

CHAPTER 9 INTERGOVERNMENTAL COORDINATION

Introduction

The boundaries for use of community facilities and transportation corridors as well as the effects of land use often go beyond the legal boundaries of a county or municipal government. The purpose of this element is to inventory the existing intergovernmental coordination mechanisms and processes between Forest Park and the adjacent local governments and between the county and other governmental entities and programs that have the potential of impacting the successful implementation of the Comprehensive Plan. This element will address the adequacy and suitability of existing coordination mechanisms to serve the current and future needs of the city as well as and articulate goals and formulate strategies for the effective implementation of policies and objectives that involve more than one governmental entity.

9.1 Adjacent Local Governments

Forest Park shares borders with three other governments; Lake City , the City of Morrow and Clayton County.. Due to this a number of aspects of coordination are required. In addition to this element of the Comprehensive Plan, the Service Delivery Strategy (SDS) shared between Clayton County and its seven cities is designed to serve as the primary coordination mechanism among theses city governments and the county.

9.2 School Board

The Clayton County Board of Education oversees Clayton County Public Schools, which serve the entire county including the City of Forest Park. The school board through school system staff representation was involved in this comprehensive planning process and provided information regarding school capacity and facility conditions and anticipated needs (see Chapter 5 Community Facilities). During the comprehensive planning process it became evident that an increased level of coordination between the Board of Education and local governments is needed specifically in the areas of new school locations, development of educational programs to respond to workforce needs, and joint use of facilities.

9.3 Other Local Governmental Entities

9.3.1 Clayton County Water Authority

The Clayton County Water Authority's service district covers the entirety of the City of Forest Park.

9.3.2 Development and Redevelopment Authority of Clayton County

The Development and Redevelopment Authority of Clayton County provides economic development services to the City of Forest Park and has been especially active in efforts to expand and energize the State Farmers Market located within the city. The authority

has the jurisdiction to issue tax exempt or taxable bonds to businesses wishing to locate in Clayton County. In accordance with the Georgia Redevelopment Powers Act, of 1985, the Authority can also create special district taxes on approved urban redevelopment issues. The authority also has jurisdiction to provide incentives such as tax breaks, venture capital programs, tax abatements and enterprise zones to new businesses locating in Clayton County as well as existing businesses. Additionally, the authority has the power to buy and sell property and construct buildings.

During the comprehensive planning process the planners worked closely with representatives of the Development Authority worked together to identify opportunities for development and redevelopment. This level of coordination should be continued, specifically to assist in the implementation of improvement and development projects identified in the City of Forest Park's Livable Center's Initiative Study.

9.3.3 Hartsfield Jackson International Airport

Hartsfield-Jackson Atlanta International Airport is located in the Northwest corner of Clayton County in close proximity to the City of Forest Park. The presence of one of the nation's busiest airports has had significant impacts on the development and redevelopment potential of the City of Forest Park. The airport and city have and are presently coordinating on issues related to the airport's expansion and long range plans, and the future land use plan included in the Comprehensive Plan Update is coordinated with the airports long range plan. The coordination of the airport and city's planning efforts is accomplished through staff level interaction between the airport's Community and Land Use Planning department and the Clayton County Development Authority and the city's planning staff.

9.4 Regional and State Entities

9.4.1 Atlanta Regional Commission

The Atlanta Regional Commission (ARC) serves as the regional development center for metropolitan Atlanta area including the City of Forest Park.. The ARC provides a variety of services to Forest Park, such as land use and transportation planning coordination, services for the elderly and workforce development. The ARC is responsible for serving the public interest of the state by promoting and implementing the comprehensive planning process among its ten county region and with involvement in local and regional planning related to land use, transportation, recreation, historic preservation, natural resources, and solid waste. The existing mechanisms of coordination between the City of Forest Park and the Atlanta Regional Commission are considered adequate and expected to remain constant through the planning period.

9.4.2 Metropolitan North Georgia Water Planning District

With a finite water resource and a population of nearly 4 million and growing, the need to carefully and cooperatively manage and protect Metropolitan Atlanta's rivers and streams has become a priority. The Metropolitan North Georgia Water Planning District was signed into law on April 5, 2001 (2001 S.B. 130) and is developing regional and watershed specific plans for stormwater management, wastewater management, and

water supply and conservation in a 16 county area which encompasses Clayton County and Bartow, Cherokee, Cobb, Coweta, DeKalb, Douglas, Fayette, Fulton, Forsyth, Gwinnett, Hall, Henry, Paulding, Rockdale and Walton Counties. Local governments within the District that do not substantially adopt the model ordinances will be ineligible for state grants or loans for stormwater related projects. This decision may be appealed to the District Board with a majority vote required to overturn. Those governments that do not implement plans that apply to them would have their current permits for water withdrawal, wastewater capacity or NPDES stormwater permits frozen. The city has developed and adopted watershed and stream buffer protection ordinances complying with the directive of the MNGWPD.

9.4.3 Georgia Department of Transportation

The Georgia Department of Transportation (GDOT) maintains and improves state and Federal highways the City of Forest Park and provides financial assistance for local road improvements. Forest Park coordinates closely with GDOT through the Streets Division of the city's Public Works Department. This coordination is expected to continue throughout the planning period.

9.4.4 Georgia Department of Natural Resources

The Georgia Department of Natural Resources (DNR) provides assistance and guidance to the city in a number important areas including; water conservation, environmental protection, wildlife preservation, and historic preservation. When required there is staff level interaction between the city and DNR's divisions and this interaction will continue during the planning period.

9.4.5 Georgia Department of Community Affairs

The Georgia Department of Community Affairs (DCA) has overall management responsibilities for the State's coordinated planning program and reviews plans for compliance with minimum planning standards. DCA provides a variety of technical assistance and grant funding opportunities to the city.

9.4.6 Georgia Greenspace Program

The City of Forest Park has participated in the Governor's Greenspace Program on a limited basis using funds to purchase property across for the municipal tennis courts for greenspace. The city does not currently have a greenspace plan.

9.5 Private Entities

9.5.1 Clayton County Chamber of Commerce

A non-profit membership organization, the Clayton County Chamber of Commerce provides assistance to new businesses wishing to locate their establishments in the county. The agency's activities are focused in the areas of business recruitment and retention.

9.5.2 Georgia Power Company

Georgia Power is a utility company servicing customers throughout the State of Georgia. There is little coordination required between the City of Forest Park and Georgia Power except for issues related to electric utility hookups.

9.6 Service Delivery Strategy

In 1997 the State passed the Service Delivery Strategy Act (HB489). This law mandates the cooperation of local governments with regard to service delivery issues. Each government was required to initiate development of a Service Delivery Strategy (SDS) between July 1, 1997 and January 1, 1998. Service Delivery Strategies must include an identification of services provided by various entities, assignment of responsibility for provision of services and the location of service areas, a description of funding sources, and an identification of contracts, ordinances, and other measures necessary to implement the SDS.

The Service Delivery Strategy for Clayton County and its municipalities including Forest Park was adopted and submitted for compliance review in October 1999 and extension agreements were signed in April 2000 and April 2004. The local governments are in the process of evaluating the need to make changes to the existing strategy and if required will prepare an official update and submittal of appropriate forms to the Georgia Department of Community Affairs. The provision of services in the city is discussed in detail in the Chapter 6 - Community Facilities element of the Comprehensive Plan. The major agreements included in the Service Delivery Strategy are summarized here, except where it is noted the existing agreements between the county and cities are considered adequate. However, as the local governments meet to review and update the current Clayton County Service Delivery Strategy it is recommended that each of the existing agreements be examined and evaluated.

9.6.1 Jails

The Service Delivery Strategy includes an agreement by which Clayton provides jail services to the City of Forest Park. This agreement is considered adequate at this time.

9.6.2 Landfill

A single private service provider provides services countywide, including to the City of Forest Park.

9.7 Summary of Dispute Resolution Process

The City of Forest Park, the county and the other cities in the county adopted an agreement on July 1, 1998 titled "Intergovernmental Agreement for Alternative Dispute Resolution on Annexation" This agreement pertains to lands that border the jurisdiction of the county and its seven municipalities as is summarized in the following paragraphs. Effective July 1, 2004, The Georgia General Assembly has enacted House Bill 709 which proscribes procedures for annexation disputes that supplant previous agreements, such as the one between Clayton County and its cities including Forest Park, established under the

Service Deliver Strategies Act. It is recommended that Forest Park together with Clayton County and the other cities located in the county amend their current Dispute Resolution on Annexation processes to comply with the current state legislation.

9.7.1 Summary of Current Dispute Resolution Process

This agreement states when a municipality initiates an annexation, it must notify the county and any other affected city of the proposed annexation and provide information including notice of any proposed rezoning of the property to be annexed so that the county and/or city can make an informed analysis concerning potential objections to the annexation.

Within twenty-one days of notification, the affected local governments must respond to the annexing city that it has no objection to the proposed land use and zoning classification for the property to be annexed or that it objects. If the affected local government objects it must include a list of curative conditions/stipulations that will allow them to respond with no objection to the proposed land use and zoning classifications.

If there is an objection the annexing city will respond to the affected local government in fourteen days either agreeing to implement the affected government's stipulation, agreeing to cease action on the proposed annexation, initiating a fourteen day mediation process to discuss compromises or disagreeing that the objections of the affected government are *bona fide* within the meaning of O.C.G.A § 36-36-11(b) and that it will avail itself of any available legal remedies.

If the annexing city moves forward with the annexation agreeing to the stipulations of the affected government, the city agrees that irrespective of future changes in land use or zoning, the site-specific mitigation/enhancement measures or site-design stipulations included in the agreement are binding on all parties for a three year period following execution of the annexation agreement.

The agreement between Clayton County and its cities recognized the fact that there are very few, if any, zoning changes that would not result in changes that would qualify as bona fide objections pursuant to of O.C.G.A § 36-36-11(b). Due to this, the agreement states that only the following conditions constitute bona fide objections with regard to annexations;

- change in residential classification that increases density by more than 50%,
- change from a residential classification allowing single family homes to one that allows for structures other than single family homes,
- change from a low intensity commercial classification to a high intensity classification,
- change from office/institutional to a general business classification,

- change from a commercial to industrial classification, or
- change from a light industrial to a heavy industrial classification.

9.7.2 Recommendation for Inclusion in Dispute Resolution Update

It is suggested that the following changes be made in conjunction with any revision to the current city/county dispute resolution process needed for compliance with current legislation. These changes are recommended to ensure that land use conflicts are minimized in the case of annexation. The new dispute resolution process should include stipulations that the property annexed must be classified under the municipality's zoning ordinance for the classification that is most similar to the zoning classification placed on the property by Clayton County. When a rezoning application is filed for property that has been annexed within a specified amount of time (18 months) of the effective date of the annexation the municipality must notify the county and provide the county with 30 days to object to the proposed rezoning and enter into negotiations and, if necessary, a mediation process to resolve the issues.

Additionally, a new agreement could incorporate the designation of "zones of influence" for each of the governing bodies in the county. These zones could extend for a specified number of feet (2,000 to 5,000) from city boundaries outward into Clayton County and inward. When a petition for rezoning or variance is received by a government for land that lies in another's zone of influence, the other jurisdiction must be notified. In addition to notification the affected jurisdiction must be allowed to submit comments on the petition that the government acting on the petition must take into consideration in making its final decision.

9.8 Service Provision Conflicts or Overlaps

The Service Delivery Strategy includes a thorough assessment of service responsibilities outlining those areas where joint or coordinated services are provided and stating reasons in cases where the county and municipalities provide separate services. During the process of preparing this Comprehensive Plan update it has been identified that the county and its municipalities need to undertake an update the Clayton County Service Delivery Strategy. This update process should concentrate on identifying areas where there are service provision conflicts and overlaps. Once these instances are identified, the City of Forest Park and other local governments are encouraged to undertake negotiations to relieve these conflicts and, where undesirable eliminate existing service overlaps.

9.9 Land Use

9.9.1 Compatibility of Land Use Plans

Through the land use planning process the City of Forest Park has coordinated its future land use planning with the present, and future plans, when available, for Clayton and Fulton Counties, and the cities of Morrow and Lake City. Coordination efforts revealed

that there are no identifiable areas of potential conflict between the future land use plans for the city and those of the City of Morrow and Fulton and Clayton County. Along Forest Park's northeastern border with the county, residential land uses in the city align with residential use on the county side, both areas are recommended for density of up to four acres. At the border of Forest Park and the City of Atlanta both jurisdictions anticipate a mix of industrial and commercial land uses and on the northwest city boundary office and industrial uses in the city coincide with the industrial and office mix prescribed for the adjacent Mountain View redevelopment area. The industrial and low density residential land uses projected along the city's southwestern boundary are matched by like uses in Clayton County. Residential land use at a low to medium density is recommended by both governments where the boundaries of the cities of Forest Park and Morrow meet. At this time there is no future land use information available for Lake City, however the current land uses are compatible and conflicts are not anticipated in the future.

9.9.2 Land Use and Siting Facilities of Countywide Significance

The land use planning effort undertaken to develop this comprehensive plan sought to identify and address the concerns held by the city regarding the siting of public and private facilities.

9.9.3 Developments of Regional Impact

Developments of Regional Impact (DRI's) are large-scale developments likely to have effects outside of the local government jurisdiction in which they are located. The Georgia Planning Act of 1989 authorizes the Department of Community Affairs (DCA) to establish procedures for intergovernmental review of these large-scale projects. These procedures are designed to improve communication between affected governments and to provide a means of revealing and assessing potential impacts of large-scale developments before conflicts relating to them arise. At the same time, local government autonomy is preserved because the host government maintains the authority to make the final decision on whether a proposed development will or will not go forward. State law and DCA rules require a regional review prior to a city taking any action (such as a rezoning, building permit, water/sewer hookup, etc.) that will further or advance a project that meets or exceeds established size thresholds. For the City of Forest Park the Atlanta Regional Commission (ARC) and the Georgia Regional Transportation Authority (GRTA) administer this process when an application meeting the state set threshold criteria is received from a developer. Due to the potential transportation options available in the City of Forest Park and its proximity to the City of Atlanta there is some possibility that the city may encounter a development applications that would trigger the DRI process during this planning period.

9.9.4 Annexation

There were no significant areas identified for potential annexation during the land use planning undertaken as part of the Comprehensive Plan Update.. However, it is recommended that the city work with the county to facilitate the annexation of the "islands" of unincorporated land that exist within the city limits.

9.10 Intergovernmental Coordination Goals and Policies

Goal 1.0 Resolve land use conflicts with other local governments through the established dispute resolution process included in the Clayton County Service Delivery Strategy.

Policy 1.1 Assess and amend the current dispute resolution process as needed to ensure its effectiveness.

Goal 2.0 Maintain coordination between the vision, goals, and policies set fourth in the Comprehensive Plan and the land use planning and facility siting actions of all local governments in Clayton County and the Clayton County Board of Education.

Policy 2.1 Develop agreements as needed to ensure the sharing of resources and information by all government entities in Clayton County.

Policy 2.2 Develop a formal forum for coordination between the Clayton County Board of Education and Clayton County with regard to new schools and residential developments deemed to have a significant impact on school capacity.

Goal 3.0 Maintain coordination between the vision, goals, and policies of the Comprehensive Plan and the programs and requirements of all applicable regional and state programs.

Policy 3.1 Continually seek methods of enhancing the current service delivery strategy to make the best use of local government resources and provide the highest level of services to all resident of Clayton County.

CHAPTER 10 - IMPLEMENTATION

Introduction

The Five Year Short Term Work Program (STWP) is a guideline for implementation of the goals and policies of the Comprehensive Plan over a five year time period (2005-2010). An original STWP was developed for the Forest Park Comprehensive Plan, 1995-2015. This work program was updated in 1999 for the years 2000-2004. The update included an assessment of the status of the original STWP and an extended work plan to 2004.

The new City Forest Park Short Term Work Program for 2005-2010 addresses implementation needs that have been specifically identified as part of the Comprehensive Plan as well as capital improvement and program needs identified by City of Forest Park departmental leaders responsible for maintaining the city's services, such as fire protection, policing, public infrastructure maintenance and recreation.

10.1 1999 – 2004 Short Term Work Program Status Report

Pursuant to the Minimum Planning Standards this chapter includes a Status Report for the county's previous Short Term Work Program (1999 – 2004) The status reports detail the status items included in the government's last work program.

1.1 Jester's Creek Flood Study Map.

Estimated Cost: \$5,000

Funding Source: City of Forest Park

Year of Implementation: 1995-96

Responsibility – City of Forest Park (Planning and Zoning Dept.)

Status: – Completed in 1995

Total Cost - \$5,000

1.12 Adopt a historic preservation ordinance.

Estimated Cost: N/A

Funding Source: State Historic Preservation Division

Year of Implementation: 1995

Responsibility: City of Forest Park

Status: After studying, City Council decided not to pursue because Forest Park does not have enough, if any, architecturally significant homes or buildings to warrant an ordinance

1.X Adopt environmental protection ordinances. (Includes Goals and Policies 1.1, 1.2, 1.3, 1.4, 1.5, and 1.10)

Estimated Cost: N/A

Funding Source: State Environmental Protection Division

Year of Implementation: 1995

Responsibility: City of Forest Park (Planning and Zoning Dept., City Grants Administrator)

Status:

- Forest Park Soil Erosion and Sedimentation Control Ordinance adopted November 20, 1995
- The Forest Park Tree and Vegetation Ordinance was adopted August 7, 2000
- Forest Park Flood Plain and Flood Damage Prevention Ordinance adopted March 20, 2004
- Forest Park Stream Buffer Control Ordinance adopted March 20, 2004
- Forest Park Stormwater Management Ordinance adopted March 20, 2004
- Forest Park Soil and Erosion and Sedimentation Control Ordinance adopted March 20, 2004
- Forest Park Acoustical/Sound Insulation Ordinance for residential structures adopted August 4, 2004

In addition, Forest Park has submitted an application to Clayton County for the State Green Space Program to devote 20 percent of the total City acreage to green space.

Total Cost: N/A

3.6 Improve housing conditions in the Southwest Community.

Estimated Cost: \$500,000

Funding Source: State of Georgia

Year of Implementation: 1997-2000

Responsibility: City of Forest Park (Planning and Zoning Dept)

Status: Ongoing – will be continued into 2005 – 2010 STWP

- Conducted bi-annual “Operation Clean Sweep” programs where residents can bring any discarded appliances, tires, paints, construction trash, etc. to a central collection point and the City will properly dispose of it at no cost to the residents. This has been very successful and continues to be a spring and fall occurrence.
- Issued twelve new single-family residential building permits in Southwest community
- The City had thirteen sub-standard housing units declared a nuisance in the last four years and razed them, thus removing unsafe and unsightly houses.
- The City has awarded a contract for design services for the purpose of constructing curbs, gutters and sidewalks in the Southwest Community. This goal is ongoing and is considered “timeless”.
- Curb, gutters and sidewalks have been constructed in 2003.

Total Cost: N/A

5.X Add a new code enforcement officer.

(Includes Goals and Policies 5.13, 5.23, 2.10, and 3.2)

Estimated Cost: \$21,000

Funding Source: City of Forest Park Planning and Zoning Dept.)

Year of Implementation: 1995

Responsibility: City of Forest Park

Status: Two new Code Enforcement Officers have been hired

Total Cost - \$100,000

5.X Purchase a Geographical Information System (G.I.S).

(Includes Goals and Policies 5.21 and 2.4)

Estimated Cost: \$12,000

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: City of Forest Park

Status: The computer and hardware have already been purchased

Total Cost – Approximately \$8,000

Additional Notes

Software and programs are under construction

Cost: Approximately \$7,500

Responsibility – City of Forest Park (Planning and Zoning Dept.)

New computer software has been budgeted annually to upgrade the old system

Cost - \$12,000

Expected Completion – 2006

(The City has been unsuccessful in receiving local development grant funding from DCA in April of 1999 and April of 2000 for funds to implement a GIS Conversion Program. The City plans to convert existing AutoCAD map files (base, parcels and zoning) into ARCVIEW 3.1, GIS format). Conversion completed in 2002.

X. Establish a city Environmental Court for code enforcement.

Estimated Cost: \$3,600

Funding Source: City of Forest Park

Year of Implementation: 1995

Responsibility: City of Forest Park Administration Dept.)

Status: In 1995 the City of Forest Park established and funded the Environmental Court and continues to fund it. It is the first Municipal Environmental Court in Georgia.

Total Cost – Average annual costs of operating the Courts are approximately \$14,000

Public Works

1 .X Construct a Recycling Center.

(Includes Goals and Policies 4.2, 1.7, 1.9, and 1.8)

Estimated Cost: less than \$100,000*

(*for a basic 20' X 30' pole building)

Funding Source: City of Forest Park

Year of Implementation: 1997

Responsibility – City of Forest Park (Public Works Dept.)

Status: Completed 1999 by Waste Management and Leased to the City of Forest Park for \$1.00 per year

Total Cost - \$90,000

1 .X Construct a compost site.

Estimated Cost: \$5,000

Funding Source: City of Forest Park

Year of Implementation: 1998

Responsibility – City of Forest Park (Public Works Dept.)

Status: Completed 1998

Total Cost - \$5,000

1.X Storm water Management Plan.

(Includes Goals and Policies 1.7, 1.5, 1.4, 1.3, and 1.2)

Estimated Cost: \$9,800

Funding Source: City of Forest Park

Year of Implementation: 1995-2000

Responsibility – City of Forest Park (Public Works Dept.)

Status: Operational and ongoing, all jurisdictions within Clayton County are joining in the formation of a Storm Water Utility

Total Cost:

FY'94-95 -	\$3,874
FY'95-96	2,502
FY'96-97	2,585
FY'97-98	4,306
FY'98-99	-0-
FY'99-00	5,397
FY'00-01	16,579
FY'01-02	54,000
FY'02-03	19,410
FY'03-04	<u>15,000</u>
TOTAL:	\$123,653

1.X Staff the Recycling Center.

(Includes Goals and Policies 1.7 and 1.9)

Estimated Cost: \$100,000

Funding Source: City of Forest Park

Year of Implementation: 1997

Responsibility: City of Forest Park (Public Works Dept.)

Status: One part-time employee since 1998

Total Cost: \$13,000 annually

- 4.1 Add a one-time annual sanitation fee to the city tax bill to improve the collection system.

Estimated Cost: no cost

Funding Source: N/A

Year of Implementation: 1996

Responsibility – City of Forest Park (Public Works Dept.)

Status: The City has been operating a trash and sanitation pick-up service since 1996, residents receive twice a week service for \$180 annually.

Total Cost – paid by user fees.

- 4.2 Equipment Maintenance.

Estimated Cost: \$55,000

Funding Source: City of Forest Park

Year of Implementation: 1995-2000

Responsibility: City of Forest Park (Fleet Maintenance Dept.)

Status: A new Fleet Maintenance building was constructed and went into service in April 1999 to conduct equipment maintenance. The building is 9,800 square feet in size.

Total Cost: approximately \$600,000

- 4.2 Develop an additional bay in the repair shop.

Estimated Cost: \$14,000

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: City of Forest Park (Fleet Maintenance Dept.)

Status: The new Fleet Maintenance building replaced the need to build an additional bay in the old facility.

- 4.2 Renovation of Shop.

Estimated Cost: \$17,500

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: City of Forest Park (Fleet Maintenance Dept.)

Status: The new Fleet Maintenance building replaced the need to renovate the old facility

- 4.2 Sanitation vehicles (3).

Estimated Cost: \$89,500

Funding Source: City of Forest Park
Year of Implementation: 1995-1996
Responsibility – City of Forest Park (Public Works Dept.)
Status: Eleven new garbage trucks, including front loaders, rear loaders and packer body trucks have been purchased since 1996 at a cost of \$1,123,945. Two new leaf trucks were purchased at a cost of \$104,528 and two new pick up trucks were purchased for \$33,647.50.
Total Cost - \$672,325.50

4.2 Vehicle replacement.

Estimated Cost: \$12,821
Funding Source: City of Forest Park
Year of Implementation: 1995-1996
Responsibility: Public Works.
Status: see above

4.5 Paving city parking lots.

Estimated cost: \$10,000
Funding Source: City of Forest Park
Year of Implementation: 1995-1996.
Responsibility: City of Forest Park (Public Works Dept.)
Status: In 1999 and 2000, a total of four city parking lots were paved. These include City Hall, Parks and Recreation, Planning, Building and Zoning and Public Works.
Total Cost – N/A

4.5 Infrastructure upgrade.

Estimated cost: \$30,000
Funding Source: City of Forest Park
Year of Implementation: 1995-1996
Responsibility: City of Forest Park (Public Works Dept.)
Status: Pipe was replaced in several ditch lines throughout the City. This will be ongoing.
Total Cost - \$30,000 annually

4.X Sidewalk improvements to comply with ADA.

(Includes Goals and Policies 4.16 and 4.6)

Estimated Cost: \$30,000 (annually)
Funding Source: City of Forest Park
Year of Implementation: 1995-2000
Responsibility – City of Forest Park (Public Works Dept.)

Status: Completed 600 feet of sidewalks on Ash Street to comply with ADA. Further construction and repair of sidewalks along Jonesboro Road, Old Dixie Highway and around schools will begin this year and continue into 2001.
Total Cost - \$30,000 annually plus additional grant monies through CMAQ and TEA.

4.X Road Resurfacing Projects.

(Includes Goals and Policies 4.5 and 5.19)

Estimated Cost: \$100,000

Funding Source: City of Forest Park

Year of Implementation: 1996-2000

Responsibility – City of Forest Park (Public Works Dept.)

Status: Since 1996, the following LARP streets have been repaved: Cone Road, Gilbert Place, Greenhill Way, Iowa Drive, Jones Road, Pine Drive, Pine Mountain Drive, Spruce Drive, Tamarack Trail, Woodland Way, Cynthia Lane, North Oak Street, Balsam Place, Dennis Street, Dorsey Drive, Evergreen Terrace, Fallview Drive, Kennesaw Place, Kite Drive, Lee Circle, Lorraine Place, Lyndale Circle, Madison Street, Parkwood Drive, Patricia Drive, School Place, Stoneybrook Road, Waldrop Drive, Bartlett Road (from Watts Road to dead end), Brookside Drive, Dennis Drive, Kennesaw Drive, Lake Mirror Road, Ward Place, Bartlett Road (from Ridgewood Drive to Watts Road), Burks Road, Oakdale Drive, Ponderosa Park Drive, Ponderosa Place and Simpson Road

Total Cost: approximately \$100,000

4.X Purchase a self-propelled paver.

(Includes Goals and Policies 4.2, 5.19, and 9.5)

Estimated Cost: \$35,000

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility – City of Forest Park (Public Works Dept.)

Status: Purchased in 1995

Total Cost: \$35,000

Public Safety

4.2 Facility repair and maintenance.

Estimated Cost: \$60,950

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: City of Forest Park (Dept. of Fire/EMS Services)

Status: Numerous repairs and maintenance have been done since 1996. They include: Landscaping at Fire Station #1 (\$4,000), construction of a fire safety house (\$30,000), paving of Fire Station lots (\$4,000), remodeling of Fire Station #2 Basement (\$20,000), and construction of a training tower at Fire Station #2 (\$18,000) addition on Station #2 (480) \$20,000 (1997)

Total Cost: \$76,000

4.2 Equipment maintenance and replacement.

Estimated Cost: \$57,505

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: City of Forest Park (Dept. of Fire/EMS Services)

Status: Several purchases of equipment and ongoing maintenance have taken place since 1995. They include: new radio equipment (\$8,000), purchase of five-inch hose (\$12,000), purchase of a thermo-imaging camera (\$15,000), purchase of an automatic resuscitator (\$6,000), purchase of a lighted reader board (\$9,500), purchase and construction of an Early Warning Weather System (\$85,000), purchased four emergency back-up generators (two fixed and two mobile) (\$95,000), and the purchase of a Nederman exhaust fume extraction system for Fire Stations (\$70,000).

Total Cost: \$303,500

4.2 Automobile replacement.

Estimated Cost: \$134,400

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: Public Safety

Status: Total vehicles purchased by year (Police)

8 (2) Admin. (2) Patrol (2) Det. (2) Seizure	1995	\$103,596.00
11 (1) Det. (10) Patrol	1996	\$241,885.75
10 (7) Det. (7) Patrol	1998	\$229,131.00
12 (4) Det. (8) Patrol	1999	\$279,224.00
10 (2) Admin. (2) Det. (5) Patrol (1) Seizure	2000	\$150,296.00
1 (1) Det. (Seizure)	2001	-0-
12 (12) Patrol	2002	\$296,556.00
1 (1) Det. (Seizure)	2003	-0-
1 (1) Admin. (Auction)	2004	\$1.00

Total vehicles purchased by year (Fire)

2 (1) Pumper, (1) Med-Unit	1995	\$278,203.00
1 (1) Med-Unit	1996	\$ 69,302.00
6 (4) Admin (1) Med-Unit (1) Aerial	1998	\$741,427.40
3 (2) Admin. (1) Tactical-Unit (donated)	1999	\$ 47,812.00
1 (1) Med-Unit	2000	\$ 82,047.00
1 (1) Med-Unit	2001	\$ 83,687.00
1 (1) Pumper	2002	\$275,000.00
1 (1) Haz-Mat Unit	2003	grant monies

4.2 Fire Pumper,

Estimated Cost: \$50,000

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: Public Safety

Status: see above

4.2 Rescue unit.

Estimated Cost: \$25,000

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: City of Forest Park (Dept. of Fire/EMS Services)

Status: Three rescue units with equipment have been purchased since 1996 at a cost of \$80,000 each

Total Cost: \$240,000

4.2 Refurbish ladder truck.

Estimated Cost: \$53,000

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility – City of Forest Park (Dept. of Fire/EMS Services)

Status: completed

Cost - \$30,000 (The company that started to refurbish at the quoted price of \$53,000 went out of business). The City has to complete the work itself, so less money was spent than was originally budgeted. In addition, the City purchased a new E1 Aerial Platform Ladder truck in 1998 at a cost of \$525,000. (see above)

Total cost - \$555,000

4.2 Firefighting equipment.

Estimated Cost: \$8,400

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility – City of Forest Park (Dept. of Fire/EMS Services)

Status: Completed (see above under “Equipment Maintenance and Replacement”)

Total Cost: N/A

4.2 Rescue truck.

Estimated Cost: \$8,562

Funding Source: City of Forest Park

Year of Implementation: 1995-1996

Responsibility: Public Safety.

Status: (See above under automobile replacement)

The Department of Fire/EMS has the following on-going projects for 2000-2005:

Purchase of new breathing apparatus - \$45,000

Purchase of CPR Equipment - \$15,000

Purchase of Bunker Gear - \$45,000

Upgrade of Computers - \$34,000

Construction of a Fire Inspection Evidence Room - \$5,000
Purchase of Apparatus Ear Phones - \$25,000
Addition of 1800 square feet at Fire Station #1 - \$180,000
Purchase of computers for Rescue Units - \$15,000
Replacement of Two Life Paks - \$32,000

Parks and Recreation

1.6 Forest Park entrance signs and landscaping.

Estimated Cost: \$9,000

Funding Source: City of Forest Park

Year of Implementation: 1996

Responsibility: City of Forest Park

Status: Completed 1998, The entrance sign for Jonesboro Road, Forest Parkway and Old Dixie Highway were installed in 1997 at a cost of approximately \$7600

Total Cost: \$9,000

4.2. Paint recreation building and replace windows to match brick decor of City Hall.

Estimated Cost: \$12,500

Funding Source: Georgia DNR Grant-requested

Year of Implementation: 1996

Status: City of Forest Park Status: The anticipated grant of \$12,500 was not awarded so the decision was made that this money could be better used for Parks and Recreation programs. It was also felt that our citizens had come to identify this building with its current look and that no material improvement would be granted.

Total Cost - \$0-

4.2 Construct two brick patios at Starr Park.

Estimated Cost: \$12,500

Funding Source: Georgia DNR Grant-requested

Year of Implementation: '.

Responsibility: Parks and Recreation

Status: Two brick patios were installed in 1996 at a cost of \$6,500 utilizing City Beautification Fund

4.2 Purchase a Parks and Recreation vehicle.

Estimated Cost: \$18,000

Funding Source: City of Forest Park

Year of Implementation: 1996

Responsibility: City of Forest Park

Status: 1998 Pick-Up Truck was purchased for approximately \$16,000

4.12 Construct a walking path along Ash Street.

Estimated Cost: \$19,500

Funding Source: City of Forest Park

Year of Implementation: 1996

Responsibility: Parks and Recreation

Status: The walking trail through Ash Street Park was completed in 2001 at a cost of \$8,000 utilizing City Beautification funding

4.19 Resurface blacktop basketball court for in-line skating and hockey rink.

Estimated Cost: \$5,000

Funding Source: City of Forest Park

Year of Implementation: 1997

Responsibility: Parks and Recreation

Status: The blacktop basketball court was converted to a tennis court utilizing CDBG Grant funding in 2000 of \$14,700.

4.X Beautification project at a city park on Georgia Avenue.

(Includes Goals and Policies 4.13 and 1.1)

Estimated Cost: \$12,500

Funding Source: Georgia DNR Grant-requested

Year of Implementation:

Responsibility: Parks and Recreation

Status: The Georgia Avenue Beautification Project was completed in 2001 through CDBG funding in conjunction with the Clayton County Health Department at a cost of \$18,400

4.X Construct a Senior Center.

(Includes Goals and Policies 4.3 and 4.17)

Estimated Cost: \$20,000*

(*Estimated cost for concrete block structure with window air unit).

Funding Source: City of Forest Park

Year of Implementation: 1997

Responsibility: City of Forest Park

Status: The Senior Center was completed in 2002 at a cost of \$874,500 utilizing a grant from County CDBG funding

10.2 2005 – 2010 City of Forest Park Five Year Short Term Work Program

10.2.1 Economic Development

1. Prepare Redevelopment Plans for the Forest Park Transit Village area, the Conley Road/Mountain View area and the Farmer's Market area.

Year(s) of Implementation: Ongoing Project to be continued through 2007

Responsibility: Development Authority of Clayton County, City of Forest Park

Estimated Cost: \$50,000

Funding Source: City of Forest Park, Clayton County Development Authority, grants

10.2.2 Housing

1. Improve housing conditions in the Southwest Community
Year(s) of Implementation: 2005 - 2010
Responsibility: City of Forest Park, Community Development
Estimated Cost: variable
Funding Source: City of Forest Park, grants
2. Establish a homeowner education program in conjunction with the Forest Park Environmental Court to educate new and first time homeowners about code compliance and property maintenance.
Year(s) of Implementation: 2005 - 2007
Responsibility: City of Forest Park, Planning and Zoning
Estimated Cost: \$5,000
Funding Source: City of Forest Park, grant

10.2.3 Community Facilities

Parks and Recreation

1. Purchase a computerized recreation program reservation system.
Year(s) of Implementation: 2004
Responsibility: City of Forest Park, Recreation Department
Estimated Cost: \$5,000
Funding Source: City of Forest Park

Police

2. Continue ongoing replacement of police patrol vehicles
Year(s) of Implementation: 2005-2009
Responsibility: City of Forest Park, Police Department
Estimated Cost: \$150,000 per year
Funding Source: City of Forest Park
3. Purchase mobile data terminals for the Police Department
Year(s) of Implementation: 2005-2009
Responsibility: City of Forest Park, Police Department
Estimated Cost: \$100,000
Funding Source: City of Forest Park, grant
4. Upgrade the Police Department's AS400 Computer Hardware.
Year(s) of Implementation: 2005-2006
Responsibility: City of Forest Park, Police Department
Estimated Cost: \$75,000
Funding Source: City of Forest Park

5. Enhance Communication Center.
Year(s) of Implementation: 2005
Responsibility: City of Forest Park, Police Department
Estimated Cost: \$100,000
Funding Source: City of Forest Park, plus grant assistance

Fire and EMS

6. Expand Fire Station #1 building for administrative offices.
Year(s) of Implementation: 2006
Responsibility: City of Forest Park, Fire/EMS Department
Estimated Cost: \$150,000
Funding Source: City of Forest Park
7. Purchase Homeland Security HazMat equipment.
Year(s) of Implementation: 2003-2007
Responsibility: City of Forest Park, Fire/EMS Department
Estimated Cost: \$100,000 per year
Funding Source: Federal Grants-continue participation in Homeland Security
8. Purchase a new fire engine.
Year(s) of Implementation: 2006
Responsibility: City of Forest Park, Fire/EMS Department
Estimated Cost: \$35,000
Funding Source: City of Forest Park, grant funding
9. Replace rescue units.
Year(s) of Implementation: 2005-2006
Responsibility: City of Forest Park, Fire/EMS Department
Estimated Cost: \$95,000 each year
Funding Source: City of Forest Park, grant

Government and Facilities

10. Purchase new finance software system and hardware (computers)
Year(s) of Implementation: 2005-2007
Responsibility: City of Forest Park, Administration
Estimated Cost: \$150,000
Funding Source: City of Forest Park
11. Purchase optical imaging equipment for archiving.
Year(s) of Implementation: 2004-2005
Responsibility: City of Forest Park, Administration
Estimated Cost: \$15,000
Funding Source: City of Forest Park, grants

12. Replace City Hall HVAC equipment
Year(s) of Implementation: 2005-2006
Responsibility: City of Forest Park, Administration
Estimated Cost: \$100,000
Funding Source: City of Forest Park

10.2.4 Land Use

1. GIS System Development: software, hardware and training
Year(s) of Implementation: 2005, 2006
Responsibility: City of Forest Park, Planning and Zoning
Estimated Cost: \$15,000 per year
Funding Source: City of Forest Park
2. Zoning Ordinance and Development Regulations Update
Year(s) of Implementation: Current project continued through 2005
Responsibility: City of Forest Park, Planning and Zoning
Estimated Cost: \$20,000
Funding Source: City of Forest Park, DCA grant
3. Establish Special Community and Corridor Planning Review Districts
Year(s) of Implementation: Current project continued through 2005
Responsibility: City of Forest Park, Planning and Zoning
Estimated Cost: no cost
Funding Source: not applicable

10.2.5 Transportation

1. Coordinate with GRTA, GDOT, ARC and other agencies for the design and development of the Forest Park Commuter Rail Station.
Year(s) of Implementation: 2005-2006
Responsibility: City of Forest Park, Clayton County, and State Agencies
Estimated Cost: variable
Funding Source: City of Forest Park, State Agencies
2. Coordinate with C-TRAN to increase service and routes in Forest Park.
Year(s) of Implementation: 2005-2007
Responsibility: C-TRAN, City of Forest Park
Estimated Cost: no cost
Funding Source: not applicable
3. Coordinate with Hartsfield Atlanta International Airport planners on land use and development compatibility issues, including establishment of a new Airport Noise Compatibility Area Overlay Zone in the Forest Park Zoning Ordinance. Also, citywide Acoustical Standards Ordinance for all new residential development will be evaluated.

Year(s) of Implementation: 2005-2007

Responsibility: City of Forest Park, Planning and Zoning

Estimated Cost: no cost

Funding Source: not applicable

4. Coordinate with transportation agencies and the airport concerning development of a direct transit linkage between downtown Forest Park and Hartsfield Airport terminals.

Year(s) of Implementation: 2003-2007

Responsibility: City of Forest Park

Estimated Cost: no cost

Funding Source: not applicable