

Rochelle Robinson

Mayor

Marcia Hampton City Manager

Vicki L. Acker City Clerk

September 5, 2018

City Council
Mark E. Adams
Dr. LaShun Burr-Danley
Sam Davis
Michael J. Miller, Esq.
Terry S. Miller
Richard S. Segal
Coach Chris Watts

Atlanta Regional Commission 229 Peachtree Street, NE Suite 100 Atlanta, GA 30303

RE: Comprehensive Plan Update Submittal

The City of Douglasville has completed an update of its comprehensive plan and is submitting it with this letter for review by the Atlanta Regional Commission and the Department of Community Affairs.

I certify that we have held the required public hearings and have involved the public in development of the plan in a manner appropriate to our community's dynamics and resources. Evidence of this has been included with our submittal.

I certify that appropriate staff and decision-makers have reviewed both the Regional Water Plan covering our area and the Rules for Environmental Planning Criteria (O.C.G.A. 12-2-8) and taken them into consideration in formulating our plan.

If you have any questions concerning our submittal, please contact Michelle Wright, Planning Manager, at 678-449-3052 or <a href="wrightm@douglasvillega.gov">wrightm@douglasvillega.gov</a>.

Sincerely,

Rochelle Robinson

Roberson

Mayor

City of Douglasville

/RR Enclosures

# The City of Douglasville, Georgia Comprehensive Plan Update 2018





# **Contents**

| Part 1: Data & Demographics         | 3  |
|-------------------------------------|----|
| Part 2: Community Goals             | 13 |
| Part 3: Assets & Challenges         | 14 |
| Part 4: Future Land Use & Narrative | 16 |
| Part 5: Transportation              | 20 |
| Part 6: Past Plans                  | 27 |
| Part 7: Community Work Program      | 35 |
| Appendix                            | 40 |

# Acknowledgments

#### **Mayor and City Council**

Rochelle Robinson, Mayor Richard S. Segal, Mayor Pro Tem, Ward 5 Terry S. Miller, Ward 1 Michael J. Miller, Esq., Ward 2 Post 1 Mark Adams, Ward 2 Post 2 Dr. LaShun Burr-Danley, Ward 3 Post 1 Sam Davis, Ward 3 Post 2 Coach Chris Watts, Ward 4

# Comprehensive Plan Steering Committee

Eric Blackwell Judge Caldwell Ed Carlton

Marilyn Clark

Chris Davis

Jim Favret

Fabie Green

Sandra Harvey

Helena Hudson

Brian Keel

Sabine Kelley

Terry Miller

Nycole Miller

Teresa Noles

Teresa Phillip

Chris Pumphrey

Sara Ray

Ron Roberts

Kelly Robinson

Aaron Ruffin

Gil Shearouse

**Roy Sparks** 

Tiffany Stovall

Jim Summerbell

Larry Watson

Andre Weaver

Michelle Wright

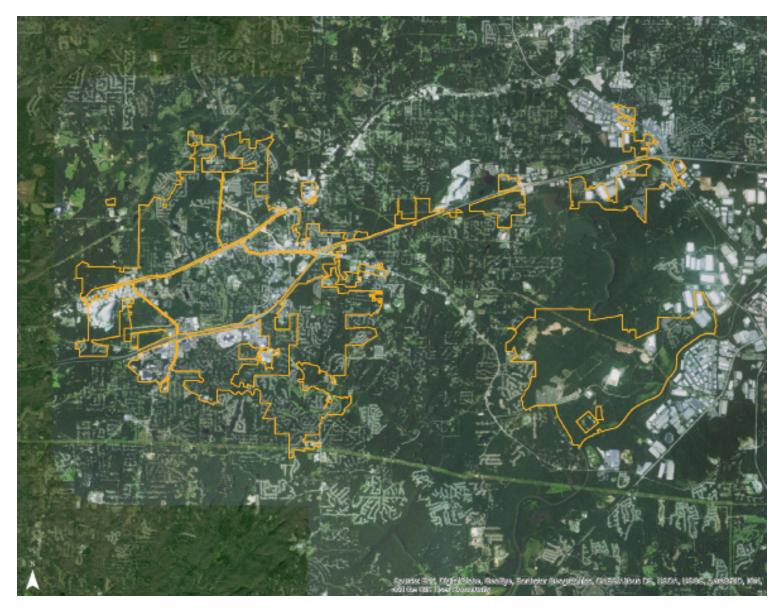
#### City of Douglasville Staff

Michelle Wright

#### **Atlanta Regional Commission Staff**

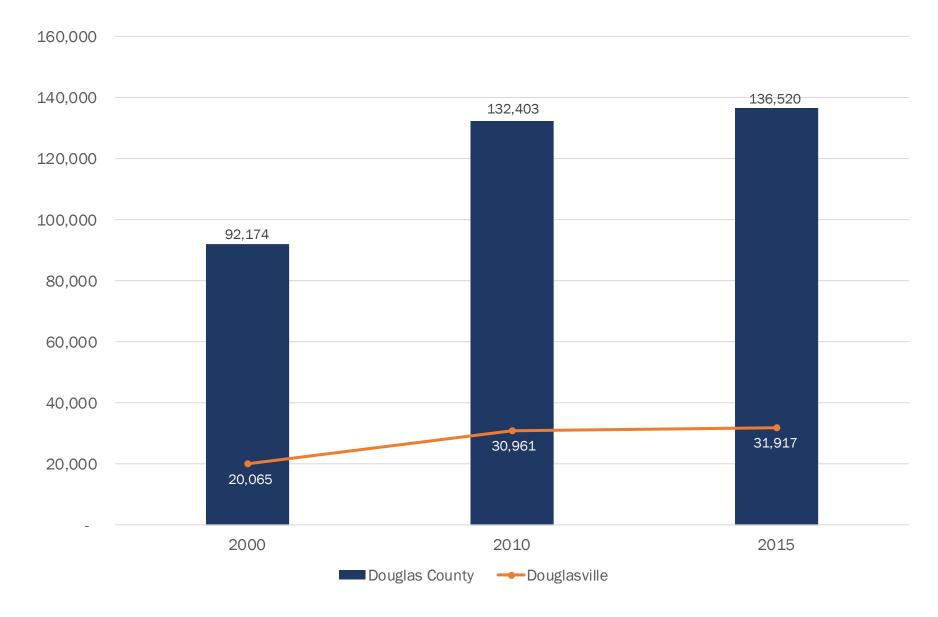
Sidney Douse Allison Duncan Elizabeth Sandlin

# Data & Demographics



Douglasville, Douglas County, Georgia

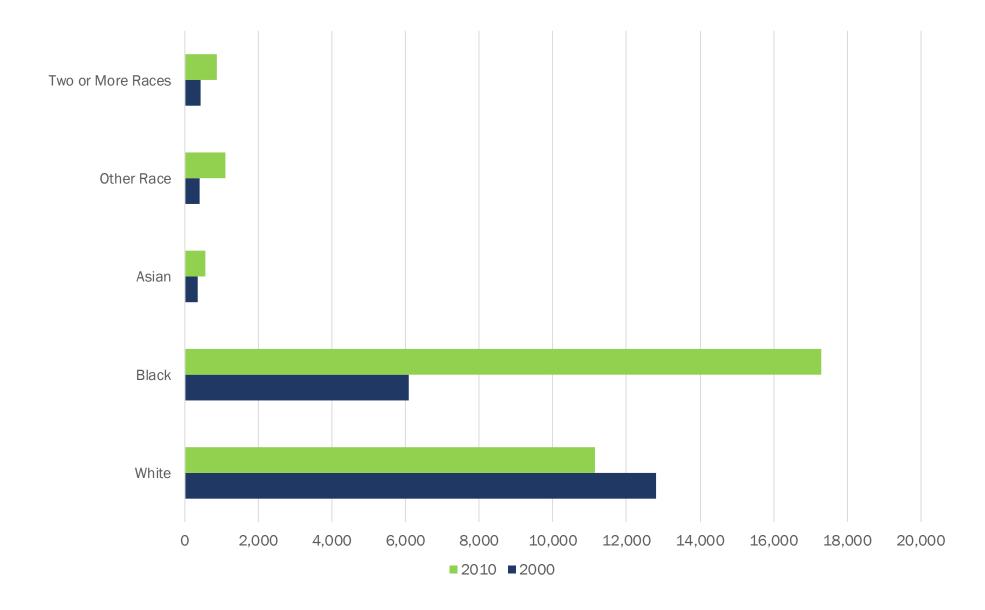
### **POPULATION**



Both Douglas County and Douglasville have experienced population growth over the past fifteen years. According to ARC's population forecasts, in 2040, Douglas County is projected to see an increase in their population size by 60,000 people.

Source: U.S. Census (2000 & 2010), American Communities Survey, Annual Population Estimate (2012-2016).

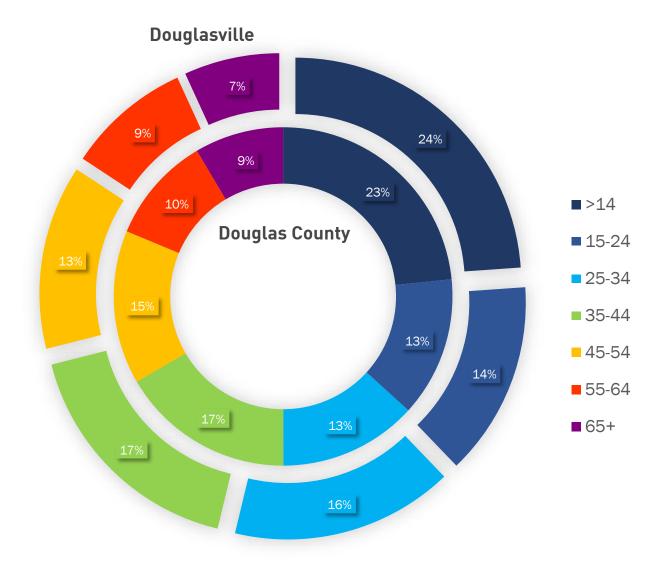
# RACE



Between 2000 and 2010 Douglasville saw a decrease in their population of White individuals. In turn, there was an increase in individuals of other races.

Source: U.S. Census American FactFinder Profile of General Population and Housing Characteristics (2000, 2010).

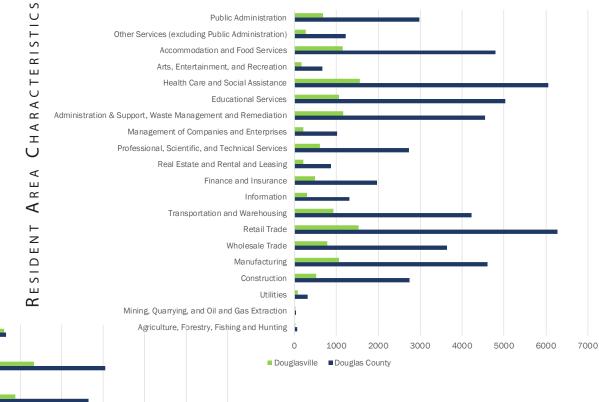
# Age

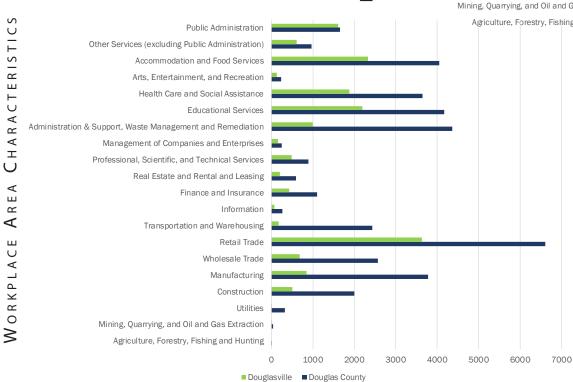


At the time of the 2010 Census, the age distributions in Douglasville and Douglas County were quite similar, though Douglasville has a slightly greater percentage of individuals under the age of 35. The median ages during this time were 33 in Douglasville and 35 in Douglas County.

Source: U.S. Census (2010).

# EMPLOYMENT



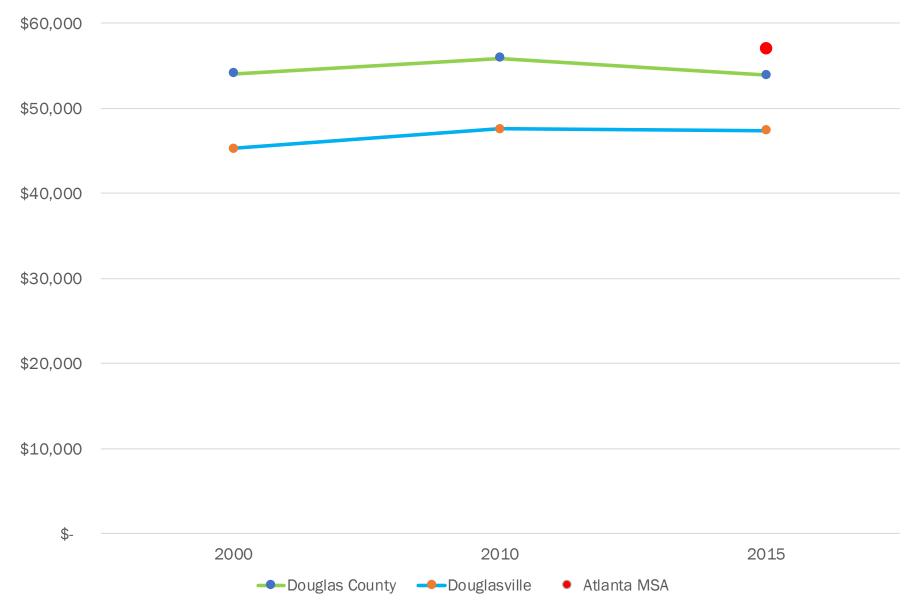


Resident Area Characteristics (RAC) describe the industry that Douglas and Douglasville residents do for a living. The most popular industries are Retail Trade and Health Care and Social Assistance.

Workplace Area Characteristics (WAC) describe the jobs that are available within a given study area. Most jobs in Douglas and Douglasville are available in Retail Trade.

Source: US Census Bureau, Census on the Map Resident Area Profile Analysis 2015.

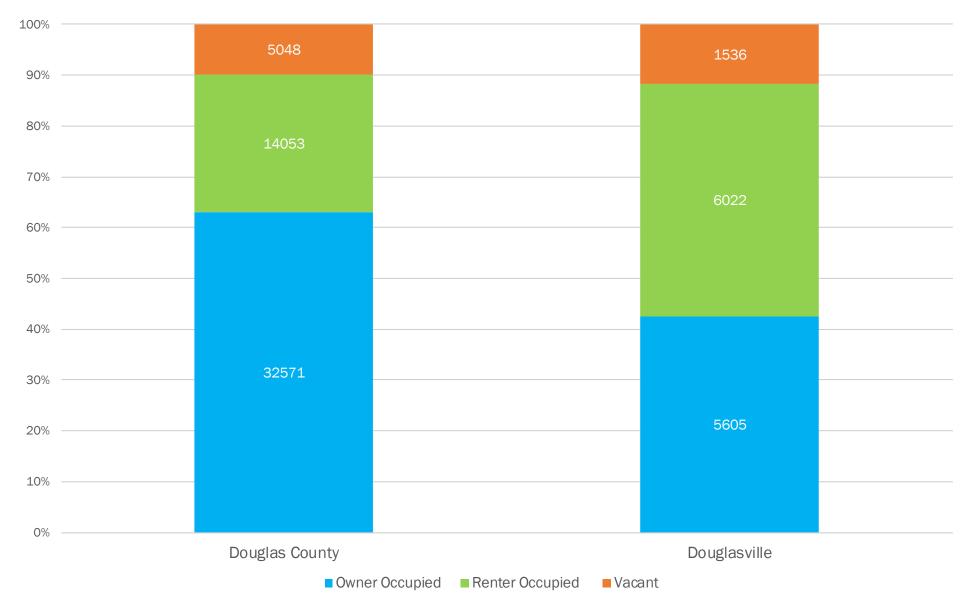
## **I**NCOME



The median household income in both Douglas County and Douglasville have stayed relatively stable over the past 15 years around \$55,000 and \$47,000 respectively.

Source: U.S. Census 2000 & 2010. 2012-2016 American Community Survey 5-Year Estimates.

## Housing Trends



In 2010, just over 40% of the housing stock in the City of Douglasville was renter occupied, compared to 27% in Douglas County. Both Douglas County and Douglasville have vacancy rates near 10%.

Source: U.S. Census (2010).

# Housing Values

Median Selected Monthly Owner Costs

\$1,302/MO

\$1,433/MO

Median Home Value

\$121,300

Douglas County

\$134,000

City of Douglasville

Median Monthly Rent

\$949/MO

\$929/MO

Source: U.S. Census American Communities Survey, Annual Population Estimate (2012-2016).

# **Community Vision**

THE COMMUNITY VISION PROVIDES THE LONG-TERM GOAL FOR DOUGLASVILLE'S FUTURE GROWTH. THE FOUNDATION IS BASED ON A REVIEWED AND UPDATED VISION FROM THE 2013 COMPREHENSIVE PLAN. THE PROCESS INCLUDED COMMUNITY INPUT, STAFF INPUT AND A REVIEW OF VISION STATEMENTS FROM RECENT PLANS.

Douglasville IS UNIOUE **BLEND** OF SMALL-TOWN CHARM COUPLED WITH **METROPOLITAN** WF AMENITIES. **OFFFR** THE **IDEAL ENVIRONMENT FOR STARTUPS SMALL AND** BUSINESSES, PROVIDING HIGH TECH CENTERS AND FORTUNE 500 companies the infrastructure for growth. THE STANDARD LIVING, DOUGLASVILLE IS THE PLACE WHERE FOR SOUTHERN INNOVATION DEDICATED OPPORTUNITY. TO EMPLOYEES, **PLEASANT AND RESPONSIVE** THE COMMUNITY ENHANCING THE OUALITY OF LIFE FOR BOTH VISITORS AND RESIDENTS ALIKE, COMMITTED TO Douglasville is the premier city in the nation to live, work, play, and raise a family.

This vision aligns with the value proposition in the 2018 marketing study for the Douglas County Chamber of Commerce:

Located just 20 miles due west of downtown Atlanta and 20 miles northwest of the world's busiest airport, Douglas County, Georgia offers companies and residents easy access to big-city amenities in a diverse, affordable and safe small-town environment.

# **Assets & Challenges**

This section includes the assets and challanges and opportunities that Douglasville intends to address over the next five years. They are tied to the Vision Statement and are addressed with programs listed in the Community Work Program. Starting with the Assests and Challanges from 2013 Comprehensive Plan, input was gathered during the community engagement process to determine the assets and challanges for the next five years. Many are the same as 2013, but several new challanges have surfaced in the past 5 years.

### **A**SSETS

LOCATION: The City of Douglasville has an ideal location in the metro region, with good access to transportation, employment centers, and the Hartsfield Jackson Atlanta International Airport.

Downtown Douglasville/Historic Preservation: The City of Douglasville has invested in preserving a sense of place through its historic downtown and established neighborhoods.

ARBOR PLACE MALL/ECONOMIC AMENITIES & INFRASTRUCTURE/MEDICAL SERVICES/TECHNICAL EDUCATION/HIGHER EDUCATION/SENIOR SERVICES: The City of Douglasville has developed metropolitan amenities, including access to medical and educational facilities, commercial and retail opportunities, senior services, and world class infrastructure to ensure the quality of life for residents and visitors.

NATURAL RESOURCES: The City of Douglasville has put in place the regulations to preserve its natural resources and environmentally sensitive features while planning for the type of growth and development the community desires.

People of Douglasville: The strongest asset in the City of Douglasville are the families that live here, the employees that work here, and the entrepreneurs who have invested in this community.

### **C**HALLENGES

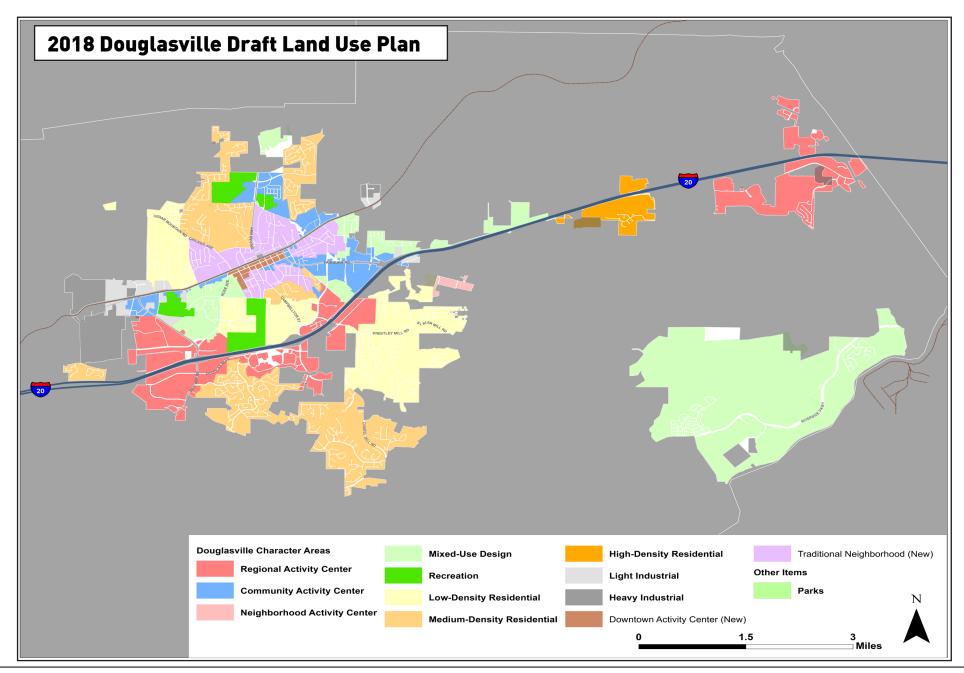
Workforce Development: The City of Douglasville needs to develop the skilled workforce to match available jobs by encouraging workforce training programs, improving transportation access to existing employers, and targeting industry sectors that are suited to local resources and regional assets.

GOVERNMENT COORDINATION: Delivery of outcomes among various plans and programs will require coordination from multiple departments and agencies of the City of Douglasville and other government entities.

BALANCED GROWTH & REDEVELOPMENT: The city should ensure that it is directing development to the areas of the city where infrastructure is adequate to support future growth.

Arbor Place Mall: The city should encourage improvements around Arbor Place Mall and the infrastructure that supports the Mall to maintain a thriving commercial center for the community.

# **Future Land Use & Narrative**



The Future Land Use Map is a tool to implement the City of Douglasville's vision and to address the challenges and improve the assets of the city. Ten existing and proposed future land uses have been classified and mapped. Guidelines and recommendations for each of these categories are described as follows:

| Cha | aracter Area             | Description of Character and Predominant Land Uses                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Existing Zoning Districts                                  |
|-----|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|
|     | gional Activity<br>nter  | The purpose of the Regional Activity Center (RAC) category is to provide for areas that can support a high intensity of development which serves a regional market. Typical land uses in these areas include high-rise office buildings, regional malls, and varying densities of residential development.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | R-6T, CG, DCD, R-2, R-6, O-I, (CN), (CSC), (O-D)           |
|     | mmunity<br>tivity Center | The purpose of the Community Activity Center (CAC) category is to provide for areas that can meet the immediate needs of several neighborhoods or communities. Typical land uses for these areas might include low to mid-rise office buildings and department stores.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | CBD, CG, CN, R-6, DCD, IL, O-I, R-2, R-4, R-3, R-6T, (CSC) |
|     | lignpornood              | The purpose of the Neighborhood Activity Center (NAC) category is to provide for areas that serve neighborhood residents and businesses. Typical land uses for those areas include small offices, limited retail and grocery stores.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | CG                                                         |
|     | xed-Use<br>sign          | The purpose of a mixed-use design concept is to encourage the best possible site plan and building arrangement under a unified plan of development. The concept benefits from better land utilization, economy in the provision of roads, utilities and flexibility in design. Approval of an overall concept plan provides an opportunity to assure that the new growth will be in accordance with the character of the neighborhood in which the development is located. The mixed-use design concept is intended to encourage ingenuity and resourcefulness in land planning, to assure the provision of park and recreation land, and facilities for the use of the occupants of the development. A mixed-use design concept is required to include at least two types of land use that are not otherwise allowed together or at least two types of residential density, in order to promote unique solutions to growth issues. A mixed-use design concept is intended to be a relatively large-scale project on a site of ten acres or more, except when contained entirely within a historic site or historic district may be located on a site of not less than five acres. The mixed-use design concept may include: commercial, residential, schools, recreation, open space, office and institutional. | DCD, CG, R-2, O-I, R-3, R-4, R-6, IL, (R-6T), (CN), IH     |

| Recreation                    | The purpose of a recreation designation is to acknowledge the need to preserve open space and land that will encourage the best possible environment for family use of passive and active recreational opportunities. This designation will also provide opportunities to enjoy and appreciate the performing arts and related activities that help to define our quality of life.                                                                                                                                                                                                                                                                                                      | R-2, R-4, IL                                   |
|-------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| Low-Density<br>Residential    | This category would be established to protect and promote a suitable environment for family life, to discourage any use which would generate other than normal residential area traffic on minor streets, and to protect the orderly future development of land in accordance with the land use plan for the City at a density of not more than two units per acre.                                                                                                                                                                                                                                                                                                                     | R-2, R-3, R-4, R-6T, (O-I), DCD                |
| Medium-Density<br>Residential | This category would be established to protect and promote a suitable environment for family life, to discourage any use which would generate other than residential traffic on minor streets, to meet the needs and demands of single-, two-, three-, and four-family residences and to protect the orderly future development of land, all in accordance with the land use plan for the City at a density of not more than four units per acre. A minimum development site size of three acres and a minimum requirement that 50 percent of the units in the development be in single-family detached dwellings is intended to ensure compatibility with surrounding residential uses. | DCD, R-2, R-3, R-4, R-6, R-6, CG, O-I,<br>(CN) |
| High-Density<br>Residential   | This category would be established to protect and promote a suitable environment for family life and to encourage flexibility in meeting the needs of families, by permitting townhouse and multi-family dwellings in accordance with the land use plan for the City at a density of not more than six units per acre and development sites of at least two acres, and by permitting single-family detached residential dwellings at a density of no more than five units per acre.                                                                                                                                                                                                     | R-6, R-2, DCD                                  |
| Light Industrial              | All light industrial uses to include but not limited to warehouse, distribution, manufacturing, wholesale, transportation, terminals, processing plants, workshops, greenhouses, research, development, markets, auctions, and other ancillary uses.                                                                                                                                                                                                                                                                                                                                                                                                                                    | IL, R-2, CG, R-4, IH                           |
| Heavy Industrial              | All light and heavy industrial uses to include but not limited to warehouse, distribution, manufacturing, wholesale, transportation, terminals, processing plants, workshops, greenhouses, research, development, markets, auctions, junkyards, lumberyards, building supplies, and other ancillary uses.                                                                                                                                                                                                                                                                                                                                                                               | IH                                             |

### **Proposed Character Areas**

| Downtown Activity Center  This area includes the core of downtown Douglasville. The purpose is maintain a pedestrian-oriented center of the community, including he culture and business that is attractive to visitors, commuters, and residential development should blend into the historic fabrical the area. Compatible infill development will focus on providing retain hotels, and residential development targeted to a broad range of incompanies. Pedestrian access and open space are encouraged. Streets will be an-oriented, with safe crossings, slowed traffic, and attractive amenitics. |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | CBD, CG, CN, R-6, IL, O-I, R-2                     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|
| Traditional<br>Residential                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Located close to downtown, these neighborhoods have an architectural style, lot and street design typical of neighborhoods built before WWII. Homes are located on smaller lots with streets generally laid out on a grid system. There is a diversity of housing types and styles represented. Homes will maintain their original historic features, and historic properties will be identified and protected in a historic district. A well-established tree canopy, pocket parks, and a walkable or bikeable environment also define Traditional Neighborhoods. | DCD, R-2, R-3, R-4, R-6, R-6, CG, IL, O-I,<br>(CN) |

# **Transportation**

# Douglas County Comprehensive Transportation Plan (CTP)

The 2008 Douglas County Comprehensive Transportation Plan (CTP) was the first Douglas County CTP to include the cities of Douglasville, Austell, and Villa Rica. The purpose of the plan was to create a guide for development over the following 25-year period by looking at current and future demands for transportation. In this plan, programs, policies, strategies, projects, schedules, responsibilities, needs, costs, and funding sources are identified to ensure needs will be met for the 25-year period. To meet the identified needs, the CTP outlines a set of goals and objectives listed below:

#### GOAL: ENHANCE SAFETY AND MOBILITY FOR ALL TRAVELERS

- Objective: Incorporate multimodal facilities into transportation planning
- Objective: Provide safe, accessible, and efficient transportation facilities
- Objective: Prioritize and balance transportation projects with political and public support

#### GOAL: PRESERVE AND PROTECT NEIGHBORHOOD INTEGRITY

- Objective: Preserve existing neighborhood characteristics and aesthetics
- Objective: Maintain consistency with comprehensive land use plans
- Objective: Implement density appropriate facilities

#### GOAL: PRESERVE THE ENVIRONMENT

- Objective: Incorporate connectivity to greenways
- Objective: Identify priority environmental resources
- Objective: Sustain water quality
- Objective: Support alternative modes that reduce negative air quality impacts

#### GOAL: PROMOTE ECONOMIC DEVELOPMENT

- Objective: Focus new developments in economically depressed areas
- Objective: Locate transportation facilities near economic development activities

GOAL: ENCOURAGE PUBLIC INVOLVEMENT

- Objective: Provide updated information through various media in accessible locations
- Objective: Offer multiple opportunities for participation

Using the goals and objectives as guidance for project identification, the CTP identified 42 projects that fall into the spending categories of major, minor, safety, and bicycle/pedestrian projects. Within those categories are roadway capacity projects, new interchanges, bicycle parkways, and more. The project list is further broken down into the constrained, short-term, and long-term project lists. Below is the Constrained Project Action plan, which indicates the first set of projects that were addressed in Douglas County.

# **Constrained Project Action Plan**

| Project Number | Project Title                                                             | Түре                | Existing Lanes | PLANNED LANES |
|----------------|---------------------------------------------------------------------------|---------------------|----------------|---------------|
|                | Metro Arterial Connector – SR 92 Realignment Phase I - Underpass          | Roadway Capacity    | 0              | 6             |
| DO-282B        | Metro Arterial Connector – SR 92 Realignment Phase II                     | Roadway Capacity    | 0              | 6             |
| DO-282C        | Metro Arterial Connector – SR 92 Realignment Phase III                    | Roadway Capacity    | 0              | 6             |
| DO-220A        | Lee Road: Segment 2                                                       | Roadway Capacity    | 2              | 4             |
| DO-220B        | Lee Road (including bridge over I-20 West)                                | Bridge Upgrade      | 2              | 4             |
| DO-022         | Lee Road – Widening – Bankhead to I-20 and Bankhead to<br>County Line     | Roadway Capacity    | 2              | 43135         |
| CTP-4          | I-20 West at SR 6                                                         | Signing/Striping    | N/A            | N/A           |
| CTP-7          | SR 5/Kings Highway/Central Church Road                                    | Modify Intersection | 4              | 4             |
| CTP-8          | US 78 at Post Road/Mann Road                                              | Modify Intersection | 2              | 2             |
| CTP-15         | Adaptive Traffic Signal Pilot Program – Chapel Hill Road/SR<br>5/CBD area | Roadway Operations  | N/A            | N/A           |

| Project Number | Project Title                             | Түре                     | Existing Lanes | PLANNED LANES |
|----------------|-------------------------------------------|--------------------------|----------------|---------------|
| CTP-21         | SR 5/Bill Arp Road                        | Modify Intersection      | 4              | 4             |
| CTP-44         | Chapel Hill Road operational improvements | Operational Improvements | N/A            | N/A           |
| CTP-45A        | Timber Ridge Road Widening                | Roadway Capacity         | 2              | 4             |
| CTP-53         | Stewarts Mill Road operational            | Operational Improvements | N/A            | N/A           |

# City of Douglasville Transportation Supplement to Douglas County **Comprehensive Transportation Plan**

#### Relationship to the Douglas County Comprehensive Transportation Plan

After completion of the County CTP, the city of Douglasville had additional projects that it deemed important to provide connectivity within the City. The City of Douglasville Transportation Plan was provided as a supplement to the Douglas County Comprehensive Transportation Plan, providing details related to key transportation challenges and recommended projects within the city. The plan provided a prioritized project list of these projects.

Also, due to concerns with the potential impacts of the Douglas County CTP's recommendations for the Arbor Place Mall and Bright Star Road area, the Douglasville CTP provided an alternative set of projects that warranted further study. Several resolutions were passed by the Douglasville City Council addressing coordination between the City and County Plans.

#### **Purpose**

Improve the ability for residents of Douglasville and surrounding Douglas County to move within, to/from, and through the City of Douglasville.

- Provides improvements geared towards efficient utilization of existing infrastructure and addition of infrastructure necessary to reduce traffic congestion and provide mobility for all users.
- Addresses various modes of transportation, including: automobile, bicycle, pedestrian, transit, and high occupancy vehicle (HOV) lanes.

#### **Identified Transportation Needs**

Roadway Safety and Capacity - Providing effective roadway transportation is important for a successful transportation system, particularly in areas heavily dependent on automobile travel.

PEDESTRIAN AND BICYCLE - A complete pedestrian network is necessary to provide connections for those who choose to leave their automobiles at home. This includes travelers for work, school, shopping, and recreational trips.

Transit and High Occupancy Vehicle (HOV) Lanes - Making effective use of transit and HOV opportunities increases transportation mode choice options. Reliance on alternative travel modes is important, as future year travel demands are anticipated to exceed those that can be readily accommodated on the roadway network.

#### **Key Challenges**

ENHANCING SAFETY - Providing safe transportation facilities is important to reduce the toll of crash related injuries, fatalities, and property damage. Two key areas in which improvements can provide effective safety improvements include:

- SR 92 Railroad Grade Separation
- Congestion Reduction Along Well Traveled Roads

Providing Mobility while Retaining Quality of Life in Downtown Douglasville - Downtown Douglasville is the heart of the community and efforts to provide additional roadway capacity in this area must be sensitive to their impact on Downtown Businesses and the intrinsic qualities of the historic district. The key to maintiaing the high quality of life within this area is by managing the volume of traffic that must use the downtown streets.

Providing Effective Access to Arbor Place Mall Area - The Arbor Place Mall area is an important employment center and a cornerstone of retail activity in Douglasville and Douglas County. Since the Mall development, additional retail development has occurred along Douglas Boulevard, Bill Arp Road (SR 5), and Chapel Hill Road. This center of activity has brought with it heavy volumes of traffic, particularly during the PM peak hour and on Saturdays. The Mall is served directly by Douglas Boulevard which extents east and west to Chapel Hill Road and Bill Arp Road (SR 5) and beyond. In addition to serving traffic to/from Arbor Place Mall, these roads are important through routes connecting residential communities to the north and south with I-20.

Providing Alternatives to Single Occupant Automobile Traffic - Travel via automobile is the most prevalent form of travel in Douglasville and Douglas County. The land use patterns, development density, and proximity of housing and employment contribute to the high proportion of travel made by automobile. Efforts such as the Downtown Douglasville Livable Centers Initiative (LCI) examined the potential for trip reduction through land

use modifications and development of alternative travel modes. Implementation of recommendations contained within that study can help reduce the impact and reliance on single occupant automobiles as a primary travel mode. In addition to land use modifications, proactively providing alternative mode travel options can reduce the reliance on single occupant automobile travel.

### **Projects Recommended by City of Douglasville Supplement**

| Priority | Project                                                                                      | Туре                   | Existing<br>Lanes | Planned<br>Lanes | Included in Douglas County CTP |
|----------|----------------------------------------------------------------------------------------------|------------------------|-------------------|------------------|--------------------------------|
| 1        | SR 92 Realignment Phase 1 - Construct bridge under US 78 and Railroad                        | RR Grade<br>Separation | 0                 | 6                | Yes                            |
| 2        | SR 92 Realignment Phase 2 - Construct new road from Fairburn Road to US 78                   | Roadway<br>Capacity    | 0                 | 6                | Yes                            |
| 3        | SR 92 Realignment Phase 3 - Construct new road from US 78 to Dallas Hwy.                     | Roadway<br>Capacity    | 0                 | 6                | Yes                            |
| 4        | Bright Star Road Connector from Bright Star Road to Bill Arp Road (SR 5)                     | Roadway<br>Capacity    | 0                 | 2                | Yes - As<br>Committed Project  |
| 5        | Operational Improvements along Chapel Hill Road from Douglas<br>Blvd. to Central Church Road | Roadway<br>Capacity    | 2/4               | 4                | Yes                            |
| 6        | Widen Riverside Parkway from Sweetwater Creek to Thornton Road (SR6)                         | Roadway<br>Capacity    | 2                 | 4                | Yes                            |
| 7        | Widen Chicago Ave. from Cedar Mountain Rd to West Strickland St                              | Roadway<br>Capacity    | 2                 | 4                | Yes, but not as widening       |
| 8        | Intersection Alignment SR 5 @ Rose Avenue                                                    | Modify<br>Intersection | 4                 | 4                | Yes                            |
| 9        | Widen Timber Ridge Road from Prestley Mill Road to Chapel Hill<br>Road                       | Roadway<br>Capacity    | 2                 | 4                | Yes                            |
| 10       | Widen Prestley Mill Road from Campbellton Street to Slater Mill Road                         | Roadway<br>Capacity    | 2                 | 3                | Yes                            |
| 11       | I-20 HOV Lanes from Thornton Road (SR 6) to Bright Star Road                                 | Freeway<br>HOV         | 6                 | 8                | Yes                            |
| 12       | Improve intersection of Bill Arp Road (SR 5) at Douglas Blvd.                                | Modify<br>Intersection | 4                 | 4                | Yes                            |

| Priority | Project                                                                                                            | Туре                    | Existing Lanes | Planned<br>Lanes | Included in Douglas<br>County CTP |
|----------|--------------------------------------------------------------------------------------------------------------------|-------------------------|----------------|------------------|-----------------------------------|
| 13       | Western Bypass from Dallas Hwy. (SR 92) to Cave Springs Rd to N Flat Rock Rd to S Flat Rock Rd to Bright Star Road | Roadway<br>Capacity     | 0/2            | 3                | No                                |
| 14       | Widen Chapel Hill Road from Stewarts Mill Road to Central Church<br>Road                                           | Roadway<br>Capacity     | 2              | 4                | Yes                               |
| 15       | Arbor Place Mall Connector from Mall Ring Road to Heritage Valley Drive to Stewart Mill Road to Elizabeth Drive    | Roadway<br>Capacity     | 0/2            | 2                | No                                |
| 16       | Widen Stewarts Mill Road from Chapel Hill Road to West Stewarts<br>Mill Road                                       | Roadway<br>Capacity     | 2              | 4                | Yes                               |
| 17       | Improve intersection of Maxham Road at Thornton Road                                                               | Modify<br>Intersection  | 6              | 6                | Yes                               |
| 18       | Widen Bill Arp Rd (SR5) from Kings Hwy. to I-20                                                                    | Roadway<br>Capacity     | 4              | 6                | No                                |
| 19       | Widen Blairs Bridge Road from Mt. Vernon Road to Thornton Road and new location to North County Line Road          | Roadway<br>Capacity     | 2              | 3                | Yes                               |
| 20       | Widen Riverside Parkway from Fairburn Road (SR92) to Sweetwater<br>Creek                                           | Roadway<br>Capacity     | 2              | 4                | Yes                               |
| 21       | Douglas Blvd. east extension from Prestley Mill Road to Midway Road                                                | Roadway<br>Capacity     | 0              | 2                | No                                |
| 22       | Douglas Blvd. west extension from Bright Star Road to Post Road                                                    | Roadway<br>Capacity     | 0              | 2                | No                                |
| 23       | Mall Ring Road improvements                                                                                        | Modify<br>Intersections | 3              | 3                | No                                |

# **Past Plans**

Since the adoption of the 2013 Comprehensive Plan, Douglasville has conducted or participated in several local, planning efforts that help to address some of the needs identified in this plan. Most of these plans included community input during their development. In addition, they often concluded with policy recommendations and in some cases, implementable projects. The input, policies, and projects from these plans will serve as supplemental information for the Community Work Program. Below is a summary of the major previous plans and projects are completed or underway since 2013.

## Douglas County Community & Economic Development Strategy

In 2017, Douglas County created the Community and Economic Development Strategy to foster greater economic vitality and prosperity for its residents. The vision statement is laid out as follows:

Douglas County is well known as a thriving business location, a destination for culture and nature lovers, and home to compassionate, collaborative people.

The plan has four pillars, which act as the foundation of the vision:

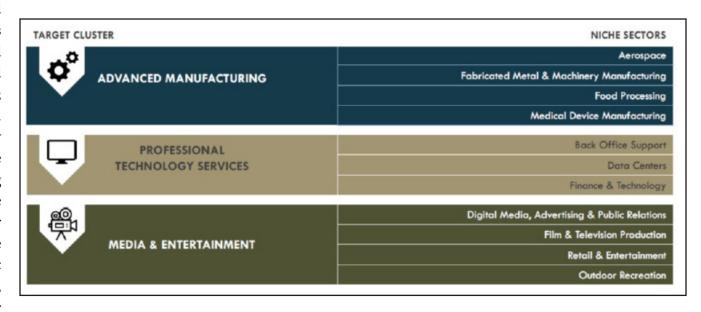
- I. Celebrate the Community: Douglas County celebrates its unique asses and shares its story with the world.
- II. Invest with Intention: Douglas County makes purposeful investments that align with the community's vision, values, and targets.
- III. Cultivate Talent: Douglas County nurtures its strong talent base with aligned educational programs and engaged employers.
- IV. Build Business Success: Douglas County has robust recruitment, business retention & expansion (BRE), and entrepreneurial programs that foster business success.

The strategy included three components: a competitive assessment; a brand research report; and a target cluster identification. To complete this project, they underwent a process of analysis, stakeholder engagement, and community feedback.

The competitive assessment benchmarked data for Douglas County's performance and economic position relative to other communities in the metro region, the state and the U.S. Additionally, included in the planning process were stakeholder interviews, focus groups and surveys. Their analysis is divided into four sections: context and drivers, SWOT analysis, deep dive, and survey results.

The context and drivers section speaks to the financial challenges Douglas County experienced after the great recession given that the primary sectors were Retail and Construction, which relied on consumer spending. Despite the financial challenges, Douglas County is rebounding with an amount of college educated individuals that exceeds the national average. Additionally, the primary job growth in Douglas County has been in the Manufacturing, Trade and Transportation, Financial Services, and Education and Health Services sectors, which all provide wages which exceed the county average.

The SWOT analysis and the deep dive distilled the information from the context and drivers section into six categories: economic and demographic dynamism; education and workforce; innovation and entrepreneurship; infrastructure; quality of place; and equity. Some key opportunities for Douglas County are its affordability for attracting prospective residents, the undeveloped land, the young talent pool, venture capital funds available in the Atlanta Metro region, the potential for downtown Douglasville, the Chattahoochee River frontage, and more. The economic fragility, the dependence on outside workers, inaccessible public transit, and other challenges in Douglas County were seen as



threats to the economy and vibrancy of the County. Lastly, while there was minimal education and income inequality between Black residents and White residents, however, there was significant inequality between the County's Hispanic population and its non-Hispanic population. Survey respondents noted that the number one priority for area leaders should be to improve transportation and invest in infrastructure to help improve its competitiveness as a place to do business.

The target cluster identification report provides a more economically focused deep dive into who the economic development sectors currently are and who they could be. This report provides profiles for the different clusters, the global factors influencing those clusters, and past performance evaluation. Three target clusters identified were advanced manufacturing, professional technology services, and media and entertainment. These particular sectors were identified given their high-growth opportunities and their ability to contribute to the County's resiliency. Regarding past performance, Government and Retail have historically been the largest clusters. However, according to the report, both sectors are declining. Three major growing clusters have been Back Office, Industrial Machinery, and Metalworking. Ultimately, the report concluded that while the employment in the County increased by 11%, the different clusters showed varied growth and decline between 2011 and 2017.

Lastly, to build on the successes of the County and to develop a succinct branding strategy, this strategic planning processes included a brand research report. This portion of the County Community and Economic Development Strategy addresses brand development questions of what is the County's local identity, and how does the County differ from its competitors in a meaningful way. The results of this report suggest that Douglas County needs to focus on who its primary target audiences are and how to use unified branding and messaging to engage those groups.

In 2017, Douglas County created the Community and Economic Development Strategy to establish a unified vision and direction for the County that results in greater economic vitality and prosperity for its residents. Through a series of community engagement strategies, the following vision for the County was determined:

• Douglas County is well known as a thriving business location, a destination for culture and nature lovers, and home to compassionate, collaborative people.

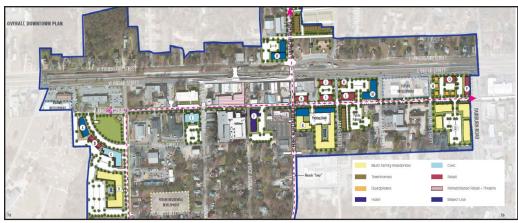
The plan has four foundational pillars, each with their own goal.

- 1. Celebrate the Community: Douglas County celebrates its unique assets and shares its story with the world.
  - Build community pride within Douglas County.
  - Share Douglas County's story with the rest of the world.
- 2. Invest with Intention: Douglas County makes purposeful investments that align with the community's vision, values, and targets.
  - Intentionally plan and invest in infrastructure that supports target cluster needs.
  - Dedicate resources to quality of life amenities that align with the community's vision and values.
- 3. Cultivate Talent: Douglas County nurtures its strong talent base with aligned educational programs and engaged employers.
  - Engage local businesses in workforce development and education initiatives.
  - Continue to develop world-class PK-12 and higher education programs.
  - Raise awareness of local job opportunities.
- 4. Build Business Success: Douglas County has robust recruitment, business retention & expansion, and entrepreneurial programs that foster business success.
  - Recruit target clusters to locate in Douglas County.
  - Support existing businesses through a robust business retention and expansion program.
  - Develop support systems for entrepreneurs and startups.

The target clusters identified as key sectors for economic development are advanced manufacturing, professional technology services, and media and entertainment.

### Douglasville Downtown Master Plan & 10-Year Strategic Plan

In 2017, the City of Douglasville adopted the Downtown Master Plan & 10-Year Strategic Plan. This plan built on past planning efforts to establish a vision and a set of goals based on community input for Downtown Douglasville. Recommendations were based on the physical conditions, regulatory conditions, a market study, real estate trends, and a public input process. The resulting goals included making downtown Douglasville a "place where residents and visitors want to be" through various land use and development, transportation, arts and culture, and economic development efforts. The land use and development recommendations section suggests rezoning some properties to allow for mixed use and to encourage redevelopment. The plan also includes recommendations to revise a zoning district, parking regulations, and residential districts to promote smaller lot sizes and ease development constraints. Purchasing and assembling parcels for future development was also recommended.



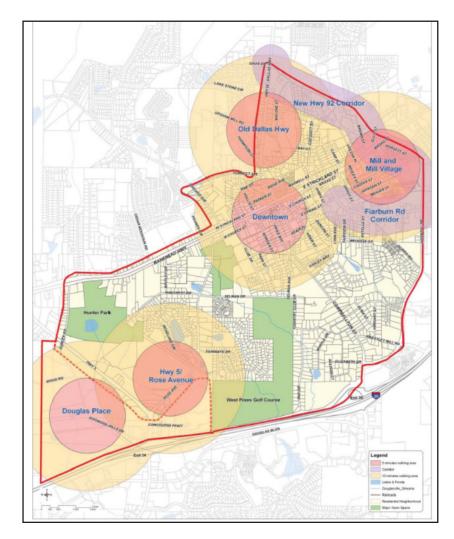
Design concepts and potential future uses of downtown lots in the Douglasville Downtown Master Plan & 10-Year Strategic Plan

within downtown through playable art and a public art program.

Transportation recommendations included redesigning various corridors for easier navigation and better bicycle and pedestrian infrastructure. In addition to these redesigning projects, there are recommendations to fill in the gaps within the already existing infrastructure to create a more complete network. To promote more economic development, this plan recommended rebranding Church Street as "Main Street", creating a Tax Allocation District, recruiting businesses, and promoting the renovation and redevelopment of historic buildings such as the old City Hall. Alongside economic development strategies, this plan recommended activating spaces

Three priority projects that include some of the previously mentioned recommendations were identified as: constructing a town green with amphitheater at the former county jail site; Church Street streetscape project; and the Club Drive streetscape project. Addressed in these projects are acquiring and redeveloping key properties, rebranding Church Street as 'Main Street' and street scaping a key corridor to spark potential redevelopment.

The final section of the recommendations section is the action matrix. The action matrix broke down the key recommendations from the previous section into the short term to long term projects, and the required costs. Overall, this plan recommended \$42 million dollars in projects over a ten-year period.



### Douglasville LCI

The Livable Centers Initiative (LCI) is a program facilitated by the Atlanta Regional Commission to help direct development in strategic areas where development already exists. The goal of this program is to concentrate development in livable centers and, in turn, reduce sprawling land patterns. In 2001 the City of Douglasville underwent an LCI study to improve walkability, connectivity, mixed use development, economic growth, and quality of life its downtown and surrounding areas. The 2011 LCI update reevaluated and updated the 2001 plan based on changing local needs to further meet the needs of the community. The recommendations from this study are broken down into a few components: land use, transportation, market and economics, urban design and historic resources, and public facilities and spaces.

Central to the land use recommendations is the promotion of a mixed-use and mixed-income downtown and surrounding area that facilitates the ability to live, work and play in the area. This plan suggests encouraging reuse and rehabilitation of preexisting buildings in addition to infill, mixed use, and transit-oriented development. Additionally, this plan recommended the redevelopment of Dallas Highway as a local main street, and the redevelopment of Georgia Western Cotton Mill and Mill Village Area. Amidst the redevelopment recommendations are environmental policies to ensure green development in the area.

This plan incorporated potential future transportation demands from growth into the transportation recommendations by ensuring that alternate modes of transportation were prioritized alongside traffic mitigation strategies. Example policies include developing

pedestrian-scale blocks, utilizing a "complete streets" approach, ensuring connectivity and more. Specific pedestrian and bicycle policies are included to promote walkability and bicycle connectivity with basic urban design elements.

The market analysis of the study area showed that to improve the livability of the area, the City needed to continue developing key areas of the market. Those areas include: destination dining; entertainment and cultural opportunities; unique specialty retailers; family-oriented activities, restaurants, and stores; services and activities for seniors; and convenience shopping and services. To support the growth in those niche areas, the plan recommended policies to recruit new businesses, expand marketing and promotional efforts, and promoting cultural arts programs in the City. Another key area of the market analysis recommendations were the housing policies. The hope of this plan is to have the housing stock appeal to a variety of residents, by encouraging a mix of housing types, price points, elements from the ARC's Lifelong Communities Project, inclusive home design principles, and density bonuses.

To tie in the elements of land use, transportation, and housing, the last set of recommendations addressed urban design principles and protecting historic resources. Policies supporting urban design include requiring good urban design and architectural standards, preserving historic buildings, encouraging pocket parks and gardens, improving alley infrastructure, and more. The public facilities and spaces recommendations maintain that continued investment in the previously mentioned public infrastructure will be required as growth continues.

The recommendations outlined in this plan are accompanied by an action plan that provides priorities, funding strategies, and short term and long-term strategies to accomplish and implement these goals.

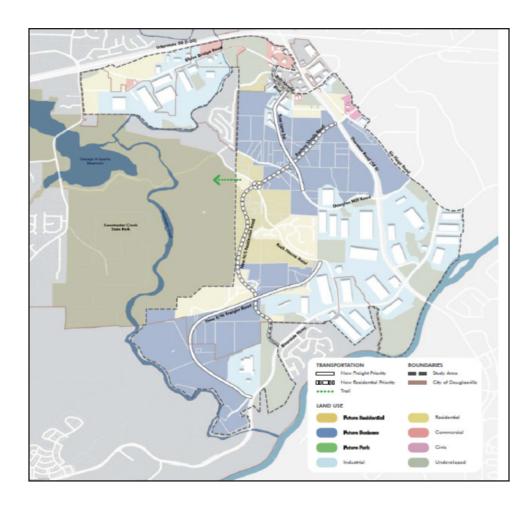
## SWEETWATER MASTER PLAN

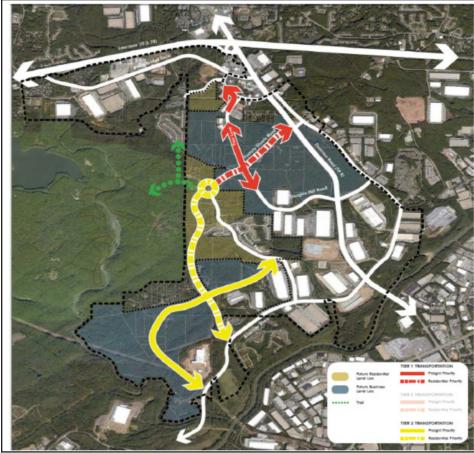
The Sweetwater Master Plan document outlines a plan to guide the development within the 3,700-acre study area, which includes Sweetwater Creek State Park, Cobb County, Chattahoochee River, and Interstate 20. The impetus for this study was to understand and strategically guide growth in the study area given its prime location for industrial uses, as an employment center, and given that it is already a Community Improvement District (CID). The plan includes an existing conditions assessment, a community vision, a market analysis, a master plan, and an implementation strategy.

When the assessment was performed in 2017, just over half of the land was undeveloped, a third was used for businesses, and the rest (12%) was left for residential. Two major arterial roads, four minor arterial roads, and other local roads fall within the study area for this plan. The community visioning sessions resulted in recognizing the need to find a more harmonious approach to business and residential colocation. Three main focus areas for finding that balance were emphasizing greenspace; addressing transportation concerns to reduce conflict between competing transportation modes; and fostering quality amenities to support residents and employees in the study area. Additionally, three priority development types that are compatible with the community vision were identified as residential, hospitality and retail, and industrial. From the community vision, the plan created concept plans that prioritizes a residential corridor mixed in with the businesses and industry.

The master plan segment of this document dives into the remedies for mediating between the different land uses. Two concepts are explored to fulfill the vision. Concept A creates two truck loops to support industrial development, and a new residential roadway that connects existing neighborhoods and future residential development. Additionally, it proposes land use changes that alter from the existing future land use map. Concept B builds off Concept A, but addresses the concerns about the long-term costs by altering the proposed railway systems.

To implement the master plan, another section covers prioritized action steps to begin the realization of this vision. The four priority action items are: establish technology district toolkit; amend zoning; adopt guiding land use policies; and promote economic impacts.





Concept B for the development of the Sweetwater study area.

# NORTH SIDE REDEVELOPMENT PLAN

This plan, still underway, defines the study area boundary of the North Side of Douglasville by taking into account the boundaries of census tracts, the designation of an Opportunity Zone, and the distance to the center of Downtown. Through an analysis of existing conditions, the plan highlights the following assets found in this community:

- A mixed-income group of residents
- Relatively high housing ownership
- A robust stock of affordable housing
- Direct access to Highway 92

- Direct adjacency to Downtown Douglasville
- Plentiful natural resources such as trees, streams, and attractive topographic features

The plan also identifies some negative trends, which revitalization work in the future should alleviate:

- Declining homeownership rates
- A large amount of rent burdened households
- 1/3 of homes are in fair or worse condition
- Concentrated poverty in many sections of the study area
- Aging infrastructure

RECOMMENDATIONS ARE FORTHCOMING.

# Douglasville Highway 92 Realignment (2012 / Currently Under Construction)

This study was established as part of the ongoing work for the relocation of Highway 92.

#### Goals

- Make the new Highway 92 a multi-modal transportation corridor with greenway and mixed-use activity.
- Revitalize the neighborhoods that will be impacted by the relocation.
- Transform Dallas Highway into a complete street with connected surrounding streets that match the downtown area's character.

#### RECOMMENDATIONS

- Build a linear park along Highway 92 with a new parallel trail and local road system.
- Under a regulation plan, connect multiple local neighborhood streets to form a more cohesive street grid.
- Increase the amount of green space and preserve local natural systems.
- Focus commercial development around village nodes, based around a 5-minute walk shed.

#### **S**TRATEGIES

- Adopt and enact an acquisition plan of property around Highway 92 with ranked priorities based on development potential.
- Utilize a broad funding strategy based around Tax Allocation Districts (TAD), Community Improvement Districts (CID), TIGER Grants, Community Development Block Grants (CDBG), Livable Centers Initiative (LCI), Georgia Department of Transportation (GDOT), and other funding sources.

# **Community Work Program**

The Community Work Program identifies projects that Douglasville will undertake to implement the Vision and address the Assets & Challenges of the plan. The following pages identify the projects that Douglasville will undertake in the next five years.

|         | 2018 Douglasville Community Work Program                                                                                                                                                                                                                                                                                                                                                                                                              |      |      |      |      |      |                |                                                                                                                              |                                |  |
|---------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|------|------|------|----------------|------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--|
|         | Action                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2019 | 2020 | 2021 | 2022 | 2023 | Estimated Cost | Responsible<br>Department/Agency                                                                                             | Funding Source                 |  |
|         | Economic Development                                                                                                                                                                                                                                                                                                                                                                                                                                  |      |      |      |      |      |                |                                                                                                                              |                                |  |
| 1       | Review the Douglas County Community & Economic Development Strategic Plan Target Cluster Strategies & Implementation Plan. Prioritize the goals and strategies listed in both sections that can be addressed over the next 5 yrs.                                                                                                                                                                                                                     | x    |      |      |      |      | Staff Time     | Planning Department /<br>Development Organization                                                                            | General Fund,<br>Other/Unknown |  |
| 2       | Develop, maintain and advance an aggressive external marketing campaign for business recruitment by working with the City Development Authority (CDA) and its allies including the Douglas County Development Authority (DCDA), Douglas County Chamber of Commerce, Metro Atlanta Chamber of Commerce, Georgia Department of Economic Development, Georgia EMC, Georgia Power, as well as site location consultants and commercial/industrial brokers |      |      |      |      | x    | Staff Time     | Development Organization                                                                                                     | General Fund,<br>Other/Unknown |  |
| 3       | Participate on and advance the Douglas County Chamber of Commerce's existing Industries Committee.                                                                                                                                                                                                                                                                                                                                                    |      |      |      |      | ×    | Staff Time     | Development Organization                                                                                                     | General Fund,<br>Other/Unknown |  |
| 4       | Seek to work with the City of Douglasville government and the local economic and CDA to develop the framework for a commercial and industrial areas database that would utilize primary data and secondary data collected from business licenses, appraisal activities, and local real estate activities.                                                                                                                                             |      |      |      |      | x    | Staff Time     | Mayor and City Council,<br>Zoning Department, Planning<br>Department, City Attorney's<br>Office, Development<br>Organization | General Fund                   |  |
| 5       | Link the commercial and industrial areas database with the development of a GIS system.                                                                                                                                                                                                                                                                                                                                                               |      |      |      | x    |      | N/A            | Mayor and City Council,<br>Development Organization, GIS                                                                     | General Fund,<br>Other/Unknown |  |
| Housing |                                                                                                                                                                                                                                                                                                                                                                                                                                                       |      |      |      |      |      |                |                                                                                                                              |                                |  |
| 1       | Enhance current Adopt-A-Street program and support efforts to maintain and enhance the State's Adopt-a-Highway program and the County's Adopt-a-Mile program.                                                                                                                                                                                                                                                                                         | x    | x    | x    | x    | x    | N/A            | Maintenance and Sanitation<br>Department, Other<br>Governmental Entity, Other<br>Organizations                               | General Fund,<br>Other/Unknown |  |

|   | Action                                                                                                                                                                                                                                                                                                                                            | 2019 | 2020   | 2021       | 2022      | 2023   | Estimated Cost | Responsible<br>Department/Agency                                                                                              | Funding Source                                                               |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------|------------|-----------|--------|----------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| 2 | Encourage downtown revitalization through repair of historic buildings.                                                                                                                                                                                                                                                                           | х    | х      | х          | х         | х      | N/A            | Mayor and City Council,<br>Community Development<br>Department, Other<br>Organizations                                        | General Fund,<br>Capital Budget                                              |
|   |                                                                                                                                                                                                                                                                                                                                                   |      | Natura | al and His | toric Res | ources |                |                                                                                                                               |                                                                              |
| 1 | Identify problematic areas in the city for illegal dumping and waste disposal; create an inventory through GIS of identified sites and develop solutions to remedy violations.                                                                                                                                                                    |      |        | x          |           |        | Staff Time     | Maintenance and Sanitation<br>Department, Code<br>Enforcement, City Attorney's<br>Office                                      | General Fund                                                                 |
| 2 | Identify other sources of air pollution and take steps to reduce emissions through enforcement and encouragement.                                                                                                                                                                                                                                 |      |        | х          |           |        | Staff Time     | Mayor and City Council, Planning Department                                                                                   | General Fund,<br>Other/ Unknown                                              |
| 3 | Create a task force that includes representatives from Douglas County government, the State government, the Douglasville-Douglas County Water and Sewer Authority, and the appropriate private property owners to identify the scenic views and sites under their respective ownership and develop strategies for their preservation/ protection. |      |        |            | x         |        | N/A            | Mayor and City Council, Planning Department, County Planning Department, Water and Sewer Authority, Other Governmental Entity | General Fund,<br>Other/ Unknown                                              |
| 4 | Expand current efforts by the local governments to clean up trash and litter with the use of Keep Douglasville Beautiful, inmate and community service labor                                                                                                                                                                                      |      | x      |            |           |        | N/A            | Maintenance and Sanitation<br>Department, Other<br>Governmental Entity                                                        | General Fund,<br>Other/ Unknown                                              |
| 5 | Revisit the Douglasville Historic Preservation Guidelines and District consider the expansion of the Residential District to include additional properties that have aged into eligibility.                                                                                                                                                       |      |        | x          |           |        | Staff Time     | Planning Department / Historic<br>Preservation Commission                                                                     |                                                                              |
|   | Parks and Recreation                                                                                                                                                                                                                                                                                                                              |      |        |            |           |        |                |                                                                                                                               |                                                                              |
| 1 | Identify parcels for acquisition as future community parks and greenspace.                                                                                                                                                                                                                                                                        |      |        |            | x         |        | N/A            | Mayor and City Council, Parks<br>and Recreation Department,<br>City Manager                                                   | Capital Budget, ,<br>Sales tax, Other<br>Grant, Other Tax,<br>Other/ Unknown |

|   | Action                                                                                                                                                                                                                                                  | 2019 | 2020  | 2021        | 2022      | 2023  | Estimated Cost      | Responsible<br>Department/Agency                                                                           | Funding Source                                                                    |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-------|-------------|-----------|-------|---------------------|------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|
| 2 | Prioritize and develop a time-line for the completion of the recommendations from the Douglasville Parks Master Plan.                                                                                                                                   |      | х     |             |           |       | N/A                 | Mayor and City Council, Parks<br>and Recreation Department,<br>City Manager                                | Capital Budget, ,<br>Sales tax, Other<br>Grant, Other Tax,<br>Other/ Unknown      |
|   |                                                                                                                                                                                                                                                         |      | Publi | c Facilitie | s and Ser | vices |                     |                                                                                                            |                                                                                   |
| 1 | Develop a public facilities action plan for the City which should be updated every 1 to 3 years.                                                                                                                                                        |      |       |             | х         |       | N/A                 | Mayor and City Council, City<br>Manager                                                                    | General Fund                                                                      |
| 2 | Develop a public service action plan for the City which should be updated every 2 to 5 years.                                                                                                                                                           |      |       |             | х         |       | N/A                 | Mayor and City Council, City<br>Manager                                                                    | General Fund                                                                      |
| 3 | Establish Communication Committee to quantify policy and procedures for the department and its broadcast scope                                                                                                                                          |      |       | х           |           |       | N/A                 | Communications                                                                                             | General Fund                                                                      |
|   | Transportation                                                                                                                                                                                                                                          |      |       |             |           |       |                     |                                                                                                            |                                                                                   |
| 1 | Develop an interlinking system of east-west and north-south major and minor arterials to aid in the efficient and rapid movement of through vehicles and which will have a minimum impact on residential areas.                                         |      |       |             |           | х     | TBD in Upcoming CTP | Planning Department                                                                                        | General Fund,<br>Capital Budget,<br>Sales Tax, Grant in<br>Aid, Other/<br>Unknown |
| 2 | Review and redefine parking requirements for different land uses and mixes in the revised Unified Development Ordinance.                                                                                                                                |      |       | x           |           |       | N/A                 | Mayor and City Council,<br>Engineering Department                                                          | General Fund                                                                      |
| 3 | Update the Unified Development Ordinance with appropriate noise and visual abatement methods, including landscaped beams, trees, shrubbery, and other mechanisms to screen adjacent properties from the effects of traffic such as noise and emissions. |      |       | x           |           |       | N/A                 | Mayor and City Council, Zoning Department, Planning Department, Engineering Department                     | General Fund                                                                      |
| 4 | Revise the regulations in the Unified Development Ordinance to incentivize buried utilities, screening of utility junction boxes and context sensitive lighting poles (as appropriate) for new development.                                             |      |       | X           |           |       | N/A                 | Mayor and City Council, Maintenance and Sanitation Department, Engineering Department, Other Organizations | General Fund,<br>Other/Unknown                                                    |

|   | Action                                                                                                                                                                                                                                  | 2019 | 2020 | 2021 | 2022 | 2023 | Estimated Cost | Responsible<br>Department/Agency                | Funding Source |  |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|------|------|------|----------------|-------------------------------------------------|----------------|--|
|   | Planning /Land Use                                                                                                                                                                                                                      |      |      |      |      |      |                |                                                 |                |  |
| 1 | After adoption of the UDC - update Character Area descriptions to reflect the newly created and/or modified zoning districts and development regulations.                                                                               |      | x    |      |      |      | N/A            | Mayor and City Council & Planning Department    |                |  |
| 2 | After adoption of the UDC - Transition the Existing Zoning Districts Table to Zoning Compatibility Table to reflect the preferred UDC Zoning Districts for each Character Area.                                                         |      | x    |      |      |      | N/A            | Mayor and City Council & Planning Department    |                |  |
| 3 | Consider adopting an ordinance to require zoning consistency with the future land use map based on the Zoning Compatibility Table.                                                                                                      |      |      | x    |      |      | N/A            | Mayor and City Council & Planning Department    |                |  |
| 4 | Revisit maximum density recommendations found within character area descriptions.                                                                                                                                                       |      |      | х    |      |      | N/A            | Mayor and City Council & Planning Department    |                |  |
| 5 | Prioritize and develop a time-line for the completion of the remaining Land Use, Transportation, Economic Development and Arts & Culture Recommendations from Section 3.0 of the Downtown Master Plan Study.                            | x    |      |      |      |      | N/A            | Planning Department                             |                |  |
| 6 | Prioritize and develop a time-line for the completion of the land use recommendations from the Northside Study.                                                                                                                         | x    |      |      |      |      | N/A            | Planning Department                             |                |  |
| 7 | Complete a small area study for the Arbor Place Mall Area:  a. The Mall Site b. Douglas Boulevard Corridor c. Bright Starr Connector/Rose Avenue i. Revisit 2011 LCI recommendations for Douglas Place & Hwy 5/Rose Avenue              |      |      |      |      | X    | 150 to 200 k   | Mayor and City Council &<br>Planning Department |                |  |
| 8 | Review the Sweetwater Master Plan recommendations along the Blairs Bridge Road portion of the study to determine if the Regional Activity Center designation is consistent with the plan and the county's Workplace Center designation. |      |      | х    |      |      |                | Planning Department / County<br>Staff           |                |  |

|   | Action                                                                                                                     | 2019 | 2020 | 2021 | 2022 | 2023 | Estimated Cost | Responsible<br>Department/Agency             | Funding Source |
|---|----------------------------------------------------------------------------------------------------------------------------|------|------|------|------|------|----------------|----------------------------------------------|----------------|
| 9 | Coordinate with county and chamber staff to implement the transportation recommendations in Concept A or B.                |      |      |      | x    |      |                | Planning Department / County<br>Staff        |                |
|   | Determine the need for a study similar to the Sweetwater Master Plan along the Douglasville portions of Riverside Parkway. |      |      |      | х    |      |                | Mayor and City Council & Planning Department |                |

# **Appendix A: Community Engagement**

**Community Input Opportunities** 

The Douglasville Comprehensive Plan Update process was guided by a Steering Committee combined with citizens and elected officials from Douglasville and Douglas County. Both plan updates were conducted simultaneously since the jurisdictions share multiple boundaries and corridors. The committees, comprised of citizens, local business owners, elected officials and staff, provided direction and feedback at key points in the process, and all meetings were open to the public. There were additional opportunities for public participation at community meetings, as well as the regularly scheduled City Council meetings where the plan was discussed. Meetings were advertised through local media outlets and on the city's social media sites.

### City Council Hearings

| 2017 - Monday | Thursday       | Day     |
|---------------|----------------|---------|
| August        | August         | Month   |
| 28            | 30             | XX      |
| Public        | Second         | City    |
| Kick Off      | Public Hearing | Council |

### **Steering Committee Meetings**

| Tuesday   | Thursday  | Thursday  | Tuesday   |
|-----------|-----------|-----------|-----------|
| March     | April     | May       | June      |
| 27        | 26        | 24        | 26        |
| Steering  | Steering  | Steering  | Steering  |
| Committee | Committee | Committee | Committee |

### Public Engagement

| Tuesday | Thursday |
|---------|----------|
| June    | July     |
| 12      | 19       |
| Public  | Public   |
| Open    | Open     |

### **Community Input Techniques**

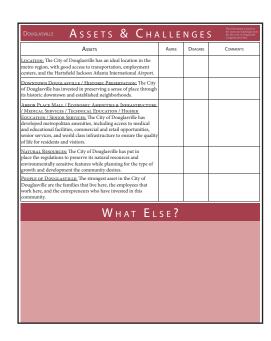
During the plan update process a varity of techniques were usded to gather community input. Most activites were first conducted at the Steering Committee Meetings. After the results and process feedback from the Steering Committee, the techniques were refined for the Public Meetings. Below is a summary of the techniques and activites used:

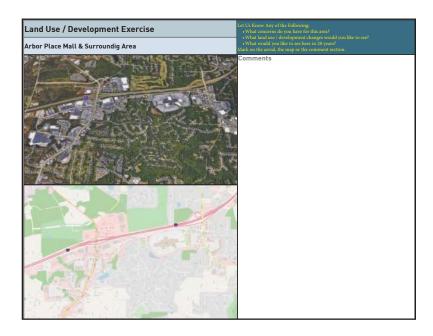
(All meeting were conducted in an open house format. Presentations were also used at the begining of the Steering Committee meeting and in the middle of the Public Meetings)

### Round 1 - First half of Steering Comittee Meetings & Public Meeting #1

- What Brings You Here Dots were placed on participant homes or business, to gain a sense of the geographic representation from throughout the community.
- **Comprehensive Plan Overview** A board described the Comprehensive Plan Update process and DCA Regulations
- **Data and Demographics** Information was presented as a snapshot of current population, housing, income and employment characteristics. Trends for the future were also included.
- What is the Vision This activity stated a revised Vision Statement for both the City and the County. A draft of the Vision statement from the County Chamber of Commerce was also included. Participants were asked if they support the vision and what would they change.
- **Needs and Challenges** Participants were asked to review the Needs and Challanges from the 2013 Comprehensive Plans. They were asked wheher or not they were stil relevant and what should be added in 2018.
- Land Use and Development Exercise This activity identified areas of special attention within the community. Where are the areas that participants didn't want to see change, and where are the areas that they felt improvements were needed.
- **Community Work Program** The Short Term Work Program from 2013 was shared with participants. Space was provided for comment on these items and to provide new items that they would like to see undertaken in the next 5 years.



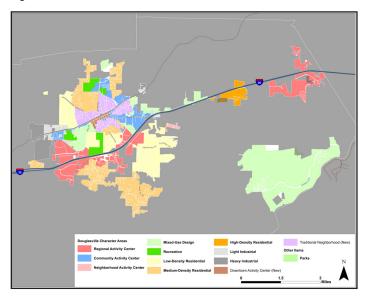




### Round 2 - Second Half of Steering Comittee Meetings & Public Meeting #2

- What Brings You Here Dots were placed on participant homes or business, to gain a sense of the geographic representation from throughout the community.
- **Comprehensive Plan Overview** A board described the Comprehensive Plan Update process and DCA Regulations
- **Data and Demographics** Information was presented as a snapshot of current population, housing, income and employment characteristics. Trends for the future were also included.
- What is the Vision This activity stated a revised Vision Statement for both the City and the County. A draft of the Vision statement from the Chamber of Commerce was also included. Participants were asked if they support the vision and what would they change.
- Future Land Use Map Exercise Feedback was collected on the Future Land Use Map and designations. A brief description of each future land use designation was included. Participants were asked to share any ideas that they had about the purpose, uses that should be included or excluded, preferred building type and scale, or potential changes to the boundaries.
- **Community Work Program Priority Allocation** This exercise allowed participants to allocate funding to various types of projects in the Community Work Program according to their priorities by placing "planning dollars" into the appropriate boxes.

Lee Road Study – Douglas County Staff & Consultants shared information on the Lee Road Study that was underway during the plan update process.

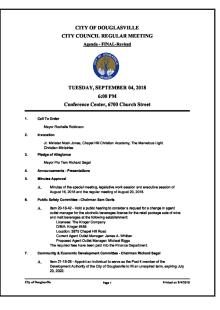


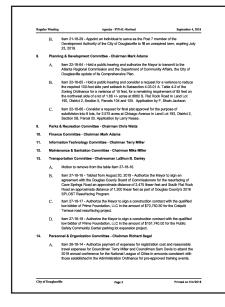




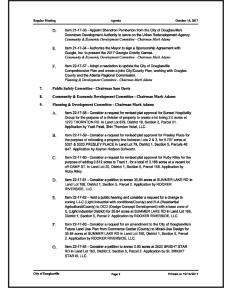


### **Public Hearings - Douglasville**





## CITY OF DOUGLASVILLE CITY COUNCIL REGULAR MEETING MONDAY, OCTOBER 16, 2017 6:00 PM Conference Center, Auditorium, 6700 Church Street Heather Com of City Manager's Office Mayor Pro Tem Larry Yockey Item 20-17-32 - Authorize the Mayor to sign a Service Agreement for Building Automation System with Trane U.S. Inc. for heating and air conditioning services at the City's Public Safety and Municipal Court Building. Public Safety Committee / Calumest Semand Davis .



### **Public Hearings - Douglas County**



#### **AGENDA**

DOUGLAS COUNTY BOARD OF COMMIS Tuesday, December 5, 2017 10:00 AM - CITIZENS HALL

#### CALL TO ORDER

INVOCATION - Benny Waldrop, Chief Appraise

#### PLEDGE OF ALLEGIANCE

Public Comment allows the board the opportunity to listen to the public.

- PRESENTATIONS
- n of Shuronda Richardson, Douglas County School Bus Driver, for Recognition of S her heroic action

#### APPROVAL OF MINUTES

- Commission Meeting Minutes of November 21, 2017.

PUBLIC HEARING

4. 2018 Proposed Budget

#### CONSENT AGENDA

- S. Authorization to fully fund the 2017 Retirement at the required/recommended level of \$6.1 million, and amend the budget.
- Authorization to approve Tax Exempt Financing for Columbia Gardens Apartments and authorize the Chairman to sign all related documents.
- final legal review.

  Authorization to accept a grant from Atlanta Regional Commission for the Transportation Voucher program for the period November 1, 2017 through June 30, 2018 and authorize the Chairman to sign all required documents.
- Approval of the formal kick-off of the Douglas County Comprehensive Land Use Plan update for 2018 as required by the Georgia Department of Community Affairs and Atlanta Regional Commission.



#### **AGENDA**

DOUGLAS COUNTY BOARD OF COMM

#### CALL TO ORDER

PUBLIC COMMENT
Public Comment allows the board the opportunity to listen to the public.

#### PRESENTATIONS

#### APPROVAL OF MINUTES

- 2. Work Session Minutes of August 20, 2018.
- COUNTY ADMINISTRATOR BUSINESS

#### BUSINESS ITEMS

- Authorization to issue an invitation to Bid for construction of restroom/concession facilities at Bil Arp and Fairplay Parks to be funded through 2016 SPLOST funds as recommended by the Parks and Recreation Oversight Committee. (Gary
- Durkes)

  5. Authorization to sign a Memorandum of Understanding between Goodwill of North
  Georgia and the Douglas County Public Libraries for the purpose of supporting the
  efforts of Goodwill of North Georgia Career Connector and Career Services, and
  enhanding the Douglas County Library System outreach goals for patron services
  and job search support. (Lindy Moore)
- Authorization to approve the basic graphic design and color palate for Connect Douglas. (Gary Watson)
- to exceed \$50,000 for Phase Douglas for the remainder of Committee. (Gary Watson)

### **Steering Committee #1 - March 27**



Douglas County and City of Douglasville Comprehensive Plan Steering Committee Meeting #1

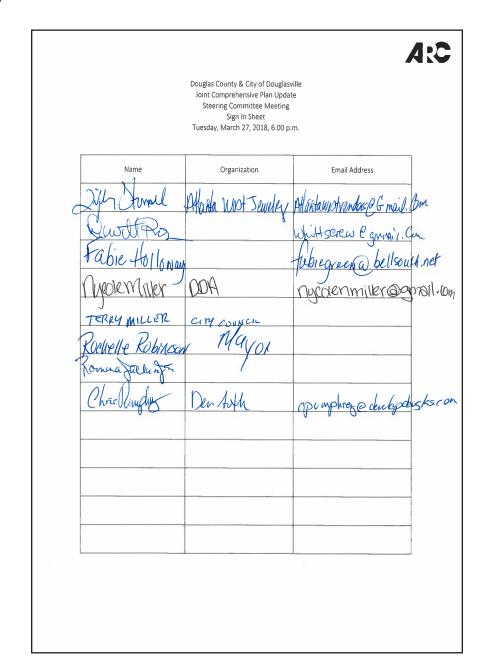
Douglasville Conference Center March 27, 2018

### **AGENDA**

- 1. Welcome and Introductions
- 2. Presentation on Plan Process, Data & Demographics
- 3. Interactive Exercise on Assets and Challenges
- 4. Land Use Overview and Discussion
- 5. Questions and Next Steps

atlantaregional.org

International Tower 229 Peachtree St, NE | Suite 100 Atlanta, Georgia 30303



### **Steering Committee #2 - April 26**



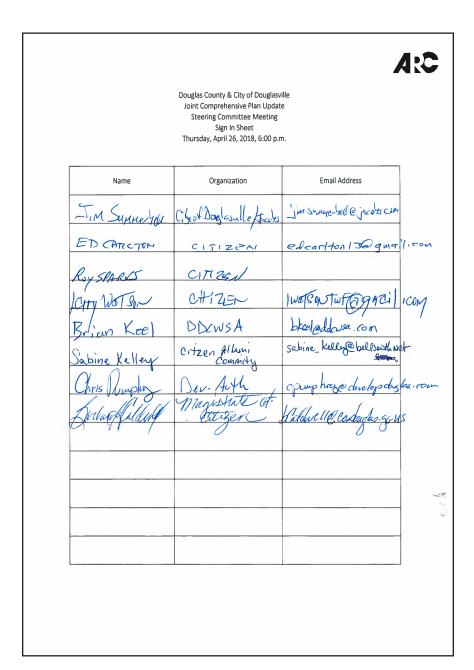
Douglas County and City of Douglasville Comprehensive Plan Steering Committee Meeting #2 Douglasville Conference Center April 26, 2018

### **AGENDA**

- 1. Welcome and Introductions
- 2. Interactive Exercise on Vision and Goals
- 3. Existing and Underway Plans
- 4. Feedback Activity
- 5. Questions and Next Steps

atlantaregional.org

International Tower 229 Peachtree St, NE | Suite 100 Atlanta, Georgia 30303



# **Steering Committee #2 - April 26**

|                                       |                                                                                                                                                         | A:C                                      |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
|                                       | Douglas County & City of Douglas<br>Joint Comprehensive Plan Updai<br>Steering Committee Meeting<br>Sign In Sheet<br>Thursday, April 26, 2018, 6:00 p.: | te                                       |
| Name<br>Modelle Wright                | Organization City of Dagksulle                                                                                                                          | Email Address Whightma Saylewide ga, gov |
| Ren Koberk  Jim FAURET  Frie Rlockell | Abryles Conty  CHYSE Dwgherik                                                                                                                           | 11 1 15 4                                |
| Marilyn Clark<br>Gil Shearonse        | New Horizons (Morthsio                                                                                                                                  | 95 henrousor ddowse, on                  |
| Elenetteda                            | DA                                                                                                                                                      | hhhelenshudsenægmavi.Mon                 |
|                                       |                                                                                                                                                         |                                          |
|                                       |                                                                                                                                                         |                                          |
|                                       |                                                                                                                                                         |                                          |

### **Steering Committee #3 - May 24**



Douglas County and City of Douglasville Comprehensive Plan Steering Committee Meeting #2 Douglasville Conference Center May 24, 2018

### AGENDA

- 1. Welcome and Introductions
- 2. Recap of Previous Steps
  - a. Vision
  - b. Issues and Opportunities
  - c. Summaries of Past Plans
- 3. Community Work Program Interactive Exercise
- 4. Upcoming Meetings
  - a. Public Open House June 12, 2018 at 6:00 p.m.
  - b. Steering Committee June 26, 2018 at 6:00 p.m.
  - c. Public Open House June 19, 2018 at 6:00 p.m.
- 5. Questions

atlantaregional.org

International Tower 229 Peachtree St, NE | Suite 100 Atlanta, Georgia 30303



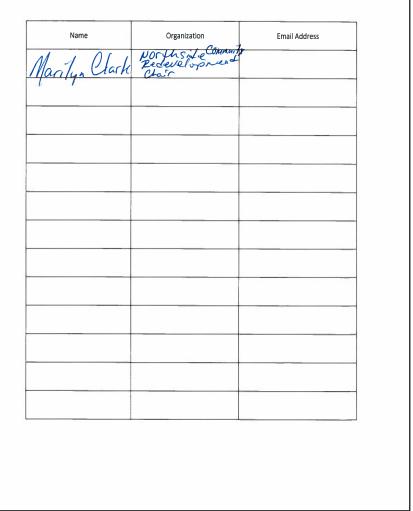
Douglas County & City of Douglasville Joint Comprehensive Plan Update Steering Committee Meeting Sign In Sheet Thursday, May 24, 2018, 6:00 p.m.

| Name               | Organization           | Email Address                  |
|--------------------|------------------------|--------------------------------|
| Michelle Wright    | City of Douglasuille   | wrightme<br>Lughsville ga, gov |
| TERESA NOLES       | DCPAZ                  | lextransler of show on         |
| Rex Roberts        | Porglas County         |                                |
| Farbard Call Guell | Magistrale A.          |                                |
| SINFAURET          | CITY OF Douglasuille   |                                |
| Sabine Kelley      | Dougla County          |                                |
| Sara Ray           | DCOmmber               | rayologascurty                 |
| Earry Watsa        | HE WATEN Ford          | of I water the Compilian       |
| TERRY MULOR        | ONGEASULES CITY COURSE | e                              |
| Ju Symundell       | Porghande/ Jacobs      |                                |
| G. / Shearanse     | WSA                    | 95 hearouse a dokura con       |
| Brian Keel         | WSA                    | bkeeleddcusa.com               |
| Elenatuason        | DDA                    | hherenchudsono gnall co        |
| ED CARLTO          |                        |                                |

# **Steering Committee #3 - May 24**



Douglas County & City of Douglasville Joint Comprehensive Plan Update Steering Committee Meeting Sign In Sheet Thursday, May 24, 2018, 6:00 p.m.







## **Steering Committee #4 - June 26**



City of Douglasville & Douglas County Comprehensive Plan Joint Steering Committee Meeting June 26, 2018, 6:00 PM

#### AGENDA

- 1. Welcome and Overview
- 2. Presentation of Draft Comprehensive Plan
- 3. Questions and Next Steps

atlantaregional.org

International Tower 229 Peachtree St, NE | Suite 100 Atlanta, Georgia 30303

### Public Meeting #1 - June 12



Douglas County and City of Douglasville Comprehensive Plan Public Meeting #1 Douglasville Conference Center

#### AGENDA

June 12, 2018, 6:00 PM

#### **Open House Activities**

The activities for this open house are designed to engage the community and gather feedback to inform the Comprehensive Plan Update. There will be additional opportunities for public feedback and comment throughout this process. The deadline to have the Comprehensive Plan Update completed is October 31, 2018.

- What Brings You Here Please place a dot on your home or business, so we can have a sense of the geographic representation from throughout the community.
- Comprehensive Plan Overview What are the elements of a local comprehensive plan? This board describes the information that will be included in the plan updates for Douglas County and
- Data and Demographics Information is presented as a snapshot of current population, housing, income and employment characteristics. Trends for the future are also included.
- What is the Vision This activity states revised Vision statements for both the City and the County. A draft of the Vision statement from the Chamber of Commerce is also included. Do you support the vision? What would you change?
- Needs and Challenges The City's and County's Comprehensive Plans included a public engagement process designed to solicit open and honest opinions from residents and business owners. These boards summarize the feedback received during that process and provide the opportunity for you to respond. Do you think these issues are still relevant? What else is on your
- Land Use and Development Exercise This activity will be used to identify areas of special attention within the community. Where are the areas that you don't want to see change, and where are the areas that you feel need to be improved?
- Community Work Program The Short Term Work Program identifies activities that the local government will undertake to implement their comprehensive plan. Items in blue and gold are examples of previous items identified in the 2013 comprehensive plan. In the space in green, identify new items you would like to see undertaken in the next 5 years.

atlantaregional.org

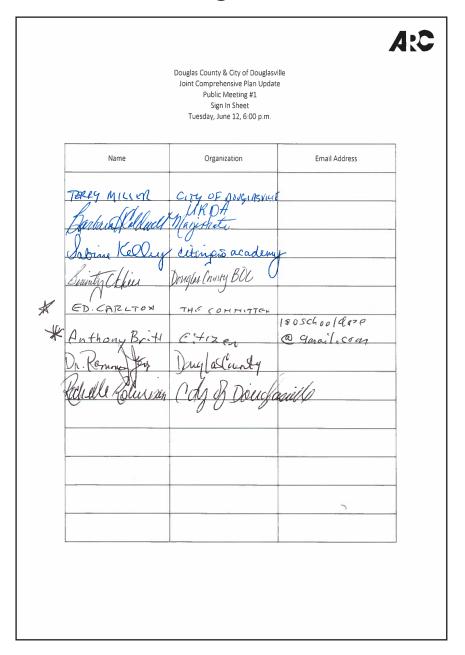
Atlanta, Georgia 30303



Douglas County & City of Douglasville Joint Comprehensive Plan Update Public Meeting #1 Sign In Sheet Tuesday, June 12, 6:00 p.m.

|       | Name         | Organization  | Email Address                  |
|-------|--------------|---------------|--------------------------------|
|       | Home         | O garagetori  | Sealva                         |
| Ric   | hard Soul    | Douglasville  | doughvillega.gov               |
| Ron   | Roberts      | Douglas Canty |                                |
| De    | will Rage    | Douglas Oley  | whats crewegmail.co            |
| Vany  | Varelle.     | Dauglas C.    |                                |
| Ja    | hu Stone     | Do, Co        |                                |
| E     | Pana Stone   | Da Co.        |                                |
| Sin   | 1 FAVRAT     | Doug Fasville | Swins/cognal 1. com            |
| Ma    | rilyn Clarke | Donglasville  | Mission 4 god 036 gmailiran    |
| * Pa  | Scal Nancia  | Douglandle    | Prameix (9 ol Can              |
| # Jef | F Chaupin    | Douglasu'lle  | Chan / 1964 6 Aol, com         |
|       | June Leen    | Doug lasule   | Junebug Koer@att. ne           |
| fords | it toming (  | Dudas Carto   | Ktominay @ co. douglas, ga, us |
| TEE   | RESA NO SES  | Donglas Cont  | teresanols Cyakos. con.        |
|       |              |               | 0                              |
|       |              |               |                                |
|       |              |               |                                |
|       |              |               |                                |

## Public Meeting #1 - June 12









Douglas County and City of Douglasville Comprehensive Plan Public Meeting #2 Douglasville Conference Center July 19, 2018, 6:00 PM

#### AGENDA

#### **Open House Activities**

The activities for this open house are designed to engage the community and gather feedback to inform the Comprehensive Plan Update. There will be additional opportunities for public feedback and comment throughout this process. The deadline to have the Comprehensive Plan Update completed is October 31, 2018.

- What Brings You Here Please place a dot on your home or business, so we can have a sense of the geographic representation from throughout the community.
- Comprehensive Plan Overview What are the elements of a local comprehensive plan? This board describes the information that will be included in the plan updates for Douglas County and
- Data and Demographics Information is presented as a snapshot of current population, housing, income and employment characteristics. Trends for the future are also included.
- Future Land Use Map Exercise Provide feedback on the Future Land Use Map and designations. A brief description of each future land use designation is included Share any ideas that you have about the purpose, uses that should be included or excluded, preferred building type and scale, or potential changes to the boundaries.
- Community Work Program The Short Term Work Program identifies activities that the local government will undertake to implement their comprehensive plan. This exercise allows you to allocate funding to various types of projects in the Community Work Program according to your priorities by placing "planning dollars" into the appropriate boxes.
- Lee Road Study Douglas County Staff & Consultants will share information on the Lee Road Study currently underway.

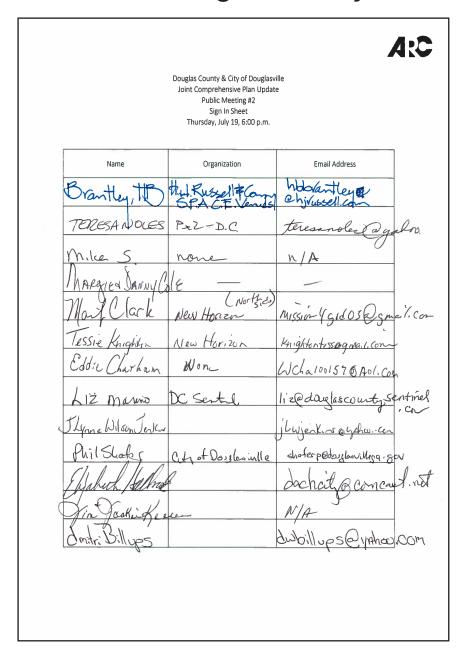
atlantaregional.org

International Tower Atlanta, Georgia 30303



Douglas County & City of Douglasville Joint Comprehensive Plan Update Public Meeting #2 Sign In Sheet Thursday, July 19, 6:00 p.m.

| Name            | Organization      | Email Address                     |
|-----------------|-------------------|-----------------------------------|
| Richard Segal   | Cityo Doughy      | ll o                              |
| Robin Naneix    | 1 9 0             | naneix@aol.com                    |
| C:1 Shearouse   | WSA               |                                   |
| JIM FOURET      | Douglavillezoning |                                   |
| Sara Ray        | DC Chamb          | e/                                |
| Cail Moore      | custom Plastics   |                                   |
| Junifer Dupor   | d Citizen         | irongir jano me com               |
| DAPHANE Simmons | Citizen: County   | daphanesimmons@<br>BELLSOUTK, Net |
| David Nye       | Citizen           | Davil. A. Nye @gmpilicon          |
| Christina Kirby | Citizen           | CKIVby 9222@gmailcom              |
| Richard Nichols | Citizen           | richada artondisk con             |
| PATTY WENCK     | WENCK TRAVEL      | patty @ wencktravel.              |
| ED CARLTON      | CITIZEN           | edearlton 13@gnall.rom            |
|                 |                   |                                   |



A:C

Douglas County & City of Douglasville Joint Comprehensive Plan Update Public Meeting #2 Sign In Sheet Thursday, July 19, 6:00 p.m.

| Name                 | Organization        | Email Address           |
|----------------------|---------------------|-------------------------|
| 10 411 1011 CC 1 111 | Belleti Photography |                         |
| Sabine Kelley        | Citizen academy     |                         |
| David Milne          |                     |                         |
| BESSIE Smith         |                     | bes409 Qattinet         |
| Jun Summe-Sell       | Jach,               | ym syma boll éjeuls com |
| Harr                 |                     |                         |
| Lynn Johns           |                     |                         |
| John Rogers          | New Horizion        |                         |
| REGINA ROGERS        | NEW HOUZPON         |                         |
| Dr. Renwoodsta       | Douglas Causty      |                         |
| Papica for           |                     |                         |
| Elme Noten           |                     |                         |
| Daniel Kochan        | Seasons 4           | dank @ seasons 4.no     |

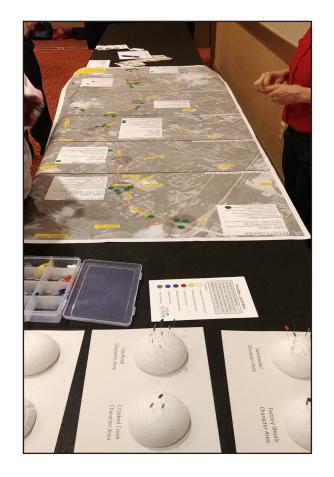


Douglas County & City of Douglasville Joint Comprehensive Plan Update Public Meeting #2 Sign In Sheet Thursday, July 19, 6:00 p.m.

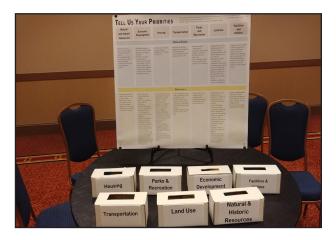
| Name            | Organization    | Email Address              |
|-----------------|-----------------|----------------------------|
| SandyGamble     | Douglas Chamber | gamble@douglescountyga,com |
| Aur Lindry      |                 | bunton 740@ yahoo.com      |
| Jimmes Lindsy   |                 |                            |
| MATTYLE Hobbard | New Horizons    | mattylinhublardegund.coM   |
| Alicia Mylner   | ,               | alicia Patlantadt.com      |
| Chrix Kunghre   | Der Ath         | campling ederelopdas ou    |
| WARRER William  | us              |                            |
| I Hay Steam     | - Sterley       | Dayles Cory                |
|                 |                 |                            |
|                 |                 |                            |
|                 |                 |                            |
|                 |                 |                            |
|                 |                 |                            |
|                 |                 |                            |
|                 |                 |                            |

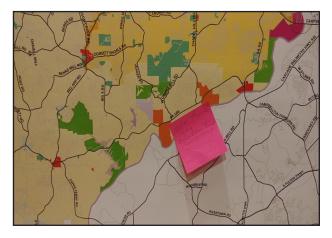












|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                       |          |       |         |       |            |                    |                                                                                                                                                                             |                                |           |                                                                   |                                                                 |                                                                                                            | Status   |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-------|---------|-------|------------|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-----------|-------------------------------------------------------------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|----------|
|   | Douglasv                                                                                                                                                                                                                                                                                                                                                                                                                                              | rille 20 | 18 Re | port of | Accom | plishm     | ients - Economic C | Development                                                                                                                                                                 |                                | Completed | Currently Underway                                                | Postponed                                                       | Cancelled (No longer<br>an activity the City of<br>Douglasville Intends to<br>undertake)                   | Comments |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                       |          |       |         | Item  | s from 201 | 3 Plan             |                                                                                                                                                                             |                                |           |                                                                   | nments Section                                                  |                                                                                                            |          |
|   | Action                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2014     | 2015  | 2016    | 2017  | 2018       | Estimated Cost     | Responsible Department/Agency                                                                                                                                               | Funding Source                 | (Date)    | (Projected completion date)                                       | (Why & when it will<br>be resumed)                              | (Explanation)                                                                                              |          |
| 1 | Develop, maintain and advance an aggressive external marketing campaign for business recruitment by working with the City Development Authority (CDQ) and its allies including the Douglas County Development Authority (DCDA), Douglas County Chamber of Commerce, Metro Atlanta Chamber of Commerce, Georgia Department of Economic Development, Georgia EMC, Georgia Power, as well as site location consultants and commercial/industrial brokers | x        | x     | x       | х     | х          | N/A                | Development Organization                                                                                                                                                    | General Fund,<br>Other/Unknown |           |                                                                   | This item will be<br>transferred to the<br>new work<br>program. |                                                                                                            |          |
| 2 | Participate on and advance the Douglas County Chamber of Commerce's existing Industries Committee.                                                                                                                                                                                                                                                                                                                                                    | x        | x     | x       | х     | x          | N/A                | Development Organization                                                                                                                                                    | General Fund,<br>Other/Unknown |           | This item is on-going and will continue to the next work program. |                                                                 |                                                                                                            |          |
| 3 | Encourage the City Development<br>Authority and Douglas County<br>Chamber of Commerce to continue to<br>provide volunteer committees for<br>smaller businesses. Seminars,<br>workshops, brochures, and other<br>resources for small businesses                                                                                                                                                                                                        | x        | х     | x       | х     | х          | N/A                | Development Organization                                                                                                                                                    | General Fund                   |           |                                                                   |                                                                 | This is an on-going,<br>routine function of<br>government and will<br>be removed from the<br>work program. |          |
| 4 | Encourage communication and assistance from the CDA, DCDA and Chamber of Commerce so vital information for businesses is readily available.                                                                                                                                                                                                                                                                                                           | x        | x     | x       | х     | x          | N/A                | Development Organization,<br>Chamber of Commerce                                                                                                                            | General Fund                   |           |                                                                   |                                                                 | This is an on-going,<br>routine function of<br>government and will<br>be removed from the<br>work program. |          |
| 5 | Encourage local businesses and industries to work with the CDA and join the Chamber of Commerce in order to take full advantage of the services of each.                                                                                                                                                                                                                                                                                              | x        | x     | x       | х     | x          | N/A                | Development Organization,<br>Chamber of Commerce                                                                                                                            | General Fund                   | Completed |                                                                   |                                                                 |                                                                                                            |          |
| 6 | Review the City's processes for business licenses, building permits, plan review, and other required procedures, and encourage other regulatory bodies such as the Douglasville - Douglas County Water and Sewer Authority, the Douglas County government and the Douglas County Board of Education to do the same in order to streamline and coordinate these activities                                                                             | x        | x     | x       | х     | x          | N/A                | Development Organization,<br>Chamber of Commerce                                                                                                                            | General Fund,<br>Other/Unknown | Completed |                                                                   |                                                                 |                                                                                                            |          |
| 7 | Continue active communications with the business and industrial community.                                                                                                                                                                                                                                                                                                                                                                            | x        | х     | x       | х     | x          | N/A                | Mayor and City Council, Zoning Department, Planning Department, Building Department, Code Enforcement, Finance Department, City Attorney's Office, Development Organization | General Fund,<br>Other/Unknown |           |                                                                   |                                                                 | This is an on-going, routine function of government and will be removed from the work program.             |          |

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |          |        |         |       |            |                    |                                                                                                                             |                                |           |                                                                               |                                    |                                                                                                | Status   |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|--------|---------|-------|------------|--------------------|-----------------------------------------------------------------------------------------------------------------------------|--------------------------------|-----------|-------------------------------------------------------------------------------|------------------------------------|------------------------------------------------------------------------------------------------|----------|
|    | Douglasv                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | ville 20 | 018 Re | port of | Accom | plishm     | nents - Economic D | Pevelopment                                                                                                                 |                                | Completed | Currently Underway                                                            | Postponed                          | Cancelled (No longer<br>an activity the City of<br>Douglasville Intends to<br>undertake)       | Comments |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |          |        |         | Item  | s from 20: | 13 Plan            |                                                                                                                             |                                |           | Add to Con                                                                    | nments Section                     |                                                                                                |          |
|    | Action                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2014     | 2015   | 2016    | 2017  | 2018       | Estimated Cost     | Responsible Department/Agency                                                                                               | Funding Source                 | (Date)    | (Projected completion date)                                                   | (Why & when it will<br>be resumed) | (Explanation)                                                                                  |          |
| 8  | Work with the local economic and industrial organizations to estimate the future needs of the commercial sectors.                                                                                                                                                                                                                                                                                                                                                           | х        | х      | x       | х     | х          | N/A                | Development Organization                                                                                                    | General Fund,<br>Other/Unknown |           |                                                                               |                                    | This is an on-going, routine function of government and will be removed from the work program. |          |
| 9  | Identify and designate sufficient areas for the commercial and industrial sector on the future land use map, with the percentage area designated as a ceiling.                                                                                                                                                                                                                                                                                                              | x        | ×      | x       | х     | х          | N/A                | Mayor and City Council, Zoning<br>Department, Development<br>Organization, Chamber of<br>Commerce                           | General Fund                   | Completed |                                                                               |                                    |                                                                                                |          |
| 10 | Designate future commercial land uses in a hierarchical manner whereby regional commercial and industrial uses can be centrally located in the region, community commercial land uses can be centrally located in the community, and neighborhood commercial uses can be centrally located on major roads and secondary roads within residential concentrations without compromising the integrity of individual neighborhoods and subdivisions. Continuous with annexation |          | х      | х       | х     | х          | N/A                | Mayor and City Council,<br>Planning Department,<br>Development Organization                                                 | General Fund                   | Completed |                                                                               |                                    |                                                                                                |          |
| 11 | Coordinate transportation and thoroughfare planning with land use planning so that efficient and ordered linkages between uses can be developed.                                                                                                                                                                                                                                                                                                                            | x        | X      | x       | х     | x          | N/A                | Mayor and City Council,<br>Planning Department,<br>Development Organization                                                 | General Fund                   | Completed |                                                                               |                                    |                                                                                                |          |
| 12 | Involve adjacent governments when developing changes and modifications to local land use codes and ordinances, in order to seek to maintain positive communications.                                                                                                                                                                                                                                                                                                        | х        | x      | x       | x     | х          | N/A                | Zoning Department, County<br>Planning Department,<br>Development Organization                                               | General Fund                   | Completed |                                                                               |                                    |                                                                                                |          |
| 13 | Assess the size and level of training of government staffing to ensure it is sufficient for current and future needs and is based on a growth mode.                                                                                                                                                                                                                                                                                                                         | х        | x      | x       | х     | x          | \$1,500/annually   | Mayor and City Council, Zoning<br>Department, Planning<br>Department, Development<br>Organization                           | General Fund                   |           |                                                                               |                                    | This is an on-going, routine function of government and will be removed from the work program. |          |
| 14 | Develop additional zoning criteria and<br>designations, as needed, to allow for<br>quality developments in the Livable<br>Centers Initiative Study Area (LCI) and<br>other appropriate types of<br>development.                                                                                                                                                                                                                                                             | v        | x      | x       | х     | x          | N/A                | Mayor and City Council,<br>Finance Department, City<br>Manager                                                              | General Fund                   | Completed |                                                                               |                                    |                                                                                                |          |
| 15 | Seek to work with the City of<br>Douglasville government and the<br>local economic and CDA to develop<br>the framework for a commercial and<br>industrial areas database that would<br>utilize primary data and secondary<br>data collected from business licenses,<br>appraisal activities, and local real<br>estate activities.                                                                                                                                           | x        | x      | x       | х     | х          | N/A                | Mayor and City Council, Zonin<br>Department, Planning<br>Department, City Attorney's<br>Office, Development<br>Organization |                                |           | This is an on-going function and has been transferred to the new work program |                                    |                                                                                                |          |

|    |                                                                                                                                                                                                                                                                                               |         |        |         |       |           |                    |                                                                                                                                    |                                |           |                             |                                                                                                                                       |                                                                                                 | Status   |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|--------|---------|-------|-----------|--------------------|------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-----------|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|----------|
|    | Douglasv                                                                                                                                                                                                                                                                                      | ille 20 | 018 Re | port of | Accom | plishn    | nents - Economic D | evelopment                                                                                                                         |                                | Completed | Currently Underway          | Postponed                                                                                                                             | Cancelled (No longer<br>an activity the City of<br>Douglasville Intends to<br>undertake)        | Comments |
|    |                                                                                                                                                                                                                                                                                               |         |        |         | Item  | s from 20 | 13 Plan            |                                                                                                                                    |                                |           | Add to Com                  | nments Section                                                                                                                        |                                                                                                 |          |
|    | Action                                                                                                                                                                                                                                                                                        | 2014    | 2015   | 2016    | 2017  | 2018      | Estimated Cost     | Responsible Department/Agency                                                                                                      | Funding Source                 | (Date)    | (Projected completion date) | (Why & when it will<br>be resumed)                                                                                                    | (Explanation)                                                                                   |          |
| 16 | Link the commercial and industrial areas database with the development of a GIS system.                                                                                                                                                                                                       | x       | x      | x       | х     | х         | N/A                | Mayor and City Council,<br>Development Organization, GIS                                                                           |                                |           |                             | This item will be transferred to the new work program.                                                                                |                                                                                                 |          |
| 17 | Identify what constitutes quality industrial development, with this dentification considering potential tax revenues, service expenditures, and quality of worker, environmental effects of industries, and other factors.                                                                    | x       | x      | x       | x     | х         | N/A                | Mayor and City Council,<br>Planning Department, Finance<br>Department, Development<br>Organization                                 |                                |           |                             |                                                                                                                                       | This is an on-going, routine function of government and has been removed from the work program. |          |
| 18 | Perform a fiscal impact analysis on each large development application.                                                                                                                                                                                                                       | х       | х      | x       | х     | х         | N/A                | Planning Department,<br>Development Organization                                                                                   | General Fund,<br>Other/Unknown |           |                             |                                                                                                                                       | This is an on-going, routine function of government and has been removed from the work program. |          |
| 19 | Work with the CDA to estimate the future needs of the industrial sectors.                                                                                                                                                                                                                     | x       | x      | x       | х     | х         | N/A                | Development Organization,<br>Consultant                                                                                            | General Fund                   | Completed |                             |                                                                                                                                       |                                                                                                 |          |
| 20 | Implementation of the soon to be<br>adopted CDA Strategic Plan which is a<br>5 year blueprint for economic<br>development in Douglasville.                                                                                                                                                    | x       | x      | x       | х     | х         | N/A                | Mayor and City Council, County<br>Planning Department,<br>Development Organization,<br>Other Governmental Entity                   | General Fund,                  | Completed |                             |                                                                                                                                       |                                                                                                 |          |
| 21 | Encourage development of an educational roundtable made up of leaders from local government, the school system, business and industry, and local residents. (This roundtable would meet regularly to discuss ways to maintain and improve the quality of the local public educations system.) | x       | x      | x       | х     | x         | N/A                | Development Organization                                                                                                           | General Fund,<br>Other/Unknown |           |                             |                                                                                                                                       | This is no longer a community priority.                                                         |          |
| 22 | Continue to support the Cultural Arts<br>Council and the possible future<br>development of cultural institutions<br>in Douglas County such as a<br>performing arts center, art museum,<br>concert hall, history museum, and<br>other institutions                                             | x       | x      | x       | x     | х         | N/A                | Mayor and City Council,<br>Development Organization,<br>-Community Development<br>Department, Chamber of<br>Commerce, City Manager | General Fund,<br>Other/Unknown |           |                             |                                                                                                                                       | This is an on-going, routine function of government and has been removed from the work program. |          |
| 23 | Continue to support and participate in cultural events, programs, and organizations                                                                                                                                                                                                           | x       | x      | x       | x     | x         | N/A                | Mayor and City Council, Parks<br>and Recreation Department,<br>Community Development<br>Department, Chamber of<br>Commerce         | General Fund,<br>Other/Unknown |           |                             |                                                                                                                                       | This is an on-going, routine function of government and has been removed from the work program. |          |
| 24 | Enhance current Adopt-A-Street program and support efforts to maintain and enhance the State's Adopt-a-Highway program and the County's Adopt-a-Mile program.                                                                                                                                 | x       | x      | x       | х     | х         | N/A                | Maintenance and Sanitation<br>Department, Other<br>Governmental Entity, Other<br>Organizations                                     | General Fund,<br>Other/Unknown |           |                             | This item has been<br>transferred to the<br>new Work<br>Program. It<br>duplicates an item<br>in Natural and<br>Historic<br>Resources. |                                                                                                 |          |

|    |                                                                                                                                                                                                                                      |          |         |         |       |            |                    |                                                                                                               |                                 |           |                                                                                           |                                    |                                                                                                 | Status   |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|---------|---------|-------|------------|--------------------|---------------------------------------------------------------------------------------------------------------|---------------------------------|-----------|-------------------------------------------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------|----------|
|    | Douglasv                                                                                                                                                                                                                             | ville 20 | )18 Rej | oort of | Accom | plishm     | nents - Economic D | evelopment                                                                                                    |                                 | Completed | Currently Underway                                                                        | Postponed                          | Cancelled (No longer<br>an activity the City of<br>Douglasville Intends to<br>undertake)        | Comments |
|    |                                                                                                                                                                                                                                      |          |         |         | Item  | s from 201 | 13 Plan            |                                                                                                               |                                 |           | Add to Com                                                                                | ments Section                      |                                                                                                 |          |
|    | Action                                                                                                                                                                                                                               | 2014     | 2015    | 2016    | 2017  | 2018       | Estimated Cost     | Responsible<br>Department/Agency                                                                              | Funding Source                  | (Date)    | (Projected completion date)                                                               | (Why & when it will<br>be resumed) | (Explanation)                                                                                   |          |
| 25 | Encourage the Downtown Development Authority of the City of Douglassville to provide Volunteer committees for small businesses downtown. Seminars, workshops, brochures, and other resources for small businesses to be available    | x        | x       | х       | х     | x          | N/A                | Mayor and City Council,<br>Community Development<br>Department, Other<br>Organizations                        | General Fund,<br>Other/Unknown  |           |                                                                                           |                                    | This is an on-going, routine function of government and has been removed from the work program. |          |
| 26 | Encourage downtown revitalization through repair of historic buildings.                                                                                                                                                              | х        | х       | х       | х     | х          | N/A                | Mayor and City Council,<br>Community Development<br>Department, Other<br>Organizations                        | General Fund,<br>Capital Budget |           | This is an on-going<br>function and has<br>been transferred to<br>the new work<br>program |                                    | ·                                                                                               |          |
| 27 | The Douglasville Convention and Visitors Bureau shall establish and maintain contacts with key members of the tourism industry the Georgia Department of Industry Trade & Tourism, and others.                                       | x        | x       | x       | х     | x          | N/A                | Other Organizations, City<br>Manager, Convention and<br>Visitors Bureau                                       | Other Tax                       | Completed |                                                                                           |                                    |                                                                                                 |          |
| 28 | A tourism committee shall<br>make recommendations for<br>incentives to attract tourism-<br>related industries to Douglasville                                                                                                        | x        | x       | x       | х     | х          | N/A                | -Community Development<br>Department, Convention and<br>Visitors Bureau, Other<br>Organizations, City Manager | Other Tax                       | Completed |                                                                                           |                                    |                                                                                                 |          |
| 29 | Identify and market key properties<br>and sites that offer infill and<br>adaptive reuse opportunities for<br>economic development.                                                                                                   | х        | x       | x       | х     | х          | N/A                | Development Organization                                                                                      | General Fund                    | Completed |                                                                                           |                                    |                                                                                                 |          |
| 30 | Partner with property owners to develop "shovel ready" industrial and commercial sites that have the necessary infrastructure and engineering work completed in order to provide opportunity sites for new and expanding businesses. | x        | х       | х       | х     | х          | N/A                | Development Organization                                                                                      | General Fund                    | Completed |                                                                                           |                                    |                                                                                                 |          |
| 31 | Develop a business park program that will allow for the marketing of permitted buildings and sites to industrial and office prospects.                                                                                               | x        | х       | х       | x     | х          | N/A                | Development Organization                                                                                      | General Fund                    | Completed |                                                                                           |                                    |                                                                                                 |          |
| 32 | Develop and implement an economic development strategic plan for the CDA that identifies goals, objectives, action items, responsible parties and time lines for economic development                                                | x        | х       | х       | х     | х          | N/A                | Development Organization                                                                                      | General Fund                    | Completed |                                                                                           |                                    |                                                                                                 |          |

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |         |        |        |         |            |                    |                                  |                                |           |                             |                                    |                                                                                                 | Status   |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|--------|--------|---------|------------|--------------------|----------------------------------|--------------------------------|-----------|-----------------------------|------------------------------------|-------------------------------------------------------------------------------------------------|----------|
|    | Douglass                                                                                                                                                                                                                                                                                                                                                                                                                                         | ville 2 | 018 Re | port o | f Accom | nplishm    | nents - Economic C | Development                      |                                | Completed | Currently Underway          | Postponed                          | Cancelled (No longer<br>an activity the City of<br>Douglasville Intends to<br>undertake)        | Comments |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |         |        |        | Iter    | ns from 20 | l3 Plan            |                                  |                                |           | Add to Con                  | nments Section                     |                                                                                                 |          |
|    | Action                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2014    | 2015   | 2016   | 2017    | 2018       | Estimated Cost     | Responsible<br>Department/Agency | Funding Source                 | (Date)    | (Projected completion date) | (Why & when it will<br>be resumed) | (Explanation)                                                                                   |          |
| 33 | Create and maintain an inventory of<br>existing industrial and office<br>properties available in Douglasville<br>for new and expanding industries                                                                                                                                                                                                                                                                                                | x       | x      | х      | х       | х          | N/A                | Development Organization         | General Fund                   | Completed |                             |                                    |                                                                                                 |          |
| 34 | Develop and implement a targeted industry study for the recruitment of business sectors that are projected to have strong, positive growth and are well suited for Douglasville based on the City's workforce demographics, location and desire to attract high wage, sustainable jobs.                                                                                                                                                          |         | x      | x      | х       | х          | N/A                | Development Organization         | General Fund                   | Completed |                             |                                    |                                                                                                 |          |
| 35 | Maintain and advance the City's Business Retention and Expansion (BR&E) program in order to identify and address those issues critical to the growth and success of local industry. The program will include key economic development partners of the City such as the DCDA, Douglas County Chamber of Commerce, Georgia Department of Economic Development, Georgia EMC, Small Business Development Center, and West Georgia Technical College. | x       | x      | x      | x       | х          | N/A                | Development Organization         | General Fund,<br>Other/Unknown |           |                             |                                    | This is an on-going, routine function of government and has been removed from the work program. |          |

|   |                                                                                                                                                                                                                     |      |          |      |       |            |                 |                                                                                                                                                 |                                         |           |                             | Status                                                                     |                                                                                                                                   |                                                                                                                                                                                                                                                                                                        |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|----------|------|-------|------------|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------|-----------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|   |                                                                                                                                                                                                                     | Doug | lasville | 2018 | Repor | t of Ac    | complishments - | Housing                                                                                                                                         |                                         | Completed | Currently<br>Underway       | Postponed                                                                  | Cancelled (No longer an activity Douglasville Intends to undertake)                                                               | Comments                                                                                                                                                                                                                                                                                               |
|   |                                                                                                                                                                                                                     |      |          |      |       | Items from | n 2013 Plan     |                                                                                                                                                 |                                         |           | Add to                      | Comments Section                                                           |                                                                                                                                   |                                                                                                                                                                                                                                                                                                        |
|   | Action                                                                                                                                                                                                              | 2014 | 2015     | 2016 | 2017  | 2018       | Estimated Cost  | Responsible<br>Department/Agency                                                                                                                | Funding Source                          | (Date)    | (Projected completion date) | (Why & when it will<br>be resumed)                                         | (Explanation)                                                                                                                     |                                                                                                                                                                                                                                                                                                        |
| 1 | Continue to review and revise, as needed other ordinances and codes that relate to housing, such as the building regulations, and subdivision regulations, to better mett the needs of current and future citizens. |      | x        | x    | x     | x          | N/A             | Mayor and City Council, Zoning<br>Department, Planning<br>Department, Building<br>Department, Building<br>Department, City Attorney's<br>Office | General Fund                            | Completed |                             |                                                                            |                                                                                                                                   |                                                                                                                                                                                                                                                                                                        |
| 2 | Continue to strictly enforce<br>the codes applicable to<br>residential property and<br>develop other mechanisms to<br>ensure compliance.                                                                            | x    | x        | x    | x     | x          | N/A             | Building Department, Code<br>Enforcement                                                                                                        | General Fund                            |           |                             | This is an on-going function and has been revised in the new work program. |                                                                                                                                   | Revised in the Community Work Program to read: Revise, as needed other ordinances and codes that relate to housing, such as the building regulations and subdivision regulations, to reflect the recommendations of the LCI Supplemental Study and New Horizons Planning Study.                        |
| 3 | Continue to review and revise,<br>as needed, the residential<br>section of the zoning code to<br>allow a greater variety of<br>housing options and a greater<br>flexibility of application.                         | x    | x        | x    | x     | x          | N/A             | Mayor and City Council, Zoning<br>Department, Planning<br>Department, City Attorney's<br>Office                                                 | General Fund                            | Completed |                             |                                                                            |                                                                                                                                   |                                                                                                                                                                                                                                                                                                        |
| 4 | Continue to utilize the zoning code, land use decision making process, and code enforcement function to ensure or minimize land use compatibility.                                                                  | x    | x        | x    | x     | x          | N/A             | Building Department, Code<br>Enforcement                                                                                                        | General Fund                            |           |                             |                                                                            | This is an on-going, routine function of government and has been removed from the work program.                                   |                                                                                                                                                                                                                                                                                                        |
| 5 | Continue to review and revise, as needed, the residential section of the zoning code to include requirements and incentives to encourage attractive design and design coordination.                                 | x    | x        | x    | x     | x          | N/A             | Mayor and City Council, Zoning<br>Department, Planning<br>Department, Building<br>Department, Building<br>Department, City Attorney's<br>Office | General Fund                            | Completed |                             |                                                                            |                                                                                                                                   |                                                                                                                                                                                                                                                                                                        |
| 6 | Maintain code enforcement efforts in neighborhoods.                                                                                                                                                                 | x    | x        | x    | x     | x          | N/A             | Building Department                                                                                                                             | General Fund                            | Completed |                             |                                                                            |                                                                                                                                   |                                                                                                                                                                                                                                                                                                        |
| 7 | Encourage flexibility with<br>unusual or undersized parcels<br>and the development of mini-<br>parks for those parcels that<br>absolutely cannot be<br>developed.                                                   | x    | x        | x    | x     | x          | N/A             | Mayor and City Council, Zoning<br>Department, Planning<br>Department, City Attorney's<br>Office                                                 | General Fund, Other<br>Grant, Other Tax |           |                             |                                                                            | This is on-going and was<br>revised in the new work<br>program. This item also<br>duplicates a similar<br>initiative in Land Use. | Revised in the Community Work Program to read: Identify all parcels in the City that would provide opportunities for flexibility due to unusual shape or undersized lot configuration; develop recommendations for the development of miniparks for those parcels that absolutely cannot be developed. |

|    |                                                                                                                                                                                                                                                                                                                        |      |          |      |       |            |                 |                                                                                                                 |                                |           |                             | Status                             |                                                                                                 |          |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|----------|------|-------|------------|-----------------|-----------------------------------------------------------------------------------------------------------------|--------------------------------|-----------|-----------------------------|------------------------------------|-------------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                                                                                                                        | Doug | lasville | 2018 | Repor | t of Ac    | complishments - | Housing                                                                                                         |                                | Completed | Currently<br>Underway       | Postponed                          | Cancelled (No longer an<br>activity Douglasville<br>Intends to undertake)                       | Comments |
|    |                                                                                                                                                                                                                                                                                                                        |      |          |      |       | Items from | n 2013 Plan     |                                                                                                                 |                                |           | Add to                      | Comments Section                   |                                                                                                 |          |
|    | Action                                                                                                                                                                                                                                                                                                                 | 2014 | 2015     | 2016 | 2017  | 2018       | Estimated Cost  | Responsible<br>Department/Agency                                                                                | Funding Source                 | (Date)    | (Projected completion date) | (Why & when it will<br>be resumed) | (Explanation)                                                                                   |          |
| 8  | Review the applicable state<br>building codes and other<br>appropriate documents<br>periodically to determine areas<br>for improvement and flexibility<br>in the area of residential<br>building technology.                                                                                                           | x    | x        | x    | x     | x          | N/A             | Building Department                                                                                             | General Fund                   | Completed |                             |                                    |                                                                                                 |          |
| 9  | Continue to review and revise,<br>as needed, the residential<br>section of the zoning code to<br>include additional requirements<br>and incentives to achieve<br>enhancements such as<br>sidewalks, parks, and open<br>space, and others that may be<br>deemed of merit.                                               | x    | x        | x    | x     | x          | N/A             | Mayor and City Council, Zoning<br>Department, Planning<br>Department, City Attorney's<br>Office                 | General Fund                   | Completed |                             |                                    |                                                                                                 |          |
| 10 | Develop methods to determine<br>the physical limitations of the<br>land such as Geographical<br>Information Systems (GIS) and<br>other data sources and<br>techniques.                                                                                                                                                 | x    | x        | x    | x     | x          | N/A             | GIS                                                                                                             | General Fund                   | Completed |                             |                                    |                                                                                                 |          |
| 11 | identify and evaluate local<br>government resources such as<br>codes and ordinances, staffing<br>levels and expertise, and<br>enforcement capabilities<br>targeted to the prevention and<br>enforcement of illegal waste<br>disposal activities with the<br>objective of strengthening<br>weaknesses and closing gaps. | x    | x        | x    | x     | x          | N/A             | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, City Attorney's<br>Office,Code Enforcement | General Fund                   | Completed |                             |                                    |                                                                                                 |          |
| 12 | Enhance current Adopt-a-Street<br>program and support efforts to<br>maintain and enhance the<br>State's Adopt-a-Highway<br>program and the County's<br>Adopt-a-Mile program                                                                                                                                            | x    | x        | x    | x     | x          | N/A             | Maintenance and Sanitation<br>Department, Other<br>Governmental Entity, Other<br>Organizations                  | General Fund,<br>Other/Unknown |           |                             |                                    | This is an on-going, routine function of government and has been removed from the work program. |          |
| 13 | Expand current efforts by the local governments to clean up trash and litter with the use of inmate and community service labor.                                                                                                                                                                                       | x    | x        | x    | x     | x          | N/A             | Maintenance and Sanitation<br>Department, Other<br>Governmental Entity                                          | General Fund,<br>Other/Unknown | Completed |                             |                                    |                                                                                                 |          |
| 14 | Continue aggressively to<br>enforce the sign ordinances to<br>minimize visual clutter at<br>entrance points to the City and<br>within the City                                                                                                                                                                         | x    | x        | x    | x     | x          | N/A             | Code Enforcement                                                                                                | General Fund                   |           |                             |                                    | This is an on-going, routine function of government and has been removed from the work program. |          |

|    |                                                                                                                                                                                                                                                            |      |          |      |       |            |                 |                                                                                                                              |                                |           |                             | Status                                                                           |                                                                                                 |                                                                                                                                                                                                                                                                                                                     |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|----------|------|-------|------------|-----------------|------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-----------|-----------------------------|----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                                                                                                                                            | Doug | lasville | 2018 | Repor | t of Ac    | complishments - | Housing                                                                                                                      |                                | Completed | Currently<br>Underway       | Postponed                                                                        | Cancelled (No longer an<br>activity Douglasville<br>Intends to undertake)                       | Comments                                                                                                                                                                                                                                                                                                            |
|    |                                                                                                                                                                                                                                                            |      |          |      |       | Items fron | n 2013 Plan     |                                                                                                                              |                                |           | Add to                      | Comments Section                                                                 |                                                                                                 |                                                                                                                                                                                                                                                                                                                     |
|    | Action                                                                                                                                                                                                                                                     | 2014 | 2015     | 2016 | 2017  | 2018       | Estimated Cost  | Responsible<br>Department/Agency                                                                                             | Funding Source                 | (Date)    | (Projected completion date) | (Why & when it will<br>be resumed)                                               | (Explanation)                                                                                   |                                                                                                                                                                                                                                                                                                                     |
| 15 | Encourage the development of cultural institutions in Douglasville such as a performing arts center, art museum, concert hall, history museum, and other institutions.                                                                                     | х    | x        | x    | x     | х          | N/A             | Mayor and City Council,<br>Community Development<br>Department, Chamber of<br>Commerce, Cultural Arts<br>Council             | General Fund,<br>Other/Unknown |           |                             | This item is on-<br>going and has<br>been revised in<br>the new work<br>program. |                                                                                                 | This item was revised in the new Work Program: Priolitize the development of new cultural institutions in Douglasville, including a performing arts center, art museum, concert hall, and history museum. Undertake a feasibility study to ascertain resources required to construct and support the top candidate. |
| 16 | Continue to cooperate with the<br>Cultural Arts Council and other<br>cultural and entertainment<br>groups to maintain and possibly<br>increase the offering of and<br>participation in cultural events,<br>programs, and organizations in<br>Douglasville. | x    | x        | x    | x     | x          | N/A             | Mayor and City Council, Parks<br>and Recreation Department,<br>Community Development<br>Department, Cultural Arts<br>Council | General Fund                   |           |                             |                                                                                  | This is an on-going, routine function of government and has been removed from the work program. |                                                                                                                                                                                                                                                                                                                     |
| 17 | Create a housing team to participate in the Georgia Initiative for Community Housing.                                                                                                                                                                      | х    | x        | x    | х     | x          | N/A             | Mayor and City Council, Planning Department, Community Development Department                                                | General Fund                   | Completed |                             |                                                                                  |                                                                                                 |                                                                                                                                                                                                                                                                                                                     |
| 18 | Apply for funding to address the limited water and sewer capacity issues, along with the aging infrastructure in the north and west Douglasville.                                                                                                          | x    | x        | x    | х     | х          | N/A             | Mayor and City Council,<br>Community Development<br>Department, City Manager                                                 | General Fund                   |           |                             | This item has been<br>transferred to the<br>new work<br>program.                 |                                                                                                 |                                                                                                                                                                                                                                                                                                                     |
| 19 | Apply for funding to provide<br>down payment assistance or<br>homeowner rehabilitation<br>funding to eligible low-income<br>and moderate-income<br>households.                                                                                             | x    | x        | x    | x     | x          | N/A             | Mayor and City Council,<br>Community Development<br>Department, City Manager                                                 | General Fund                   |           |                             | This item has been transferred to the new work program.                          |                                                                                                 |                                                                                                                                                                                                                                                                                                                     |
| 20 | Encourage the development of<br>loft apartment housing in<br>downtown Douglasville as<br>approved in the Zoning<br>Ordinance.                                                                                                                              | x    | x        | x    | х     | х          | N/A             | Planning Department,<br>Community Development<br>Department, Other<br>Governmental Entity                                    | General Fund                   | Completed |                             |                                                                                  |                                                                                                 |                                                                                                                                                                                                                                                                                                                     |
| 21 | Develop friendly Planning and<br>Zoning Codes that will address<br>housing and homelessness.                                                                                                                                                               | x    | x        | x    | x     | x          | N/A             | Mayor and City Council, Zoning<br>Department, Planning<br>Department, ~Community<br>Development Department                   | General Fund                   | Completed |                             |                                                                                  |                                                                                                 |                                                                                                                                                                                                                                                                                                                     |

|   |                                                                                                                                                                                                          |        |        |        |        |            |                |                                                                                                                          |                |           |                                                                                                                           | St                              | atus                                                                                            |                                                                                                                                                                                                                                                                                                         |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|--------|--------|------------|----------------|--------------------------------------------------------------------------------------------------------------------------|----------------|-----------|---------------------------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|   | ,                                                                                                                                                                                                        | Dougla | sville | 2018 F | Report | of Acc     | omplishments - | Land Use                                                                                                                 |                | Completed | Currently Underway                                                                                                        | Postponed                       | Cancelled (No longer<br>an activity<br>Douglasville Intends<br>to undertake)                    | Comments                                                                                                                                                                                                                                                                                                |
|   |                                                                                                                                                                                                          |        |        |        |        | Items from | 1 2013 Plan    |                                                                                                                          |                |           | Add to Comn                                                                                                               | nents Section                   |                                                                                                 |                                                                                                                                                                                                                                                                                                         |
|   | Action                                                                                                                                                                                                   | 2014   | 2015   | 2016   | 2017   | 2018       | Estimated Cost | Responsible<br>Department/Agency                                                                                         | Funding Source | (Date)    | (Projected completion date)                                                                                               | (Why & when it will be resumed) | (Explanation)                                                                                   |                                                                                                                                                                                                                                                                                                         |
| 1 | Prepare and periodically update the future land use map.                                                                                                                                                 |        | x      |        |        | x          | N/A            | Planning Department                                                                                                      | General Fund   | Completed |                                                                                                                           |                                 |                                                                                                 | This item was completed in 2018 as a part of the Comprehenisve Plan update.                                                                                                                                                                                                                             |
| 2 | Encourage rezoning to bring areas designated for a particular use on the future land use map in conformity with such designations.                                                                       | x      | х      | x      | x      | x          | N/A            | Mayor and City Council,<br>Zoning Department, Planning<br>Department                                                     | General Fund   |           | This is on-going and was revised in the new Work Program.                                                                 |                                 |                                                                                                 | Revised to read: Review and reconcile incompatible zoning and land use designation to create conformity with adopted policies.                                                                                                                                                                          |
| 3 | Develop and periodically update a<br>Capital Improvements Plan as part<br>of an overall update to the<br>Comprehensive Plan.                                                                             |        | x      |        |        | x          | N/A            | Mayor and City Council,<br>Planning Department,<br>Maintenance and Sanitation<br>Department, Consultant, City<br>Manager | General Fund   | Completed |                                                                                                                           |                                 |                                                                                                 | This item was completed in 2018.                                                                                                                                                                                                                                                                        |
| 4 | Identify spot zoning applications<br>and other rezoning requests<br>which are not in conformity with<br>the Comprehensive Plan and<br>prevent their approval.                                            | x      | х      | x      | x      | x          | N/A            | Mayor and City Council,<br>Zoning Department, Planning<br>Department                                                     | General Fund   |           |                                                                                                                           |                                 | This is an on-going, routine function of government and has been removed from the work program. |                                                                                                                                                                                                                                                                                                         |
| 5 | Consider in the plan review process such zoning issues as buffering, setbacks, bulk, density, height, and other elements.                                                                                | x      | x      | x      | х      | х          | N/A            | Zoning Department, Building<br>Department                                                                                | General Fund   |           |                                                                                                                           |                                 | inis item is an on-<br>going, routine<br>function of<br>government and has<br>been removed from |                                                                                                                                                                                                                                                                                                         |
| 6 | Consider the effect of terrain when looking at buffering.                                                                                                                                                | x      | х      | x      | x      | x          | N/A            | Zoning Department,<br>Engineering Department                                                                             | General Fund   |           |                                                                                                                           |                                 | This item is on-going and routine and has been removed from the Work Program.                   |                                                                                                                                                                                                                                                                                                         |
| 7 | Develop a design element in<br>transition areas which would<br>require the use of compatible<br>design elements in commercial,<br>industrial, or public facilities uses<br>adjacent to residential areas |        | x      |        | x      |            | N/A            | Zoning Department                                                                                                        | General Fund   | Completed |                                                                                                                           |                                 |                                                                                                 | This item was completed in 2018.                                                                                                                                                                                                                                                                        |
| 8 | Encourage flexibility with unusual or undersized parcels and consider tax relief and the development of mini-parks or other open spaces for those parcels that absolutely cannot be developed.           | x      | x      | х      | x      | x          | N/A            | Mayor and City Council,<br>Planning Department, Parks<br>and Recreation Department                                       | General Fund   |           | This item is on-going and was revised in the new work program. This item also duplicates a similar initiative in Housing. |                                 |                                                                                                 | Revised in the Community Work Program to read: Identify all parcels in the City that would provide opportunities for flexibility due to unusual shape or undersized lot configuration; develop recommendations for the development of mini-parks for those parcels that absolutely cannot be developed. |
| 9 | Modify site plan review requirements and procedures, as needed, to incorporate innovative commercial site design concepts.                                                                               | x      | х      | x      | x      | х          | N/A            | Engineering Department                                                                                                   | General Fund   |           | This item is on-going and has been revised in the new Work Program.                                                       |                                 |                                                                                                 | Revised in the Community Work Program to<br>read: Modify site plan review requirements<br>and procedures, as needed, to incorporate<br>innovative commercial site design concepts to<br>reflect the recommendations of the LCI<br>Supplemental Study and New Horizons                                   |

|    |                                                                                                                                                                                                                             |        |         |        |        |            |                |                                                                         |                                                |           |                                                                                                                                                     | St                              | tatus                                                                                           |                                                                                                                                                    |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|---------|--------|--------|------------|----------------|-------------------------------------------------------------------------|------------------------------------------------|-----------|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                                                                                                             | Dougla | asville | 2018 I | Report | of Acc     | omplishments - | Land Use                                                                |                                                | Completed | Currently Underway                                                                                                                                  | Postponed                       | Cancelled (No longer<br>an activity<br>Douglasville Intends<br>to undertake)                    | Comments                                                                                                                                           |
|    |                                                                                                                                                                                                                             |        |         |        |        | Items fron | 1 2013 Plan    |                                                                         |                                                |           | Add to Comm                                                                                                                                         | nents Section                   |                                                                                                 |                                                                                                                                                    |
|    | Action                                                                                                                                                                                                                      | 2014   | 2015    | 2016   | 2017   | 2018       | Estimated Cost | Responsible<br>Department/Agency                                        | Funding Source                                 | (Date)    | (Projected completion date)                                                                                                                         | (Why & when it will be resumed) | (Explanation)                                                                                   |                                                                                                                                                    |
| 10 | Continue to allow the Planned<br>Unit Development (PUD)<br>configurations in residential<br>developments to provide for a<br>greater variety of housing options,<br>open space and a greater<br>flexibility of application. | х      | х       | х      | x      | x          | N/A            | Mayor and City Council,<br>Zoning Department, City<br>Attorney's Office | General Fund                                   |           |                                                                                                                                                     |                                 | This is an ongoing, routine function of government and has been removed from the work program.  |                                                                                                                                                    |
| 11 | Determine the distribution of sensitive lands and natural and historic resources through an assessment using GIS technology.                                                                                                |        | x       |        |        | х          | N/A            | GIS                                                                     | General Fund                                   |           | This item is on-going<br>and has been revised<br>in the new Work<br>Program. This is<br>similar to an item in<br>Natural and Historic<br>Resources. |                                 |                                                                                                 | Revised to read: Create an inventory of environmentally sensitive areas, including historic and cultural resources as a GIS database for the City. |
| 12 | Continuously Identify, purchase, and maintain through protection certain key sensitive lands by developing nature preserves or protection areas and seek to identify additional protective mechanisms.                      | x      | x       | х      | х      | х          | TBD            | Mayor and City Council,<br>Planning Department, City<br>Manager         | General Fund, Capital<br>Budget, Other/Unknown |           |                                                                                                                                                     |                                 | This is an ongoing, routine function of government and has been removed from the work program.  |                                                                                                                                                    |
| 13 | Make zoning and land use decisions that follow the goals and objectives of the Comprehensive Plan as directed through the zoning code.                                                                                      | x      | x       | x      | х      | x          | N/A            | Mayor and City Council,<br>Zoning Department, Planning<br>Department    | General Fund                                   |           |                                                                                                                                                     |                                 | This is an on-going, routine function of government and has been removed from the work program. |                                                                                                                                                    |

|   |                                                                                                                                                                                                                                                                                                                                                                                   |         |          |        |         |       |                        |                                                                                                                                    |                             |            |                             | Status                             |                                                                                                                |          |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----------|--------|---------|-------|------------------------|------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|------------|-----------------------------|------------------------------------|----------------------------------------------------------------------------------------------------------------|----------|
|   | C                                                                                                                                                                                                                                                                                                                                                                                 | Oouglas | ville 20 | 18 Rej | oort of | Accom | plishments - Natural & | Historic Resources                                                                                                                 |                             | Completed  | Currently Underway          | Postponed                          | Cancelled (No<br>longer an activity<br>Douglasville Intends<br>to undertake)                                   |          |
|   |                                                                                                                                                                                                                                                                                                                                                                                   |         |          |        |         |       | Items from 2013 Plan   |                                                                                                                                    |                             |            | Add to Comments Section     |                                    |                                                                                                                | Comments |
|   | Action                                                                                                                                                                                                                                                                                                                                                                            | 2014    | 2015     | 2016   | 2017    | 2018  | Estimated Cost         | Responsible<br>Department/Agency                                                                                                   | Funding Source              | (Date)     | (Projected completion date) | (Why & when it will<br>be resumed) | (Explanation)                                                                                                  |          |
| 1 | Support erosion control<br>standards which are<br>enforced by the WSA which<br>are at least as strict as State<br>and Federal Government<br>guidelines.                                                                                                                                                                                                                           | x       | x        | x      | x       | x     | N/A                    | Mayor and City Council, Building<br>Department, Engineering<br>Department                                                          | General Fund                |            |                             |                                    | This is an on-going, routine function of government and has been removed from the work program.                |          |
| 2 | Coordinate and enhance, where necessary, local ordinances related to and affecting the tree protection ordinance. (These ordinances are to continue to be accordinance are to continue to be accordinance and ordinances are to continue to be accordinanced and complementary manner and are to continue to be administered and enforced in a coordinated and effective manner.) | x       | x        | x      | x       | x     | N/A                    | Zoning Department, Planning<br>Department                                                                                          | General Fund                | Completed. |                             |                                    |                                                                                                                |          |
| 3 | Evaluate and modify, as necessary, land use regulations related to waterwheds and open space to be continuously reviewed and revised in a coordinated and complementary manner and are to continue to be administered and enforced.                                                                                                                                               | x       | x        | x      | x       | x     | N/A                    | Mayor and City Council, Zoning<br>Department, Pisnning<br>Department, City Attorney's<br>Office                                    | General Fund                | Completed  |                             |                                    |                                                                                                                |          |
| 4 | Enforce land use regulations related to development within watersheds, aquifers, groundwater recharge areas, and open space zones.                                                                                                                                                                                                                                                | х       | x        | x      | x       | x     | N/A                    | Mayor and City Council, Zoning<br>Department, Engineering<br>Department                                                            | General Fund                | Completed. |                             |                                    |                                                                                                                |          |
| 5 | Work with the WSA and other applicable organizations through enforcement activities and other mechanisms to monitor activities which could affect the quality of the water supply                                                                                                                                                                                                 | x       | x        | x      | x       | x     | N/A                    | Mayor and City Council,<br>Engineering Department, Code<br>Enforcement,<br>Water and Sewer Authority,<br>Other Governmental Entity | General Fund, Other/Unknown |            |                             |                                    | This is an on-going, routine function of government and has been removed from the work program.                |          |
| 6 | Work with local commercial<br>and industrial concerns to<br>ensure the proper disposal<br>of wastes                                                                                                                                                                                                                                                                               | x       | x        | x      | x       | x     | N/A                    | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, Code Enforcement                                              | General Fund                |            |                             |                                    | This is an on-going,<br>routine function of<br>government and<br>has been removed<br>from the work<br>program. |          |
| 7 | Work with those<br>coordinating on water<br>quality on a regional basis<br>including the Atlanta<br>Regional Commission (ARC)<br>and other Area<br>Development Commissions.                                                                                                                                                                                                       | x       | x        | x      | x       | x     | N/A                    | Mayor and City Council,<br>Engineering Department, Water<br>and Sewer Authority                                                    | General Fund                |            |                             |                                    | This is an on-going, routine function of government and has been removed from the work program.                |          |
| 8 | Work with the WSA on<br>public education<br>mechanisms to relay<br>information about water<br>quality issues including<br>information on septic tanks,<br>wells, watersheds, and open<br>space zones.                                                                                                                                                                             | x       | x        | x      | x       | x     | N/A                    | Planning Department,<br>Engineering Department, Water<br>and Sewer Authority                                                       | General Fund, Other/Unknown |            |                             |                                    | This is an on-going,<br>routine function of<br>government and<br>has been removed<br>from the work<br>program. |          |

|    |                                                                                                                                                                                                                                                                                             |                                                                           |      |      |      |      |                      |                                                                                                                            |                                                                                              | Status     |                             |                                                                                                                  |                                                                                                                |                                                                                                                                                                                                |  |  |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|------|------|------|------|----------------------|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------|-----------------------------|------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
|    | Douglasville 2018 Report of Accomplishments - Natural & Historic Resources                                                                                                                                                                                                                  |                                                                           |      |      |      |      |                      |                                                                                                                            |                                                                                              |            |                             |                                                                                                                  | Cancelled (No                                                                                                  |                                                                                                                                                                                                |  |  |
|    |                                                                                                                                                                                                                                                                                             | Douglasvine 2010 Report of Accomplishments - Natural & Historic Resources |      |      |      |      |                      |                                                                                                                            |                                                                                              | Completed  | Currently Underway          | Postponed                                                                                                        | longer an activity<br>Douglasville Intends                                                                     | s                                                                                                                                                                                              |  |  |
|    | _                                                                                                                                                                                                                                                                                           |                                                                           |      |      |      |      |                      |                                                                                                                            |                                                                                              |            |                             | to undertake)                                                                                                    |                                                                                                                |                                                                                                                                                                                                |  |  |
|    |                                                                                                                                                                                                                                                                                             |                                                                           | ı    | 1    |      | ı    | Items from 2013 Plan |                                                                                                                            |                                                                                              |            | Add to Comments Section     | 1                                                                                                                |                                                                                                                | Comments                                                                                                                                                                                       |  |  |
|    | Action                                                                                                                                                                                                                                                                                      | 2014                                                                      | 2015 | 2016 | 2017 | 2018 | Estimated Cost       | Responsible<br>Department/Agency                                                                                           | Funding Source                                                                               | (Date)     | (Projected completion date) | (Why & when it will<br>be resumed)                                                                               | (Explanation)                                                                                                  |                                                                                                                                                                                                |  |  |
| 9  | Analyze the zoning code and all other codes and ordinances related to development suitability and modify them as needed to make them more responsive to protect environmentally sensitive areas.                                                                                            |                                                                           | x    | x    | x    | x    | N/A                  | Mayor and City Council, Zoning<br>Department, Planning<br>Department, Engineering<br>Department, City Attorney's<br>Office | General Fund                                                                                 | Completed  |                             |                                                                                                                  |                                                                                                                | This item was completed in 2018                                                                                                                                                                |  |  |
| 10 | Enforce the zoning code<br>and all other codes and<br>ordinances related to<br>development suitability.                                                                                                                                                                                     | x                                                                         | x    | x    | x    | x    | N/A                  | Code Enforcement, Building<br>Department                                                                                   | General Fund                                                                                 |            |                             |                                                                                                                  | This is an on-going,<br>routine function of<br>government and<br>has been removed<br>from the work             |                                                                                                                                                                                                |  |  |
| 11 | Identify and ensure the<br>protection of strategic areas<br>with the objective of<br>creating natural refuges,<br>reserves, or a nature center.                                                                                                                                             | x                                                                         | x    | x    | x    | х    | N/A                  | Planning Department, Parks and<br>Recreation Department                                                                    | Capital Budget, Revenue Bonds,<br>General Obligation Bonds, Other<br>Grant,<br>Other/Unknown |            |                             | This is an on-going function and has been revised in the new work program. It is similar to an item in Land Use. |                                                                                                                | Revised to read: Create an inventory of environmentally sensitive areas, including historic and cultural resources as a GIS database for the City.                                             |  |  |
| 12 | Identify and evaluate local government resources such as codes and ordinances, staffing levels and expertise, and enforcement capabilities targeted to the prevention and enforcement of illegal waste disposal activities with the objective of strengthening weaknesses and closing gaps. | x                                                                         | x    | x    | x    | x    | N/A                  | Maintenance and Sanitation<br>Department, Code Enforcement,<br>City Attorney's Office                                      | General Fund                                                                                 |            |                             | This is an on-going function and has been revised in the new work program.                                       |                                                                                                                | Revised to read: Identify problematic areas in the city for illegal dumping and waste disposal; create an invetory through GIS of identified sites and develop solutions to remedy violations. |  |  |
| 13 | Investigate and pursue<br>claims of illegal dumping and<br>waste disposal through an<br>environmental protection<br>mechanism in local<br>government                                                                                                                                        | x                                                                         | x    | x    | x    | x    | N/A                  | Maintenance and Sanitation<br>Department, Code Enforcement                                                                 | General Fund                                                                                 |            |                             |                                                                                                                  | This is an on-going,<br>routine function of<br>government and<br>has been removed<br>from the work<br>program. |                                                                                                                                                                                                |  |  |
| 14 | Enhance current Adopt-a-<br>Street program, and support<br>efforts to maintain and<br>enhance the State's Adopt-a-<br>Highway program, and the<br>County's Adopt-a-Mile<br>program.                                                                                                         |                                                                           | x    | x    | x    | x    | N/A                  | Maintenance and Sanitation<br>Department                                                                                   | General Fund                                                                                 |            |                             | This item has been transferred to the new work program. It duplicates an item in Economic Development.           |                                                                                                                |                                                                                                                                                                                                |  |  |
| 15 | Expand current efforts by<br>the local government's to<br>clean up trash and litter with<br>the use of inmate and<br>community service labor.                                                                                                                                               | x                                                                         | x    | x    | x    | x    | N/A                  | Maintenance and Sanitation<br>Department, Other<br>Governmental Entity                                                     | General Fund                                                                                 | Completed. |                             |                                                                                                                  |                                                                                                                |                                                                                                                                                                                                |  |  |
| 16 | Develop a strong local<br>educational effort through<br>schools and community<br>service organizations which<br>targets litter and its effects.                                                                                                                                             | x                                                                         | x    | x    | x    | x    | \$1,000/annually     | Maintenance and Sanitation<br>Department, Local School<br>System                                                           | General Fund                                                                                 | Completed. |                             |                                                                                                                  |                                                                                                                |                                                                                                                                                                                                |  |  |

|    | Douglasville 2018 Report of Accomplishments - Natural & Historic Resources                                                                                                                                                           |      |      |      |      |      |                      |                                                                                                                                           |                             |            |                             | Status                                                              | Cancelled (No                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                       |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|------|------|------|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|------------|-----------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                                                                                                                      |      |      |      |      |      |                      |                                                                                                                                           |                             |            | Currently Underway          | Postponed                                                           | longer an activity<br>Douglasville Intends                                                                     |                                                                                                                                                                                                                                                                                                                                                                                       |
|    |                                                                                                                                                                                                                                      |      |      |      |      |      |                      |                                                                                                                                           |                             |            |                             |                                                                     | to undertake)                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                       |
|    |                                                                                                                                                                                                                                      |      |      |      | 1    |      | Items from 2013 Plan | 1                                                                                                                                         |                             |            | Add to Comments Section     | Comments                                                            |                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                       |
|    | Action                                                                                                                                                                                                                               | 2014 | 2015 | 2016 | 2017 | 2018 | Estimated Cost       | Responsible<br>Department/Agency                                                                                                          | Funding Source              | (Date)     | (Projected completion date) | (Why & when it will<br>be resumed)                                  | (Explanation)                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                       |
| 17 | Encourage the modification of land use and development patterns to allow these transportation alternatives to become viable modes.                                                                                                   | x    | x    | x    | x    | x    | N/A                  | Mayor and City Council,<br>Planning Department                                                                                            | General Fund                |            |                             |                                                                     | This is an on-going, routine function of government and has been removed from the work program.                |                                                                                                                                                                                                                                                                                                                                                                                       |
| 18 | Identify other sources of air<br>pollution and take steps to<br>reduce emissions through<br>enforcement and<br>encouragement.                                                                                                        | x    | x    | x    | x    | x    | N/A                  | Mayor and City Council,<br>Planning Department                                                                                            | General Fund                |            |                             | This item has been transferred to the new work program.             |                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                       |
| 19 | Encourage the Douglas County government, the Douglasville-Douglas County Water and Sewer Authority, and the appropriate private property owners to preserve and protect the scenic views and sites under their respective ownership. | х    | x    | x    | x    | x    | N/A                  | Mayor and City Council,<br>Planning Department, County<br>Planning Department, Water and<br>Sewer Authority, Other<br>Governmental Entity | General Fund, Other/Unknown |            |                             | This item has been revised and transferred to the new work program. |                                                                                                                | This item has been revised to read: Create a task force that includes representatives from Douglas County government, the State government, the Douglasville-Douglas County Water and Sewer Authority, and the appropriate private property owners to identify the scenic views and sites under their respective ownership and develop strategies for their preservation/ protection. |
| 20 | Identify and evaluate City and County government resources targeted toward environmental issues with the objective of strengthening weaknesses and closing gaps.                                                                     | x    | x    | x    | x    | x    | N/A                  | Mayor and City Council,<br>Planning Department                                                                                            | General Fund                |            |                             |                                                                     | This is an on-going,<br>routine function of<br>government and<br>has been removed<br>from the work<br>program. |                                                                                                                                                                                                                                                                                                                                                                                       |
| 21 | Coordinate local<br>governmental activities<br>related to the environment<br>with ARC, EPD, and EPA.                                                                                                                                 | x    | x    | x    | x    | x    | N/A                  | Planning Department,<br>Engineering Department                                                                                            | General Fund                |            |                             |                                                                     | This is an on-going, routine function of government and has been removed from the work program.                |                                                                                                                                                                                                                                                                                                                                                                                       |
| 22 | Encourage a detailed local history to be taught in the local school curriculum.                                                                                                                                                      | x    | х    | x    | x    | x    | N/A                  | Historic Organization                                                                                                                     | General Fund                |            |                             |                                                                     | This is no longer a<br>community priority<br>and has been<br>removed from the<br>work program.                 |                                                                                                                                                                                                                                                                                                                                                                                       |
| 23 | Coordinate with Douglas County to share and network and Geographical Information System database in order to assure the most accurate and dependable information and analysis.                                                       |      | x    | x    | x    | x    | N/A                  | GIS                                                                                                                                       | General Fund                | Completed. |                             |                                                                     |                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                       |
| 24 | Expand current efforts by<br>the local governments to<br>clean up trash and litter with<br>the use of Keep Douglasville<br>Beautiful, inmate and<br>community service labor                                                          |      | x    | x    | x    | x    | N/A                  | Maintenance and Sanitation<br>Department, Other<br>Governmental Entity                                                                    | General Fund, Other/Unknown |            |                             | This item has been transferred to the new work program.             |                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                       |

|   |                                                                                                                                                                                                                                                                                                                                                                         |      |      |             |           |             |                                  |                                                                                                                                            |                                                                                                                                                                     | Status             |                             |                                                                        |                                                                                                 |          |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|-------------|-----------|-------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|----------|
|   |                                                                                                                                                                                                                                                                                                                                                                         |      | D    | ouglasville | 2018 Repo | rt of Accon | nplishments - Parks & Recreation |                                                                                                                                            | Completed                                                                                                                                                           | Currently Underway | Postponed                   | Cancelled (No longer an activity<br>Douglasville Intends to undertake) |                                                                                                 |          |
|   | Items from 2013 Plan                                                                                                                                                                                                                                                                                                                                                    |      |      |             |           |             |                                  |                                                                                                                                            |                                                                                                                                                                     |                    | Add to C                    | omments Section                                                        | Comments                                                                                        |          |
|   | Action                                                                                                                                                                                                                                                                                                                                                                  | 2014 | 2015 | 2016        | 2017      | 2018        | Estimated Cost                   | Responsible<br>Department/Agency                                                                                                           | Funding Source                                                                                                                                                      | (Date)             | (Projected completion date) | (Why & when it<br>will be resumed)                                     | (Explanation)                                                                                   | Comments |
| 1 | Consider the needs of such groups as the elderly, poor, and handicapped in planning for any new parks and recreation facility, expansion or renovation of esisting facilities, and the development of programs and services. Consider the Americans with Disabilities act (ADA) in facility planning. (This should be part of an overall recreational facilities plan.) | x    | x    |             |           |             | \$2,400                          | Mayor and City Council, Building<br>Department, Parks and<br>Recreation Department                                                         | General Fund, Capital<br>Budget, Sales Tax, Other<br>Tax, Other/Unknown                                                                                             | Completed          |                             |                                                                        |                                                                                                 |          |
| 2 | Include a financing plan or<br>mechanism as part of an overall<br>recreational facilities plan identifying<br>current and potential sources of<br>funds.                                                                                                                                                                                                                | x    | x    | x           | x         | x           | N/A                              | Mayor and City Council, Finance<br>Department, Parks and<br>Recreation Department,<br>Consultant, City Manager                             | General Fund, Capital<br>Budget, Impact Fees, Sales<br>Tax, Loan, Other Tax,<br>Service Charge or User Fee,<br>Other/Unknown                                        | Completed          |                             |                                                                        |                                                                                                 |          |
| 3 | Upgrade current facilities or develop<br>new facilities as needed as part of an<br>overall recreational facilities plan.                                                                                                                                                                                                                                                | х    | x    |             |           |             | TBD                              | Mayor and City Council, Building<br>Department, Engineering<br>Department, Parks and<br>Recreation Department,<br>Consultant, City Manager | General Fund, Capital<br>Budget, Impact Fees,<br>Revenue Bond, General<br>Obligation Bonds, Sales<br>Tax, Grant in Aid, Other<br>Grant, Other Tax,<br>Other/Unknown | Completed          |                             |                                                                        |                                                                                                 |          |
| 4 | Select and acquire land to maintain<br>for open space and natural preserves<br>or request donations to organizations<br>such as the Nature Conservancy.                                                                                                                                                                                                                 | x    | x    | x           | x         | x           | Acquired 137 acres in 2007       | Mayor and City Council, Planning<br>Department, Parks and<br>Recreation Department, City<br>Manager                                        | General Fund, Capital<br>Budget, Sales Tax, Other<br>Grant, Other Tax,<br>Other/Unknown                                                                             | Completed          |                             |                                                                        |                                                                                                 |          |
| 5 | Draw a distinction between active and passive uses in any facility or service planning and assure that adequate areas are set aside for each. (Make this a part of an overall recreational facilities plan.)                                                                                                                                                            | x    | x    | x           | x         | x           | N/A                              | Mayor and City Council, Parks<br>and Recreation Department, City<br>Manager                                                                | General Fund                                                                                                                                                        | Completed          |                             |                                                                        |                                                                                                 |          |
| 7 | Distinguish between organized versus<br>un-organized activities and facilities<br>when planning for parks.                                                                                                                                                                                                                                                              | x    | x    | x           | x         | x           | N/A                              | Parks and Recreation Department                                                                                                            | General Fund                                                                                                                                                        | Completed          |                             |                                                                        |                                                                                                 |          |
| 8 | Consider the distribution of current and future population when planning for new park facilities and enhancing existing facilities. Park and open space facilities should be centrally located in relation to existing and planned residential areas. (This should be part of an overall recreational facilities plan.)                                                 | x    | x    | x           | x         | x           | N/A                              | Mayor and City Council, Planning<br>Department, Parks and<br>Recreation Department, City<br>Manager                                        | General Fund                                                                                                                                                        |                    |                             |                                                                        | This is an on-going, routine function of government and has been removed from the work program. |          |

|    |                                                                                                                                                                                                                                                                                                                                                       |                      |      |             |           |             |                                  |                                                                                                                                                        | Status                                    |                    |                             |                                                                        |                                                                                                 |          |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|------|-------------|-----------|-------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------|-----------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                                                                                                                                                       |                      | D    | ouglasville | 2018 Repo | rt of Accon | nplishments - Parks & Recreation |                                                                                                                                                        | Completed                                 | Currently Underway | Postponed                   | Cancelled (No longer an activity<br>Douglasville Intends to undertake) |                                                                                                 |          |
|    |                                                                                                                                                                                                                                                                                                                                                       | Items from 2013 Plan |      |             |           |             |                                  |                                                                                                                                                        |                                           |                    |                             | omments Section                                                        |                                                                                                 | Comments |
|    | Action                                                                                                                                                                                                                                                                                                                                                | 2014                 | 2015 | 2016        | 2017      | 2018        | Estimated Cost                   | Responsible<br>Department/Agency                                                                                                                       | Funding Source                            | (Date)             | (Projected completion date) | (Why & when it<br>will be resumed)                                     | (Explanation)                                                                                   | Comments |
| 9  | Give consideration to linkage of parks, open space, and other recreational facilities to residential and commercial areas throughout Douglasville and Douglas County in the development of the Bicycle and Pedestrian Plan as part of the Transportation and Thoroughfare Plan.                                                                       | x                    | x    | x           | x         | x           | N/A                              | Mayor and City Council, Planning<br>Department, Parks and<br>Recreation Department, City<br>Manager                                                    | General Fund                              |                    |                             |                                                                        | This is an on-going, routine function or government and has been removed from the work program. |          |
| 10 | Re-evaluate needs identified in the<br>2004 Parks and Recreation Master<br>Plan for current and future<br>applicability. Vlable needs should be<br>pursued through an implementation<br>plan identified in an overall<br>recreational facilities plan.                                                                                                | x                    | x    | x           | x         | x           | N/A                              | Mayor and City Council, Parks and Recreation Department                                                                                                | General Fund                              | Completed          |                             |                                                                        |                                                                                                 |          |
| 11 | Review recreation programs periodically for consistency, as part of an overall recreational facilities plan.                                                                                                                                                                                                                                          | x                    | x    | x           | x         | x           | N/A                              | Mayor and City Council, Parks<br>and Recreation Department,<br>Other Organizations, Consultant                                                         | General Fund                              |                    |                             |                                                                        | This is an on-going, routine function or government and has been removed from the work program. |          |
| 12 | Seek actively along with the Douglas County government, the Chamber of Commerce, and the local economic and industrial development organization to attract tourism-related industries to Douglasville and Douglas County by establishing a separate tourism committee. Continue this element through the Douglasville Convention and Visitors Bureau. | x                    | x    | x           | x         | x           | N/A                              | Mayor and City Council,<br>Community Development<br>Department, Development<br>Organization, Chamber of<br>Commerce, Convention and<br>Visitors Bureau | General Fund, Sales Tax,<br>Other/Unknown | Completed          |                             |                                                                        |                                                                                                 |          |
| 13 | Assign to the Douglasville Convention and Visitors Bureau a tourism committee for the establishment and maintenance of contacts with key members of the tourism industry, the Georgia Department of Industry, Trade, and Tourism (ITT) and others.                                                                                                    | x                    | x    | x           | x         | x           | N/A                              | Mayor and City Council, —Community Development Department, Convention and Visitors Bureau                                                              | General Fund,<br>Other/Unknown            | Completed          |                             |                                                                        |                                                                                                 |          |
| 14 | Make recommendations for incentives to attract tourism-related industries to Douglasville and Douglas County.                                                                                                                                                                                                                                         | x                    | x    | x           | x         | x           | N/A                              | Mayor and City Council,<br>Community Development<br>Department, Convention and<br>Visitors Bureau                                                      | General Fund,<br>Other/Unknown            |                    |                             |                                                                        | This is an on-going routine function of government and has been removed from the work program.  |          |
| 15 | Update the 2013 Comprehensive<br>Plan for Parks and Recreation to<br>reflect accomplished projects and<br>changed priorities in the City.                                                                                                                                                                                                             |                      |      |             |           | x           | N/A                              | Mayor and City Council, Planning<br>Department, Parks and<br>Recreation Department, City<br>Manager                                                    | General Fund                              | Completed          |                             |                                                                        |                                                                                                 |          |

|    |                                                                                                                                               |      |      |             |           |              |                                  |                                                                                                                 |                                                                                                                                                                                                |           |                             |                                    | Status                                                                                          |                                                                                                       |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------|------|------|-------------|-----------|--------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------------------------|------------------------------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                               |      | D    | ouglasville | 2018 Repo | ort of Accor | nplishments - Parks & Recreation |                                                                                                                 |                                                                                                                                                                                                | Completed | Currently Underway          | Postponed                          | Cancelled (No longer an activity<br>Douglasville Intends to undertake)                          |                                                                                                       |
|    |                                                                                                                                               |      |      |             |           | Items        | from 2013 Plan                   |                                                                                                                 |                                                                                                                                                                                                |           | Add to 0                    | Comments Section                   |                                                                                                 |                                                                                                       |
|    | Action                                                                                                                                        | 2014 | 2015 | 2016        | 2017      | 2018         | Estimated Cost                   | Responsible<br>Department/Agency                                                                                | Funding Source                                                                                                                                                                                 | (Date)    | (Projected completion date) | (Why & when it<br>will be resumed) | (Explanation)                                                                                   | Comments                                                                                              |
| 16 | Consider the development of other sources and means of funding for these public improvements.                                                 |      |      |             | x         | x            | N/A                              | Mayor and City Council, City<br>Manager                                                                         | General Fund, Capital<br>Budget, Revenue Bond,<br>General Obligation Bonds,<br>Sales Tax, Grant in Aid,<br>Other Grant, Loan, Other<br>Tax, Service Charge or User<br>Fee, Special Assessment, | Completed |                             |                                    |                                                                                                 |                                                                                                       |
| 17 | Start development of additional property to be acquired for future Parks.                                                                     |      |      |             |           | x            | N/A                              | Mayor and City Council, Parks<br>and Recreation Department, City<br>Manager                                     | Capital Budget, Impact<br>Fees, Sales tax, Other<br>Grant, Other Tax,<br>Other/Unknown                                                                                                         |           |                             |                                    | This item has been revised in the new work program.                                             | This item revised to read: Identify parcels for acquisition as future community parks and greenspace. |
| 18 | Utilize the updated version of the 2013 Comprehensive Plan for Parks and Recreation in planning for and initiating new recreation activities. |      |      |             | x         | x            | #5,000                           | Mayor and City Council, Parks<br>and Recreation Department, City<br>Manager                                     | General Fund                                                                                                                                                                                   |           |                             |                                    | This is an on-going, routine function of government and has been removed from the work program. |                                                                                                       |
| 19 | Expand the Indoor Activities program<br>by developing and conducting various<br>community awareness programs                                  |      |      |             |           |              | N/A                              | Parks and Recreation Departmen                                                                                  | General Fund                                                                                                                                                                                   |           |                             |                                    | This is an on-going, routine function of government and has been removed from the work program. |                                                                                                       |
| 20 | Maintain and update Tennis<br>Complexes                                                                                                       | x    | x    | x           | x         | x            | \$360,000                        | Mayor and City Council, Parks<br>and Recreation Department, City<br>Manager, Other Organizations,<br>Consultant | General Fund, Capital<br>Budget, Revenue Bond,<br>Sales Tax, Other Grant,<br>Other Tax, Other/Unknown                                                                                          |           |                             |                                    | This is an on-going, routine function of government and has been removed from the work program. |                                                                                                       |
| 21 | Maintain Park Security backup by the<br>Police Department                                                                                     | х    | x    | x           | x         | x            | N/A                              | Police Department                                                                                               | General Fund                                                                                                                                                                                   | Completed |                             |                                    |                                                                                                 |                                                                                                       |

|    |                                                                                                                                                                                                                                                                      |       |       |        |      |            |                |                                                                                                                                                                           |                |           |                             |                                                                   | Status                                                                                          |          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------|--------|------|------------|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------|-----------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|----------|
|    | Douglasvill                                                                                                                                                                                                                                                          | e 201 | 8 Rep | ort of |      |            |                | ilities & Services                                                                                                                                                        |                | Completed | Currently Underway          | Postponed                                                         | Cancelled (No longer an activity Douglasville Intends to undertake)                             |          |
|    |                                                                                                                                                                                                                                                                      |       |       | ,      | lt.  | ems from 2 | 013 Plan       |                                                                                                                                                                           |                |           | 1                           | Add to Comments Section                                           | ,                                                                                               | Comments |
|    | Action                                                                                                                                                                                                                                                               | 2014  | 2015  | 2016   | 2017 | 2018       | Estimated Cost | Responsible<br>Department/Agency                                                                                                                                          | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed)                                   | (Explanation)                                                                                   |          |
| 1  | Develop a public facilities action plan<br>for the City which should be updated<br>every 1 to 3 years.                                                                                                                                                               |       |       |        | x    | x          | N/A            | Mayor and City Council, City<br>Manager                                                                                                                                   | General Fund   |           |                             | This item is on-going and will be moved to the new work program.  |                                                                                                 |          |
| 2  | Ensure that all construction of and<br>alterations to City of Douglasville<br>public facilities comply with all local,<br>State, and Federal standards and<br>regulations, including the Americans<br>with Disabilities Act.                                         | x     | x     | x      | x    | x          | N/A            | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, Building<br>Department, Engineering<br>Department                                                    | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 3  | Consider the requirements of the<br>Americans With Disabilities Act<br>(ADA) in planning for new, expanded,<br>or modified City government<br>facilities.                                                                                                            | x     | x     | x      | x    | x          | N/A            | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, Building<br>Department, Engineering<br>Department                                                    | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 4  | Incorporate Community and Public<br>Facilities and Services Goals<br>regarding City public facilities having<br>good access to major roadways and<br>parking.                                                                                                        | x     | x     | x      | x    | x          | N/A            | Mayor and City Council,<br>Building Department,<br>Engineering Department                                                                                                 | General Fund   |           |                             |                                                                   | This item is no longer relevent<br>to this comprehensive plan<br>update.                        |          |
| 5  | Develop a public service action plan<br>for the City which should be updated<br>every 2 to 5 years.                                                                                                                                                                  |       |       | ×      |      | x          | N/A            | Mayor and City Council, City<br>Manager                                                                                                                                   | General Fund   |           |                             | This item is on-going and has been moved to the new work program. |                                                                                                 |          |
| 7  | Seek continuing coordination among<br>the various City departments and<br>with the Douglas County government<br>and the Douglas County Board of<br>Education in the planning and siting<br>of their respective new facilities.                                       | x     | x     | x      | x    | x          | N/A            | Mayor and City Council,<br>Planning Department, Building<br>Department, County Planning<br>Department, Other<br>Governmental Entity, Local<br>School System, City Manager | General Fund   |           |                             |                                                                   | This is an on-going, routine function of government and has been removed from the work program. |          |
| 8  | Ensure that City public service staffs<br>have adequate space and materials<br>to carry out their respective<br>mandates as productively and<br>efficiently as possible.                                                                                             | x     | x     | x      | x    | x          | N/A            | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, City Manager                                                                                         | General Fund   |           |                             |                                                                   | This is an on-going, routine function of government and has been removed from the work program. |          |
| 9  | Identify needs and issues within the community that can be address with cable TV programming and media services.                                                                                                                                                     | x     | x     | x      | x    | x          | N/A            | Mayor and City Council,<br>Communications                                                                                                                                 | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 10 | Plan programming to address topics of interest and need for the citizens and public at large.                                                                                                                                                                        | x     | x     | x      | x    | x          | N/A            | Communications                                                                                                                                                            | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 11 | Develop programming that promotes<br>the City and its departments and<br>their functions.                                                                                                                                                                            | x     | x     | х      | x    | x          | N/A            | Mayor and City Council,<br>Communications                                                                                                                                 | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 12 | Provide a media vehicle for the<br>public to find out critical, timely, and<br>general information about their<br>government.                                                                                                                                        | x     | x     | x      | x    | x          | N/A            | Communications                                                                                                                                                            | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 13 | Provide a media vehicle for the<br>public to find out critical, timely, and<br>general information about the<br>community.                                                                                                                                           | x     | x     | x      | x    | x          | N/A            | Communications                                                                                                                                                            | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 14 | Coordinate with community leaders,<br>business owners, organization<br>directors, and other identified<br>sources, to gather information and re<br>distribute through one of the many<br>media resources designed by CITI TV<br>and the Communications<br>Department | x     | x     | х      | х    | x          | N/A            | Mayor and City Council,<br>Chamber of<br>Commerce, Communications                                                                                                         | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 15 | Link CITI TV and its media resources<br>with other governmental agencies to<br>exchange ideas and develop<br>additional resources.                                                                                                                                   | x     | x     | x      | x    | x          | N/A            | Communications                                                                                                                                                            | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |
| 16 | Participate in a support capacity on<br>community boards, committees, and<br>organizations as deemed beneficial<br>and advantageous.                                                                                                                                 | х     | х     | x      | x    | х          | N/A            | Communications                                                                                                                                                            | General Fund   | Completed |                             |                                                                   |                                                                                                 |          |

|    |                                                                                                                                                    |        |        |          |       |            |                     |                                           |                |           |                             | S                                                                 | itatus                                                                                                                       |          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|----------|-------|------------|---------------------|-------------------------------------------|----------------|-----------|-----------------------------|-------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|----------|
|    | Douglasvil                                                                                                                                         | le 201 | 8 Repo | ort of A | Accom | olishm     | ents - Public Facil | lities & Services                         |                | Completed | Currently Underway          | Postponed                                                         | Cancelled (No longer an activity Douglasville Intends to undertake)                                                          |          |
|    |                                                                                                                                                    |        |        |          | Ite   | ms from 20 | 013 Plan            |                                           |                |           |                             | Add to Comments Section                                           |                                                                                                                              | Comments |
|    | Action                                                                                                                                             | 2014   | 2015   | 2016     | 2017  | 2018       | Estimated Cost      | Responsible<br>Department/Agency          | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed)                                   | (Explanation)                                                                                                                |          |
| 17 | Determine community needs and<br>awareness issues to address in<br>programming content.                                                            | x      | x      | x        | х     | х          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine<br>function of government and<br>has been removed from the<br>work program.                     |          |
| 18 | Create monthly programming that informs, educates, and entertains the general public.                                                              | x      | x      | x        | x     | x          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine<br>function of government and<br>has been removed from the<br>work program.                     |          |
| 19 | Continuously evaluate programming<br>and revise program design, content,<br>and production needs.                                                  | x      | x      | x        | x     | x          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine function of government and has been removed from the work program.                              |          |
| 20 | Maintain program scheduling on daily, weekly, and monthly basis.                                                                                   | x      | x      | x        | х     | x          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine<br>function of government and<br>has been removed from the<br>work program.                     |          |
| 21 | Work with Mayor, Council, and City<br>Staff to produce quality<br>programming that meets and<br>exceeds the expectations of the<br>general public. | x      | x      | x        | x     | x          | N/A                 | Mayor and City Council,<br>Communications | General Fund   |           |                             |                                                                   | This is an on-going, routine function of government and has been removed from the work program.                              |          |
| 22 | Seek to provide additional media<br>resource tools to the public to get<br>timely messages to the citizens                                         | x      | x      | x        | x     | x          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine<br>function of government and<br>has been removed from the<br>work program.                     |          |
| 23 | Create a social media platform to distribute and manage volumes of information to the general public.                                              | x      | x      | x        | x     | x          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine<br>function of government and<br>has been removed from the<br>work program.                     |          |
| 24 | Update social media forms, such as<br>Facebook, on a daily basis.                                                                                  | x      | x      | x        | x     | x          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine<br>function of government and<br>has been removed from the<br>work program.                     |          |
| 25 | Continually monitor other media<br>sources available for the City to<br>incorporate into an outreach and<br>distribution plan.                     | x      | x      | x        | x     | x          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine<br>function of government and<br>has been removed from the<br>work program.                     |          |
| 26 | Establish communications with vital resources within Business district.                                                                            | x      | x      | x        | х     | x          | N/A                 | Chamber of Commerce,<br>Communications    | General Fund   |           |                             |                                                                   | This is an on-going, routine function of government and has been removed from the work program. This is an on-going, routine |          |
| 27 | Maintain communications with<br>Business district.                                                                                                 | х      | х      | х        | х     | х          | N/A                 | Chamber of Commerce,<br>Communications    | General Fund   |           |                             |                                                                   | This is an on-going, routine<br>function of government and<br>has been removed from the<br>work program.                     |          |
| 28 | Review product market to determine<br>additional equipment needed to<br>remain active in providing quality<br>service and product to the public.   | x      | x      | x        | x     | x          | N/A                 | Communications                            | General Fund   |           |                             |                                                                   | This is an on-going, routine function of government and has been removed from the work program.                              |          |
| 29 | Establish Communication Committee<br>to quantify policy and procedures for<br>the department and its broadcast<br>scope                            | x      | x      | х        | x     | x          | N/A                 | Communications                            | General Fund   |           |                             | This item is on-going and has been moved to the new work program. |                                                                                                                              |          |
| 30 | Determine future growth needs for<br>department, staffing, and resources<br>available to the community                                             | x      | x      | x        | x     | x          | N/A                 | Mayor and City Council,<br>Communications | General Fund   | Completed |                             |                                                                   |                                                                                                                              |          |

|   |                                                                                                                                                                                                                                                                                                                                                                      |      |      |      |              |           |                                   |                                                                                                                              |                                                                           |           |                                   |                                 | Sta                                                                                            | tus      |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|------|--------------|-----------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------|-----------------------------------|---------------------------------|------------------------------------------------------------------------------------------------|----------|
|   |                                                                                                                                                                                                                                                                                                                                                                      |      |      | Dou  | glasville 20 | 18 Report | of Accomplishments - Public Utili | ities                                                                                                                        |                                                                           | Completed | Currently<br>Underway             | Postponed                       | Cancelled (No longer an activity Douglasville Intends to undertake)                            |          |
|   |                                                                                                                                                                                                                                                                                                                                                                      |      |      |      |              |           | Items from 2013 Plan              |                                                                                                                              |                                                                           |           |                                   | Add to Comments Se              |                                                                                                |          |
|   | Action                                                                                                                                                                                                                                                                                                                                                               | 2014 | 2015 | 2016 | 2017         | 2018      | Estimated Cost                    | Responsible Department/Agency                                                                                                | Funding Source                                                            | (Date)    | (Projected<br>completion<br>date) | (Why & when it will be resumed) | (Explanation)                                                                                  | Comments |
| 1 | Ensure the development and maintenance of adequate water and wastewater facilities through representation on the WSA Board of Directors.                                                                                                                                                                                                                             |      | x    | x    | х            | x         | N/A                               | Mayor and City Council, Water and<br>Sewer Authority                                                                         | General Fund, Capital Budget,<br>Other Tax, Service Charge or<br>User Fee |           |                                   |                                 | This is an ongoing, routine function of government and has been removed from the work program. |          |
| 2 | Work with the WSA to monitor activities which would affect the quality of the water supply through enforcement activities and other mechanisms. City and WSA policies should be coordinated to ensure maximum efficiency and coverage.                                                                                                                               |      | x    | х    | x            | x         | N/A                               | Mayor and City Council, Water and<br>Sewer Authority                                                                         | General Fund, Other Tax,<br>Other/Unknown                                 |           |                                   |                                 | This is an ongoing, routine function of government and has been removed from the work program. |          |
| 3 | Encourage the WSA to continue utilizing connection fees for the development of and improvements to water supply, production, reatment, and distribution facilities as a means to repay bonds for these major capital improvements.                                                                                                                                   |      | х    | x    | x            | x         | N/A                               | Mayor and City Council                                                                                                       | General Fund                                                              | Completed |                                   |                                 |                                                                                                |          |
| 4 | Work closely with the WSA to<br>coordinate land use<br>designations and decisions with<br>water and wastewater<br>capacities and line extensions.                                                                                                                                                                                                                    | х    | x    | x    | х            | x         | N/A                               | Mayor and City Council, Zoning<br>Department, Engineering Department,<br>Water and Sewer Authority                           | General Fund, Other/Unknown                                               | Completed |                                   |                                 |                                                                                                |          |
| 5 | Support and encourage the continuation of WSA's current educational and public relations mechanisms which focus on the conservation and efficient utilization of local water resources. These include WSA's partner-in-education program, a video on veriscaping, a brochure regarding water conservation, and free water saver inserts for faucets and showerheads. | х    | x    | x    | x            | x         | N/A                               | Mayor and City Council, Water and<br>Sewer Authority, Maintenance and<br>Sanitation Department, Other<br>Organizations       | General Fund, Other/Unknown                                               | Completed |                                   |                                 |                                                                                                |          |
| 6 | Recognize that coordination<br>among WSA, Douglas County,<br>Douglasville, Villa Rica, Austell,<br>adjacent counties, and ARC is<br>critical and should be done by<br>the WSA and local<br>governments.                                                                                                                                                              | x    | x    | x    | x            | x         | n/a                               | Mayor and City Council, Water and<br>Sewer Authority, Other Governmental<br>Entity, Other Organizations, City<br>Manager     | General Fund, Other/Unknown                                               |           |                                   |                                 | This is an ongoing, routine function of government and has been removed from the work program. |          |
| 7 | Work with the Atlanta Regional<br>Commission to coordinate<br>water quality issues.                                                                                                                                                                                                                                                                                  | х    | x    | x    | x            | x         | N/A                               | Mayor and City Council, Water and<br>Sewer Authority, Engineering<br>Department                                              | General Fund, Other/Unknown                                               |           |                                   |                                 | This is an ongoing, routine function of government and has been removed from the work program. |          |
| 8 | Encourage the WSA to continue<br>its requirements for sewer lines<br>to be placed in developments<br>that have sewerage services<br>available.                                                                                                                                                                                                                       |      | x    | х    | x            | x         | N/A                               | Mayor and City Council, Building<br>Department, Engineering Department,<br>Water and Sewer Authority, Other<br>Organizations | General Fund, Other/Unknown                                               | Completed |                                   |                                 |                                                                                                |          |

|    |                                                                                                                                                                                                                                                                                                                                                                                       |      |      |      |              |           |                                     |                                                                                                                                      |                                                            |           |                                   |                                                                    | Sta                                                                                            | tus                                                                                                                                                  |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|------|--------------|-----------|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|-----------|-----------------------------------|--------------------------------------------------------------------|------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                                                                                                                                                                                                                                                                       |      |      | Dou  | glasville 20 | 18 Report | of Accomplishments - Public Uti     | lities                                                                                                                               |                                                            | Completed | Currently                         | Postponed                                                          | Cancelled (No longer an activity                                                               |                                                                                                                                                      |
|    | ,                                                                                                                                                                                                                                                                                                                                                                                     |      |      |      |              |           |                                     |                                                                                                                                      |                                                            | Completed | Underway                          |                                                                    | Douglasville Intends to undertake)                                                             |                                                                                                                                                      |
|    | Action                                                                                                                                                                                                                                                                                                                                                                                | 2014 | 2015 | 2016 | 2017         | 2018      | Items from 2013 Plan Estimated Cost | Responsible Department/Agency                                                                                                        | Funding Source                                             | (Date)    | (Projected<br>completion<br>date) | Add to Comments Se<br>(Why & when it will be<br>resumed)           | ction<br>(Explanation)                                                                         | Comments                                                                                                                                             |
| 9  | Ensure that solid waste treatment and disposal facilities serving Douglasville and Douglas County meet regulatory requirements and are in place when needed to support and facilitate effective solid waste handling programs today and for the subsequent 10-year period, thereby maintaining and enhancing the quality of life of the residents of Douglas County and Douglasville. | x    | х    | x    | x            | x         | N/A                                 | Mayor and City Council, Maintenance<br>and Sanitation Department, Other<br>Governmental Entity, City Manager                         | General Fund, Service Charge or<br>User Fee, Other/Unknown |           |                                   |                                                                    | This is an ongoing, routine function of government and has been removed from the work program. |                                                                                                                                                      |
| 10 | Ensure that proposed solid waste handling facilities are sited in areas suitable for such developments, are compatible with surrounding uses and are not considered for location in areas which have been identified by local officials as having environmental or other land use limitations.                                                                                        | x    | x    | x    | x            | x         | N/A                                 | Mayor and City Council, Maintenance<br>and Sanitation Department, Other<br>Governmental Entity, Other<br>Organizations, City Manager | General Fund, Service Charge or<br>User Fee, Other/Unknown |           |                                   |                                                                    | This item is ongoing and routine and has been removed from the work program.                   |                                                                                                                                                      |
| 11 | Develop additional regulations<br>at the local level to deal with<br>solid waste issues not covered<br>in current ordinances.                                                                                                                                                                                                                                                         | x    | х    | x    | x            | x         | N/A                                 | Mayor and City Council, Maintenance<br>and Sanitation Department, City<br>Attorney's Office                                          | General Fund                                               |           |                                   | This item is ongoing and has been revised in the new work program. |                                                                                                | Revised to read: Ensure that the update to the Unified Development Ordinance addresses solid waste issues not dealt with in the current regulations. |
| 12 | Direct the applicable City<br>government staff (Maintenance<br>and Sanitation) to develop<br>contact with their counterparts<br>throughout the region.                                                                                                                                                                                                                                | х    | х    | x    | x            | x         | N/A                                 | Maintenance and Sanitation Department                                                                                                | : General Fund                                             | Completed |                                   |                                                                    |                                                                                                |                                                                                                                                                      |
| 13 | Participate in regional committees and task forces regarding solid waste disposal.                                                                                                                                                                                                                                                                                                    | х    | х    | x    | x            | x         | N/A                                 | Mayor and City Council, Maintenance<br>and Sanitation Department                                                                     | General Fund                                               | Completed |                                   |                                                                    |                                                                                                |                                                                                                                                                      |
| 14 | Guard against the disposal of<br>any hazardous waste or toxic<br>waste material in the<br>Douglasville area which are<br>generated from outside<br>Douglas County.                                                                                                                                                                                                                    | x    | x    | x    | x            | x         | N/A                                 | Mayor and City Council, Maintenance<br>and Sanitation Department, Code<br>Enforcement                                                | General Fund                                               |           |                                   |                                                                    | This item is ongoing and routine and has been removed from the work program.                   |                                                                                                                                                      |
| 15 | Consider additional services<br>from cable television operators<br>such as interactive TV, public<br>access channel services, and<br>more local control.                                                                                                                                                                                                                              | х    | х    | x    | x            | x         | N/A                                 | Mayor and City Council, City Attorney's<br>Office, Communications                                                                    | General Fund                                               |           |                                   |                                                                    | This item is ongoing and routine and has been removed from the work program.                   |                                                                                                                                                      |
| 16 | Participate in the Douglas<br>County Utility Committee.                                                                                                                                                                                                                                                                                                                               | x    | х    | х    | x            | х         | N/A                                 | Mayor and City Council, Maintenance and Sanitation Department                                                                        | General Fund                                               | Completed |                                   |                                                                    |                                                                                                |                                                                                                                                                      |

|   |                                                                                                                                                                                                                 |      |      |        |             |                    |                                                                                      |                                                                                          |                                                                            |           |                             |                                                                          | Status                                                                                             |          |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|--------------------|--------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|-----------|-----------------------------|--------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|----------|
|   |                                                                                                                                                                                                                 |      |      | Dougla | sville 2018 | Report of <i>F</i> | Accomplishments - Transportatio                                                      | n                                                                                        |                                                                            | Completed | Currently Underway          | Postponed                                                                | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                          |          |
|   |                                                                                                                                                                                                                 |      |      |        |             | Iter               | ns from 2013 Plan                                                                    |                                                                                          |                                                                            |           | Ado                         | to Comments Section                                                      |                                                                                                    | Comments |
|   | Action                                                                                                                                                                                                          | 2014 | 2015 | 2016   | 2017        | 2018               | Estimated Cost                                                                       | Responsible<br>Department/Agency                                                         | Funding Source                                                             | (Date)    | (Projected completion date) | (Why & when it will be resumed)                                          | (Explanation)                                                                                      |          |
| 1 | Work toward the timely completion of city transportation projects currently on the regional Transportation Improvements Program (TIP).                                                                          | х    | x    | x      | x           | x                  | N/A                                                                                  | Planning Department                                                                      | General Fund, Capital Budget,<br>Sales Tax, Grant in Aid,<br>Other/Unknown |           |                             |                                                                          | This is an ongoing, routine function of government and will be removed from the work program.      |          |
| 2 | Work toward putting additional Regional Transportation Plan (RTP) projects for the City in the TIP based on an assessment of current and future needs and the likelihood of funds acquisition.                  | x    | x    | x      | x           | x                  | Cost included in an overall<br>annual budget annually for<br>transportation planning | Mayor and City Council,<br>Planning Department                                           | General Fund, Other/Unknown                                                |           |                             |                                                                          | This item is an ongoing, routine function of government and will be removed from the work program. |          |
| 3 | Develop new projects<br>for the RTP and TIP,<br>including locally<br>programmed projects,<br>based on assessment of<br>current and future<br>needs and the likelihood<br>of funds acquisition.                  | x    | x    | x      | x           | x                  | N/A                                                                                  | Mayor and City Council,<br>Planning Department                                           | General Fund, Capital Budget,<br>Sales Tax, Grant in Aid,<br>Other/Unknown |           |                             |                                                                          | This is an ongoing, routine function of government and will be removed from the work program.      |          |
| 4 | Develop an interlinking system of east-west and north-south major and minor arterials to aid in the efficient and rapid movement of through vehicles and which will have a minimum impact on residential areas. | х    | x    | х      | x           | х                  | N/A                                                                                  | Planning Department                                                                      | General Fund, Capital Budget,<br>Sales Tax, Grant in Aid,<br>Other/Unknown |           |                             | This item is ongoing and will be carried over into the new work program. |                                                                                                    |          |
| 5 | Include the special<br>transportation needs of<br>the elderly,<br>handicapped, and poor<br>by providing them with<br>convenient and safe<br>transportation options.                                             | x    | x    | x      | x           | x                  | N/A                                                                                  | Planning Department,<br>Maintenance and Sanitation<br>Department, Other<br>Organizations | General Fund, Capital Budget,<br>Other Grant, Other/Unknown                |           |                             |                                                                          | This is an ongoing, routine function of government and will be removed from the work program.      |          |
| 6 | Participate in various<br>state and inter-regional<br>meetings regarding<br>alternative                                                                                                                         | х    | x    | x      | X           | X                  | N/A                                                                                  | Planning Department                                                                      | General Fund                                                               | Completed |                             |                                                                          |                                                                                                    |          |

|    |                                                                                                                                                                                                                                                                               |      |      |        |             |             |                                |                                                                                                       |                             |           |                             |                                 | Status                                                                    |          |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|--------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------|-----------|-----------------------------|---------------------------------|---------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                                                                               |      |      | Dougla | sville 2018 | Report of A | Accomplishments - Transportati | on                                                                                                    |                             | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake) |          |
|    |                                                                                                                                                                                                                                                                               |      |      |        |             | Ite         | ms from 2013 Plan              |                                                                                                       |                             |           | Ado                         | to Comments Section             |                                                                           | Comments |
|    | Action                                                                                                                                                                                                                                                                        | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                 | Responsible<br>Department/Agency                                                                      | Funding Source              | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                             |          |
| 7  | Participate in the planning and continuing study of commuter rail presently sponsored by Georgia OOT's Office of Intermodal Programs.                                                                                                                                         | х    | ×    | X      | x           | x           | N/A                            | Planning Department                                                                                   | General Fund                | Completed |                             |                                 |                                                                           |          |
| 8  | Encourage the establishment of a commuter rail line along the Norfolk Southern Line paralleling Bankead Highway with a station in Douglasville. Such a system should provide links to other modes of transportation such as vanpools, buses, pedestrian, and bicycle transit. | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department                                                        | General Fund, Other/Unknown | Completed |                             |                                 |                                                                           |          |
| 9  | Investigate the<br>economic, social, and<br>land use implications of<br>the benefits of<br>commuter rail through<br>Douglasville.                                                                                                                                             | х    | x    | x      | х           | x           | N/A                            | Mayor and City Council,<br>Planning Department                                                        | General Fund                | Completed |                             |                                 |                                                                           |          |
| 10 | Continue to support<br>park and ride lots, which<br>are easily accessible to<br>the citizens of the City.                                                                                                                                                                     | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department, County<br>Planning Department, Other<br>Organizations |                             | Completed |                             |                                 |                                                                           |          |
| 11 | Encourage carpooling,<br>ridesharing and high<br>occupancy vehicle lanes.                                                                                                                                                                                                     | х    | x    | x      | х           | х           | N/A                            | Mayor and City Council,<br>Planning Department, County<br>Planning Department, Other<br>Organizations | General Fund                | Completed |                             |                                 |                                                                           |          |

|    |                                                                                                                                                                                                                                                                                           |      |      |        |             |                    |                                |                                                                                             |                |           |                             |                                 | Status                                                                                             |          |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|--------------------|--------------------------------|---------------------------------------------------------------------------------------------|----------------|-----------|-----------------------------|---------------------------------|----------------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                                                                                           |      |      | Dougla | sville 2018 | Report of <i>I</i> | Accomplishments - Transportati | on                                                                                          |                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                          |          |
|    |                                                                                                                                                                                                                                                                                           |      |      |        |             | Ite                | ms from 2013 Plan              |                                                                                             |                |           | Add                         | to Comments Section             |                                                                                                    | Comments |
|    | Action                                                                                                                                                                                                                                                                                    | 2014 | 2015 | 2016   | 2017        | 2018               | Estimated Cost                 | Responsible<br>Department/Agency                                                            | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                                                      |          |
| 12 | Continue the efforts of the local Bicycle and Pedestrian Advisory Committee in the planning and implementation of bicycle and pedestrian facilities within Douglasville and Douglas County such as bicycle routes, bicycle paths, multi-use paths, sidewalis, and other pedestrian paths. | x    | x    | x      | x           | x                  | N/A                            | Planning Department, County<br>Planning Department, Other<br>Organizations                  | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 13 | Encourage the inclusion of bicycle planning in the development process, with establishment of paths, lanes and appurtenances to accommodate cyclists.                                                                                                                                     | х    | х    | x      | х           | х                  | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department                        | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 14 | Continue to improve<br>pedestrian safety with a<br>program of sidewalks,<br>signing and markings,<br>and pedestrian signals in<br>congested areas.                                                                                                                                        | x    | х    | x      | x           | х                  | N/A                            | Mayor and City Council,<br>Planning Department,<br>Maintenance and Sanitation<br>Department | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 15 | Continue to work with<br>State and Federal<br>agencies to implement<br>sidewalk and pedestrian<br>planning with<br>transportation projects.                                                                                                                                               | x    | ×    | x      | x           | x                  | N/A                            | Planning Department                                                                         | General Fund   |           |                             |                                 | This item is an ongoing, routine function of government and will be removed from the work program. |          |
| 16 | Encourage the planning of all modes of transportation to connect with transit opportunities.                                                                                                                                                                                              | х    | x    | x      | x           | x                  | N/A                            | Planning Department                                                                         | General Fund   |           |                             |                                 | This item is an ongoing, routine function of government and will be removed from the work program. |          |

|    |                                                                                                                                                                                         |      |      |        |             |             |                               |                                                                                                 |                |           |                             |                                 | Status                                                                    |          |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|-------------------------------|-------------------------------------------------------------------------------------------------|----------------|-----------|-----------------------------|---------------------------------|---------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                         |      |      | Dougla | sville 2018 | Report of A | ccomplishments - Transportati | on                                                                                              |                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake) |          |
|    |                                                                                                                                                                                         |      |      |        |             | Iter        | ns from 2013 Plan             |                                                                                                 |                |           | Ado                         | to Comments Section             |                                                                           | Comments |
|    | Action                                                                                                                                                                                  | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                | Responsible<br>Department/Agency                                                                | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                             |          |
| 17 | Encourage the extension of the Advanced Traffic Management System (ATMS) to Douglasville and Douglas County.                                                                            | x    | x    | x      | x           | x           | N/A                           | Mayor and City Council,<br>Planning Department                                                  | General Fund   | Completed |                             |                                 |                                                                           |          |
| 18 | Encourage High<br>Occupancy Vehicle<br>(HOV) lanes to be<br>developed in<br>Douglasville and<br>Douglas County on<br>Interstate 20.                                                     | х    | x    | x      | x           | x           | N/A                           | Mayor and City Council,<br>Planning Department                                                  | General Fund   | Completed |                             |                                 |                                                                           |          |
| 19 | Encourage<br>telecommuting efforts<br>between employees and<br>employers, recognizing<br>the future importance<br>of such efforts to reduce<br>congestion and air<br>emissions.         | x    | x    | x      | x           | x           | N/A                           | Mayor and City Council,<br>Planning Department                                                  | General Fund   | Completed |                             |                                 |                                                                           |          |
| 20 | Continue maintenance and upgrade of pavement marking, roadway signing, traffic signal timing and coordination, and periodic review of roadway and intersection traffic management.      | х    | x    | x      | x           | х           | N/A                           | Planning Department,<br>Maintenance and Sanitation<br>Department                                | General Fund   | Completed |                             |                                 |                                                                           |          |
| 21 | Provide guidance to motorists through the improvement and upgrade of traffic signs and pavement markings (striping), and develop a program to perform this function on an annual basis. | x    | x    | x      | х           | x           | N/A                           | Maintenance and Sanitation<br>Department                                                        | General Fund   | Completed |                             |                                 |                                                                           |          |
| 22 | Include safety aspects in<br>transportation project<br>planning, development,<br>and implementation.                                                                                    | x    | x    | x      | x           | x           | N/A                           | Planning Department,<br>Maintenance and Sanitation<br>Department, County Planning<br>Department | General Fund   | Completed |                             |                                 |                                                                           |          |

|    |                                                                                                                                                                                                                                                                   |      |      |        |             |             |                                |                                                                              |                |           |                             |                                 | Status                                                                                        |          |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|--------------------------------|------------------------------------------------------------------------------|----------------|-----------|-----------------------------|---------------------------------|-----------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                                                                   |      |      | Dougla | sville 2018 | Report of A | accomplishments - Transportati | on                                                                           |                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                     |          |
|    |                                                                                                                                                                                                                                                                   |      |      |        |             | Iter        | ns from 2013 Plan              |                                                                              |                |           | Ado                         | d to Comments Section           |                                                                                               | Comments |
|    | Action                                                                                                                                                                                                                                                            | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                 | Responsible<br>Department/Agency                                             | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                                                 |          |
| 23 | Coordinate with<br>Georgia DOT, ARC, and<br>various state and<br>federal agencies<br>regarding<br>transportation.                                                                                                                                                 | x    | x    | x      | x           | x           | N/A                            | Planning Department                                                          | General Fund   |           |                             |                                 | This is an ongoing, routine function of government and will be removed from the work program. |          |
| 24 | Develop coordinated transportation planning in Douglasville that forecasts future needs, identifies and evaluates effective alternatives, and has a thorough knowledge of projects and regulations.                                                               | x    | x    | x      | x           | ×           | N/A                            | Mayor and City Council,<br>Planning Department, Other<br>Governmental Entity | General Fund   | Completed |                             |                                 |                                                                                               |          |
| 25 | Continue to coordinate transportation planning between Douglas County and the City of Douglasville (it is essential because at ARC the Douglas County representative on the Transportation Coordinating Committee (TCC) also represents the City of Douglasville. | x    | х    | х      | х           | x           | N/A                            | Mayor and City Council,<br>Planning Department, Other<br>Governmental Entity | General Fund   | Completed |                             |                                 |                                                                                               |          |
| 26 | Coordinate City of<br>Douglasville<br>transportation planning<br>efforts with those of<br>other local governments<br>in the Atlanta Region<br>through the TCC.                                                                                                    | x    | x    | x      | x           | x           | N/A                            | Planning Department, Other<br>Governmental Entity                            | General Fund   | Completed |                             |                                 |                                                                                               |          |
| 27 | Encourage the development of innovative techniques for the planning, design, and financing of needed transportation facilities.                                                                                                                                   | x    | x    | x      | x           | x           | N/A                            | Planning Department, Other<br>Governmental Entity                            | General Fund   | Completed |                             |                                 |                                                                                               |          |
| 28 | Encourage citizen participation in the transportation planning process.                                                                                                                                                                                           | х    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department, Other<br>Governmental Entity | General Fund   | Completed |                             |                                 |                                                                                               |          |

|    |                                                                                                                                                                                                      |      |      |        |             |                    |                                |                                                                                                                         |                |           |                             |                                 | Status                                                                                             |          |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|--------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------|----------------|-----------|-----------------------------|---------------------------------|----------------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                      |      |      | Dougla | sville 2018 | Report of <i>E</i> | Accomplishments - Transportati | on                                                                                                                      |                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                          |          |
|    |                                                                                                                                                                                                      |      |      |        |             | Ite                | ms from 2013 Plan              |                                                                                                                         |                |           | Add                         | d to Comments Section           |                                                                                                    | Comments |
|    | Action                                                                                                                                                                                               | 2014 | 2015 | 2016   | 2017        | 2018               | Estimated Cost                 | Responsible<br>Department/Agency                                                                                        | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                                                      |          |
| 29 | Maintain and improve informed representation on the TCC and regional transportation management systems task forces.                                                                                  | x    | x    | x      | x           | х                  | N/A                            | Planning Department, Other<br>Governmental Entity                                                                       | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 30 | Establish and maintain<br>contact with the<br>Georgia DOT regarding<br>transportation projects<br>and funding, and<br>actively to pursue<br>projects.                                                | x    | x    | x      | x           | x                  | N/A                            | Mayor and City Council,<br>Planning Department                                                                          | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 31 | Review transportation<br>plans with contiguous<br>counties to ensure<br>coordination of<br>transportation planning,<br>improvements and<br>status of various<br>projects.                            | x    | x    | x      | x           | x                  | N/A                            | Planning Department, Other<br>Governmental Entity                                                                       | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 32 | Ensure through local ordinances, development regulations, and the zoning and plan review process that various access control and circulation policies are adopted and implemented into developments. | x    | x    | x      | x           | x                  | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Building<br>Department, Engineering<br>Department | General Fund   |           |                             |                                 | This item is an ongoing, routine function of government and will be removed from the work program. |          |
| 33 | Encourage<br>developments to plan<br>for access and proper<br>circulation prior to<br>subdivision of land<br>during the initial<br>planning process.                                                 | x    | x    | x      | x           | x                  | N/A                            | Mayor and City Council,<br>Engineering Department                                                                       | General Fund   |           |                             |                                 | This is an ongoing, routine function of government and will be removed from the work program.      |          |

|    |                                                                                                                                                                                                                                                                        |      |      |        |             |                    |                                 |                                                                                                 |                           |           |                             |                                                                                 | Status                                                                                         |                                                                                                                                           |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|--------------------|---------------------------------|-------------------------------------------------------------------------------------------------|---------------------------|-----------|-----------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                                                                                                                                                        |      |      | Dougla | sville 2018 | Report of <i>F</i> | Accomplishments - Transportatio | วท                                                                                              |                           | Completed | Currently Underway          | Postponed                                                                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                      |                                                                                                                                           |
|    |                                                                                                                                                                                                                                                                        |      |      |        |             | Ite                | ns from 2013 Plan               |                                                                                                 |                           |           | Ado                         | to Comments Section                                                             |                                                                                                | Comments                                                                                                                                  |
|    | Action                                                                                                                                                                                                                                                                 | 2014 | 2015 | 2016   | 2017        | 2018               | Estimated Cost                  | Responsible<br>Department/Agency                                                                | Funding Source            | (Date)    | (Projected completion date) | (Why & when it will be resumed)                                                 | (Explanation)                                                                                  |                                                                                                                                           |
| 34 | Ensure a new<br>development complies<br>with proper planning<br>and engineering<br>principles regarding<br>safety of access and<br>proper street geometry.                                                                                                             | x    | x    | x      | x           | x                  | N/A                             | Mayor and City Council,<br>Engineering Department                                               | General Fund              | Completed |                             |                                                                                 |                                                                                                |                                                                                                                                           |
| 35 | Review on-street<br>parking and loading<br>throughout the City<br>periodically and insure<br>their proper<br>management.                                                                                                                                               | x    | x    | x      | x           | x                  | N/A                             | Engineering Department                                                                          | General Fund              |           |                             |                                                                                 | TThis is an ongoing, routine function of government and will be removed from the work program. |                                                                                                                                           |
| 36 | Review and redefine<br>periodically the parking<br>requirements for<br>different land uses and<br>mixes in order to meet<br>demand, or optimally<br>maximize the use of the<br>land for buffering of<br>adjacent uses, parks,<br>and other conservation<br>measures    |      | x    |        | x           |                    | N/A                             | Mayor and City Council,<br>Engineering Department                                               | General Fund              |           |                             | This item is ongoing and has been revised and included in the new work program. |                                                                                                | Revised to read: Review and redefine parking requirements for different land uses and mixes in the revised Unified Development Ordinance. |
| 37 | Continue to consider the effect of new development on the local transportation system when making land use decisions. Require impact statements for rezoning or new development applications that set forth the anticipated change on the local transportation system. | x    | x    | x      | x           | x                  | N/A                             | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Engineering<br>Department | General Fund, Impact Fees | Completed |                             |                                                                                 |                                                                                                |                                                                                                                                           |
| 38 | Continue to require that<br>the acceptance of a<br>street into the City's<br>street system occur only<br>if that street's<br>construction standards<br>meet City street<br>requirements                                                                                |      | x    | x      | x           | x                  | N/A                             | Mayor and City Council,<br>Engineering Department                                               | General Fund              | Completed |                             |                                                                                 |                                                                                                |                                                                                                                                           |

|    |                                                                                                                                                                                                                   |      |      |        |             |             |                                |                                                                                                 |                |           |                             |                                                                    | Status  Cancelled (No longer an activity |                                                                                                                                                                                                                                                                          |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|--------------------------------|-------------------------------------------------------------------------------------------------|----------------|-----------|-----------------------------|--------------------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                                                                                                   |      |      | Dougla | sville 2018 | Report of A | Accomplishments - Transportati | on                                                                                              |                | Completed | Currently Underway          | Postponed                                                          | Douglasville Intends to undertake)       |                                                                                                                                                                                                                                                                          |
|    |                                                                                                                                                                                                                   |      |      |        | 1           | Iter        | ns from 2013 Plan              |                                                                                                 |                |           | Ado                         | to Comments Section                                                |                                          | Comments                                                                                                                                                                                                                                                                 |
|    | Action                                                                                                                                                                                                            | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                 | Responsible<br>Department/Agency                                                                | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed)                                    | (Explanation)                            |                                                                                                                                                                                                                                                                          |
| 39 | Develop a plan that<br>would address the SR<br>92 Relocation Project<br>for the effected<br>communities.                                                                                                          | х    | x    | x      | х           | х           | N/A                            | Mayor and City Council,<br>Planning Department, City<br>Manager                                 | General Fund   | Completed |                             |                                                                    |                                          |                                                                                                                                                                                                                                                                          |
| 40 | Utilize appropriate noise and visual abatement methods, including landscaped beams, trees, shrubbery, and other mechanisms to screen adjacent properties from the effects of traffic such as noise and emissions. | x    | x    | х      | х           | x           | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Engineering<br>Department | General Fund   |           |                             | This item is ongoing and has been revised in the new work program. |                                          | Revised to read: Update the Unified Development Ordinance with appropriate noise and visual abatement methods, including landscaped beams, trees, shrubbery, and other mechanisms to screen adjacent properties from the effects of traffic such as noise and emissions. |
| 41 | Incorporate the Bicycle<br>and Pedestrian Plan<br>within the<br>Transportation and<br>Thoroughfare Plan.                                                                                                          | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department, Other<br>Governmental Entity                    | General Fund   | Completed |                             |                                                                    |                                          |                                                                                                                                                                                                                                                                          |
| 42 | Encourage Georgia DOT<br>consideration of<br>Local/Express lanes for<br>development along I-20.                                                                                                                   | x    | х    | x      | х           | x           | N/A                            | Mayor and City Council,<br>Planning Department, Other<br>Governmental Entity                    | General Fund   | Completed |                             |                                                                    |                                          |                                                                                                                                                                                                                                                                          |
| 43 | Coordinate zoning, land use regulations, and development ordinances with the Transportation and Thoroughfare Plan to avoid traffic and residential conflicts and to encourage cycling and walking.                | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Engineering<br>Department | General Fund   | Completed |                             |                                                                    |                                          |                                                                                                                                                                                                                                                                          |

|    |                                                                                                                                                                                                                                  |      |      |        |             |             |                                |                                                                                                 |                |           |                             |                                 | Status                                                                                             |          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|--------------------------------|-------------------------------------------------------------------------------------------------|----------------|-----------|-----------------------------|---------------------------------|----------------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                                  |      |      | Dougla | sville 2018 | Report of A | .ccomplishments - Transportati | on                                                                                              |                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                          |          |
|    |                                                                                                                                                                                                                                  |      |      |        |             | lter        | ns from 2013 Plan              |                                                                                                 |                |           | Ad                          | d to Comments Section           |                                                                                                    | Comments |
|    | Action                                                                                                                                                                                                                           | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                 | Responsible<br>Department/Agency                                                                | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                                                      |          |
| 44 | Provide for bicycle and pedestrian paths and easements within and adjacent to developments that provide direct and convenient access to major points of destination such as schools, shopping centers, and places of employment. | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department                                                  | General Fund   |           |                             |                                 | This item is an ongoing, routine function of government and will be removed from the work program. |          |
| 45 | Review traffic flows and congestion on major and minor arterials, and identify needed street improvements projects in order to discourage cut-through traffic problems in residential subdivisions.                              | x    | x    | x      | x           | x           | N/A                            | Planning Department,<br>Engineering Department                                                  | General Fund   |           |                             |                                 | This is an ongoing, routine function of government and will be removed from the work program.      |          |
| 46 | Discourage strip<br>commercial<br>development along<br>arterials and encourage<br>concentrated nodal<br>commercial<br>development to<br>minimize traffic<br>congestion.                                                          | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Engineering<br>Department | General Fund   |           |                             |                                 | This item is ongoing and routine<br>and has been removed from the<br>work program.                 |          |
| 47 | Plan and develop<br>commercial areas to be<br>more efficient and<br>pedestrian friendly and<br>to accommodate bicycle<br>traffic.                                                                                                | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Engineering<br>Department | General Fund   |           |                             |                                 | This is an ongoing, routine function of government and will be removed from the work program.      |          |
| 48 | Coordinate zoning and other land use regulations with the Transportation and Thoroughfare Plan to provide adequate transportation infrastructure in current and projected industrial areas.                                      | x    | x    | x      | x           | x           | N/A                            | Zoning Department, Planning<br>Department                                                       | General Fund   | Completed |                             |                                 |                                                                                                    |          |

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |      |      |        |             |             |                                |                                                                                                 |                |           |                             |                                 | Status                                                                                             |          |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|--------------------------------|-------------------------------------------------------------------------------------------------|----------------|-----------|-----------------------------|---------------------------------|----------------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |      |      | Dougla | sville 2018 | Report of A | Accomplishments - Transportati | on                                                                                              |                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                          |          |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |      |      |        |             | Ite         | ms from 2013 Plan              |                                                                                                 |                |           | Ad                          | d to Comments Section           |                                                                                                    | Comments |
|    | Action                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                 | Responsible<br>Department/Agency                                                                | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                                                      |          |
| 49 | Consider access from<br>the arterial road system<br>when planning for<br>government buildings<br>and other public<br>facilities.                                                                                                                                                                                                                                                                                                                                                                                | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department,<br>Engineering Department                       | General Fund   |           |                             |                                 | This is an ongoing, routine function of government and will be removed from the work program.      |          |
| 50 | Encourage the Board of Education not to locate public schools on State routes and major arterials where posted speed limits are in excess of 35 mph. (This is imperative in order to maintain traffic control on the arterial street, eliminate the reduction of travel speeds as a result of reduced speed zones in school areas, reduce points of congestion, and protect the safety of pupils, teachers, and the public which patronize schools for educational, atheits events, and recreational purposes.) |      | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department, Other<br>Governmental Entity, City<br>Manager   | General Fund   |           |                             |                                 | This item is an ongoing, routine function of government and will be removed from the work program. |          |
| 51 | Coordinate the<br>Comprehensive Plan<br>and the local<br>Transportation and<br>Thoroughfare Plan.                                                                                                                                                                                                                                                                                                                                                                                                               | x    | x    | x      | х           | х           | N/A                            | Planning Department                                                                             | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 52 | Plan street and other<br>transportation<br>improvements in such a<br>way that land use,<br>environmental, and<br>other impacts become<br>part of the local review<br>process                                                                                                                                                                                                                                                                                                                                    | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Engineering<br>Department | General Fund   |           |                             |                                 | This item is ongoing and routine and has been removed from the work program.                       |          |

|    |                                                                                                                                                                                                                                                          |      |      |        |             |             |                                |                                                                                                 |                |           |                             |                                 | Status                                                                                             |          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|--------------------------------|-------------------------------------------------------------------------------------------------|----------------|-----------|-----------------------------|---------------------------------|----------------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                                                          |      |      | Dougla | sville 2018 | Report of A | .ccomplishments - Transportati | ion                                                                                             |                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                          |          |
|    |                                                                                                                                                                                                                                                          |      |      |        |             | Iten        | ns from 2013 Plan              |                                                                                                 |                |           | Ado                         | d to Comments Section           |                                                                                                    | Comments |
|    | Action                                                                                                                                                                                                                                                   | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                 | Responsible<br>Department/Agency                                                                | Funding Source | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                                                      |          |
| 53 | Continue to encourage the private sector, through zoning and development regulations, to provide street improvements such as deceleration lanes, left turn lanes, and intersection improvements to separate site-generated traffic from through traffic. | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Engineering<br>Department | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 54 | Continue to plan for major access north-<br>south and east-west routes, designed to move through traffic safely and efficiently and to preserve the character of residential streets.                                                                    | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department,<br>Engineering Department                       | General Fund   |           |                             |                                 | This item is an ongoing, routine function of government and will be removed from the work program. |          |
| 55 | Identify and reconstruct<br>street offsets and<br>intersections which will<br>make connections that<br>facilitate east-west and<br>north-south traffic<br>movement.                                                                                      |      | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, Engineering<br>Department  | General Fund   |           |                             |                                 | This is an ongoing, routine function of government and will be removed from the work program.      |          |
| 56 | Seek ways to reduce<br>travel time by improving<br>street and intersection<br>capacity and geometry,<br>timing and coordination<br>of traffic signals and<br>other operational<br>improvements                                                           | v    | x    | x      | x           | x           | N/A                            | Maintenance and Sanitation<br>Department, Engineering<br>Department                             | General Fund   | Completed |                             |                                 |                                                                                                    |          |
| 57 | Coordinate with the<br>Georgia DOT regarding<br>various access control<br>policies, actions and<br>ordinances on State and<br>Federal highways<br>necessary to fulfill<br>Transportation goals.                                                          | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department,<br>Maintenance and Sanitation<br>Department     | General Fund   | Completed |                             |                                 |                                                                                                    |          |

|    |                                                                                                                                                                                                                           |      |      |        |             |             |                                 |                                                                                                                    |                                                |           |                             |                                 | Status                                                                    |          |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------------------------|-----------|-----------------------------|---------------------------------|---------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                           |      |      | Dougla | sville 2018 | Report of A | ccomplishments - Transportation | on                                                                                                                 |                                                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake) |          |
|    |                                                                                                                                                                                                                           |      |      |        |             | Iter        | ns from 2013 Plan               |                                                                                                                    |                                                |           | Ado                         | to Comments Section             |                                                                           | Comments |
|    | Action                                                                                                                                                                                                                    | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                  | Responsible<br>Department/Agency                                                                                   | Funding Source                                 | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                             |          |
| 58 | Consider and include<br>applicable elements of<br>the Comprehensive Plan<br>in future plans and<br>improvements to the<br>City's transportation<br>system.                                                                |      |      |        | x           | x           | N/A                             | Mayor and City Council,<br>Planning Department                                                                     | General Fund                                   | Completed |                             |                                 |                                                                           |          |
| 59 | Consider alternative funding sources such as private developers, one-percent salest saxes, bond issues, gasoline taxes, and other mechanisms to fund needed and desired transportation projects.                          | x    | x    | x      | x           | x           | N/A                             | Mayor and City Council,<br>Planning Department,<br>Finance Department, City<br>Manager                             | General Fund, Other/Unknown                    | Completed |                             |                                 |                                                                           |          |
| 60 | Seek to identify costs of<br>transportation projects,<br>and match funding with<br>phasing and<br>implementation time<br>frames                                                                                           |      | x    | x      | x           | x           | N/A                             | Mayor and City Council,<br>Planning Department,<br>Maintenance and Sanitation<br>Department, Finance<br>Department | General Fund, Other/Unknown                    | Completed |                             |                                 |                                                                           |          |
| 61 | Seek to identify new<br>and creative ways to<br>fund and implement<br>transportation projects<br>with local and non-local<br>funds.                                                                                       | x    | x    | x      | x           | x           | N/A                             | Planning Department,<br>Finance Department, City<br>Manager                                                        | General Fund, Other/Unknown                    | Completed |                             |                                 |                                                                           |          |
| 62 | Budget at the local level on an annual basis for funding various phases of projects, including pre-engineering, right-of way acquisition, and construction, and seek to state funding with state and federal commitments. |      | X    | X      | X           | X           | N/A                             | Mayor and City Council,<br>Planning Department,<br>Finance Department, City<br>Manager                             | General Fund, Capital Budget,<br>Other/Unknown | Completed |                             |                                 |                                                                           |          |

|    |                                                                                                                                                                                                                      |      |      |         |             |             |                               |                                                                                               |                                                |           |                             |                                 | Status                                                                                        |          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|---------|-------------|-------------|-------------------------------|-----------------------------------------------------------------------------------------------|------------------------------------------------|-----------|-----------------------------|---------------------------------|-----------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                                                      |      |      | Douglas | sville 2018 | Report of A | ccomplishments - Transportati | on                                                                                            |                                                | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                     |          |
|    |                                                                                                                                                                                                                      |      |      |         |             | Iter        | ns from 2013 Plan             |                                                                                               |                                                |           | Add                         | to Comments Section             |                                                                                               | Comments |
|    | Action                                                                                                                                                                                                               | 2014 | 2015 | 2016    | 2017        | 2018        | Estimated Cost                | Responsible<br>Department/Agency                                                              | Funding Source                                 | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                                                 |          |
| 63 | Continue to budget annually for maintenance of streets and bridges including signing, pawement markings, asphalt repair, resurfacing, storm drainage improvements, stidewalks, traffic signals, and street lighting. | x    | х    | x       | x           | x           | N/A                           | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, Finance<br>Department    | General Fund, Capital Budget,<br>Other/Unknown | Completed |                             |                                 |                                                                                               |          |
| 64 | Conduct public hearings<br>to identify citizen<br>concerns and issues<br>regarding<br>transportation.                                                                                                                |      | х    |         | x           |             | \$1,000/annually              | Mayor and City Council,<br>Planning Department, City<br>Manager                               | General Fund                                   | Completed |                             |                                 |                                                                                               |          |
| 65 | Increase coordination and communication with Senatorial and Congressional offices as to proposed changes in transportation legislation, project opportunities, and the status of funding of projects.                | х    | х    | x       | x           | x           | N/A                           | Mayor and City Council,<br>Chamber of Commerce,<br>Other Governmental Entity,<br>City Manager | General Fund                                   |           |                             |                                 | This is an ongoing, routine function of government and will be removed from the work program. |          |
| 66 | Encourage regional<br>efforts of transportation<br>communication at the<br>Georgia DOT and ARC.                                                                                                                      | x    | x    | x       | x           | x           | N/A                           | Mayor and City Council,<br>Planning Department, City<br>Manager                               | General Fund                                   | Completed |                             |                                 |                                                                                               |          |
| 67 | Develop a roadside<br>maintenance and<br>improvement program,<br>which will better,<br>maintain and improve<br>the appearance of the<br>roadside.                                                                    | x    | x    | x       | x           | x           | N/A                           | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, City Manager             | General Fund, Other/Unknown                    | Completed |                             |                                 |                                                                                               |          |

|    |                                                                                                                                                                                                                                                               |      |      |        |             |                    |                                  |                                                                                                                        |                                                             |           |                             |                                                                    | Status                                                                    |                                                                                                                                                                                                                              |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|--------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|-----------|-----------------------------|--------------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|    |                                                                                                                                                                                                                                                               |      |      | Dougla | sville 2018 | Report of <i>F</i> | Accomplishments - Transportation | on                                                                                                                     |                                                             | Completed | Currently Underway          | Postponed                                                          | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake) |                                                                                                                                                                                                                              |
|    |                                                                                                                                                                                                                                                               |      |      |        |             | Iter               | ms from 2013 Plan                |                                                                                                                        |                                                             |           | Ado                         | I to Comments Section                                              |                                                                           | Comments                                                                                                                                                                                                                     |
|    | Action                                                                                                                                                                                                                                                        | 2014 | 2015 | 2016   | 2017        | 2018               | Estimated Cost                   | Responsible<br>Department/Agency                                                                                       | Funding Source                                              | (Date)    | (Projected completion date) | (Why & when it will be resumed)                                    | (Explanation)                                                             |                                                                                                                                                                                                                              |
| 68 | Incorporate landscaping plans in all new transportation projects, and coordinate proposed improvements with the Georgia DOT and ARC to encourage improved landscaping of projects on state and federal highways.                                              | x    | x    | x      | x           | x                  | N/A                              | Mayor and City Council,<br>Planning Department,<br>Maintenance and Sanitation<br>Department                            | General Fund, Capital Budget,<br>Other Grant, Other/Unknown | Completed |                             |                                                                    |                                                                           |                                                                                                                                                                                                                              |
| 69 | Coordinate with utility companies to reduce the unsightly appearance of lines, poles, junction boxes and other structures along streets, and develop ways to mitigate such obtrusiveness.                                                                     | x    | x    | x      | x           | x                  | N/A                              | Mayor and City Council,<br>Maintenance and Sanitation<br>Department, Engineering<br>Department, Other<br>Organizations | General Fund, Other/Unknown                                 |           |                             | This item is ongoing and has been revised in the new work program. |                                                                           | Revised to read: Revise the regulations in the Unified Development Ordinance to incentivize buried utilities, screening of utility junction boxes and context sensitive lighting poles (as appropriate) for new development. |
| 70 | Recognize the<br>Transportation Section<br>of this and subsequent<br>comprehensive planning<br>efforts shall form the<br>basis for the<br>development of a<br>transportation plan, and<br>that such a plan will be<br>developed, updated,<br>and implemented. | x    | x    | x      | x           | x                  | N/A                              | Mayor and City Council,<br>Planning Department                                                                         | General Fund                                                | Completed |                             |                                                                    |                                                                           |                                                                                                                                                                                                                              |
| 71 | Coordinate the transportation plan with the land use section of the Comprehensive Plan.                                                                                                                                                                       | x    | x    | x      | x           | x                  | N/A                              | Planning Department                                                                                                    | General Fund                                                | Completed |                             |                                                                    |                                                                           |                                                                                                                                                                                                                              |

|    |                                                                                                                                                                                   |      |      |        |             |             |                                |                                                                                                                                                               |                             |           |                             |                                 | Status                                                                                             |          |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|------|--------|-------------|-------------|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-----------|-----------------------------|---------------------------------|----------------------------------------------------------------------------------------------------|----------|
|    |                                                                                                                                                                                   |      |      | Dougla | sville 2018 | Report of A | Accomplishments - Transportati | on                                                                                                                                                            |                             | Completed | Currently Underway          | Postponed                       | Cancelled (No longer an activity<br>Douglasville Intends to<br>undertake)                          |          |
|    |                                                                                                                                                                                   |      |      |        |             | Iter        | ns from 2013 Plan              |                                                                                                                                                               |                             |           | Ad                          | d to Comments Section           |                                                                                                    | Comments |
|    | Action                                                                                                                                                                            | 2014 | 2015 | 2016   | 2017        | 2018        | Estimated Cost                 | Responsible<br>Department/Agency                                                                                                                              | Funding Source              | (Date)    | (Projected completion date) | (Why & when it will be resumed) | (Explanation)                                                                                      |          |
| 72 | Incorporate various transportation policies stated in previous goals and objectives into City codes, ordinances, development regulations, and the zoning and plan review process. | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Zoning Department, Planning<br>Department, Maintenance<br>and Sanitation Department,<br>Other Governmental Entity,<br>City Manager | General Fund, Other/Unknown |           |                             |                                 | This item is an ongoing, routine function of government and will be removed from the work program. |          |
| 73 | Encourage the<br>development in the City<br>of alternatives to the<br>private car such as<br>walking, biking,<br>carpooling, and public<br>transportation.                        | x    | x    | x      | x           | x           | N/A                            | Mayor and City Council,<br>Planning Department                                                                                                                | General Fund, Sales Tax     |           |                             |                                 | This is an ongoing, routine function of government and will be removed from the work program.      |          |