City Wide Computer upgrade and integration WI-FI integration in parks | 2022 | 2023 | \$70,000 | GF | Information Technology |
| 12 | Information Technology | GIS upgrades for land use analysis and public safety | 2022 | 2023 | \$10,000 | GF | Community Development |
| 13 | Communinty Facilities | Drainage Improvements | 2022 | 2023 | \$300,000 | CD8G | Public Works |
| 14 | Community Facilities | Smith-Gilbert Gardens Improvements | 2022 | 2023 | \$100,000 | SPLOST | Parks and Recreation |
| 15 | Community Facilities | Street Improvements | 2022 | 2023 | \$350,000 | SPLOST | Public Works |
| 16 | Community Facilities | Sustainability training and workshops with developers and staff | 2022 | 2023 | \$2,000 | GF | Planning |
| 18 | Land Use | Increase training of Traditional Neighborhood Districts and Smart Growth techniques for the Planning Commission | 2022 | 2023 | \$3,000 | GF | Planning |
| 19 | Community facilities | Swift Cantrell park improvements | 2022 | 2023 | \$100,000 | SPLOST | Parks and Recreation |

| | | FY 2023/2 | 2024 | | | | |
|-------------------|---------------------------|--|------------|----------|-------------------|----------------|---------------------------------------|
| Project Number | Plan Element | Project Description | Start Date | End Date | Estimated Cost | Funding Source | Responsible Party |
| 1 | Community Facilities | LCI plan project evaluation | 2023 | 2024 | N/A | NA | Planning and Zoning |
| 2 | Community Facilities | review sustainability policies for city facilities | 2023 | 2024 | N/A | N/A | Public Works |
| 3 | Economic Development | Continue business recruitment, expansion and retention efforts | 2023 | 2024 | \$5,000 | GF, KDA & KDDA | Economic Development |
| 4 | Economic Development | Apply for grants for development projects | 2023 | 2024 | N/A | N/A | Economic Development & Planning |
| 5 | Community Facilities | Evaluate effectiveness of Museum marketing strategies and make adjustments as needed | 2023 | 2024 | N/A | N/A | Museum & Economic Dev |
| 6 | Community Facilities | Upgrade neighborhood parks | 2023 | 2024 | \$20,000 | GF | Parks and Recreation |
| 7 | Land Use | Initiate study for sustainability initiatives and incentive program for new development | 2023 | 2024 | N/A | N/A | Planning and Zoning |
| 8 | Community facilities | Reevaluating Trail Master plan | 2023 | 2024 | N/A | N/A | Parks and Recreation |
| 9 | Housing | Continue strategies (through zoning) aimed at the identification and preservation of existing sound housing and stable residential neighborhoods including preservation of historic properties | 2023 | 2024 | N/A | N/A | Community Development |
| 10 | Land Use | Re evaluate green city objectives | 2023 | 2024 | N/A | N/A | Planning and Zoning |
| 11 | Information Technology | City Wide Computer upgrade and integration | 2023 | 2024 | \$70,000 | GF | Information Technology |
| 12 | Community Facilities | Traffic Improvements | 2023 | 2024 | \$4,000,000 | SPLOST | Public Works |
| 13 | Economic Development | Continue implementation of downtown master plan | 2023 | 2024 | N/A | SPLOST | Community Development |
| 14 | Public Safety | Upgrad police department equipment | 2023 | 2024 | \$5,000 | GF | Police Department |
| 15 | Community Facilities | Storm Water Utility assesment and system analysis | 2023 | 2024 | N/A | GF | Public Works |
| 16 | Community Facilities | Street Improvements | 2023 | 2024 | \$300,000 | SPLOST | Parks and Recreation |
| 17 | Community Facilities | Drainage Improvements | 2023 | 2024 | \$250,000 | SPLOST | Public Works |
| 18 | Community facilities | adding new playground facilities | 2023 | 2024 | \$20,000 | General Fund | Parks and Recreation |
| 19 | Community Facilities | Depot master plan review of projects | 2023 | 2024 | N/A | N/A | Parks and Recreation |
| 20 | Community Facilities | Smith-Gilbert Gardens facility improvements | 2023 | 2024 | \$100,000 | SPLOST | Parks and Recreation |
| 21 | Land Use | Historic District Standards reevaluation | 2023 | 2024 | N/A | N/A | Planning and Zoning |

| City of Kennesaw Annual STWP Update 2024/2025 | | | | | | | | | | |
|---|---------------------------|--|------------|----------|-------------------|----------------------|--|--|--|--|
| Project Number | Plan Element | Project Description | Start Date | End Date | Estimated Cost | Funding Source | Responsible Party | | | |
| 1 | Economic Development | Continue business recruitment, expansion and retension efforts | 2024 | 2025 | \$8,000 | KDA & KDDA | Economic Development | | | |
| 2 | Community Facilities | Evaluate master trail system tie-in to Cobb County System | 2024 | 2025 | N/A | N/A | Planning and Zoning/parks and recreation | | | |
| 3 | Land Use | Additional amendments to sustainability policy | 2024 | 2025 | N/A | N/A | Community Development | | | |
| 4 | Housing | Continue strategies (through zoning) aimed at the identification and preservation of existing sound housing and stable residential neighborhoods including preservation of historic properties | 2024 | 2025 | N/A | N/A | Planning and Zoning | | | |
| 5 | Community Facilities | Storm Water Utility CIP Project | 2024 | 2025 | \$500,000 | SPLOST | Public Works | | | |
| 6 | Community Facilities | Traffic Improvements | 2024 | 2025 | \$5,000,000 | SPLOST | Public Works | | | |
| 7 | Land Use | Annual review of Unified Development code | 2024 | 2025 | NA | NA | Planning and Zoning | | | |
| 8 | Community Facilities | Smith Gilbert Gardens facility improvements | 2024 | 2025 | \$100,000 | SPLOST | Parks and Recreation | | | |
| 9 | Community Facilities | Street Improvements | 2024 | 2025 | \$400,000 | SPLOST | Public Works | | | |
| 10 | Economic Development | Economic Development multi-year plan review | 2024 | 2025 | NA | Economic Development | Economic Development | | | |
| 11 | Land Use | Strengthen enforcement of housing codes in order to revitialize neighborhoods | 2024 | 2025 | N/A | N/A | Community Development | | | |
| 12 | Community Facilities | Reevaluate Future land use maps and character areas as identified in the comprehensive plan | 2024 | 2025 | N/A | N/A | Community Development | | | |
| 13 | Information Technology | City Wide Computer upgrade and integration | 2024 | 2025 | \$75,000 | GF | Information Technology | | | |
| 14 | Housing | Reevaluate housing inventory city wide and occupancy rate | 2024 | 2025 | N/A | N/A | Planning and Zoning | | | |
| 15 | Community Facilities | Community Center Improvements | 2024 | 2025 | \$250,000 | GF | Parks and Recreation | | | |
| 16 | Community Facilities | Review status of adopted redevelopment areas | 2024 | 2025 | NA | NA | Economic Development/Planning | | | |

| City of Kennesaw Annual STWP Update FY2020/2021 | | | | | | | | | | | |
|---|---------------------------|--|------------|----------|-------------------|-----------------------------|---|--|--|--|--|
| Project Number | Plan Element | Project Description | Start Date | End Date | Estimated Cost | Funding Source | Responsible Party | | | | |
| 1 | Economic Development | Continue implementation of Kennesaw LCI downtown master plan | 2020 | 2021 | N/A | N/A | Mayor and Council & City Manager | | | | |
| 2 | Land Use | review downtown master plan | 2020 | 2021 | N/A | N/A | Community Development | | | | |
| 3 | Economic Development | Continue business recruitment, expansion and retention efforts | 2020 | 2021 | \$5,000 | GF, KDA, KDDA | Economic Development | | | | |
| 4 | Community Facilities | re-evaluate storm water management plan | 2020 | 2021 | N/A | N/A | Public Works | | | | |
| 5 | Land Use | Continued review of comprehensive plans and objectives | 2020 | 2021 | N/A | N/A | Community Development | | | | |
| 6 | Land Use | Evaluate existing development regulations for provisions that may limit diversity in housing types and barriers to revitalization and infill development and recommend changes where appropriate | 2020 | 2021 | \$5,000 | KDDA, GF, and DCA Grants | Community Development | | | | |
| 7 | Community Facilities | Traffic Improvements | 2020 | 2021 | \$4,000,000 | SPLOST | Public Works | | | | |
| 8 | Land Use | Analyze Senior Housing inventory | 2020 | 2021 | N/A | N/A | Planning and Zoning | | | | |
| 9 | Land Use | Annual review of Unified Development code | 2020 | 2021 | N/A | N/A | Community Development, Public Works | | | | |
| 10 | Land Use | Develop additional development standards for the provision and location of pedestrian and bicycle facilities in connection with private development projects. | 2020 | 2021 | N/A | N/A | Community Development | | | | |
| 11 | Community Facilities | Upgrade neighborhood parks | 2020 | 2021 | \$30,000 | GF | Parks and Recreation | | | | |
| 12 | Land Use | Review Comprehensive plan and 2040 Plan | 2020 | 2021 | N/A | N/A | Planning and Zoning | | | | |
| 13 | Community Facilities | Establish strategies and priorities for funding road improvements needed in the city in conjunction with county, state, regional and federal agencies. | 2020 | 2021 | N/A | N/A | Public Works/Economic Development | | | | |
| 14 | Land Use | evaluate needs for student housing | 2020 | 2021 | NA | NA | Planning and Zoning | | | | |
| 15 | Community Facilities | Promote the expansion of local public transit alternatives in conjunction with Cobb County, DOT, GRTA, CCT, ARC and other state/regional agencies. | 2020 | 2021 | N/A | N/A | Community Development | | | | |
| 16 | Community Facilities | Storm Water Utility CIP Project | 2020 | 2021 | \$250,000 | SPLOST | Public Works | | | | |
| 17 | Information Technology | City Wide Computer upgrade and integration | 2020 | 2021 | \$65,000 | GF | Information Technology | | | | |
| 18 | Environmental | Evaluate environmentally sensitive areas affected by development | 2020 | 2021 | N/A | N/A | Public Works/Community development | | | | |
| 19 | Land Use | Participate in regional and local transportation studies and initiatives to promote rail connectivity to cities and county | 2020 | 2021 | N/A | N/A | Community Development | | | | |
| 20 | Land Use | Work with Cobb County to implement a greenbelt system for flood plains that can also be used as a passive recreation resource. | 2020 | 2021 | N/A | N/A | Community Development | | | | |
| 21 | Economic Development | Evaluate Economic Development Incentive program | 2020 | 2021 | N/A | N/A | Community Development | | | | |
| 22 | Community Facilities | Review trail network program | 2020 | 2021 | N/A | N/A | Parks and Recreation | | | | |