Alpharetta
GEORGIA • USA

MAYOR
Arthur Letchas

COUNCIL
D.C. Aiken
David Belle Isle
Douglas J. DeRito
Cheryl Oakes
John Monson
Jim Payne

CITY ADMINISTRATOR
Robert Regus

CITY HALL
2 South Main Street
Alpharetta, Georgia 30004

678/297-6000

http://www.alpharetta.ga.us

24-HOUR INFORMATION
678/297-6015

CITY OF EXCELLENCE

June 19, 2012

Jared Lombard
Atlanta Regional Commission
40 Courtland Street NE
Atlanta, GA 30303

Dear Jared:

In accordance with the requirements of the Georgia Planning Act the City of Alpharetta is transmitting the annual updates to its Short-Term Work Program, Report of Accomplishments and the Capital Improvements Element. Authorization to transmit these documents was granted by a resolution of City Council following a public hearing held on June 18, 2012.

Should you have questions or concerns with respect to these documents, please do not hesitate to contact me via telephone (678.297.6070) or email (dwheeler@alpharetta.ga.us).

Sincerely,

Diana Wheeler
Community Development Director

Alpharetta
GEORGIA • USA

RESOLUTION NO.

A RESOLUTION OF THE CITY COUNCIL OF ALPHARETTA, GEORGIA FOR THE TRANSMITTAL OF THE SHORT TERM WORK PROGRAM AND THE CAPITAL IMPROVEMENTS ELEMENT TO THE ATLANTA REGIONAL COMMISSION

WHEREAS, the Georgia Planning Act encourages local governments to keep their comprehensive plans current in order for the plans to be used for policy guidance and as management tools for daily decisions; and

WHEREAS, the annual update of the short term work program and capital improvements element was prepared in accordance with the Development Impact Fee Compliance Requirements and the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989, and a Public Hearing was held on June 18, 2012 at 7:30 pm at the City Hall of Alpharetta, Georgia, and

WHEREAS, such updates are required to extend status to the City of Alpharetta as a Qualified Local Government,

NOW, THEREFORE, BE IT RESOLVED, that the City Council of the City of Alpharetta hereby transmits the annual update of the short term work program and capital improvements element covering the five-year period of 2013-2017 to the Atlanta Regional Commission for their review and comment, as per the Georgia Planning Act of 1989.

SO RESOLVED this 18th day of June, 2012.

CITY OF ALPHARETTA

By: _____
David Belle Isle, Mayor

COUNCIL MEMBERS

Attest: _____
City Clerk

City of Alpharetta Comprehensive Plan: Short-Term Work Program 2013-2017

Activity	Year	Responsible Party	Cost Estimate	Funding Source
Community Facilities				
Continue expansion of the City's Greenway Program including the northernmost segment to Windward Pkwy. (CSF Strategy 3.2)	2012, 2013 (underway)	Rec. & Parks Dept. , Engineering / Public Works Dept.	$5 million	Impact Fees, City, GO Bond Funds
Develop the Encore Center for the Arts to include a 12,000 seat amphitheater, a 2,000 seat multi-use performance hall, and a 500 seat black box theater (CSF Strategy 3.4)	2012 - 2017 (underway)	Comm. Dev. Dept., Woodruff Arts Center (WAC)	$70 million	City, Fulton County, Woodruff Arts Center (WAC), Amphitheater revenues, private
Construct a greenway trail to enhance pedestrian connectivity between Wills Park and the Downtown core (CSF Strategy 3.3)	2012, 2013 (underway)	Public Works Dept., Comm. Dev. Dept.	$2 million	GO Bond Funds, Impact Fees, TE Funds
Expand the Senior Activity Center (CSF Strategy 3.5)	2011, 2012	Rec. & Parks Dept. , Engineering / Public Works Dept.	$200,000	City, CDBG Funds
Alpharetta Community Center Phase III	2012, 2013	Rec. & Parks Dept. , Engineering / Public Works Dept.	$5,000,000	City
Brooke Street Park design and construction	2012, 2013	Rec. & Parks Dept. , Engineering / Public Works Dept.	$800,000	City
Install synthetic turf at North Park	2011	Rec. & Parks Dept. , Engineering / Public Works Dept.	$800,000	City
Install synthetic turf at Wills Park	2011	Rec. & Parks Dept. , Engineering / Public Works Dept.	$800,000	City
Expand the City's internal fiber optic and wireless networks	2012, 2013 (underway)	Dept. of Info. Tech.	$700,000	City
Construction and Implementation of Data Center / Network	2012, 2013 (underway)	Dept. of Info. Tech.	$500,000	City
Telephony Voice Over IP (VOIP)	2012, 2013 (underway)	Dept. of Info. Tech.	$300,000	City
Revise the Capital Improvements Plan annually as part of the budget process (CSF Strategy 1.4)	2013 - 2017	Finance Dept.	N/A	N/A
Create a public art program to promote public art that will foster community pride and improve the visual attractiveness of public spaces (CSF Strategy 3.1)	2013	Recreation & Parks Dept.	$25,000	City
Investigate the feasibility of developing a museum focused on local heritage and culture (CSF Strategy 5.1)	2013	Recreation & Parks Dept.	TBD	City
Encourage the Atlanta-Fulton County Library Board to develop a library facility that will meet Alpharetta's needs through the year 2030 and beyond (CSF Strategy 5.2)	2012,-2014	Library Board, Comm. Dev. Dept.	Staff time	City
Economic Development				
Through regular public meetings, complete annual updates to the Downtown Development Plan to ensure consistency of the plan with community needs and goals (ED Strategy 1.2)	Annually	Comm. Dev. Dept.	$1,000	City

Activity	Year	Responsible Party	Cost Estimate	Funding Source
Update the City's economic development action plan to ensure consistency with overall community objectives and needs (ED Strategy 2.3)	2011, 2012 (underway)	Comm. Dev. Dept., Alpharetta Development Authority	$100,000	City and Development Authority
Coordinate a technology forum to encourage an environment of innovation, build linkages between technology companies with a presence in the community, and attract new technology firms (ED Strategy 2.1)	2011, 2012	Comm. Dev. Dept., Greater N. Fulton Chamber, private sector	$7,000 annually	Participants, private donations
Encourage continued investment in historic downtown through façade grants and other incentives (ED Strategy 1.3)	Ongoing	Comm. Dev. Dept.	$40,000 annually	City
Research the critical employment age group of 20 to 40 years and establish planning and change strategies appropriate to make Alpharetta an attractive place to live (ED Strategy 2.4)	2012, 2013	Comm. Dev. Dept.	$20,000	City
Transportation				
Develop Context Sensitive Design guidelines that describe appropriate roadway and access management standards (T Strategy 2.2)		Engineering / Public Works Dept.		GO Bond Funds, Impact Fees, City, GDOT
Establish a traffic calming program (T Strategy 2.3)		Engineering / Public Works Dept.		GO Bond Funds, Impact Fees, City, GDOT
Maintain the transportation plan on an annual basis (T Strategy 5.1)		Engineering / Public Works Dept.		GO Bond Funds, Impact Fees, City, GDOT
Continue development and operation of the city's Traffic Control Center (T Strategy 3.6)		Engineering / Public Works Dept.		GO Bond Funds, Impact Fees, City, GDOT
Identify roads that need to be upgraded to City standards (T Strategy 3.1)		Engineering / Public Works Dept.		GO Bond Funds, Impact Fees, City, GDOT
Intersection Improvements:				
Kimball Bridge Rd. @ Waters Rd.	2011	Engineering / Public Works Dept.	$1,200,000	GO Bond Funds, Impact Fees, City, GDOT
Webb Bridge Rd. @ Park Bridge Rd./Shirley Bridge Rd.	2011	Engineering / Public Works Dept.	$1,200,000	GO Bond Funds, Impact Fees, City, GDOT
Old Milton Pkwy. @ North Point Pkwy.	2011, 2012	Engineering / Public Works Dept./GDOT	$2,000,000	GO Bond, GDOT
Kimball Bridge Rd. @ North Point Pkwy.	2010	Engineering / Public Works Dept.	$1,200,000	City, Impact Fees
GA-9 @ Vaughn	2011	Engineering / Public Works Dept.	$1,000,000	City, Impact Fees, GO Bonds
Roads and Right-of-Way:				
Kimball Bridge Rd. and Bridge over Big Creek	2011	Engineering / Public Works Dept.	$500,000	GO Bonds, Impact Fees, City, GDOT
Downtown connector road between Old Milton Pkwy. and Milton Ave.	2011, 2012	Engineering / Public Works Dept.	$3,500,000	GO Bonds, Impact Fees, City, Grants
Sidewalks:				
Devore Rd.	2011, 2012,	Engineering / Public Works Dept.	$219,000	GO Bonds, Impact Fees

Activity	Year	Responsible Party	Cost Estimate	Funding Source
Mid-Broadwell Rd.	2011, 2012	Engineering / Public Works Dept.	$748,000	GO Bonds
Other:				
Traffic Signal Interconnect	2011, 2012	Engineering / Public Works Dept.	$500,000	GO Bonds, Impact Fees, City, Grants
Housing				
Continue to maintain a database to track the number of "for sale" and "for rent" units located in Alpharetta (H Strategy 2.1)	Ongoing	Comm. Dev. Dept.	Staff time	City
Update and expand the computerized system for maintaining land development records, building permits, and engineering plans (H Strategy 2.2)	2011, 2012	Dept. of Info. Tech., Engineering / Public Works Dept., Comm. Dev. Dept.	$25,000	City
Update and expand the City's GIS capabilities and systems (H Strategy 2.3)	2011, 2012,	Dept. of Info. Tech.	$500,000	City
Assess the need of providing additional affordable housing (H Strategy 6.2)	2013, 2014	Comm. Dev. Dept.	$20,000	City
Encourage development, through a public / private venture, for the incorporation of housing in the Downtown Area (H Strategy 1.2)	2011, 2012	Comm. Dev. Dept.	N/A	N/A
Encourage the development of a wide variety of housing types to accommodate diverse ages and income levels (H Strategy 1.1)	2010, 2011, 2012, 2013, 2014	Comm. Dev. Dept.	N/A	N/A
Encourage development of housing opportunities for seniors that accommodates the needs of the aging population (H Strategy 7.1)	2010, 2011, 2012, 2013, 2014	Comm. Dev. Dept.	N/A	N/A
Land Use				
Develop neighborhood-specific plans to identify issues within neighborhoods (LU Strategy 4.2)	2012-2016	Comm. Dev. Dept.	$100,000	City
Compile an inventory of vacant (LU Strategy 7.1)	2012	Comm. Dev. Dept.	Staff time	City
Establish an Infill Development Guide and associated regulations to address appropriate site design standards for context sensitive infill development (LU Strategy 7.2)	2013, 2014	Comm. Dev. Dept.	Staff time	City
Sponsor corridor plans to identify specific needs (North Main St/South Main St./GA-9)(LU Strategy 9.3)(includes coordination with City of Milton on the GA-9 LCI Study; as well as consideration of submittal of an LCI Study application in 2012 for GA-9/S. Main St. corridor – potentially as a joint study with the City of Roswell)	2011, 2012, 2013, 2014	Comm. Dev. Dept.	$100,000	City, ARC
Establish and maintain attractive gateway features at major entranceways into the city (LU Strategy 9.4)	2012, 2013	Comm. Dev. Dept., North Fulton CID	$35,000	City, North Fulton CID
Adopt a Main St./GA-9 overlay zoning district that allows for a vertical mix including higher density residential (LU Strategy 9.6)	2012, 2013, 2014	Comm. Dev. Dept.	Staff time	City
Continue application of the Cost of Government Services Land Use Model to forecast fiscal impacts of land use decisions within the City	2010, 2011, 2012	Comm. Dev. Dept.	N/A	N/A
Continue integration of the City's land use and transportation plans	2010, 2011, 2012	Comm. Dev. Dept., Engineering / Public Works Dept.	N/A	N/A

Activity	Year	Responsible Party	Cost Estimate	Funding Source
Natural, Historic and Cultural Resources				
Enlist non-profit land trusts to help preserve open space through voluntary land conservation agreements (NHCR Strategy 1.4)	2012-2016	Comm. Dev. Dept., Recreation & Parks Dept.	Staff time	City
Promote environmental awareness among the general public and the development community through educational programs (NHCR Strategies 2.1, 2.2, and 2.3)	2010, 2011, 2012, 2013, 2014	Engineering / Public Works Dept.	$8,000	City
Study applicability of incentives such as the transfer of development rights or tax abatements to encourage preservation of greenspace (NHCR Strategy 3.1)	2010, 2011	Engineering / Public Works Dept., Comm. Dev. Dept.	N/A	N/A
Park land acquisition	2010, 2011, 2012, 2013, 2014	Recreation & Parks Dept	$10,000,000	GO Bond Funds, Impact Fees, Grants
Develop a Sustainable Site Design Guide to describe sustainable site design best practices (NHCR Strategy 5.3)	2013	Comm. Dev. Dept.	Staff time	City
Other Considerations				
Expand the City's Geographic Information System (GIS) capabilities and systems	2011, 2012, 2013	Technology Services	$70,000	City
Develop a records management system for city-wide document storage	2011, 2012	Dept. of Info. Tech., Finance Dept.	$350,000	City

Table 2: Report of Accomplishments

Activity	Status				
	Complete	Underway	Postponed	Dropped	Notes/Reason Postponed or Dropped
Community Facilities					
Expand the Community Policing Program to continue meeting the City's level of service of 2.6 sworn officers per 1,000 residents	✓				
Develop a veterans and public safety personnel memorial park at the corner of Westside Pkwy. and Old Milton Pkwy. on the grounds of Police Headquarters	✓				
Continue expansion of the City's Greenway Program including the northernmost segment to Windward Parkway		✓			
Develop the Encore Center for the Arts to include a 12,000 seat amphitheater, a 2,000 seat multi-use performance hall, and a 500 seat black box theater		✓			
Construct a greenway trail to enhance pedestrian connectivity between Wills Park and the Downtown core		✓			
Expand the Senior Activity Center		✓			
Alpharetta Community Center Phase III		✓			
Brooke Street Park design and construction		✓			
Install synthetic turf at North Park		✓			
Install synthetic turf at Wills Park		✓			
Expand the City's internal fiber optic and wireless networks		✓			
Construction and Implementation of Data Center / Network		✓			
Telephony Voice Over IP (VOIP)		✓			
Economic Development					
Through regular public meetings, complete annual updates to the Downtown Development Plan to ensure consistency of the plan with community needs and goals		✓			
Update the City's economic development action plan to ensure consistency with overall community objectives and needs		✓			
Coordinate a technology forum to encourage an environment of innovation, build linkages between technology companies with a presence in the community, and attract new technology firms		✓			
Encourage continued investment in historic downtown through façade grants and other incentives.		✓			
Transportation					
Intersection Improvements					
Mayfield Road @ Canton Street	✓				
Hembree Road and Maxwell Road	✓				
Kimball Bridge Road @ Waters Road		✓			
Webb Bridge Road @Park Bridge/Shirley Bridge		✓			

Activity	Status				
	Complete	Underway	Postponed	Dropped	Notes/Reason Postponed or Dropped
Old Milton Pkwy. @ North Point Pkwy.		✓			
Kimball Bridge Road @ North Point Pkwy.		✓			
GA-9 @ Vaughn		✓			
Roads / Bike Lanes and Right-of-Way					
Kimball Bridge Road, bike lane and Bridge over Big Creek		✓			
Downtown connector road and bike lane between Old Milton Pkwy. and Milton Avenue		✓			
Downtown alley project	✓				
Sidewalks		✓			
Bethany Road	✓				
Devore Road		✓			
Mid-Broadwell Road		✓			
Other					
Traffic Signal Interconnect		✓			
Traffic Control Center		✓			
Housing					
Encourage development, through a public / private venture, for the incorporation of housing in the Downtown Area		✓			
Encourage the development of a wide variety of housing types to accommodate diverse ages and income levels.		✓			
Encourage development of housing opportunities for seniors that accommodates the needs of the aging population.		✓			
Encourage and promote higher density residential development along transportation corridors.		✓			
Land Use					
Continue application of the Cost of Government Services Land Use Model to forecast fiscal impacts of land use decisions within the City		✓			
Continue integration of the City's land use and transportation plans		✓			
Pursue annexation of the remaining unincorporated islands that currently exist within the main boundaries of the City of Alpharetta and between the boundaries of the City and surrounding jurisdictions, to which we currently provide services	✓				
Natural and Cultural Resources					
Promote environmental awareness among the general public and the development community through educational programs		✓			
Study applicability of incentives such as the transfer of development rights or tax abatements to encourage preservation of greenspace		✓			
Park land acquisition		✓			

Activity	Status				
	Complete	Underway	Postponed	Dropped	Notes/Reason Postponed or Dropped
Other Considerations					
Install tornado alert sirens in newly annexed portions of the City	✓				
To enhance public safety and improve traffic movement through the City, install red light cameras at "high incident" intersections	✓				
Expand the City's Geographic Information System (GIS) capabilities and systems		✓			
General Planning					
Update and expand the computerized system for maintaining land development records, building permits, and engineering plans		✓			
Update and expand the City's GIS capabilities and systems		✓			
Revise the Capital Improvements Plan annually as part of the budget process		✓			
Develop a records management system for city-wide document storage		✓			

City of Alpharetta
Capital Improvement Projects Update
FY 2012

Impact fees are used for debt service payments on general obligation bonds sold to finance the following capital projects.

Currently, the City charges an impact fee for road improvement projects, parks and recreation projects, and public safety projects. For each of the improvement categories, the service area is considered to be the city as a whole. Levels of service (LOS)

Project Description	Project Start Date	Project End Date *	Estimated Cost of Project	Expenditures For FY 2008	Impact Fees Encumbered Through FY 2008 *	Balance Funded Through General Obligation Bonds	% of Total funded by Impact Fees	Funding Through Dec 2011
Series 2005 Bonds								
Greenways								
Downtown Road Greenways	2005	2012	$ 300,000	$ -	$ 111,417	$ 188,583	37%	$ 268,309
Northern Greenway Extension	2005	2010	$ 2,000,000	$ 25,526	$ 7,285	$ 689,573	1%	$ 1,696,905
Roads, Traffic, Intersection Improvements, Right of Way								
Northpoint Parkway & Northpoint Court	2006	Complete	$ 170,000	$ -	$ -	$ -	0%	$ 162,038
Mayfield @ Canton	2006	Complete	$ 210,000	$ 2,516	$ 160,252	$ -	76%	$ 565,727
Old Milton & Haynes Bridge	2006	Complete	$ 800,000	$ -	$ -	$ 199,720	0%	$ 77,890
State Route 9 North of Vaughn	2006	2012	$ 1,000,000	$ 32,072		$ 967,928	3.20%	
Hembree & Maxwell Road	2006	Complete	$ 340,000	$ 651	$ -	$ 329,637	0%	$ 1,079,653
Kimball Bridge @ Waters	2006	Complete	$ 160,000	$ 66,356	$ 565	$ 39,031	24%	$ 131,043
Rucker & Harris Road	2006	Complete	$ -	$ -			0%	$ 20,780
Kimball Bridge Road Bridge	2006	2011	$ 500,000	$ -	$ -	$ 500,000	0%	$ 11,780
Westside Parkway Phase III	2006	2010	$ 7,500,000	$ 321,812	$ 214,667	$ 60,269	2.80%	$ 6,647,920
Downtown Road Construction	2006	2012	$ 1,400,000	$ 46,261	$ 37,624	$ 1,215,304	6%	
Downtown Road Alley	2006	Complete	$ 300,000			$ 283,750	0%	$ 275,619
Traffic Signal Interconnect	2006	2012	$ 500,000	$ 34,217	$ 66,359	$ 361,961	20%	$ 352,609

**** "Project End Date" indicates the completion of construction and does not signify a date by which bond payments are completed.***

City of Alpharetta
Capital Improvement Projects Update
FY 2012

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Currently, the City charges an impact fee for road improvement projects, parks and recreation projects, and public safety projects. For each of the improvement categories, the service area is considered to be the city as a whole. Levels of service (LOS)

Project Description	Project Start Date	Project End Date *	Estimated Cost of Project	Expenditures For FY 2008	Impact Fees Encumbered Through FY 2008 *	Balance Funded Through General Obligation Bonds	% of Total funded by Impact Fees	Funding Through Dec 2011
Traffic Control Center	2006	2012	$ 500,000	$ 8,512	$ 4,987	$ 485,927	2.60%	$ 160,650
Shirley Bridge Road Sidewalks	2006	2011	$ -	$ -	$ -	$ -	0%	
Bethany Road Sidewalks	2006	2011	$ -	$ -	$ -	$ 0	0%	$ 29,484

**** "Project End Date" indicates the completion of construction and does not signify a date by which bond payments are completed.***

City of Alpharetta
Capital Improvement Projects Update
FY 2012

Impact fees are used for debt service payments on general obligation bonds sold to finance the following capital projects.

Currently, the City charges an impact fee for road improvement projects, parks and recreation projects, and public safety projects. For each of the improvement categories, the service area is considered to be the city as a whole. Levels of service (LOS)

Project Description	Project Start Date	Project End Date *	Estimated Cost of Project	Expenditures For FY 2008	Impact Fees Encumbered Through FY 2008 *	Balance Funded Through General Obligation Bonds	% of Total funded by Impact Fees	Funding Through Dec 2011
Series 2005 Bonds (Continued)								
Cogburn Road Sidewalks	2005	Complete	$ 156,000	$ -	$ -	$ -	0%	$ 176,843
Devore Road Sidewalks	2006	2012	$ 219,000	$ -	$ -	$ 219,000	0%	$ 290,102
Mid-Broadwell Sidewalks	2006	2009	$ 748,000	$ 580	$ 132,101	$ 143,096	17.60%	$ 604,323
Kimball Bridge Road Sidewalks	2006	Complete	$ 200,000	$ -	$ -	$ -	0%	$ 195,132
Greenway Connection Sidewalks	2005	Complete	$ 481,000	$ -	$ -	$ -	0%	$ 399,611
Public Safety								
Police Storage Garage	2005	Complete	$ 650,000	$ -	$ -	$ -	0%	$ 364,699
Fire Station Six	2005	Complete	$ 1,450,000	$ 7,610	$ -	$ -	0%	$ 1,450,000
Fire Trucks	2005	Complete	$ 1,050,000	$ -	$ -	$ 2,441	0%	
Parks and Land								
Cogburn Road Park	2005	Complete	$ 400,000	$ -	$ -	$ 561	0%	$ 793,460
Webb Bridge Park Extension	2006	2009	$ 1,648,401	$ 1,079,520	$ 359,513	$ 209,369	21.80%	$ 1,992,816
Park Land Acquisition	2005	2010	$ 3,800,000	$ 1,675,179	$ 3,830	$ 1,002,046	1%	

**** "Project End Date" indicates the completion of construction and does not signify a date by which bond payments are completed.***

City of Alpharetta

Impact Fee Allocation Summary
Amended 11/22/11

IMPACT FEE FUND ACTIVITY AND ALLOCATIONS

Notes		Recreation and Parks	Transportation	Public Safety	Total
	FY 2004 Beginning Fund Balance	$ 72,612.37	$ 630,729.49	$ 185,822.67	$ 889,164.53
(1)	Revenue	65,098.12	301,606.43	58,485.57	$ 425,190.12
(2)	Interest Earned	280.96	1,902.20	498.45	$ 2,681.61
(3)	Administrative Expenses	1,952.94	9,048.19	1,754.57	$ 12,755.70
(4)	Transfers to Debt Service	81,876.73	556,838.85	146,284.41	$ 785,000.00
	Ending Fund Balance	***$ 54,161.78***	***$ 368,351.07***	***$ 96,767.71***	***$ 519,280.56***
	FY 2005 Beginning Fund Balance	$ 54,161.78	$ 368,351.07	$ 96,767.71	$ 519,280.56
(1)	Revenue	109,678.87	918,819.97	284,496.92	$ 1,312,995.76
(2)	Interest Earned	1,493.97	11,736.96	3,476.53	$ 16,707.45
(3)	Administrative Expenses	3,290.37	27,564.60	8,534.91	$ 39,389.87
(4)	Transfers to Debt Service	35,818.92	281,022.92	83,158.16	$ 400,000.00
	Ending Fund Balance	***$ 126,225.33***	***$ 990,320.48***	***$ 293,048.09***	***$ 1,409,593.89***
	FY 2006 Beginning Fund Balance	$ 126,225.33	$ 990,320.48	$ 293,048.09	$ 1,409,593.89
(1)	Revenue	142,027.26	400,207.95	182,611.06	$ 724,846.27
(2)	Interest Earned	6,358.82	32,961.92	11,275.31	$ 50,596.05
(3)	Administrative Expenses	4,180.05	11,778.64	5,374.48	$ 21,333.17
(4)	Transfers to Debt Service	65,617.35	342,537.14	116,845.51	$ 525,000.00
	Ending Fund Balance	***$ 204,814.01***	***$ 1,069,174.57***	***$ 364,714.47***	***$ 1,638,703.05***
	FY 2007 Beginning Fund Balance	$ 204,814.01	$ 1,069,174.57	$ 364,714.47	$ 1,638,703.05
(1)	Revenue	272,500.21	602,972.51	239,705.20	$ 1,115,177.92
(2)	Interest Earned	18,178.91	63,685.11	23,019.82	$ 104,883.84
(3)	Administrative Expenses	8,175.01	18,089.18	7,191.16	$ 33,455.34
(4)	Transfers to Debt Service	169,033.43	595,824.34	215,142.23	$ 980,000.00
	Ending Fund Balance	***$ 318,284.69***	***$ 1,121,918.67***	***$ 405,106.11***	***$ 1,845,309.47***
	FY 2008 Beginning Fund Balance	$ 318,284.69	$ 1,121,918.67	$ 405,106.11	$ 1,845,309.47
(1)	Revenue	48,978.44	149,000.43	255,938.31	$ 453,917.18
(2)	Interest Earned	9,053.18	31,328.66	16,295.01	$ 56,676.85
(5)	Administrative Expenses	1,588.67	4,833.00	8,301.65	$ 14,723.32
(4)	Transfers to Debt Service	320,118.58	1,108,342.51	571,538.90	$ 2,000,000.00
	Ending Fund Balance	***$ 54,609.06***	***$ 189,072.25***	***$ 97,498.87***	***$ 341,180.18***
	FY 2009 Beginning Fund Balance	$ 54,609.06	$ 189,072.25	$ 97,498.87	$ 341,180.18
(6)	Adj.	0.11	0.37	0.19	$ 0.66
(1)	Revenue	138,024.16	277,879.97	175,943.27	$ 591,847.40
(2)	Interest Earned	2,940.55	7,128.03	4,174.10	$ 14,242.68
(3)	Administrative Expenses	4,140.72	8,336.40	5,278.29	$ 17,755.41
(4)	Transfers to Debt Service	45,102.92	109,732.41	64,164.67	$ 219,000.00
	Ending Fund Balance	***$ 146,330.23***	***$ 356,011.81***	***$ 208,173.47***	***$ 710,515.51***
	FY 2010 Beginning Fund Balance	$ 146,330.23	$ 356,011.81	$ 208,173.47	$ 710,515.51
(6)	Adj.	(0.14)	(0.33)	(0.19)	$ (0.66)
(1)	Revenue	23,336.31	53,489.51	27,660.01	$ 104,485.83
(2)	Interest Earned	539.81	1,302.87	750.33	$ 2,593.01
(5)	Administrative Expenses	700.09	1,604.69	829.81	$ 3,134.58
(4)	Transfers to Debt Service	21,093.33	50,920.72	29,337.19	$ 101,351.25
	Ending Fund Balance	***$ 148,412.79***	***$ 358,278.45***	***$ 206,416.62***	***$ 713,107.86***
	FY 2011 Beginning Fund Balance	$ 148,412.79	$ 358,278.45	$ 206,416.62	$ 713,107.86
(6)	Adj.	-	-	-	$ -
(1)	Revenue	31,132.31	141,747.70	78,235.98	$ 251,115.99
(2)	Interest Earned	112.04	312.03	177.63	$ 601.71
(5)	Administrative Expenses	933.97	4,252.43	2,347.09	$ 7,533.49
(4)	Transfers to Debt Service	93,348.30	259,108.88	147,542.82	$ 500,000.00
	Ending Fund Balance	***$ 85,374.87***	***$ 236,976.87***	***$ 134,940.32***	***$ 457,292.07***
	FY 2012 Beginning Fund Balance	$ 85,374.87	$ 236,976.87	$ 134,940.32	$ 457,292.07
(6)	Adj.	-	-	-	$ -
(1)	Revenue	20,684.00	185,819.00	36,636.00	$ 243,139.00
(2)	Interest Earned	64.13	255.63	103.74	$ 423.50
(5)	Administrative Expenses	620.52	5,341.77	1,099.08	$ 7,061.37
(4)	Transfers to Debt Service	13,767.06	54,507.09	22,259.17	$ 90,533.32
	Ending Fund Balance *(as of November 22, 2011)*	***$ 91,735.42***	***$ 363,202.64***	***$ 148,321.81***	***$ 603,259.88***

Notes

(1) General Ledger contains specific accounts for each Impact Fee type.

(2) Allocation of Investment Earnings is based on the relative % of total fund balance/current year impact fee revenues by type.

(3) Represents 3% of the applicable current year impact fee revenue.

(4) Allocation of the Debt Service Transfer is based on the relative % of total fund balance/current year impact fee revenues by type.

(5) Represents 3% of the applicable current year impact fee revenue and adjusted for $ variances.

(6) Adjustment to reflect rounding variances with the Comprehensive Annual Financial Report.