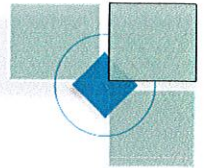




DeKalb County Department of Planning and Sustainability

Burrell Ellis
Chief Executive Officer



August 12, 2011

Mr. Robert LeBeau, AICP
Principal Planner
Atlanta Regional Commission
30 Courtland Street
Atlanta, Georgia 30303

Dear Mr. LeBeau:

Re: Submittal of the DeKalb County 2012-2016 5 Year Short Term Work Program and Report of Accomplishments

In compliance with DCA and to maintain DeKalb County's Local Qualified Status, I am pleased to submit the necessary documents: the Short Term Work Program (STWP), Report of Accomplishments (ROA), and the Transmittal Resolution. The Planning and Sustainability Department is requesting ARC to please accept these elements of our Comprehensive Plan and the Transmittal Resolution, with respect to moving forward with the required review process.

In addition, please take note of the format while reviewing. The STWP and ROA have been combined in the same table. All projects are listed in the first column whether it is a new project, continuing or old. All new or continuing projects will have a year(s) marked with an "X" in the appropriate "Year of Implementation" column. Older projects (2007-2011) that have been completed and / or discontinued will not have implementation years marked, and will be deleted from our projects list.

Should you have any questions, please do not hesitate to contact me or Cedric Hudson. We both can be reached at the numbers below.

Kindest regards,

Andrew Baker, AICP
Interim Planning Director

Enclosures:

cc: Commissioner Jeff Rader, DeKalb District 2 Commissioner
Richard Stogner, Executive Assistant
Cedric Hudson, Planning Administrator

DEKALB COUNTY

ITEM NO. **D6**

HEARING TYPE
PUBLIC HEARING

BOARD OF COMMISSIONERS
BUSINESS AGENDA / MINUTES
MEETING DATE: August 9, 2011
Substitute

ACTION TYPE
Resolution

SUBJECT: Resolution to transmit the Five-Year Short Term Work Program 2011-2016 to Atlanta Regional Commission (ARC) and Department of Community Affairs (DCA)

DEPARTMENT: Planning and Development

PUBLIC HEARING: ☐ YES ☒ NO

ATTACHMENT: ☒ YES ☐ No

INFORMATION CONTACT: Andrew Baker
Cedric Hudson

PAGES: **20**

PHONE NUMBER: 404-371-2155

This Item Deferred on June 14, and 28, July 12, and 26, 2011

PURPOSE:

To consider approving a transmittal resolution to submit the Five-Year Short Term Work Program to the ARC and the DCA, for their required preliminary review of the Comprehensive Plan Community Agenda element.

NEED/IMPACT:

In order to maintain Qualified Local Government (QLG) status under the Georgia Planning Act, local governments must have an approved and adopted Short Term Work Program (STWP) for implementation of their Comprehensive Plan. The STWP is a key implementation tool, which reflects those activities and strategies the County has chosen to undertake in the current five-year period.

RECOMMENDATION(S):

To approve a transmittal resolution to submit the Five-Year Short Term Work Program to the ARC and the DCA, for their required preliminary review of the Comprehensive Plan Community Agenda element.

July 12, 2011

RESOLUTION

A RESOLUTION TO TRANSMIT THE FIVE-YEAR SHORT TERM WORK PROGRAM 2011 TO 2016 FOR DEKALB COUNTY, GEORGIA, AND FOR OTHER PURPOSES.

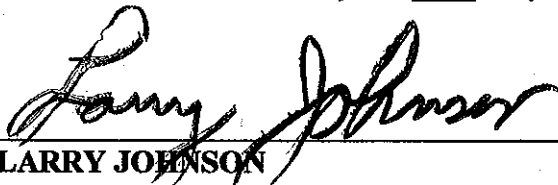
WHEREAS, the DeKalb County Governing Authority has completed a Five-Year Short Term Work Program for the period 2011 to 2016; and

WHEREAS, this Five-Year Short Term Work Program was prepared in accordance with the standards and procedures for Local Comprehensive Planning as established by the Georgia Planning Act of 1989, and the required public hearing was held on July 26, 2011;


NOW, THEREFORE, BE IT RESOLVED, that the DeKalb County Governing Authority shall authorize the Interim Planning Director to transmit the Five-Year Short Term Work Program 2011 to 2016 to the Atlanta Regional Commission and the Georgia Department of Community Affairs for official review.

BE IT FURTHER RESOLVED that any and all resolutions, or any part thereof, in conflict with this resolution are hereby repealed. This resolution shall be effective immediately upon approval.

ADOPTED by the Board of Commissioners of DeKalb County this 9th day of August 2011.

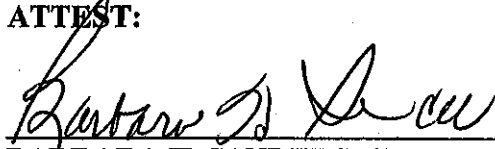

LARRY JOHNSON
Presiding Officer
Board of Commissioners
DeKalb County, Georgia

APPROVED by the Chief Executive Officer of DeKalb County, this 11th day of August 2011.


W. BURRELL ELLIS, JR.
Chief Executive Officer
DeKalb County, Georgia

July 12, 2011

ATTEST:



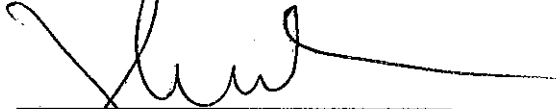
BARBARA H. SANDERS, CCC
Clerk to the Board of Commissioners
and Chief Executive Officer of
DeKalb County, Georgia

APPROVED AS TO FORM:



VIVIANE H. ERNSTES
Chief Assistant County Attorney
DeKalb County, Georgia

APPROVED AS TO SUBSTANCE:



JONATHAN WEINTRAUB
Deputy COO of Development
DeKalb County, Georgia

**DeKalb County Short Term Work Program and
Report of Accomplishments**

STWP Projects	Responsibility	Year of Implementation					Estimated Costs	Funding Source	Report of Accomplishments (ROA) from 2007-2011 STWP					
		2012	2013	2014	2015	2016			Status				Additional Comments	
									Completed	Underway	Postponed	Not Accomplished		
Land Use and Transportation														
As part of a Comprehensive Transportation Plan, establish a sidewalk priority plan for DeKalb County.	Transportation Planning											X		No current funding for new sidewalk installations
Continue developing the traffic calming program and guidelines for areas experiencing speeding and cut through traffic.	Transportation Division													Ongoing with annual budget
As part of a Comprehensive Transportation Plan, create a plan for and implement intersection improvements countywide including but not limited to signalization, turn lanes, pedestrian safety upgrades, resurfacing, and signage.	Planning and Transportation	X					\$1.25 Million	Federal aid and HOST		X				Most of the funding from TIA projects will be used for resurfacing and parking programs.
Construct sidewalks as set forth in the Public Works Infrastructure C.I.P. plan.	Roads and Drainage & Transportation								X					Sidewalks in 2006 Transportation Bond are completed
Develop, adopt, and fund an annual curb installation and maintenance plan and schedule for regular maintenance of sidewalks, curbs, and crosswalks. For Historic Districts and sites use materials as recommended by the Historic Preservation Commission.	Roads and Drainage													Ongoing activity: part of annual operating budgets
Utilize CDBG funds for the phase I construction of the Candler Road Revitalization Project Initiative and streetscape project.	Public Works, Community Development and Human Development							CDBG	x					
Create a 15 year Bridge Renewal Fund to maintain and repair bridges suffering from rust, erosion, lead paint, and age such as those at Flat Shoals near Candler Road and Clifton Church, and the bridge where Montreal Road crosses Stone Mountain Freeway.	Roads and Drainage & Planning											X		No funding available at this time

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									Completed	Underway	Postponed	Not Accomplished		
Maintain, mill, patch, and resurface county roadways rated above 32	Roads and Drainage, Transportation													Ongoing activity: part of annual operating budgets
Continue the action plan, strategies, and initiatives to "Maximize the Positive Impacts of the PDK Airport while Minimizing the Negative". Reduce noise from air traffic in residential areas.	Airport					X	\$160,000	Airport		X				Ongoing effort and no completion date is needed.
Develop signage for residential areas regarding reduction of noise.	FAA											X		Project not supported by FAA
Repair Corporate Row NE	Airport	X					\$750,000	Airport						
Repair Corporate Row N	Airport		X				\$750,000	Airport						
Construct New T-Hanger Facility. Subject to BOC approval.	Airport	X					\$5,500,000	Airport						
Wildlife Assessment	FAA	X					\$100,000	FAA/GDOT/Local						
Taxiway A & J Rehab	FAA	X					\$850,000	FAA/GDOT/Local						
Airfield Signage/Electical Vault	FAA	X					\$605,000	FAA/GDOT/Local						
Planning and Development		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	
Build a computerized inventory linked to the County's GIS system and tax records of existing building and sites suitable for industrial and large-scale commercial development according to the Future Development Plan and map.	GIS/Planning		X							X				GIS has hired a contractor to complete this task. Planning is coordinating with GIS to make sure land use and zoning information is captured.
Increase buffer dimensions and establish landscape, foliage, and noise wall requirements in the County's zoning and development regulations between differing land uses, so that the buffers will provide complete visual screening and effective sound attenua	Planning and Development	X								X				To be included in the Zoning Code Update.

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Establish special zoning district overlays for declining industrial, multi-family, office, and commercial districts/corridors that will control signage, curb cuts, facade treatment, building massing and location, scale, or other urban design elements.	Planning	X	X	X	X	X			X	X			Several completed annually, and more expected. Currently in the process of drafting the Hidden Hills Overlay District.	
Update Zoning Ordinance to reflect the new type of mixed uses, and density as proposed for the Character Areas.	Planning and Development	X					\$630,500			X			Consultant hired. Contract is still active but project needs to be re-negotiated with consultant. Updated draft Zoning Code still under review by staff and Board of Commissioners.	
Develop and implement design guidelines and establish defensible boundaries on a map for land use and zoning districts in order to protect established single family residential neighborhoods from encroachment by incompatible development.	Planning	X	X	X	X	X			X	X			Included in completed Overlay Districts. This task will continue to be carried out in future overlays and the Zoning Code Update.	
Develop design guidelines, development regulations, and zoning regulations for residential development and encourage open space in established residential areas.	Planning, Independent Consultant	X								X			To be included in the Zoning Code Update.	
To preserve the residential boundaries and residential character of Druid Hills. Survey service institutions in the Druid Hills area and obtain citizen input in order to determine the impact of existing and/or adding new institutions to the area.	Planning								X				Completed with the adoption of the Druid Hills Historic District.	
Prepare and adopt a Landscape Ordinance with incentive programs.	Planning and Development								X				This is no longer an independent project, because it has been phased into the Overlay Districts.	
Strengthen local building code to establish a quality control system (recommended by University of Georgia Institute of Government) to assure that all new construction meets minimum standards. Adopt administrative procedures as provided in OCGA 8-2-26(a)	Planning and Development													

**DeKalb County Short Term Work Program and
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Pass a resolution and implement a training program requiring all DeKalb building/trade inspectors to be certified by the Southern Building Code Congress with proficiency in the appropriate Georgia mandatory codes and permissive codes.	Planning and Development												X	Ongoing
Continue to support Community Council with more structure.	Planning								X					Staff created a Community Council Manual as a guide for all members.
Established more concise guidelines for Intergovernmental Agreements.	Planning			X					X	X				Created SOP for IGA and development services between DeKalb County and the City of Avondale Estates in 2009. This will be a template for other cities in moving forward.
Use innovative participation and education techniques to increase public awareness.	Planning	X								X				Efforts made to establish neighborhood outreach function, as part of a restructuring within the planning group.
Promote the creation of and support existing community and neighborhood organizations.	Planning	X								X				Efforts made to establish neighborhood outreach function, as part of a restructuring within the planning group.
Work with the media to distribute planning materials and inform the public about planning related activities in the county.	Planning									X				Efforts made to establish neighborhood outreach function, as part of a restructuring within the planning group.
Develop design guidelines, development regulations, and zoning regulations for residential development and encourage open space in established residential areas, as set forth in the Defining Narratives of Character Areas, of the Community Vision Chapter.	Planning	X								X				To be addressed in Zoning Code Update.
Enact an interim development control ordinance governing the construciton of multi-family housing until such time as the County has prepared a study and determined the impact of construction of additional multi-family housing development on the County infrastructure.	Planning / Development											X		Lack of staff resources to undertake this project.
Continue to organize and facilitate Community Councils.	Planning	X	X	X	X	X								Ongoing core function of the department.

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Upate the current Bylaws and procedures of the Community Councils.	Planning								X					The County adopted New Member Procedures (2009) as an amendment to the DeKalb County Zoning Ordinance (Chap. 27-837). The Community Council Bylaws were accepted in February 2010.
Implement Livable Centers Initiative projects.	Planning	X	X	X	X	X	\$100,000	LCI Grant and County		X				Ongoing effort as long as funding is available.
Implement Pedestrian Community Districts and Transit Oriented Development.	Planning								X			X		Although PCD is complete, some of the concepts in PCD will be re-structured in the Zoning Code Update. An independent TOD has not been established. TOD concepts may be captured in the forthcoming CTP.
Develop an digital, parcel layer mapping base for the County.	Planning Division / GIS	X								X				GIS has hired a contractor to complete this task. Planning is coordinating with GIS to make sure land use and zoning information is captured.
Analyze, rewrite, and update the county’s zoning ordinance.	Planning									X				The County has hired an independent contractor (Pond) to complete the project. The draft document is still under review.
Organize Community Councils.	Planning								X					Amended the Zoning Ordinance to adress procedures of the Community Council (2009). Members of the Community Council have created and accepted new bylaws (2010).
Rewrite and adopt the following ordinances: Sign Ordinance, Landscape Ordinance, Urban Design Standards Ordinance, Subdivision Ordinance, Noise Abatement Ordinance, Parking Ordinance, Transportation Management Ordinance, Pedestrian Safety and Sidewalk Ordinance.	Planning and Development								X			X		None of these ordinances have been accomplished independently. Landscape, and Urban Design Standards have been incorporated into existing Overlay District ordinances. All the other proposed ordinances will have to be re-evaluated when budget restraints are lifted.

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Prepare a Cost/Revenue Analysis to evaluate the financial impacts of different types of land use development on county revenues and budget. Specifically, evaluate the cost per unit of multi-family housing; use recent Cobb County studies on apartment developments.	Planning and Development											X		
Investigate Transit Oriented Development to determine impacts on land use, and evaluate the relationship to zoning ordinance regulations.	Planning and Development Department											X	The Department may exercise the option to re-evaluate TOD principles during the Zoning Code Update.	
Improve street character with consistent signage, lighting, landscaping and other design features.	Planning	X	X	X	X	X				X			Ongoing during the drafting of Overlay Districts.	
Create neighborhood focal points through the use of existing pockets parks and squares for community activities.	Planning											X		
As part of the countywide sidewalk and street enhancement plan, identify qualifying locations, concept, management, and implementation budget for commercial, office, and multi-family, and institutional corridors or for properties used for a public purpose	Planning, Transportation,										X		Budget restraints. This will be addressed in the forthcoming CTP update.	
As part of a Comprehensive Transportation Plan, create a countywide sidewalk and street enhancement plan and adopt development standards for each zoning district or historic district.	Planning, Transportation, Board of Commissioners	X								X			The County is in the process of updating the CTP project, that is now being managed by transportation. This task will be re-evaluated during the CTP analysis process.	
As part of a Comprehensive Transportation Plan, identify, quantify, and meet DeKalb's portion of the regional emissions budget (under Clean Air Act Amendment) requirement of 15% urban smog reduction and ARC air quality conformity models through the allocation of funds to transportation modes other than improved automotive transit.	Planning, Transportation, Board of Commissioners	X									X		Remove from STWP.	
Undertake a community visioning process in the affected community to develop a land use plan for land adjacent to and 2000' beyond the airport boundary.	Planning and affected community											X	The department chose to go in a different direction. No longer a priority project.	

**DeKalb County Short Term Work Program and
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Encourage the establishment of a revolving trust fund to purchase endangered cultural, natural, and historical properties.	Historic Preservation Commission		X								X			
Designate historic districts and properties.	Historic Preservation Commission										X			Ongoing.
Establish an awards program to recognize exemplary preservation and community design projects.	Historic Preservation Commission										X			Ongoing.
Conduct and maintain a survey of the county's historic resources, and develop a plan for preservation under the direction of the Historic Preservation Commission.	Historic Preservation Commission										X			Ongoing.
Conduct small area studies to help fight against obesity, under the Board of Health's Master Active Living Plan (MALP).	Planning and Board of Health					X	\$2.66 Million	CDC			X			
Determine the feasibility of creating a Multi-Family Character Area designation for the Future Development Plan.	Planning				X		Undetermined	Undetermined			X			
Assessment of Character Area densities to solve the issue of gaps between the Neighborhood and Town Center.	Planning				X		Undetermined	Undetermined			X			
Assessment of character area corridor densities to determine the feasibility of creating new categories.	Planning				X		Undetermined	Undetermined			X			
Annual Update of Future Development Plan. This depends on the number of applications that come through, and staff is prepared to complete land use amendments annually.	Planning	X	X	X	X	X	Undetermined	Undetermined			X			

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Complete Parcel Project to quality analyze the delineation of character areas and land use, as a result of the parcel map based project.	Planning / GIS			X			Undetermined	Undetermined		X				
Evaluate amending Chapter 4 of the Comprehensive Plan to include the process for an applicant making major and/or minor land use (future development) amendments.	Planning		X				Undetermined	Undetermined		X				
Accept and / or adopt small area plans through Comprehensive Plan text amendments, in Chapter 5.7 Supplemental Plans Section.	Planning	X	X	X	X	X	Undetermined	Undetermined		X				
Develop small area plan criteria within Chapter 5.7 Supplemental Plans Section, that clearly defines the guidelines for plans to be consistent with the Comprehensive Plan, and to be adopted.	Planning		X				Undetermined	Undetermined		X				
Adopt Livable Center Initiative studies through Comprehensive Plan text amendments, in Chapter 5.7 Supplemental Plans Section.	Planning	X	X	X	X	X	Undetermined	Undetermined		X				
Geographic Information Systems (GIS)		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	
Develop a GIS base Property Data Layer which corresponds to the GIS Base Map information. Link this Property Data Layer to tax assessment, land title, street addresses, county services, etc.	G.I.S.	X					\$ 1.5 M	CIP		X				Completed a 1/2 of the Parcel Conversion Project.
Develop and digitize, parcel layer mapping base for the County.	GIS and Planning	X					(included in above estimated cost)	CIP		X				
Build a computerized inventory linked to the County's GIS system and tax records of existing building and sites suitable for industrial and large-scale commercial development according to the Future Development Plan and map.	GIS and Planning	X					(included in above estimated cost)	CIP		X				

**DeKalb County Short Term Work Program and
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Economic Development		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	
Develop and maintain close contacts with the network of economic development organizations active in DeKalb County and provide quarterly reports to the Board of Commissioners.	Economic Development					X	\$10,000	County		X			Membership costs	
Study and adopt a Business Incentive Plan, which includes allowances for the establishment of Enterprise Zones and related programs to stimulate business development. Such programs are critical to the success of initiatives such as the Candler Road and Me	Planning & Development / Economic Development / Board of Commissioners						Undetermined	County		X				
Identify financial leaders to assist TEAM DEKALB in exploring financing options and opportunities for new construction and redevelopment of declining areas as guided by the Comprehensive Land Use Plan text and maps.	Economic Development						\$5,000	Development Authority of Development	X				DeKalb County Business Summit held 6/24/11.	
Continue to strengthen working relationships with the DeKalb Workforce Center and DeKalb Employer Committee to assist with developing strategies that address businesses' employment needs.	Planning and Economic Development						Undetermined	County		X				
Identify county-owned surplus and/or tax delinquent properties for redevelopment opportunities according to policies set forth in Comprehensive Plan Text. Prior to marketing these properties, provide bi-annual reports to Board of Commissioners during a work session.	Development Authority, Human Development, Community Development	X	X	X	X	X	Undetermined	County		X			Ongoing	
Encourage the expansion of corporate business involvement in education such as "adopt a school" programs in concert with efforts of community groups, civic associations, and designated County Departments such as Economic Development.	Economic Development						Undetermined	County			X		Funding/Budget Constraints	

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Proposed Economic Development Organization (EDO) is comprised of the DeKalb County CEO, Economic Development Department, DeKalb Chamber of Commerce, Development Authority of DeKalb County and corporate partners. This partnership will recommend an economic development strategic plan to local officials and administrators.	Economic Development						\$60,000	Public - Private Partnership		X			Market Street Implementation Plan submitted 1/11 to the EDO	
Establish an action group whose members are taken from the whole to respond quickly to issues of redevelopment, job creation, job retention, employment and accessibility.	Economic Development						Undetermined	County		X				
Conduct on a bi-annual basis an Economic Progress Summit to review and update the goals and objectives of economic development with submission to the Board of Commissioners for amendment or adoption and inclusion in DeKalb's Comprehensive Plan.	Economic Development	X					\$5,000	Public - Private Partnership		X				
Develop an Economic Development website with GIS capabilities. Also, develop printed materials (e.g. maps, brochures) for commercial and industrial inquires about DeKalb County.	Economic Development	X					\$30,000	Public - Private Partnership		X				
Use economic development/real estate groups (DeKalb County Staff, Georgia Industry, Trade & Tourism, Georgia Power, the Chambers of Commerce, Atlanta Gas & Light Company, major commercial and industrial real estate firms, financial institutions, etc.) to market the county.	Economic Development						Undetermined	Public - Private Partnership		X				
Publish a regular E-Newsletter for citizens and businesses providing informative economic development information.	Economic Development	x					\$1,000	County		X				
Develop a publication of economic development services available in DeKalb County. Update this publication annually.	Economic Development						\$5,000	Corporate Sponsor		X				

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Review the success record of lending institutions with regard to compliance with the Community Reinvestment Act while investigating measures for initiating loan programs via the requirements of the Act; make an annual report to the Board of Commissioners.	Economic Development						Undetermined	County				X	Need to re-evaluate goal and determine strategy.	
Train staff through professional development courses in Successful Economic Development Techniques for marketing DeKalb County to new & existing businesses.	Economic Development						\$15,000	County			x		Funding / Budget Constraints	
Establish an Economic Development Marketing Plan	Economic Development						\$165,000	Public - Private Partnership					Proposed by Market Street Study	
Annually develop a letter of understanding approved by the Board of Commissioners as to the respective roles and relationships of the County's Economic Development Dept., the DeKalb County Chamber and the Atlanta Chamber in promoting business retention.	Economic Development						Undetermined	County				X	Not a practiced procedure unless mutual project/client.	
Prepare a feasibility study for the redevelopment and reuse of the Mercer University area according to the Comprehensive Plan text & map.	Economic Development						Undetermined	County			X		Budget constraints	
Convene an annual developer's day session designed to market targeted areas of the County in order to promote business development in commercial, industrial, and under served retail markets.	Economic Development						\$5,000	County			X		Funding/Budget Constraints	
Implement the DeKalb Film Commission in partnership with external and internal partners to promote job creation in the television and film industry.	Economic Development	X					Undetermined	County						

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Emphasize business promotion among the higher paying industry groups that can take advantage of DeKalb labor force and employee accessibility from other counties, such as Transportation, Communications and Utilities; Wholesale Trade; Finance, and Insurance.	Economic Development						Undetermined	County		X				
Develop promotional materials for marketing declining/blighted areas of the county that have strong economic potential but are currently underutilized with unoccupied buildings.	Economic Development						Undetermined	County		X				
Encourage the development of an International Village Cultural Center in the Chamblee area.	DeKalb County Chamber of Commerce, City of Chamblee						\$3,000,000	Grants and Foundations				X	Defunct.	
Promote job creation in the life science industry by continuing to implement the DeKalb Life Sciences Strategy.	Economic Development	X					\$75,000	Development Authority of DeKalb County						
Market DeKalb County as a preferred business location for international firms to generate private job creation and investment, with special emphasis on China.	Economic Development	X					\$30,000	Development Authority of DeKalb County						
Promote the growth of small business in DeKalb County by providing information to help businesses have access to capital, identify public and private resources, opportunities for networking, so businesses can aid one another.	Economic Development	X					\$10,000	Public - Private Partnership						
Participate in Industry Associations for high tech and high wage industries to promote business growth in DeKalb County.	Economic Development						\$5,000	County						

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									Completed	Underway	Postponed	Not Accomplished		
Exchange economic development marketing information with the DeKalb Chamber of Commerce and the DeKalb Convention & Visitors Bureau.	Economic Development						Undetermined	County		X				
Housing		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	
Utilize the CDBG program’s Section 108 Loan Program to facilitate major industrial development projects that will create jobs for low and moderate income workers.	Community Development and Human Development							CDBG			X		It is a case by case situation.	
Enforce the housing code for apartment structures which are substandard and use the police power to upgrade and comply with the building code.	Code Enforcement, Community Development								X				It is an ongoing program.	
Develop educational programs which inform landlords and property managers of their responsibilities to the community, tenants, and expectation of property owners.	Community Development, Development Authority							CDBG		X			It is an ongoing program.	
Provide CDBG funds to address the problems of foreclosure/predatory lending.	Community Development							CDBG		X			It is an ongoing program.	
Continue the ongoing Down Payment program for first-time low and moderate income homebuyer payment grants.	Community Development							CDBG/ HOME		X			It is an ongoing program.	
Utilize CDBG funds to contract with an agency that will undertake emergency repairs, minor home repairs, installation of safety equipment, and heavy property maintenance to 50 elderly heads of households.	Community Development						\$500,000	CDBG		X			It is an ongoing program.	
Continue the ongoing, single-family, owner-occupied housing rehabilitation of 75 units for low and moderate income persons.	Community Development						2.5M	CDBG/ HOME		X			It is an ongoing program.	
Utilize HOME and CDBG funds to develop new affordable single family housing by partnering with local CHDOs, the DeKalb Housing Authority, or other private developers.	Community Development						\$600,000	CDBG/ HOME		X				

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Develop resident associations and Neighborhood Watch Programs in apartment complexes and public housing which meet regularly with the police to determine problems and develop solutions.	Public Safety Community Development						Undetermined	Undetermined						We refer person to the Police Department and ONE.
Utilize NSP funds to purchase and rehabilitate foreclosure homes within targeted neighborhood to stablize community.	Community Development	3M	4M	3M			10M	NSP		X				
Natural & Cultural Resources		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	
Implement the DeKalb Community Greenspace Plan which in part seeks to develop a partnership to acquire and preserve flood plain areas which are suitable for park, recreational, and greenway use.	Parks and Recreation / Greenspace						Undetermined	County		X				
Establish a greenway/nature preserve trail along South Peachtree Creek as DeKalb's pilot greenway program.	Parks and Recreation / Greenspace						\$9,000,000	ISTEA Grant, County & Private Donations		X				
Continue to restore open areas of parks along Ponce de Leon in accordance with historic landscape preservation guidelines.	Parks and Recreation & Atlanta	X					Undetermined	Undetermined		X				
Establish parks and open space standards based on equity of access, optimal level of service and cost effectiveness, and a positive and inviting image.	Parks and Recreation						Undetermined	County	X					
Refine the county's greenway program, continue to apply for grant(s) from the Georgia Greenspace Trust Fund and complete all necessary steps to qualify for a grant. Ensure that all grants are properly spent in support of the county's greenway program.	Parks and Recreation / Greenspace						Undetermined	Grants and Donations		X				The Georgia Greenspace Trust Fund no longer exists.
Develop 80 miles of greenways as connections to nature for people (8 miles per year).	Parks and Recreation / Greenspace						Undetermined	County		X				

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Review and revise the process to utilize volunteer maintenance of neighborhood parks.	Parks and Recreation						None	Grants and Donations	X					Established "Friends of Parks" program through contract with Park Pride.
Acquire land for future park and community facility development in accordance with the Parks and Recreation Strategic Plan.	Parks and Recreation						\$148,000	County, Parks Bond State & Donations		X				
Acquire 200 acres of open space per year to provide for active and passive parks, multi-dimensional recreation facilities, and trails.	Parks and Recreation / Greenspace						Undetermined	County, Parks Bond State & Donations		X				
Implement a Capital Improvements Plan to construct new facilities and rehabilitate existing parks.	Parks and Recreation					X	Undetermined	County, Parks Bond & Donations		X				
Update and expand a minimum of five special facilities to generate revenue and provide destination parks.	Parks and Recreation					X	Undetermined	County, Parks Bond & Donations		X				
Using creative financing, create four new community parks that provide a balance of active and passive spaces.	Parks and Recreation						Undetermined	County, Parks Bond & Donations			X			Budget restraints
Develop a program to rebuild and maintain the Decatur-Stone Mountain bicycle trail as part of countywide bicycle trail plan. Provide park-like areas as rest and exercise stops.	Parks and Recreation						\$8,000,000	County, FHA & GA DOT						
Implement a Capital Improvements Plan to construct new facilities and rehabilitate existing parks.	Parks and Recreation							County, Parks Bond & Donations						
Update and expand a minimum of five special facilities to generate revenue and provide destination parks.	Parks and Recreation / Greenspace						Undetermined	County, Parks Bond & Donations						

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Using creative financing, create four new community parks that provide a balance of active and passive spaces.	Parks and Recreation / Greenspace						Undetermined	County, Parks Bond & Donations						
Utilize CDBG funds to support youth related summer recreational, self-esteem, enrichment programs and activities to be administered and implemented by the County for approximately 550 County income-eligible youth.	Community Development						\$100,000 - \$200,000	CDBG		x				It is an ongoing project.
Encourage the development of a Cultural Center in Clarkston by assisting with architectural planning and other improvements as needed.	Community Development							CDBG	x					
Identify county-owned surplus and/or tax delinquent properties for redevelopment opportunities according to policies set forth in Comprehensive Plan Text. Prior to marketing these properties, provide bi-annual reports to Board of Commissioners during a work session.	Community Development							CDBG			x			
Community Facilities & Services		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	
Utilize CDBG funds to assist in expanding the existing Boys and Girls Club of Metro Atlanta in the Lithonia-Redan community.	Community Development											X	Boys and Girls Club of Metro Atlanta withdrew their request.	
Expand existing services for senior citizens by building three additional neighborhood senior/community centers.	Board of Health, Community Development	X					\$14,000,000			X			In process	
Utilize CDBG funds to assist in building a new Fire Station 3 in the downtown Avendale served adjacet low and moderate communities.	Community Development	2M					2M	CDBG		X				
Implement the Peavine Creek Watershed Study and encourage other communities to initiate through DeKalb County to participate in watershed studies.	Watershed Management Department	X	X	X	X	X	\$ 2 Million	Water/Sewer Capital Improvements Program		X			Watershed Mgt is completing the plan for county'wide Watershed Protection and Improvements	
Prepare a 15 year plan to upgrade, maintain, and repair corrugated metal drainage pipe and catchbasins.	Roads and Drainage												Ongoing activity: part of annual operating budgets	

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Replace aging water and sewer lines each year.	Watershed Management	X	X	X	X	X	\$100 Million	Water/Sewer Capital Improvements Program		X				
Upgrade of Scott Candler Filter Plant to 150 MGD capacity.	Watershed Management								X					Completed in 2007
Replacement of Snapfinger wastewater treatment plant	Watershed Management	X	X	X	X		\$350 Million	Water/Sewer Capital Improvements Program						
Intergovernmental Coordination		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	
Work with Fulton County to alleviate problems stemming from the Fulton/DeKalb sewer line interface.	Watershed Management													No known problems at this time
Revise and adopt Service Delivery Strategy with the City of Atlanta and DeKalb Municipalities.	Planning, CEO Office, DeKalb Municipalities, Atlanta						Undetermined	Undetermined	X					Adopted in 2011
Expand (revise if necessary) on the IGA scope and process flow of Planning and Development services with DeKalb Municipalities.	Planning, Development, DeKalb Municipalities		X											
Public Safety		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	
Develop resident associations and Neighborhood Watch Programs in apartment complexes and public housing which meet regularly with the police to determine problems and develop solutions.	Public Safety (Police)	X	X	X	X	X			X	X				This is an ongoing process that has been established in many communities and will continue to be established in as many communities that desire to participate. The Police Department continuously communicates with the apartment complex managements throughout DeKalb County.

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Prepare a countywide policing plan. Improve and expand Community Policing and neighborhood law enforcement efforts.	Public Safety (Police)	X	X	X	X	X			X	X			This is another ongoing process that has been established and is currently being expanded to include the Citizen's Police Academy and the VIPS (Volunteers In Police Services) program. The Department has already established the ICP (Interactive Community Policing) program as well as the PAL Plus (Police Athletic League).	
Determine the need for additional police precincts (Tucker Precinct under construction) and/or mini-precincts in the Center Precinct (Toco Hills, funded and seeking site in FY 2000), North Precinct (Buford Hwy/Peachtree Road budget request FY 2001) and East precinct. Complete the 5 year Capital Improvement Plan	Public Safety (Police)		X						X	X			Tucker Precinct has been completed. Flakes Mill Precinct has been completed. The Police Department is currently underway with planning and construction for North and South Precincts. Additionally, the Police Department is underway with the establishment of a sub-station in the area of Glenwood Road and Austin Drive in South DeKalb County.	
Complete the implementation of DeKalb Fire Service's five-year Capital Improvement Program that began June 1996. Station #3, Clarendon Avenue, is scheduled for replacement. Six stations require major renovations/remodeling. Develop and implement a revised plan.	Fire Rescue					X				X			Station #3 construction should start in late fall 2011. Plans are complete and project was stalled due to historic preservation acceptance. Funding is secured. No progress on station renovations due to funding.	
Fire Station 10 renovation	Fire Rescue	X					\$1 million	Grant		X			Construction is underway and completeion is expected in Jauary of 2012.	
Determine the need for additional fire stations.	Fire Rescue	X								X			ISO will visit the department in late fall or early spring in 2012. We are on the list for the evaluation but no date has been confirmed yet.	
Update and revise Mutual/Automatic Aid agreements with all neighboring jurisdictions.	Fire Rescue	X				X	None	N/A	X				Department is currently updating mutual /automatic aid agreements with bordering jurisdictions. Agreements will improve safety along borders.	
Public Health		2012	2013	2014	2015	2016	Cost (est.)	Funding	C	U	P	N	Comments	

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Expand existing services for senior citizens.	Board of Health, Human Development, Community	X	X	X	X	X	None	County					Carry-over project from existing STWP. Annual project.	
Bolster drug treatment programs offered in the county.	Board of Health	X	X	X	X	X	Undetermined	County		X				
Expand existing teen pregnancy prevention programs; encourage drop-out prevention programs.	Board of Health and Human Development	X	X	X	X	X	Undetermined	County		X				
Mothers Offering Resources and Education (MORE)-program developed to address infant mortality in South DeKalb.	Board of Health						\$75,000	County	X					
Expansion of Refugee Services program (additional physician, more interpreters) to address health disparities.	Board of Health						\$300,000	County	X					
Expansion of Board of Health's clinical service hours in South and East DeKalb to improve healthcare access to under- and uninsured County citizens.	Board of Health						\$595,000	County	X					
Expansion of existing immunization and school health programs for indigent, underinsured and uninsured children attending DeKalb County Public Schools.	Board of Health						\$250,000	County	X					
Conduct small area studies to help fight against obesity, under the Board of Health's Master Active Living Plan (MALP).	Board of Health and Planning				X		\$2.66 Million	CDC		X				