

MAYOR

Derek Easterling

City Manager

Jeff Drobney

City Clerk, MMC

Debra Taylor

**COUNCIL**

Mayor Protem Chris Henderson

James Eaton

Tracey Viars

Pat Ferris

David Blinkhorn

CLERK'S CERTIFICATION

CITY OF KENNESAW
GEORGIA, COBB COUNTY

I, Lea Addington, hereby certify that I am the Assistant City Clerk for the City of Kennesaw and the lawful custodian of the books and records of said municipality, and as such do hereby certify the attached City of Kennesaw Resolution No. 2019-13, 2019 is a true and correct copy of records on file at City Hall.

WITNESS, my hand and Seal of the City of Kennesaw, Georgia, on this 20th day of March, 2019.

ATTEST:



Lea Addington, Assistant City Clerk



**CITY OF KENNESAW
GEORGIA**

RESOLUTION NO. 2019-13, 2019

**RESOLUTION ADOPTING THE TRANSMITTAL OF UPDATES TO THE CAPITAL
IMPROVEMENT ELEMENT AND THE SHORT-TERM WORK PROGRAM COVERING
THE FIVE-YEAR PERIOD 2019-2023**

**BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF KENNESAW,
COBB COUNTY, GEORGIA AS FOLLOWS:**

WHEREAS, the City of Kennesaw has prepared an annual update to the Capital Improvements Element and Short Term Work Program; and

WHEREAS, the annual update of the Capital Improvements Element and Short-Term Work Program was prepared in accordance with the Development Impact Fee Compliance Requirements and the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989, and a Public Hearing was held on March 18, 2019 6:30p.m. in the City Hall.

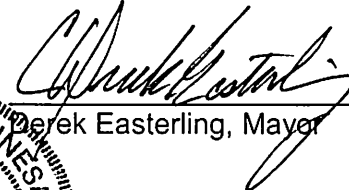
BE IT THEREFORE RESOLVED, which the Mayor and the Council of the City of Kennesaw does hereby submit for transmittal the annual update of the Capital Improvements Element and Short Term Work Program covering the five-year period 2019-2023 to the Atlanta Regional Commission for Regional review, as per the requirements of the Georgia Planning Act of 1989.

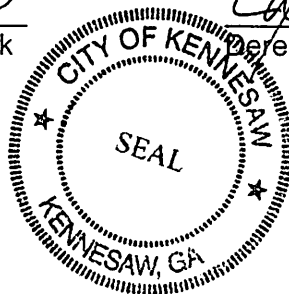
Approved at the regular meeting of the Kennesaw Mayor and Council on this 18th day of March, 2019

Attest:


Lea Addington, Assistant City Clerk

CITY OF KENNESAW


Derek Easterling, Mayor



ANNUAL FEE FINANCIAL REPORT - FY 2017-2018
CITY OF KENNESAW, GEORGIA

[illegible]

CITY OF KENNESAW
SUMMARY OF FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

	A	B	C	D	E	F	G
1							
2		FY2018-2019	FY2019-2020	FY2020-2021	FY2021-2022	FY2022-2023	TOTAL
3	Police vehicles	170,000	170,000	170,000	170,000	170,000	\$ 850,000
4	Parks & Recreation Vehicles	20,000	25,000	25,000	20,000	20,000	\$ 110,000
5	Street Vehicles	150,000	75,000	50,000	85,000	85,000	\$ 445,000
6	Stormwater utility CIP Project	300,000	500,000	300,000	300,000	500,000	\$ 1,900,000
7	Street Improvements	200,000	200,000	200,000	200,000	200,000	\$ 1,000,000
8	Drainage Improvements	200,000	200,000	150,000	500,000	500,000	\$ 1,550,000
9	Neighborhood Park Improvements	20,000	30,000	40,000	30,000	30,000	\$ 150,000
10	Smith-Gilbert Gardens Improvements	500,000	800,000	1,300,000	200,000	500,000	\$ 3,300,000
11	Computer System Upgrades	49,000	56,000	50,000	50,000	50,000	\$ 255,000
12	Trail System Development	50,000	15,000	30,000	25,000	25,000	\$ 145,000
13	Traffic Improvements	6,000,000	5,000,000	8,000,000	8,000,000	8,000,000	\$ 35,000,000
14	Depot Park Expansion	500,000	1,500,000	2,000,000	2,000,000	NA	\$ 6,000,000
15	Recreation Center Phase 1	400,000	2,000,000	2,000,000	100,000	NA	\$ 4,500,000
16	Community Center Improvements	30,000	30,000	30,000	20,000	20,000	\$ 130,000
17	Swift-Cantrell Park Improvement	125,000	400,000	100,000	100,000	100,000	\$ 825,000
18	Public Safety Building (NEW)				300,000	5,000,000	\$ 5,300,000
19	Recreation Center Phase 2 (NEW)				300,000	300,000	\$ 600,000
20	Depot Park Amphitheatre (NEW)				300,000	1,500,000	\$ 1,800,000
21	Totals	\$ 8,714,000	\$ 11,001,000	14,445,000	\$ 12,700,000	\$ 17,000,000	\$ 63,860,000
22							

CITY OF KENNESAW, GEORGIA

CAPITAL IMPROVEMENTS PROJECT UPDATE

PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	2018-2019		Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
				% Funding from Impact Fees					
Police Vehicles	10/1/18	9/30/19	850,000	20%		General Fund	170,000		Programmed for FY 2019
Parks & Recreation Vehicles	10/1/18	9/30/19	110,000	0%		General Fund	20,000		Programmed for FY 2019
Street Vehicles	10/1/18	9/30/19	500,000	0%		General Fund	150,000		Programmed for FY 2019
Stormwater utility CIP Project	10/1/18	9/30/19	1,900,000	0%		SPLOST	300,000		Programmed for FY 2019
Street Improvements	10/1/18	9/30/19	1,000,000	0%		SPLOST	200,000		Programmed for FY 2019
Drainage Improvements	10/1/18	9/30/19	1,550,000	0%		CDBG	200,000		Programmed for FY 2019
Neighborhood Park Improvements	10/1/18	9/30/19	150,000	50%		General Fund	20,000		Programmed for FY 2019
Smith-Gilbert Gardens Improvements	10/1/18	9/30/19	3,300,000	0%		SPLOST/Foundation	500,000		Programmed for FY 2019
Computer System Upgrades	10/1/18	9/30/19	289,000	0%		General Fund	49,000		Programmed for FY 2019
Trail System Development	10/1/18	9/30/19	170,000	10%		Grants	50,000		Programmed for FY 2019
Traffic Improvements	10/1/18	9/30/19	35,000,000	0%		SPLOST	6,000,000		Programmed for FY 2019
Depot Park Expansion	10/1/18	9/30/19	6,000,000	10%		SPLOST	500,000		Programmed for FY 2019
Recreation Center Phase 1	10/1/18	9/30/19	4,500,000	0%		SPLOST	400,000		Programmed for FY 2019
Community Center Improvements	10/1/18	9/30/19	150,000	0%		GF/SPLOST	30,000		Programmed for FY 2019
Swift Cantrell Park Improvements	10/1/18	9/30/19	1,000,000	0%		SPLOST	125,000		Programmed for FY 2019
TOTAL			56,469,000				8,714,000		

CITY OF KENNESAW, GEORGIA

CAPITAL IMPROVEMENTS PROJECT UPDATE

PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	2019-2020 % Funding from Impact Fees	Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
Police Vehicles	10/1/19	9/30/20	850,000	20%	General Fund	170,000		Programmed for FY 2020
Parks & Recreation Vehicles	10/1/19	9/30/20	110,000	0%	General Fund	25,000		Programmed for FY 2020
Street Vehicles	10/1/19	9/30/20	500,000	0%	General Fund	75,000		Programmed for FY 2020
Stormwater utility CIP project	10/1/19	9/30/20	1,900,000	0%	SPLOST	500,000		Programmed for FY 2020
Street Improvements	10/1/19	9/30/20	1,000,000	0%	SPLOST	200,000		Programmed for FY 2020
Drainage Improvements	10/1/19	9/30/20	1,550,000	0%	CDBG	200,000		Programmed for FY 2020
Neighborhood Park Improvements	10/1/19	9/30/20	150,000	50%	General Fund	30,000		Programmed for FY 2020
Smith-Gilbert Gardens improvement	10/1/19	9/30/20	3,300,000	0%	SPLOST/Foundation	800,000		Programmed for FY 2020
Computer System Upgrades	10/1/19	9/30/20	289,000	0%	General Fund	56,000		Programmed for FY 2020
Trail System Development	10/1/19	9/30/20	170,000	15%	Grants	15,000		Programmed for FY 2020
Traffic Improvements	10/1/19	9/30/20	35,000,000	0%	SPLOST	5,000,000		Programmed for FY 2020
Depot Park Expansion	10/1/19	9/30/20	6,000,000	0%	SPLOST	1,500,000		Programmed for FY 2020
Recreation Center Phase 1	10/1/19	9/30/20	4,500,000	0%	SPLOST	2,000,000		Programmed for FY 2020
Community Center improvements	10/1/19	9/30/20	150,000	0%	GF/SPLOST	30,000		Programmed for FY 2020
Swift Cantrell Park Improvements	10/1/19	9/30/20	1,000,000	10%	SPLOST	400,000		Programmed for FY 2020
TOTAL			56,469,000			11,001,000		

CITY OF KENNESAW, GEORGIA

CAPITAL IMPROVEMENTS PROJECT UPDATE

PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	2020-2021 % Funding from Impact Fees	Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
Police Vehicles	10/1/20	9/30/21	850,000	20%	General Fund	170,000		Programmed for FY 2021
Parks & Recreation Vehicles	10/1/20	9/30/21	110,000	0%	General Fund	25,000		Programmed for FY 2021
Street Vehicles	10/1/20	9/30/21	500,000	0%	General Fund	50,000		Programmed for FY 2021
Stormwater utility CIP Project	10/1/20	9/30/21	1,900,000	0%	General Fund	300,000		Programmed for FY 2021
Street Improvements	10/1/20	9/30/21	1,000,000	0%	SPLOST	200,000		Programmed for FY 2021
Drainage Improvements	10/1/20	9/30/21	1,550,000	0%	General Fund/CDBG	150,000		Programmed for FY 2021
Neighborhood Park Improvements	10/1/20	9/30/21	150,000	50%	General Fund	40,000		Programmed for FY 2021
Smith Gilbert Gardens Improvements	10/1/20	9/30/21	3,300,000	0%	SPLOST/Foundation	1,300,000		Programmed for FY 2021
Computer System Upgrades	10/1/20	9/30/21	289,000	0%	General Fund	50,000		Programmed for FY 2021
Trail system development	10/1/20	9/30/21	170,000	15%	Grants	30,000		Programmed for FY 2021
Traffic Improvements	10/1/20	9/30/21	35,000,000	0%	SPLOST	8,000,000		Programmed for FY 2021
Depot Park Expansion	10/1/19	9/30/20	6,000,000	0%	SPLOST	2,000,000		Programmed for FY 2021
Recreation Center Phase 1	10/1/20	9/30/21	4,500,000	0%	SPLOST	2,000,000		Programmed for FY 2021
Community Center Improvements	10/1/20	9/30/21	150,000	0%	GF/SPLOST	30,000		Programmed for FY 2021
Swift-Cantrell Park Improvements	10/1/20	9/30/21	1,000,000	10%	SPLOST	100,000		Programmed for FY 2021
TOTAL			56,469,000			14,445,000		

CITY OF KENNESAW, GEORGIA

CAPITAL IMPROVEMENTS PROJECT UPDATE

PROJECT DESCRIPTION	Project Start Date	Project End Date	FY2021-2022			Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
			Est. Cost of Project	% Funding from Impact Fees	Other Finance Sources			
Police vehicles	10/1/21	9/30/22	850,000	20%	General Fund	170,000		Programmed for FY 2022
Parks & Recreation Vehicles	10/1/21	9/30/22	110,000	0%	SPLOST	20,000		Programmed for FY 2022
Street Vehicles	10/1/21	9/30/22	500,000	0%	SPLOST	85,000		Programmed for FY 2022
Stormwater Utility CIP Project	10/1/21	9/30/22	1,900,000	0%	CDBG	300,000		Programmed for FY 2022
Street Improvements	10/1/21	9/30/22	1,000,000	0%	General Fund	200,000		Programmed for FY 2022
Drainage Improvements	10/1/21	9/30/22	1,550,000	0%	SPLOST	500,000		Programmed for FY 2022
Neighborhood Park Improvements	10/1/21	9/30/22	150,000	50%	General Fund	30,000		Programmed for FY 2022
Smith-Gilbert Gardens Improvements	10/1/21	9/30/22	3,300,000	0%	SPLOST/Foundation	200,000		Programmed for FY 2022
Computer System Upgrades	10/1/21	9/30/22	289,000	20%	General Fund	50,000		Programmed for FY 2022
Trail System Development	10/1/21	9/30/22	170,000	15%	Grants	25,000		Programmed for FY 2022
Traffic Improvements	10/1/21	9/30/22	35,000,000	0%	SPLOST	8,000,000		Programmed for FY 2022
Depot Park Expansion	10/1/21	9/30/22	6,000,000	0%	SPLOST	2,000,000		Programmed for FY 2022
Recreation Center Phase 1	10/1/21	9/30/22	4,500,000	0%	SPLOST	100,000		Programmed for FY 2022
Community Center Improvements	10/1/21	9/30/22	150,000	0%	GF/SPLOST	20,000		Programmed for FY 2022
Swift Cantrell Park Improvements	10/1/21	9/30/22	1,000,000	10%	SPLOST	100,000		Programmed for FY 2022
Public Safety Building (NEW)	10/1/21	9/30/22	8,000,000	0%	Grants/GF/SPLOST	300,000		Programmed for FY 2022
Recreation Center Phase 2 (NEW)	10/1/21	9/30/22	5,000,000	0%	SPLOST	300,000		Programmed for FY 2022
Depot Park Amphitheatre (NEW)	10/1/21	9/30/22	2,000,000	0%	SPLOST	300,000		Programmed for FY 2022
TOTAL			71,469,000			12,700,000		

CITY OF KENNESAW, GEORGIA

CAPITAL IMPROVEMENTS PROJECT UPDATE

				2022-2023				
PROJECT DESCRIPTION	Project Start Date	Project End Date	Est. Cost of Project	% Funding from Impact Fees	Other Finance Sources	Expenditures for Year	Impact Fees Encumbered Through Year	Status/Remarks
Police vehicles	10/1/22	9/30/23	850,000	20%	GF/Court Services	170,000		Programmed for FY 23
Parks & Recreation Vehicles	10/1/22	9/30/23	110,000	0%	General Fund	20,000		Programmed for FY 23
Street Vehicles	10/1/22	9/30/23	500,000	0%	General Fund	85,000		Programmed for FY 23
Stormwater utility CIP Project	10/1/22	9/30/23	1,900,000	0%	CDBG/Stormwater	500,000		Programmed for FY 23
Street Improvements	10/1/22	9/30/23	1,000,000	0%	General Fund	200,000		Programmed for FY 23
Neighborhood Park Improvements	10/1/22	9/30/23	150,000	50%	GF/SPLOST	30,000		Programmed for FY 23
Drainage Improvements	10/1/22	9/30/23	1,550,000	0%	SPLOST	500,000		Programmed for FY 23
Smith-Gilbert Gardens Improvements	10/1/22	9/30/23	3,300,000	0%	SPLOST/Foundation	500,000		Programmed for FY 23
Computer System Upgrades	10/1/22	9/30/23	289,000	0%	General Fund	50,000		Programmed for FY 23
Trail System Development	10/1/22	9/30/23	170,000	15%	Grants	25,000		Programmed for FY 23
Traffic Improvements	10/1/22	9/30/23	35,000,000	0%	SPLOST	8,000,000		Programmed for FY 23
Community Center Improvements	10/1/22	9/30/23	150,000	0%	GF/SPLOST	20,000		Programmed for FY 23
Swift-Cantrell Park Improvement	10/1/22	9/30/23	1,000,000	10%	SPLOST	100,000		Programmed for FY 23
Public Safety Building (NEW)	10/1/22	9/30/23	8,000,000	0%	SPLOST	5,000,000		Programmed for FY 23
Recreation Center Phase 2 (NEW)	10/1/22	9/30/23	5,000,000	0%	SPLOST	300,000		Programmed for FY 23
Depot Park Amphitheatre (NEW)	10/1/22	9/30/23	2,000,000	0%	SPLOST	1,500,000		Programmed for FY 23
TOTAL			60,969,000			17,000,000		

FY 2018/2019

Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Community Facilities	LCI plan project evaluation	2018	2019	N/A	NA	Planning and Zoning
2	Community Facilities	review sustainability policies for city facilities	2018	2019	N/A	N/A	Public Works
3	Economic Development	Continue business recruitment, expansion and retention efforts	2018	2019	\$5,000	GF, KDA & KDDA	Economic Development
4	Economic Development	Apply for grants for development projects	2018	2019	N/A	N/A	Economic Development & Planning
5	Community Facilities	Evaluate effectiveness of Museum marketing strategies and make adjustments as needed	2018	2019	N/A	N/A	Museum & Economic Dev
6	Community Facilities	Upgrade neighborhood parks	2018	2019	\$20,000	GF	Parks and Recreation
7	Land Use	Initiate study for sustainability initiatives and incentive program for new development	2018	2019	N/A	N/A	Planning and Zoning
8	Community facilities	adding greenspace (new acreage) Parks expansion	2018	2019	\$500,000	SPLOST	Parks and Recreation
9	Housing	Continue strategies (through zoning) aimed at the identification and preservation of existing sound housing and stable residential neighborhoods including preservation of historic properties	2018	2019	N/A	N/A	Community Development
10	Land Use	Re evaluate green city objectives	2018	2019	N/A	N/A	Planning and Zoning
11	Information Technology	City Wide Computer upgrade and integration	2018	2019	\$49,000	GF	Information Technology
12	Community Facilities	Traffic Improvements	2018	2019	\$6,000,000	SPLOST	Public Works
13	Economic Development	Continue implementation of downtown master plan	2018	2019	N/A	SPLOST	Community Development
14	Public Safety	Upgrad police department equipment	2018	2019	\$5,000	GF	Police Department
15	Community Facilities	Storm Water Utility assesment and system analysis	2018	2019	N/A	GF	Public Works
16	Community Facilities	Street Improvements	2018	2019	\$200,000	SPLOST	Parks and Recreation
17	Community Facilities	Drainage Improvements	2018	2019	\$200,000	SPLOST	Public Works
18	Community facilities	adding new playground facilities	2018	2019	\$20,000	General Fund	Parks and Recreation
19	Community Facilities	Depot master plan review of projects	2018	2019	N/A	N/A	Parks and Recreation
20	Community Facilities	Smith-Gilbert Gardens facility improvements	2018	2019	\$500,000	SPLOST	Parks and Recreation
21	Land Use	Historic District boundary survey	2018	2019	\$5,700	GF	Planning and Zoning

City of Kennesaw Annual STWP Update 2019/2020							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Economic Development	Continue business recruitment, expansion and retention efforts	2019	2020	\$8,000	KDA & KDDA	Economic Development
2	Community Facilities	Evaluate master trail system tie-in to Cobb County System	2019	2020	N/A	N/A	Planning and Zoning/parks and recreation
3	Land Use	Additional amendments to sustainability policy	2019	2020	N/A	N/A	Community Development
4	Housing	Continue strategies (through zoning) aimed at the identification and preservation of existing sound housing and stable residential neighborhoods including preservation of historic properties	2019	2020	N/A	N/A	Planning and Zoning
5	Community Facilities	Storm Water Utility CIP Project	2019	2020	\$500,000	SPLOST	Public Works
6	Community Facilities	Traffic Improvements	2019	2020	\$5,000,000	SPLOST	Public Works
7	Land Use	Annual review of Unified Development code	2019	2020	NA	NA	Planning and Zoning
8	Community Facilities	Smith Gilbert Gardens facility improvements	2019	2020	\$800,000	SPLOST	Parks and Recreation
9	Community Facilities	Street Improvements	2019	2020	\$200,000	SPLOST	Public Works
10	Economic Development	Economic Development multi-year strategic plan	2019	2020	\$30,000	Economic Development	Economic Development
11	Land Use	Strengthen enforcement of housing codes in order to revitalize neighborhoods	2019	2020	N/A	N/A	Community Development
12	Community Facilities	Reevaluate Future land use maps and character areas as identified in the comprehensive plan	2019	2020	N/A	N/A	Community Development
13	Information Technology	City Wide Computer upgrade and integration	2019	2020	\$56,000	GF	Information Technology
14	Housing	Reevaluate housing inventory city wide and occupancy rate	2019	2020	N/A	N/A	Planning and Zoning
15	Community Facilities	Adoption of Parks and Recreation master plan	2019	2020	\$50,000	GF	Parks and Recreation
16	Community Facilities	Review status of adopted redevelopment areas	2019	2020	NA	NA	Economic Development/Planning

City of Kennesaw Annual STWP Update FY2020/2021							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Economic Development	Continue implementation of Kennesaw LCI downtown master plan	2020	2021	N/A	N/A	Mayor and Council & City Manager
2	Land Use	review Downtown master Plan	2020	2021	N/A	N/A	Community Development
3	Economic Development	Continue business recruitment, expansion and retention efforts	2020	2021	\$5,000	GF, KDA, KDDA	Economic Development
4	Community Facilities	re-evaluate storm water management plan	2020	2021	N/A	N/A	Public Works
5	Land Use	Continued review of comprehensive plans and objectives	2020	2021	N/A	N/A	Community Development
6	Land Use	Evaluate existing development regulations for provisions that may limit diversity in housing types and barriers to revitalization and infill development and recommend changes where appropriate	2020	2021	\$5,000	KDDA, GF, and DCA Grants	Community Development
7	Community Facilities	Traffic Improvements	2020	2021	\$8,000,000	SPLOST	Public Works
8	Land Use	Analyze Senior Housing inventory	2020	2021	N/A	N/A	Planning and Zoning
9	Land Use	Annual review of Unified Development code	2020	2021	N/A	N/A	Community Development, Public Works
10	Land Use	Develop additional development standards for the provision and location of pedestrian and bicycle facilities in connection with private development projects.	2020	2021	N/A	N/A	Community Development
11	Community Facilities	Upgrade neighborhood parks	2020	2021	\$40,000	GF	Parks and Recreation
12	Land Use	Review Comprehensive plan and 2040 Plan	2020	2021	N/A	N/A	Planning and Zoning
13	Community Facilities	Establish strategies and priorities for funding road improvements needed in the city in conjunction with county, state, regional and federal agencies.	2020	2021	N/A	N/A	Public Works/Economic Development
14	Land Use	evaluate needs for student housing	2020	2021	NA	NA	Planning and Zoning
15	Community Facilities	Promote the expansion of local public transit alternatives in conjunction with Cobb County, DOT, GRTA, CCT, ARC and other state/regional agencies.	2020	2021	N/A	N/A	Community Development
16	Community Facilities	Storm Water Utility CIP Project	2020	2021	\$300,000	SPLOST	Public Works
17	Information Technology	City Wide Computer upgrade and integration	2020	2021	\$50,000	GF	Information Technology
18	Environmental	Evaluate environmentally sensitive areas affected by development	2020	2021	N/A	N/A	Public Works/Community development
19	Land Use	Participate in regional and local transportation studies and initiatives to promote rail connectivity to cities and county	2020	2021	N/A	N/A	Community Development
20	Land Use	Work with Cobb County to implement a greenbelt system for flood plains that can also be used as a passive recreation resource.	2020	2021	N/A	N/A	Community Development
21	Economic Development	Evaluate Economic Development Incentive program	2020	2021	N/A	N/A	Community Development
22	Community Facilities	Review trail network program	2020	2021	N/A	N/A	Parks and Recreation

City of Kennesaw Annual STWP Update FY2021-2022							
Project Number	Plan Element	Project Description	Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Land Use	Create housing audit report	2021	2022	N/A	N/A	Mayor and Council & City Manager
2	Public Facilities	Revisions to Zoning ordinance and development standards	2021	2022	N/A	N/A	Community Development
3	Public Facilities	Continue business recruitment, expansion and retention efforts	2021	2022	\$5,000	GF, KDA & KDDA	Economic Development
4	Public Facilities	Swift Centrail Park improvements	2021	2022	\$100,000	SPLOST	Public Works
5	Land Use	Review of implementation of Plan 2040	2021	2022	N/A	N/A	Community Development
6	Economic Development	Evaluate annexation action plan for all commercial and industrial corridors	2021	2022	N/A	NA	Community Development
7	Public Facilities	Transportation study on existing roadways and gateways into the City in association with CRTA and ARC consistent with the LCI Plan.	2021	2022	NA	NA	Community Development, Public Works
8	Land Use	Review master trails plan	2021	2022	N/A	N/A	Community Development, Public Works
9	Economic Development	Review Annexation action plan	2021	2022	N/A	N/A	Economic Development
10	Economic Development	Review strategic growth plan with Planning and Zoning Department	2021	2022	N/A	N/A	Museum & Economic Dev
11	Community Facilities	Upgrade Neighborhood Parks	2021	2022	\$30,000	GF	Parks and Recreation
12	Information Technology	Implement electronic submittal programs for all departments	2021	2022	N/A	N/A	Information Technology
13	Community Facilities	Street Improvements	2021	2022	\$200,000	SPLOST	Public Works
14	Transportation Element	Promote the expansion of local public transit alternatives in conjunction with Cobb County, ARC and other state/regional agencies.	2021	2022	N/A	N/A	Community Development
15	Community Facilities	City Wide Computer upgrade and integration	2021	2022	\$50,000	GF	Information Technology
16	Economic Development	Review Downtown Development authority business recruitment strategy	2021	2022	N/A	N/A	Community Development
17	Community Facilities	Review greenspace requirement for population	2021	2022	N/A	N/A	Parks and Recreation
18	Economic Development	Analyze the downtown business retention plan	2021	2022	N/A	N/A	Economic Development
19	Land Use	City to expand network with local school board system in order to improve input regarding future development	2021	2022	N/A	N/A	Community Dev
20	Land Use	Doped master plan review of projects	2021	2022	N/A	N/A	Community Development
21	Community Facilities	Annual comprehensive plan updates	2021	2022	N/A	NA	Planning and Zoning
22	Land Use	analyze Senior Housing inventory for housing community initiative	2021	2022	N/A	N/A	Planning and Zoning
23	Community Facilities	Storm Water Utility assessment of projects	2021	2022	N/A	NA	Public Works
24	Community Facilities	Drainage system improvements	2021	2022	\$500,000	SPLOST	Public Works
25	Community Facilities	review city transportation plan	2021	2022	N/A	GF	Public Works

City of Kennesaw Annual Short Term Work Program Update FY2022/2023							
Project Number	Plan Element		Start Date	End Date	Estimated Cost	Funding Source	Responsible Party
1	Land Use	Implement next phase of annexation plan city wide	2022	2023	N/A	N/A	Economic Dev. & Planning
2	Public Facilities	Storm Water Utility CIP Project	2022	2023	\$500,000	SPLOST	Public Works
3	Public Safety	police vehicles	2022	2023	\$170,000	Court Services/GF	Economic Development
4	Economic Development	Apply for grants for development projects	2022	2023	\$5,000	N/A	Economic Development & Planning
5	Land Use	LCI supplemental studies with Town Center CID	2022	2023	\$5,000	GF	Planning and Zoning
6	Land Use	Review of comprehensive plan	2022	2023	N/A	NA	Community Development
7	Land Use	Review of Historic District Guidelines	2022	2023	N/A	NA	Planning
8	Community Development	Revision of Unified Development Code	2022	2023	N/A	NA	Community Development
9	Community Facilities	Trail System expansion with Cobb County	2022	2023	\$25,000	N/A	Park and Recreation
10	Community Facilities	Continued marketing of Downtown venues in cooperation with Downtown Merchants	2022	2023	N/A	KDDA	Economic Development
11	Information Technology	City Wide Software Upgrades/purchases City Wide Computer upgrade and integration WI-FI integration in parks	2022	2023	\$50,000	GF	Information Technology
12	Information Technology	GIS upgrades for land use analysis and public safety	2022	2023	\$10,000	GF	Community Development
13	Community Facilities	Drainage Improvements	2022	2023	\$500,000	CDBG	Public Works
14	Community Facilities	Smith-Gilbert Gardens Improvements	2022	2023	\$500,000	SPLOST	Parks and Recreation
15	Community Facilities	Street Improvements	2022	2023	\$200,000	SPLOST	Public Works
16	Community Facilities	Sustainability training and workshops with developers and staff	2022	2023	\$2,000	GF	Planning
18	Land Use	Increase training of Traditional Neighborhood Districts and Smart Growth techniques for the Planning Commission	2022	2023	\$3,000	GF	Planning
19	Community facilities	Swift Cantrell park improvements	2022	2023	\$100,000	SPLOST	Parks and Recreation