

DeKalb's Hidden Treasure



City of Pine Lake

**CITY OF PINE LAKE**

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Pine Lake, GA 30072  
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Located at the geographic center of DeKalb County, Pine Lake is just 12 miles east of Atlanta. DeKalb's smallest city is a quiet arts community of around 1000 residents. This historic neighborhood is centered by a 12-acre lake and surrounding wildlife habitat which serves as its gathering place for community and recreational events.

August 9, 2016

Mr. Dan Reuter  
Division Manager, Community Development  
Atlanta Regional Commission  
40 Courtland Street, NE  
Atlanta, Georgia 30303

RE: Comprehensive Plan Update Submittal

Dear Mr. Reuter:

The City of Pine Lake has completed an update of its comprehensive plan and is submitting it with this letter for review by the Atlanta Regional Commission and the Georgia Department of Community Affairs.

I certify that we have held the required public hearings and have involved the public in development of the plan in a manner appropriate to our community's dynamics and resources. Evidence of this has been included with our submittal.

I certify that appropriate staff and decision makers have reviewed both the Regional Water Plan covering our area and the Rules for Environmental Planning Criteria (O.C.G.A. 12-2-8) and taken them into consideration in formulating our plan.

If you have any questions concerning our submittal, please contact Valerie Caldwell, City Administrator at 404-292-4250 or [valeriecaldwell@bellsouth.net](mailto:valeriecaldwell@bellsouth.net).

Sincerely,

Melanie Hammet  
Mayor, City of Pine Lake

Enclosures

# The City of Pine Lake Comprehensive Plan Update 2016

DRAFT For Review 8.9.2016



This document was prepared by the Atlanta Regional Commission using funds  
provided by the State of Georgia.

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# Acknowledgments

## City Council

Melanie Hammet, Mayor

Jean Bordeaux

Erika C. Brown (*resigned June 2016*)

George Chidi (*resigned April 2016*)

Brandy Hall (*appointed August 2016*)

Tonya Holder

Megan Pulsts

Augusta Woods (*appointed August 2016*)

## Comprehensive Planning Steering Committee

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David Brachman

John Weeks

Dugan Trodglan

Art Hagar

Keith Pisani

Augusta Woods

Shirley Kinsey

Pat Hamilton

Susan Edwards

Vicky McCall

Elisabeth Shields

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Jessica Long

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Allison Duncan - Principal Planner

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Beth Davis - Intern

Elizabeth Burns - Intern

Dana DeLessio - Intern

# Executive Summary

**The Pine Lake community is a strongly connected community where individuals are valued.**

• • •

It elevates the arts, the environment, and learning. To sustain these values, Pine Lake will plan growth and maintain the environment while improving services, city finances and quality of life for our residents.

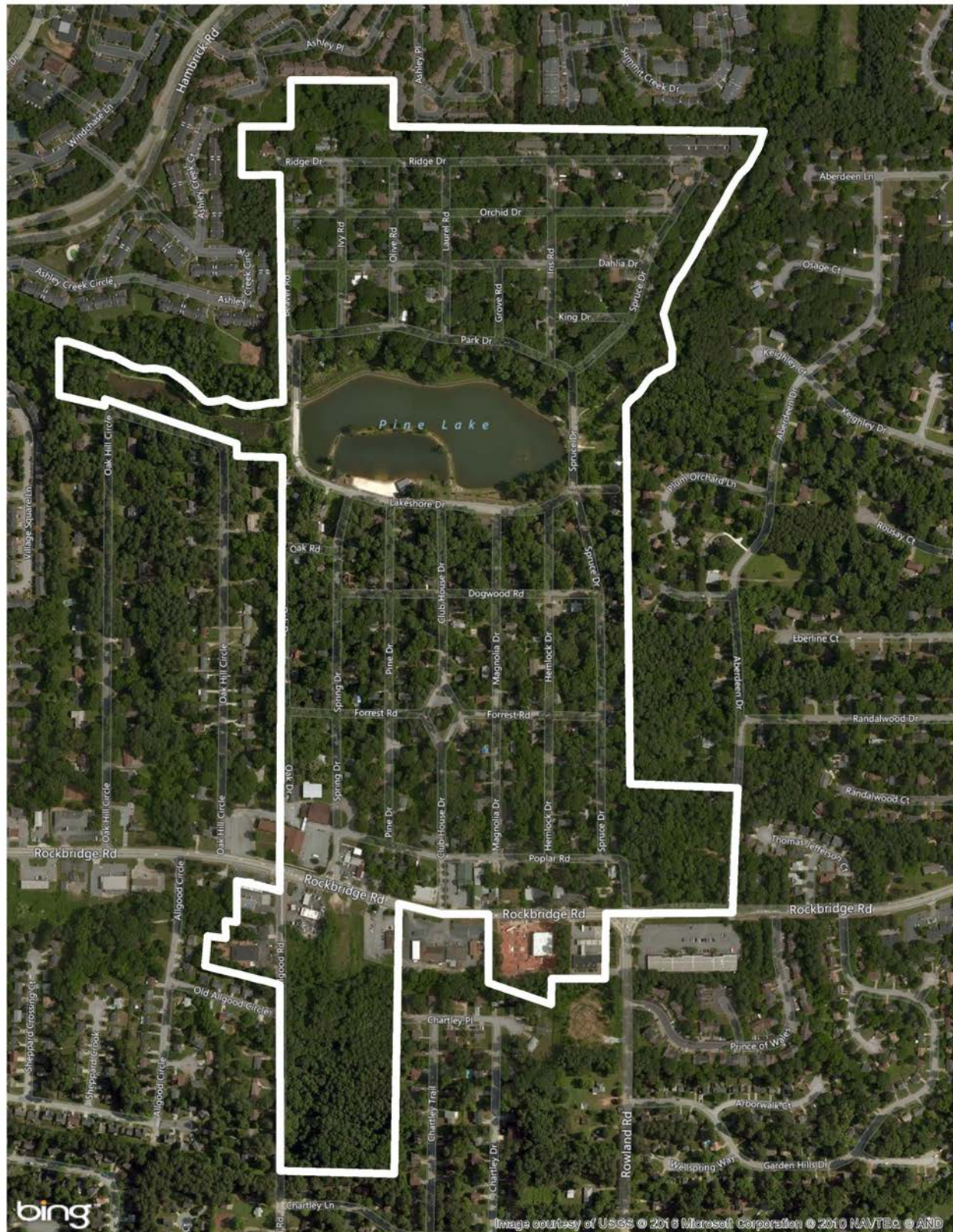


Pine Lake is DeKalb County's smallest City, both in population and geography. For much of its history, it has retained the legacy and identity associated with its beginnings as a rural resort community that provided recreation for citizens from Atlanta. Over time, it has incorporated a few commercial properties along Rockbridge Road, but even as DeKalb County has developed around it, the City has retained its village character and local charm. Its citizens identify with a strong sense of cultural involvement and environmental stewardship. The City has invested heavily in preserving the environmental quality of its lakes and wetlands, fostering a community arts program, and improving recreation opportunities with projects such as a local community garden and new playground. Prior to the Comprehensive Plan Update, the City involved citizens and stakeholders in an update of their residential and commercial zoning ordinances to lead the community in a new direction for future growth and development.

As the City worked through this Comprehensive Plan Update, it wrestled with the implications of how new cities in DeKalb County may impact current boundaries of Pine Lake. Citizens were very candid in their desire to increase the city's financial resources to alleviate the tax burden on the residential properties. Public input recognized that there may be some changes that would become inevitable. Pine Lake has proven its resiliency by stepping up to the challenge of meeting the demands of its constituents, tackling complex engineering and reconstruction projects, and continuing to deliver quality services with limited resources. In the next five years, this small city will continue to face very big decisions that will demand that same innovation and resiliency that has kept this community stable and progressive for over 75 years.



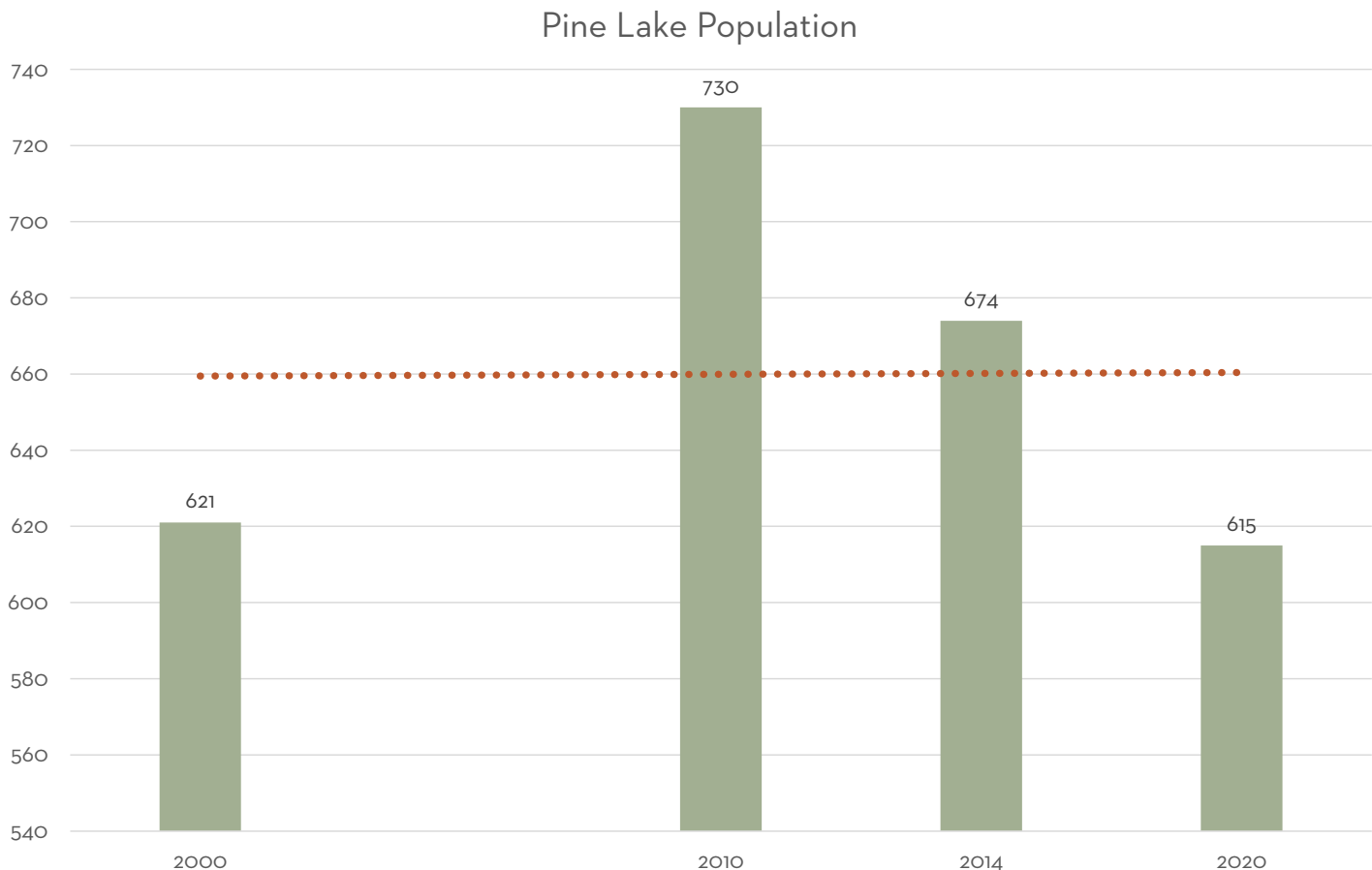
# Data & Demographics



City of Pine Lake, DeKalb County, Georgia



# Population



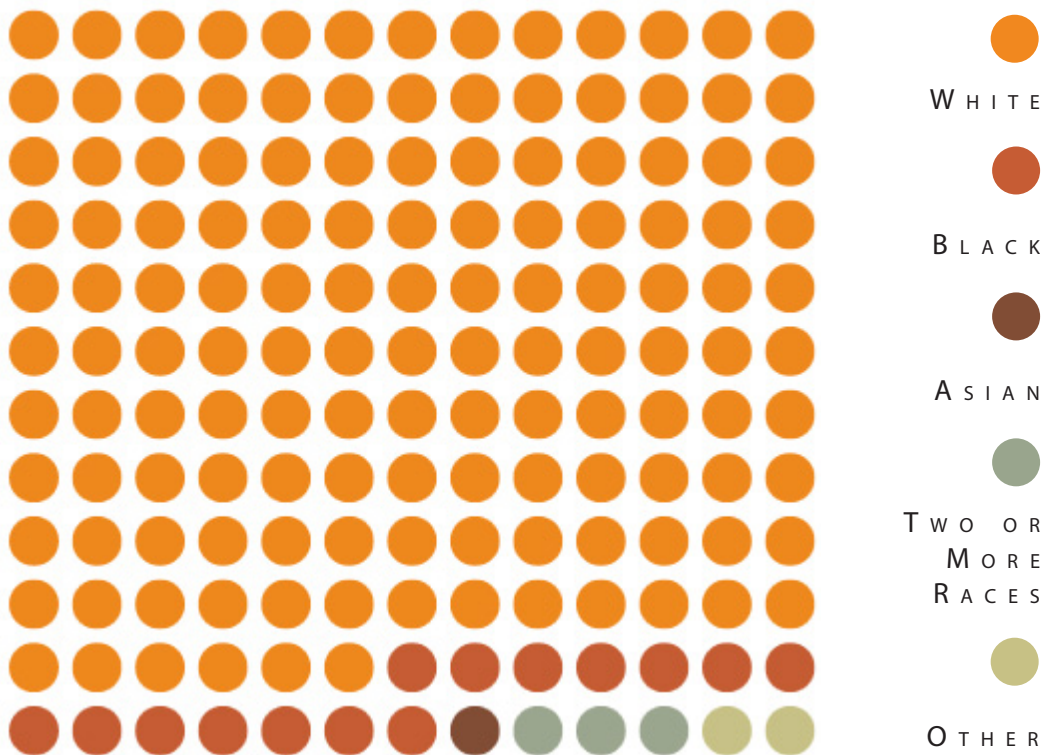
Data Source: U.S. Census American Factfinder (2000, 2010) American Communities Survey (2014), ESRI Business Analyst Online Community Profile (2020 Projection).

Population increased 18% between 2000 and 2010, and then decreased 8% between 2010 and 2014. ESRI Business Analyst Online predicts a further decline in the population between 2014 and 2020 of 6%.

## Race

White people make up 87.1% of the racial distribution in Pine Lake as of 2010. Black people make up 9.1%, Asian people are .4% of the population, and those of two or more races are 1.9% of the population.

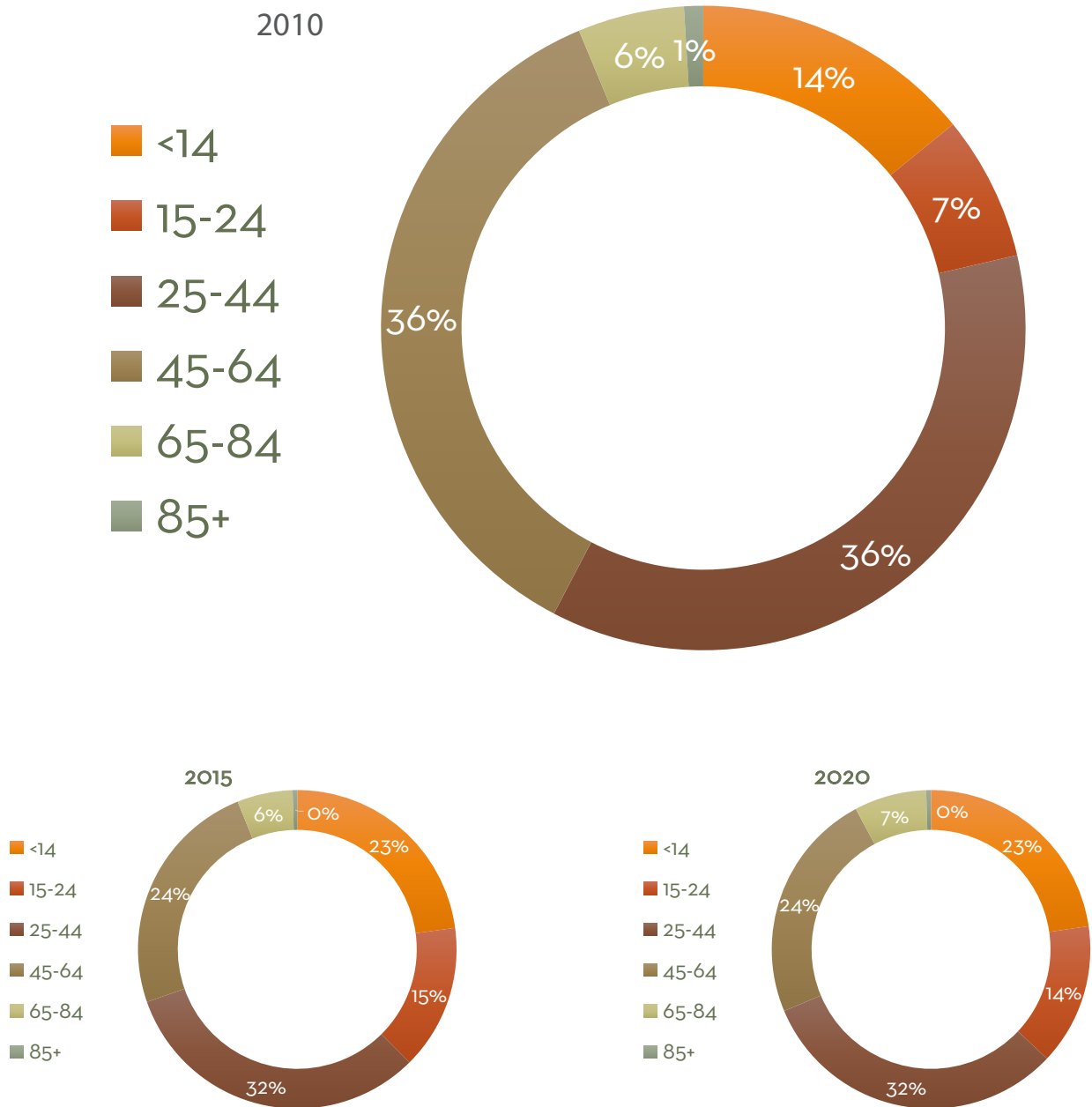
People of Hispanic origin of any race are 10.1% of the population.



Data Source: U.S. Census American FactFinder Profile of General Population and Housing Characteristics: 2010

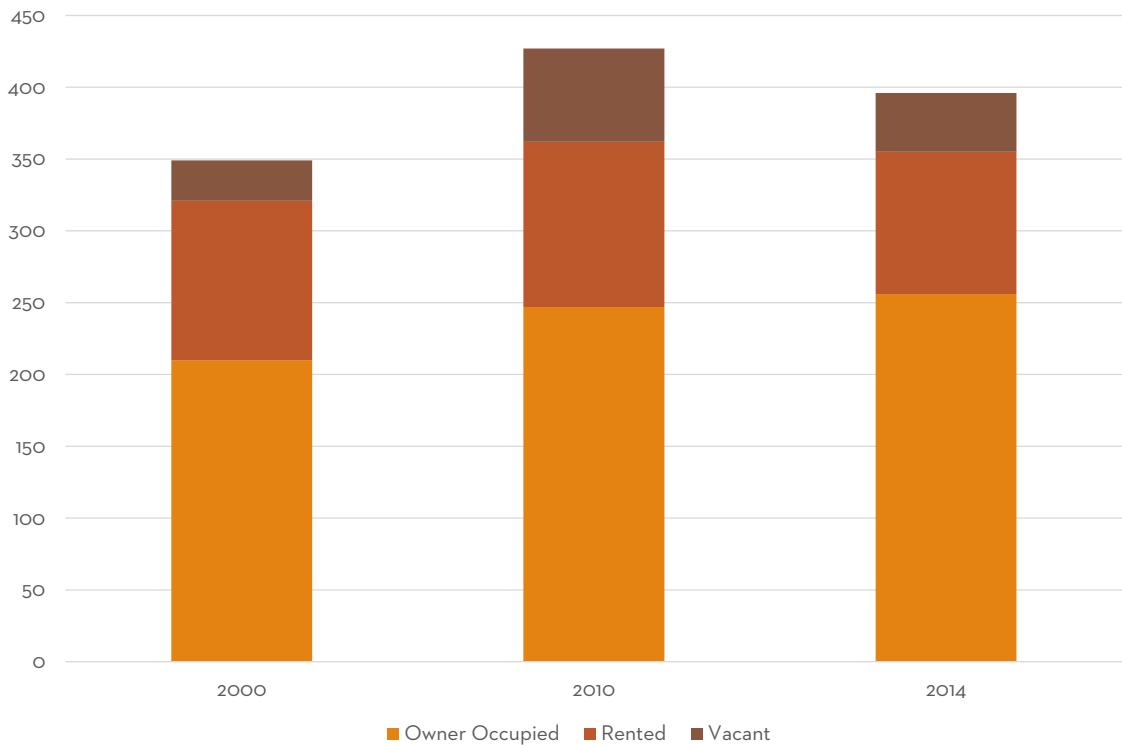


# Age

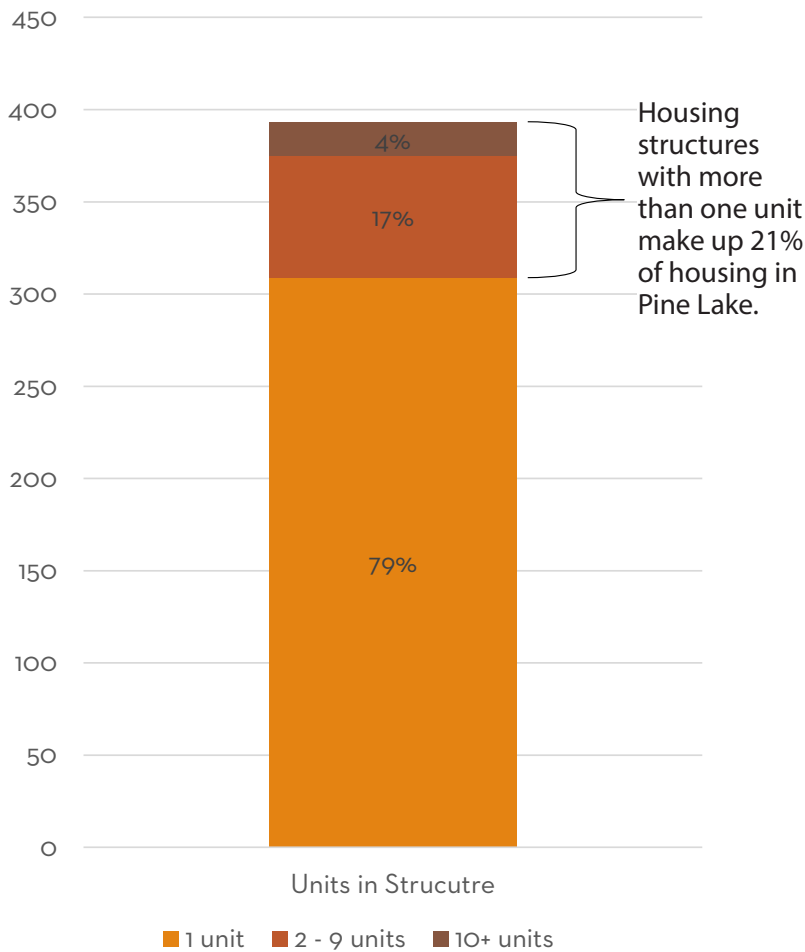


Young and middle aged adults (25-64) combine for 72% of the population, and older adults are 7%. Between 2015 and 2020, ESRI predicts that the proportion of the population held by children and young adults under the age of 24 will greatly increase, while the proportion of young and middle aged adults (25-64) will be far less, and the proportion of older adults over the age of 65 will remain constant. Between 2015 and 2020 the proportion of each section is predicted to remain largely the same.

# Housing Demand & Values



The majority of Pine Lake residents own their homes, with 68% of housing stock owned, 32% rented, and 15% vacant in 2010. Proportion of ownership has increased over time, at 65% in 2000, 68% in 2010, and 72% of residents owning their homes in 2014. The vacancy rate in 2014 was 10%.



2014 Median Home Value

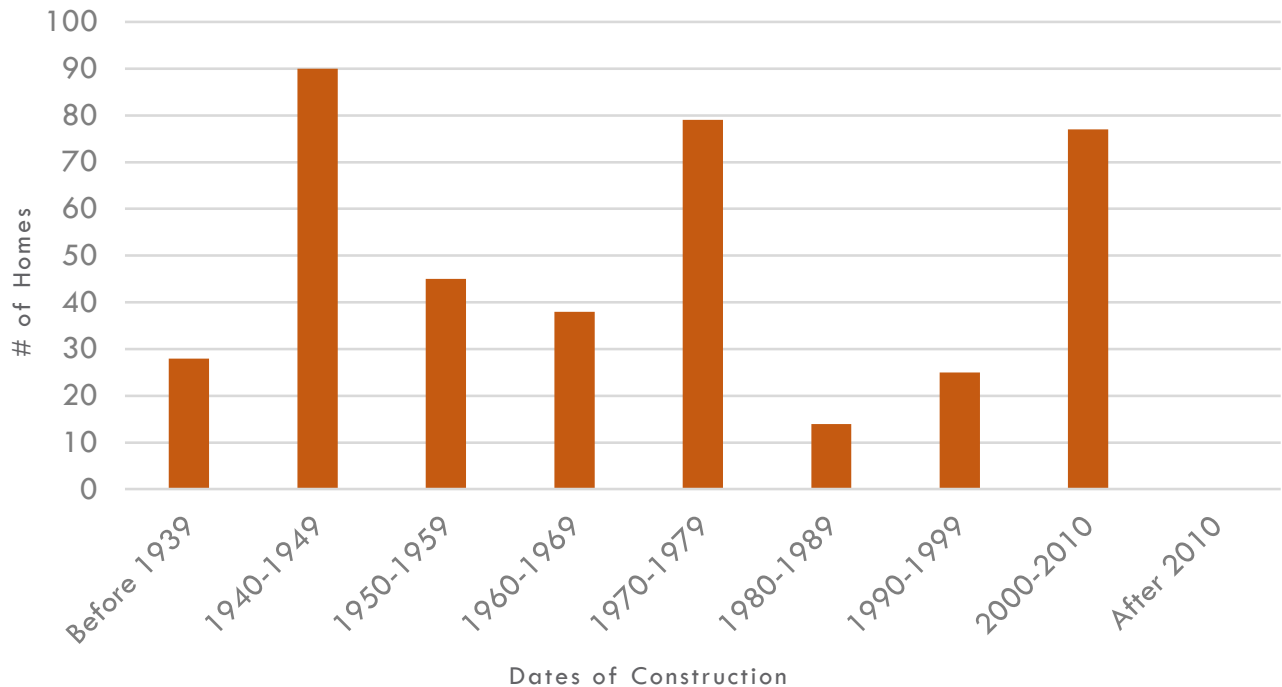


2014 Median Rent



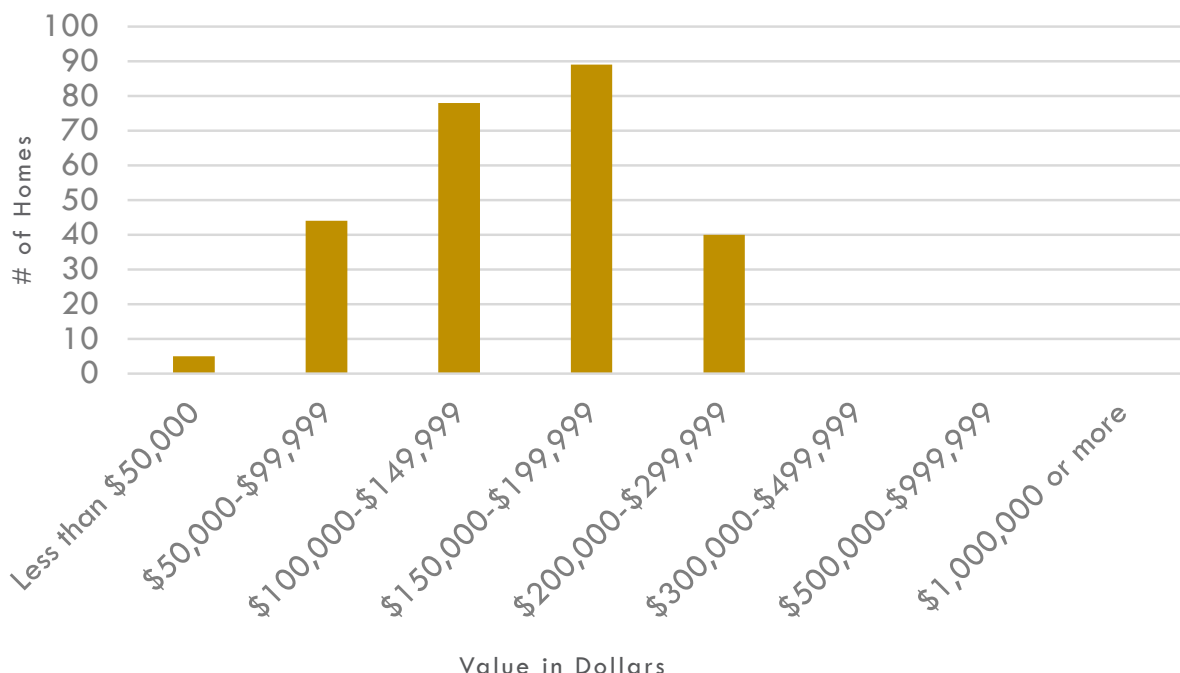
# Housing Demand & Values

## Housing Built By Year, Pine Lake GA



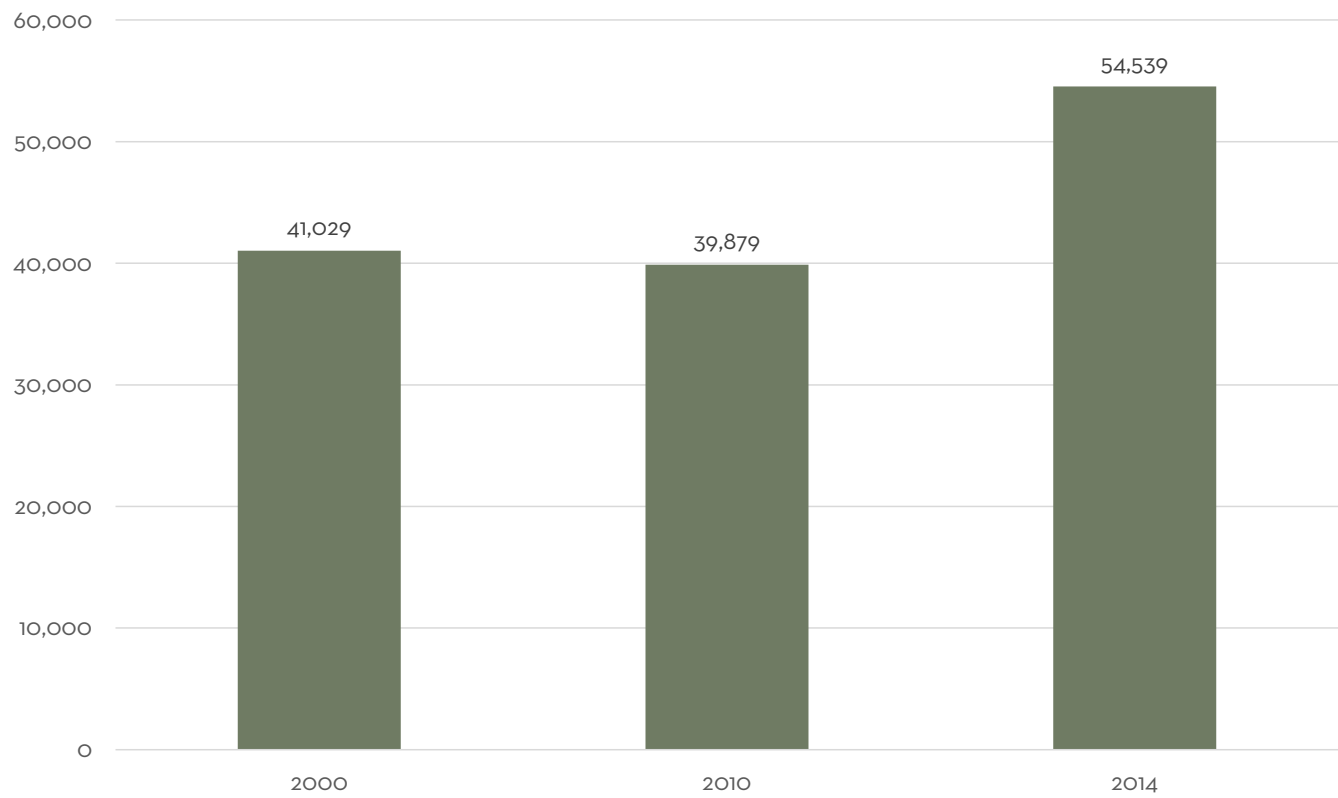
Dates of construction for housing in Pine Lake reflect a range of historic periods and styles. This contributes to the diverse types of housing available in the city. Pine Lake also regulates the size of housing through maximum square footage limitations to ensure compatibility with the existing character of the residential areas. The Pine Lake community has also expressed a desire to promote “tiny houses” that are compliant with applicable building codes. This openness to smaller residential footprints helps to promote affordability within the community.

## Housing Values, Pine Lake GA

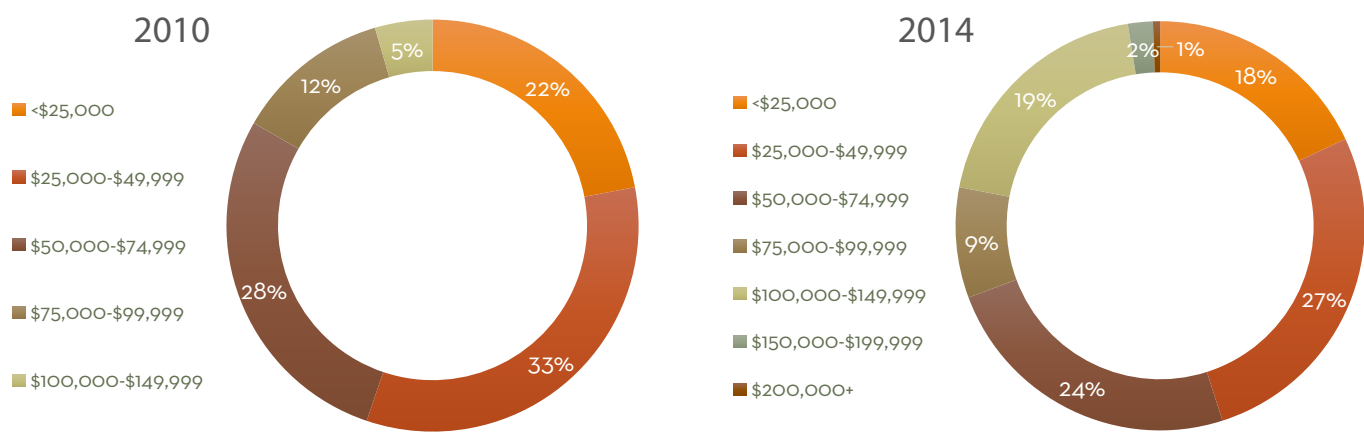


# Income

Median Household Income



55% of households made less than \$50,000 in 2010. Overall, incomes are rising in Pine Lake. The share of incomes of \$100,000 or more have risen 17% between 2010 and 2014, while the share incomes less than \$100,000 fell 17%.

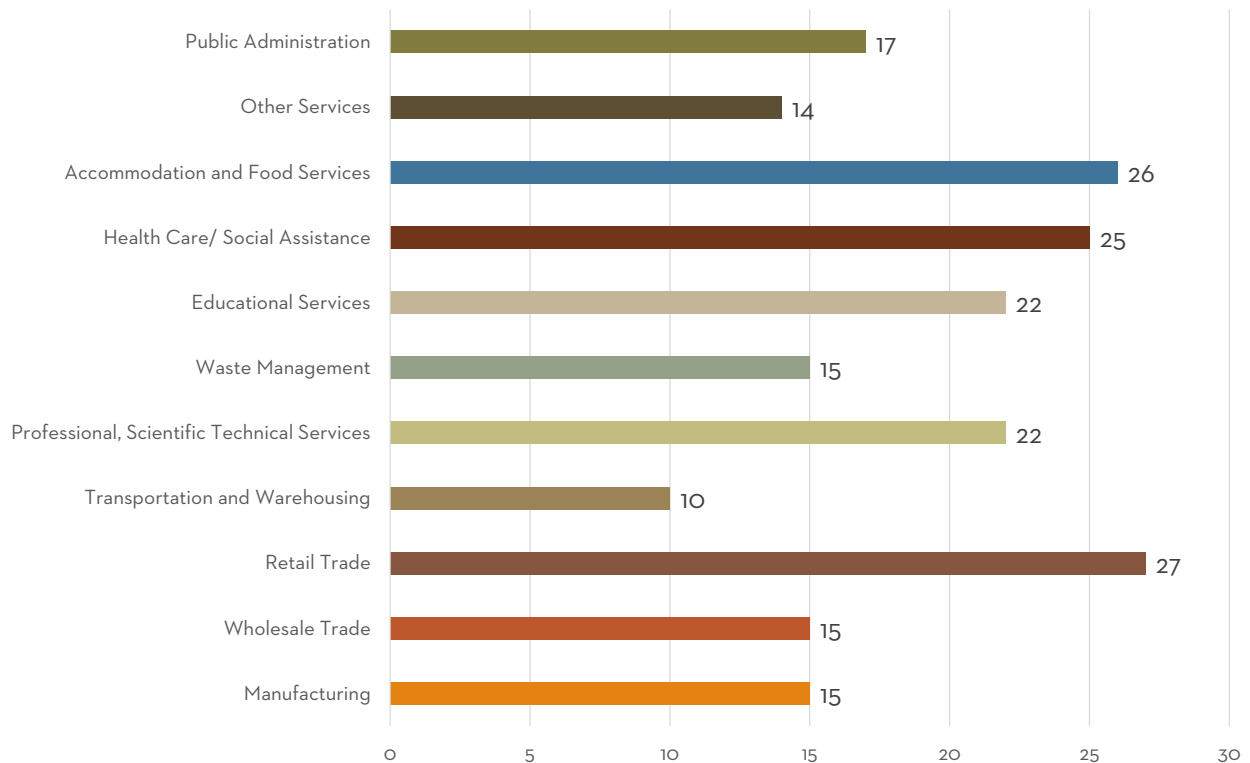


Data Source: 2010 2014 data- US Census American Fact Finder ACS 2010 Selected Economic Characteristics. 2020 Estimate ESRI Business Analyst Demographic and Income Profile; 2010 data- US Census American Fact Finder ACS 2010 and 2014 Selected Economic Characteristics

# Employment

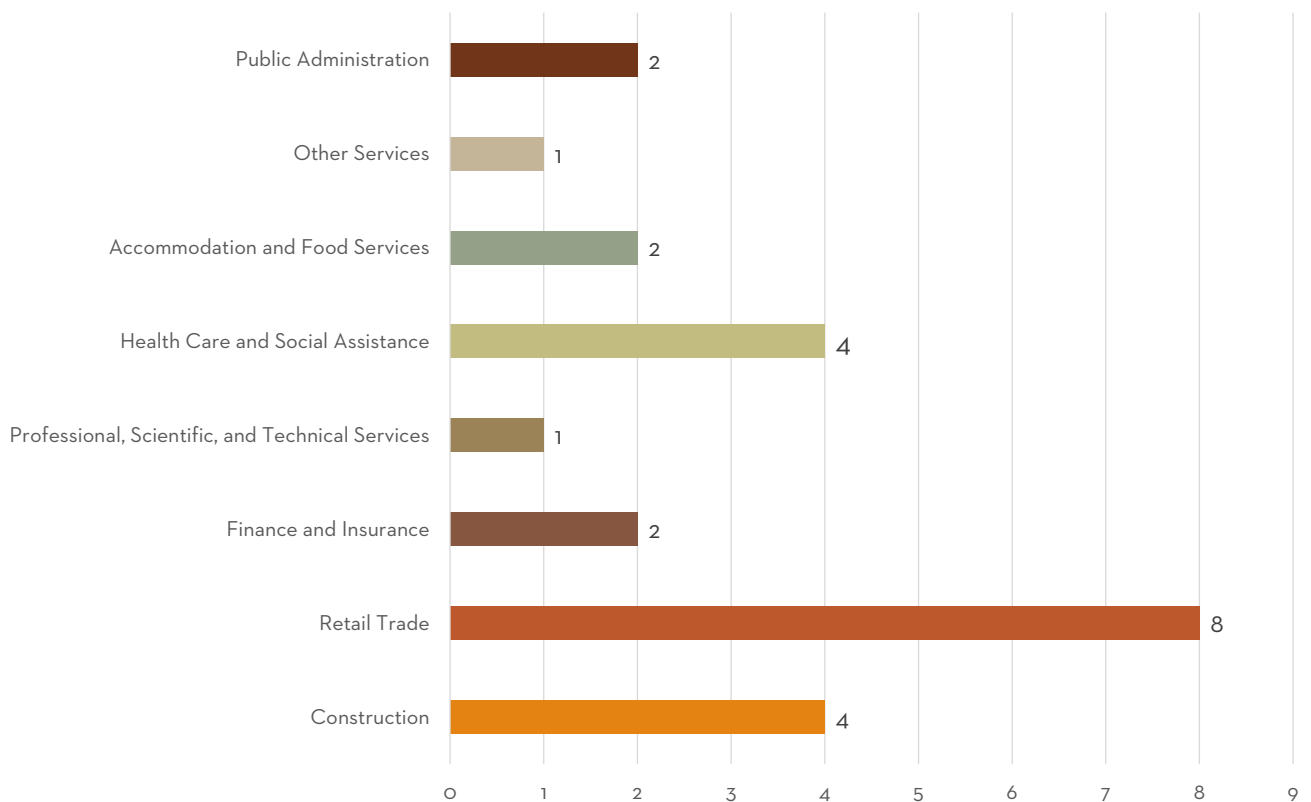
RESIDENT AREA CHARACTERISTICS

What Jobs do Pine Lake Residents Do?



WORKPLACE AREA CHARACTERISTICS

What Jobs are Available in Pine Lake?





# Community Vision

**The Pine Lake community is a strongly connected community where individuals are valued.**

. . .

It elevates the arts, the environment, and learning. To sustain these values, Pine Lake will plan growth and maintain the environment while improving services, city finances and quality of life for our residents.

## Community Input Opportunities

The Pine Lake Comprehensive Plan Update process was guided by a Steering Committee comprised of citizens, local business owners, elected officials, and city staff. The Steering Committee met on multiple occasions, providing direction and feedback at key points in the process. Meetings were advertised through the city's website and through posted notices.

Thursday October  <b>27</b> City Council Work Session	Monday February  <b>8</b> City Council Comp Plan Kick Off Meeting	Tuesday March  <b>24</b> Steering Committee Meeting	Thursday April  <b>21</b> Public Meeting	Thursday May  <b>19</b> Steering Committee Meeting
Thursday June  <b>23</b> Public Meeting	Thursday July  <b>28</b> Joint Steering Committee/ City Council Meeting	Thursday August  <b>8</b> City Council Meeting	Monday October  <b>10</b> City Council Meeting	

Concurrent with the update to the Comprehensive Plan, a Steering Committee was working with a consultant to update the commercial zoning regulations for the City of Pine Lake. The residential zoning regulations have been recently updated. The Comprehensive Plan Update and the Zoning Update worked together to form the vision of the community and prepare the city for future growth and development.

# Community Feedback

## What We Heard...

### IDENTIFY THE CITY'S BIGGEST STRENGTH

Community, Local musicians, Local artists, Optimism, Lake	Funky DIY Living	Attention to value of environment, nature	Diversity	Community Involvement, The Lake, Lakefest	environment, lake and wetlands, *neighbors*, participation/ volunteerism	Community
Artists! Musicians!	Pine Lake Baptist Church	Community activities	Community!	2 answers: 1) community 2) lake, etc	Our lovely lake and all its critters	Environment/ lake/ wetlands, Community, Arts
Peeps Lake Spirit	1. People 2. Lake 3. Eccentricity	Creative, free spirits who love this natural setting!	Creative people and a sense of community	Lake, Nature	The Lake and Wetlands, and Community Organizations, PLAIN & City Accts	

### IDENTIFY THE CITY'S BIGGEST WEAKNESS

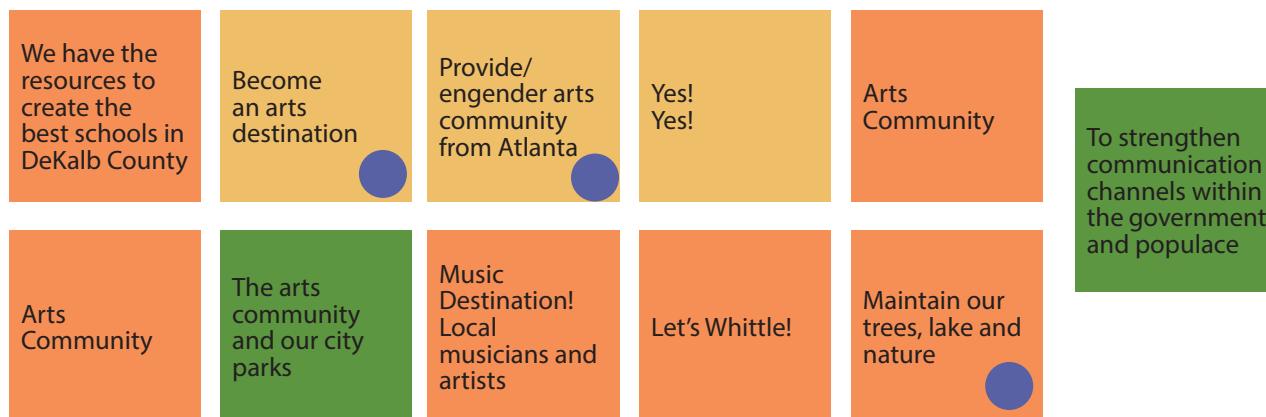
* * * * *	Better Website	Lake of support for neighborhood outside of Pine Lake	Dollar Store!	Schools are poor	Trees falling on houses	The "CDB"/ Rockbridge Road
Property tax inequities	Lack of commerce, tax base	lack of economic growth	Things to walk to in retail district	School, magnet school, PL residents first choice then include others	Better commercial	Get to know the residents & be nice!!!
Things to do/ places to go in a walkable distance	Commercial District needs improvement	lack of commercial businesses we actually want to use	Recycling program too restricted	Not large enough to survive financially	Police interaction with residents	Not much racial diversity
No good schools lack of commercial businesses that reflect Pine Lake Too many vacant houses	Communication to citizens Not financially sound - too few tax payers Schools	Poor & multiple communication pathways, multiple listservs, Facebook pages, very poor and news old	Better police communication	Police Response & Reporting Accurately (other than traffic incidents)		

\*The blue dots indicate that multiple residents agreed with a statement already made.

# Community Feedback

## *What We Heard...*

### IDENTIFY THE CITY'S BIGGEST OPPORTUNITY



### IDENTIFY THE CITY'S BIGGEST CHALLENGE



# Issues, Opportunities & Policies

The City of Pine Lake was established as a resort community for Atlanta during the early 1930s. It was incorporated on December 27, 1937. According to the 2010 Census, the City of Pine Lake included 362 households, comprised of 730 residents in a geography that covered 161 acres, or 0.25 square miles. Given the historic development patterns that would allow for the creation of lots as small as 2,000 square feet (20' x 100'), the City has retained a compact, village-type feel. Though the majority of the residential area of the city lacks sidewalks, the grid-network of streets nonetheless creates a walkable network. This ties into a trail system that connects to the lake for which the community is named.

Common themes arise – throughout subsequent plan updates and numerous public meetings – that point back to the quality of life enjoyed by residents of the community. There is consensus that the physical form of the neighborhood coupled with the attendant environmental beauty create a strong sense of place. The community has attracted neighbors that share common interests in arts, culture and placemaking - preserving the unique and individualistic character that has drawn them there. However, the community is also quick to point out that the elements that make the community special, also result in challenges.

The City is geographically small, and for several years it has struggled with issues of annexation. Concerns are consistently voiced about whether annexation would change the dynamic of the community, though there is a desire to expand the commercial district (or at least commercial businesses) to provide greater services. Citizens voiced concerns that the current services do not match the needs of the community, nor do they generate sufficient revenue to alleviate a significant tax burden on residents.

The houses are small. Largely due to the legacy of the City's history as a resort community, many residential units retain a cottage type feel. Though houses have been renovated and enlarged over time, the City does enforce maximum square footage restrictions for residential units, and does encourage the development of "tiny houses" that are compliant with building codes. However, concerns have been voiced about whether the small houses, along with average public schools, may discourage families with children from living in the community.

Nonetheless, this doesn't necessarily make conversations about growth any easier. Previous Comprehensive Plans have identified the need for growth in the community. Whether this happened through annexation or infill development, the growth hasn't really come. The City has been working with a consultant team to revise regulations for commercial and mixed use development. The City has also been working with GDOT and DeKalb County to implement corridor improvements along Rockbridge Road. Within the next 5 years of this





Comprehensive Plan Update, the City may experience greater opportunity for new development along Rockbridge Road that would fulfill some of the new retail and service uses desired by the community.

The City of Pine Lake may have to deal more directly with issues of annexation as the potential for new cities in DeKalb County encroach upon the existing city limits. There may be limited opportunities for the expansion of municipal boundaries in the future, should the incorporation of new cities and the expansion of existing cities take in surrounding neighborhoods and commercial centers. Expanded municipal boundaries would bring in additional opportunities for revenues and resources, but would also demand additional services. In addition to thinking about the practical implications of annexation, the City could also benefit from a thoughtful and deliberate approach to an engagement strategy for surrounding businesses and neighborhoods. The City’s own citizens may be the best ambassadors to the neighbors to build a greater sense of common purpose in this area.



One of the key services provided by the City is their police force. Pine Lake still struggles with a reputation for aggressive policing – mostly a legacy from many years ago. The reality is that the community’s relationship with the City’s police force is much improved. However, there are still concerns about the lack of 24-hour local police presence (after-hours police protection is provided by DeKalb County). Also, Pine Lake police carry out code enforcement functions within the City, and concerns have been expressed about equal and balanced enforcement.

There is a recognition for a greater need for diversity within the community, and building stronger relationships with adjacent neighborhoods. To build on their strengths and overcome their challenges, the community will need to embrace everything from policing to placemaking to ensure the success of their endeavors. Issues, opportunities and policies have been developed as a part of this Comprehensive Plan Update to address the strengths and challenges of the community, and provide a guide for decision-making in the next 5-years.

I S S U E S	Pine Lake struggles to be financially sustainable, requiring relatively high levels of property taxes in return for the services provided by the city.
	Limited commercial development within the city’s boundaries provide limited revenue to the city.
	Limited commercial development within the city’s boundaries provide limited services to city residents.
	Pine Lake still struggles with a reputation for aggressive policing, even though the reality is much improved.
	City residents perceive inconsistent code enforcement and it is a challenge to maintain a balance.
	Local schools do not provide good options for families with young children, and many residents move when their children reach school age.
	Preservation of the environmental quality and natural environment that citizens enjoy and identify as a part of Pine Lake’s identity.
	Manage the lake, beach and recreation areas as amenities for city and community residents to share with a common understanding of purpose, use and regulations.



Implement new commercial zoning and design standards to create a walkable commercial corridor that reflects the character and identity of Pine Lake.

Proactively annex properties that expand the boundaries of the city to meet current and future needs.

Build relationships with local elementary schools to improve opportunities for Pine Lake families.

Preserve the unique character of Pine Lake residential building stock, recognizing the elements of the city's urban design that attract and retain residents to live in the community.

Promote placemaking as a tool to build on the artistic identity of Pine Lake as a cultural destination for Metro Atlanta.

Prioritize communication with citizens, encouraging open dialogue that fosters honest and critical discussion of opportunities and challenges that the city will face in the next five years.

Work with GDOT and DeKalb County to implement programmed road improvements along Rockbridge Road.

The City of Pine Lake will continue to provide services to existing residents at the levels they have come to expect given the current resources of the City.

The City of Pine Lake will implement zoning that preserves the residential character of the city while allowing compatible new single-family homes to infill on existing lots within the city limits.

The City of Pine Lake will proactively encourage the development of commercial parcels in accordance with the updated zoning regulations for the City.

The City of Pine Lake will proactively encourage the development of commercial parcels to provide a balanced tax base to serve the needs of the city.

The City of Pine Lake will identify opportunities to expand city boundaries in a manner that appropriately fulfills the community's vision and desire for securing its boundaries and providing a stable tax base to serve current and future residents.

The City of Pine Lake will preserve the environmental quality of its natural resources, including the lake, wetlands, tree canopy, existing vegetation and wildlife habitat.

The City of Pine Lake will continue to cooperate with local, regional and federal agencies and partners to seek collaborative solutions to common needs and achieve regional objectives, for the benefit of residents of our city, DeKalb County, and the regional community.

# Areas Requiring Attention

## COMMUNITY ASSETS

The People in the Neighborhood

The Natural Environment

Community Art

The Beach and Beach House

The Lake

The Trail System

The Trail System

The Clubhouse

The City Police and Neighborhood Safety

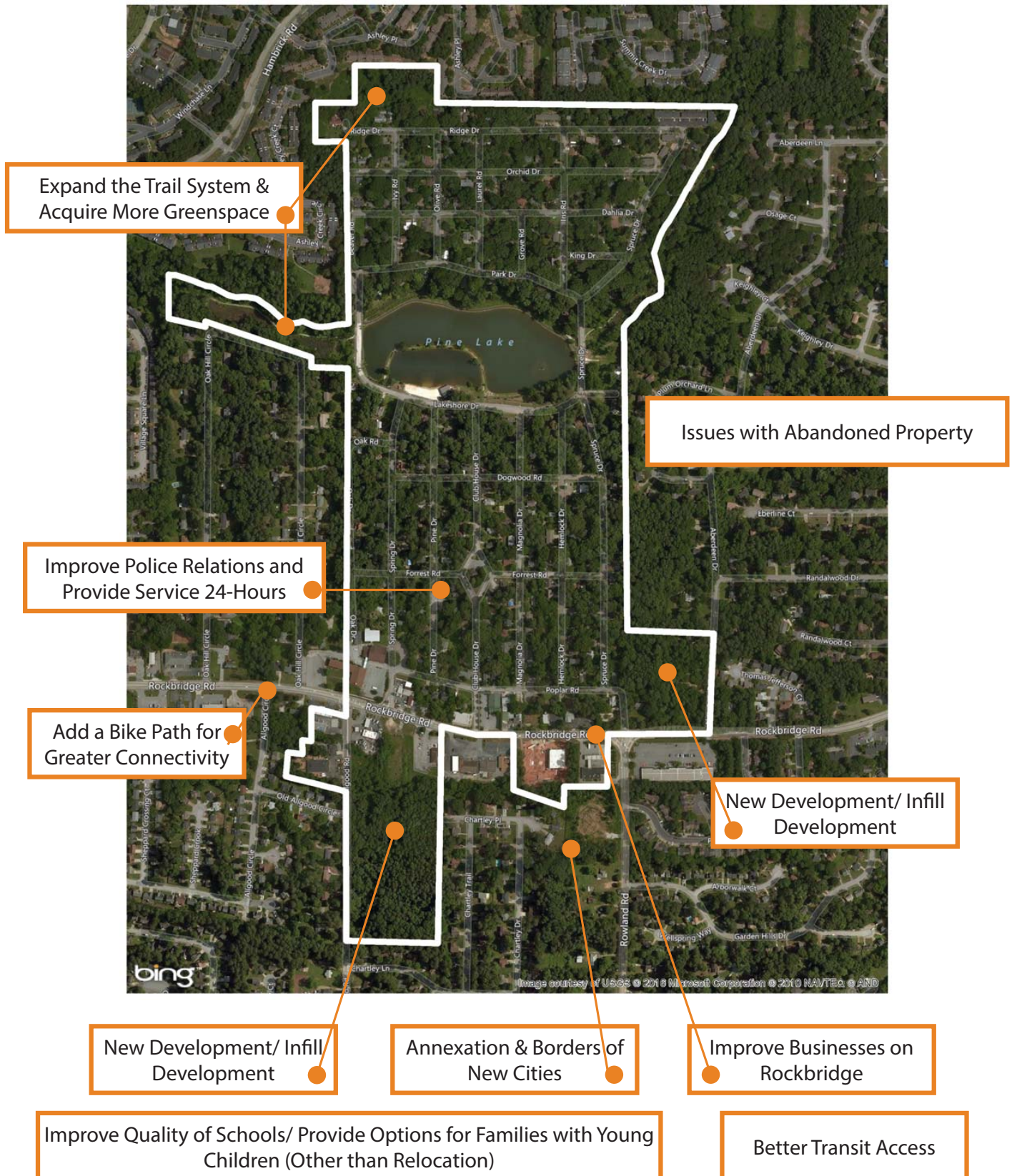
The Unique Character of Houses and Neighborhoods



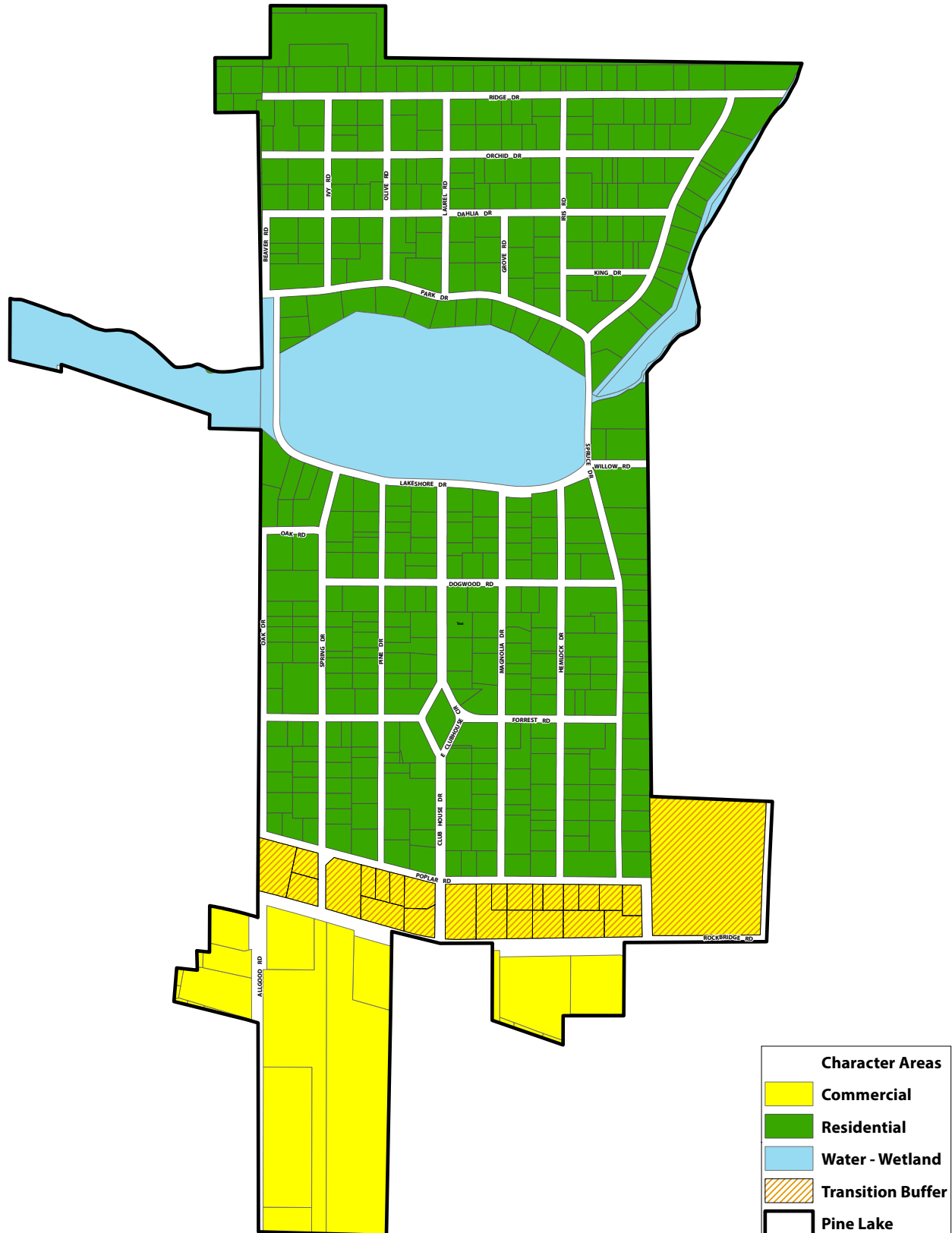


# Areas Requiring Attention

## COMMUNITY CONCERNS



# Character Areas & Narrative



# Residential



The City of Pine Lake was established as a resort community for Atlanta during the early 1930s, and incorporated on December 27, 1937. At that time, this area of DeKalb County was largely rural and land was sold in lots as small as 20 feet by 100 feet (2,000 square feet). Many of the lots were used for little more than the placement of tents. The closely placed small cottages that were initially constructed were vacation homes for Atlanta residents who would come out to swim, fish, and socialize. As the area became more suburban after World War II, conventional homes were constructed for full-time use, but Pine Lake maintained a resort character despite the development of larger homes and landscaped lawns.

The City has retained a residential village atmosphere and many homes have been renovated in recent years. The City is comprised of 427 housing units, with almost 70% owner-occupied and about 30% renter occupied - most of the City is zoned for residential use only. During the Comprehensive Plan update, the character of the residential community was identified as one of the leading reasons that Pine Lake remains a desirable place to live. The legacy of its early 20th century resort roots has created a character that is unique among neighboring communities in central DeKalb.

## Desired Development Patterns and Implementation Strategies for the Residential Character Area

- Preserve existing single family homes.
- Encourage restoration of aging homes with historic character.
- Promote new single-family residential development with character that is compatible with existing development.
- Protect existing tree canopy and vegetation.
- Adhere to best practices for site development and stormwater management when constructing infill residential development.
- Utilize a balanced approach to code enforcement to maintain quality development and community character.
- Maintain existing community and recreation resources in a manner that is compatible with the residential character of the area.

## Primary Land Uses

- Single family housing development
- Limited institutional land uses, primarily existing community facilities, such as the Clubhouse, Beach House, and City Hall/ Police Station
- Recreational uses, primarily existing facilities such as the public beach, tennis courts, playground, etc.
- Pocket parks, where appropriate
- Community art, where appropriate
- Gardens, for both personal and community use



# Commercial

The Commercial Area of Pine Lake is intended to blend retail office and limited mixed-use development. This area is designed to accommodate stores that will provide goods and services to the local community and the neighborhoods that immediately surround Pine Lake. It is oriented toward neighborhood commercial uses.

In areas where mixed-use development is determined to be appropriate, 25% of the project must be comprised of non-residential uses. Regulations within the commercial area provide additional development incentives for implementing environmentally sensitive site design measures, and emphasize protection of adjacent residential areas from noise, nuisance or light pollution. Design criteria include consideration for architectural controls, inclusion of greenspace and community gathering areas.



## Desired Development Patterns and Implementation Strategies for the Commercial Character Area

- Encourage infill commercial development that meets the standards and requirements of Pine Lake's zoning regulations.
- A mix of service, retail, and office uses that serve the City of Pine Lake and immediate adjacent neighborhoods
- Limited opportunities for general service and/ or commercial development that can meet the standards and requirements of Pine Lake's Zoning regulations
- Limited opportunities for mixed use development that can meet the standards and requirements of Pine Lake's zoning regulations, including requirements for non-residential development
- Environmentally sensitive site design, including parking standards that minimize impact on the natural environment
- Landscaping and vegetation requirements
- Transition of non-conforming uses over time



## Primary Land Uses

- Mix of Retail, Service and Office/ Professional Uses at a Neighborhood Scale
- Limited Mixed-Use (Residential with Service/ Retail Uses)
- Pocket Parks



# Transitional Buffer

The Transitional Buffer Area between the Commercial and Residential Character Areas includes a mixture of neighborhood service uses with higher density residential development that could include townhomes, live-work units, and some single-family residential development. Height limitations allow for transition between the commercial and residential areas of Pine Lake while protecting the residential character of the city.

## Desired Development Patterns and Implementation Strategies for the Transitional Buffer Character Area

- A mix of service and residential uses
- Environmentally sensitive site design
- Landscaping and vegetation requirements

## Primary Land Uses

- Neighborhood Scale Service and Professional Uses; Limited Neighborhood Scale Commercial Uses
- Higher Density Residential Uses, with a 2-story height limitation on multi-family or live/ work units
- Pocket Parks





# Water - Wetland

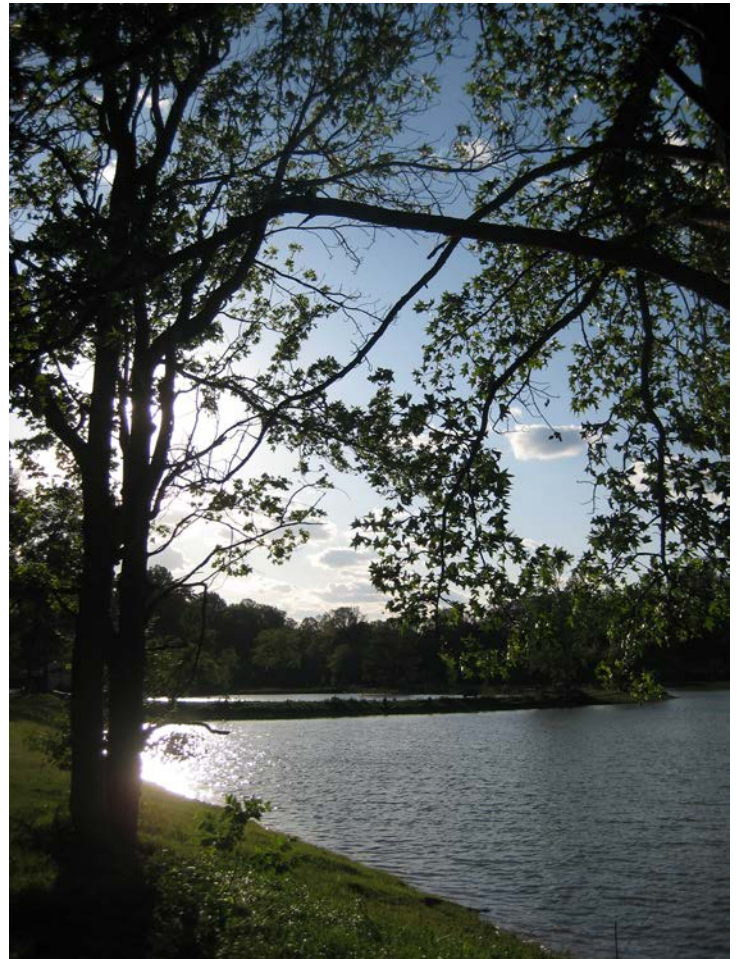
The Lake is a landmark and focal point for many community events including the annual Lake Fest, held each October. The City has made significant investments in ensuring the environmental quality of the lake and surrounding areas. An investigation in 2003 discovered that the primary source of lake contamination came from Snapfinger Creek, which feeds the lake. Water from the creek was diverted from entering the flume that feeds the lake. The lake has been clean since the diversion, leaving rainfall and natural springs to maintain the water levels. The lake can become the cornerstone feature for attracting new businesses and residents to Pine Lake. Because of its significance to community identity, it is given its own character area.

## Desired Development Patterns and Implementation Strategies for the Water-Wetland Character Area

- Preserve water quality and ecological health of the Lake and sources of water that supply it.
- Ensure recreational access by residents of Pine Lake and individuals from outside of the community.
- Protect species habitat for animals that live in proximity to the Lake.
- Maintain the trail system that is located through the wetlands that are adjacent to the Lake.

## Primary Land Uses

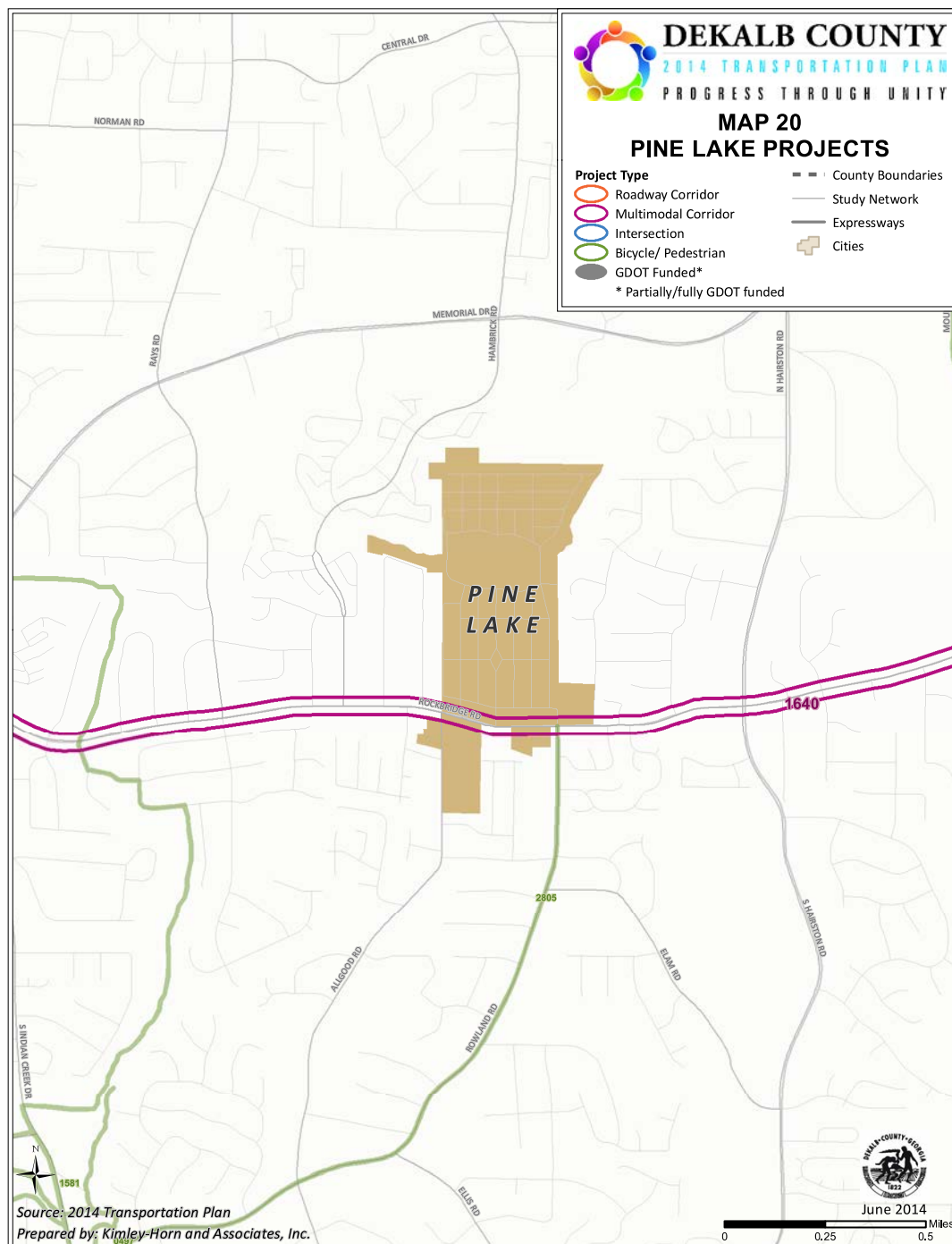
- Recreation
- Wildlife Habitat



# Transportation

The DeKalb County Comprehensive Transportation Plan was adopted in June 2014, and it identifies priority transportation projects for the County and its cities. The City of Pine Lake does not have a list of projects because no projects are more than 20% contained by the City. The multi-modal corridor project along Rockbridge Road (Project 1640) does fall partially within the City.

Project 1640 is the Rockbridge Road Multimodal Corridor Improvements – Phase I. This includes operational improvements, including a center turn lane, along Rockbridge Road. Plans also call for bicycle and pedestrian improvements. This project is programmed to run from Memorial Drive (SR 10) to Stone Mountain-Lithonia Road.



# Report of Accomplishments

## Key to Terminology:

Items that are **Completed** have been finished within the 5-Year reporting period prior to this Comprehensive Plan Update.

Items that are **Underway** have been initiated or have had partial progress made as of the end of the 5-Year reporting period prior to this Comprehensive Plan Update. They have been carried over into the new 5-year reporting period for this Comprehensive Plan Update.

Items that are **Postponed** are still priorities for the community, and have been carried over into the new 5-Year reporting period for this Comprehensive Plan Update.

Items that are **Cancelled** will not be carried over into the new 5-Year reporting period for this Comprehensive Plan Update. Generally, these are items that are broad policy statements or routine city operations, and they have been identified appropriately as such.

Description	Status	Notes
Economic Development: Objective 1- Enlist the assistance of regional entrepreneurs in developing a destination based economic engine.		
Meet with local associations and organizations to market the business advantages of Pine Lake to include its unique human resources.	Completed	
Annex the 30 acre business district adjacent to the city.	Postponed	The city is currently reviewing options for developing a long-range plan for annexation.
Dredge the lake and develop comprehensive/ integrated wetland	Completed	
Assess viability of annexing other properties that produce win/ win.	Underway	The city is currently reviewing options for developing a long-range plan for annexation.
Rezone business district.	Underway	The city is re-writing the commercial zoning regulations.
Economic Development: Objective 2 - Promote economic diversification of the local economic sectors.		
Promote small business development.	Underway	
Ensure that prospective business interests receive information on economic development initiatives.	Underway	



Description	Status	Notes
Utilize the arts to assist with local economy (CDBG grants, NEA, and GA Arts/ Tourism)	Completed	The city has pursued public arts grants, and the city supports the arts through their MAP program.
Develop eco-tourism initiatives	Cancelled	Revised in the new STWP.
Develop various communication resources/ volunteers	Completed	Pine Lake Association of Involved Neighbors (PLAIN) is a volunteer organization that works with the local government to distribute information of local interest.
Community Facilities: Objective - Develop a city wide Capital Improvements Plan.		
Planning for capital investments	Cancelled	Language is general. Will be revised in the new STWP.
Rebuild the clubhouse	Completed	
Renovate Beach House (Bond, Tourism Grant)	Completed	
Engineer, design and construct sidewalks on north side of Rockbridge Road	Underway	The city is working with GDOT and DeKalb County to implement this project (#1640)
Engineer context sensitive road design for Rockbridge Road (construction not included)	Underway	The city is working with GDOT and DeKalb County to implement this project (#1640)
Engineer, design and construct sidewalks on south side of Rockbridge Road	Underway	The city is working with GDOT and DeKalb County to implement this project (#1640)
Place streetscape lights in the commercial district	Underway	The city is working with GDOT and DeKalb County to implement this project (#1640)
Housing: Objective 1 - Ensure improvement of the current housing stock.		
Encourage housing maintenance and rehabilitation	Cancelled	Language is general. Will be revised in the new STWP.
Promote branding of unique housing stock	Cancelled	Language is general. Will be revised in the new STWP.
Encourage the retention of historic curbing	Underway	
Housing: Objective 2 - Foster a sense of community through appropriate design standards.		
Promote mixed use development	Completed	Mixed Use development is addressed in the City's new commercial zoning code. The City has been actively involved in revisions to the commercial zoning throughout the update of the Comprehensive Plan.
Housing: Objective 3 - Provide accessible and affordable housing for the elderly.		
Promote the development of ADA accessible housing	Completed	The city revised the residential zoning code.
Get Senior residences	Cancelled	Language is general. Will be revised in the new STWP.

Description	Status	Notes
Natural Resources: Objective 1 - To conserve and protect the natural and capital resources through Pine Lake and to advocate protection throughout Central DeKalb.		
Continue to coordinate with EPD	Underway	
Natural Resources: Objective 2 - Implement and enforce environmental protection ordinance and environmental planning criteria, required by state and local ordinance for new development and advocate protection throughout Central DeKalb .		
Coordinate with county, state, and regional authorities to better define and categorize wetlands and recharge areas	Underway	
Develop an open space recreation plan that locates and defines scenic vistas	Cancelled	This is no longer a community priority.
Replace and repair flume bridge	Completed	
Place erosion prevention materials along the west side of the lake	Completed	
Implement creekbank stabilization	Completed	
Maintain all wetlands	Completed	

# Short Term Work Program

Description	2017	2018	2019	2020	2021	Responsible Party	Cost
Economic Development							
Implement the new commercial zoning regulations to develop businesses along Rockbridge Road.	x	x	x	x	x	Pine Lake City Council and Consultants	Consulting Fees
Develop a long-term annexation plan for the City.	x	x				Pine Lake City Council	Staff Time
Develop and implement a community arts/ public arts master plan for the city	x	x				Pine Lake City Council and ARC Community Choices	Staff Time and Community Choices Assistance
Support the development of community arts programming to support community economic development.	x	x	x	x	x	Pine Lake City Council and Volunteers	Volunteer Time
Community Facilities and Services							
Work with GDOT and DeKalb County to implement corridor improvements on Rockbridge Road (Project #1640).	x	x	x			Pine Lake Staff, GDOT, DeKalb County	Funds have been allocated to this project, including a TE grant transferred from Pine Lake to DeKalb County
Work toward the goal of providing 24-hour police services through the local police department.	x	x	x	x	x	Pine Lake City Council and Police Department	General Fund
Undertake Improvemets to the tennis courts	x	x				Pine Lake City Council	Crowdfunding, \$3,000
Update and expand gateway and wayfinding signage throughout the community	x	x	x	x	x	Pine Lake City Council	General Fund, \$20,000
Create a committee to explore the possibility of developing a charter school that could serve the Pine Lake community.	x	x				Community Volunteers	Volunteer Time
Explore the creation of additional community level committees to address issues such as development, arts and culture, and elder affairs		x	x			Community Volunteers and Interested Community Leadership	Volunteer Time

